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Time	Program	Speakers
14:00 ~ 14:10	Opening	Representative Director, President and CEO Shingo Ueno
Part1 The way to enhance our competitive advantages to achieve growth through addressing social challenges		
14:10 ~ 14:20	Prologue	Managing Executive Officer, CSDEIO・CAO・CCO Makiko Eda
14:20 ~ 14:50	Commercial Aviation Business	General Manager of Commercial Aviation SBU Ichiro Tatara
	Healthcare Business	General Manager of Healthcare SBU Hideyuki Tokuhira
14:50 ~ 15:50	Diverse Urban Development Business	Managing Executive Officer, Group CEO of Diverse Urban Development Group Yukihito Honda
	Q&A	
Part2 Panel Discussion		
16:00 ~ 16:30	Panel Discussion with Outside Director	Panelist) Outside Director Takashi Mitachi
		Panelist) Managing Executive Officer, CSO Takayuki Sumita
		Moderator) Head of Investor Relations Department Yoshinori Takayama
16:30 ~ 16:50	Q&A	
16:50 ~ 17:00	Closing	Representative Director, President and CEO Shingo Ueno