

Business Unit IR Meeting

Date&Time : December 2nd, 2021 1:00pm - 4:00pm Venue : Online Meeting (Zoom)

Time	Program	Speakers
Part 1 Media & Digital Business Unit		
1:00 ~ 1:40	Overall Unit Vision / SHIFT 2023 Growth Strategy	Chief Digital Officer, General Manager, Media & Digital Business Unit Toshikazu Nambu
	①SBU strategy(CATV Business)	General Manager, Media Div. Kazumasa Watanabe
	②SBU strategy(5G-Related Business)	
	③SBU strategy(Ethiopia Telecommunications ・Business Multifaceted Business Alliance with Vodafone)	General Manager, Smart Communications Platform Business Div. Katsuya Kashiki
	④SBU strategy(DX)	General Manager, Digital Business Div. Bin Haga
1:40 ~ 2:25	Questions and Answers(Part 1)	
2:25 ~ 2:35	Intermission	
Part 2 Living Related & Real Estate Business Unit		
2:35 ~ 3:15	Overall Unit Vision / SHIFT 2023 Growth Strategy	General Manager, Living Related & Real Estate Business Unit Nobuki Ando
	①SBU strategy(Retail SBU)	General Manager, Lifestyle & Retail Business Div. Hiroki Takeno
	②SBU strategy(Healthcare Japan SBU and Healthcare Global SBU)	
	③SBU strategy(Global Fruits and Vegetables SBU)	General Manager, Food & Agriculture Business Div. Kei Sato
	④SBU strategy(Domestic Real Estate SBU and Overseas Real Estate SBU)	General Manager, Materials, Supplies & Real Estate Div. Hiroaki Murata
3:15 ~ 4:00	Questions and Answers(Part 2)	