

Program

Time	Program	Speakers	
14:00 ~ 14:10	Opening	Representative Director, President and CEO	Shingo Ueno
Part1 Progress of Initiatives in Non-Financial Areas			
14:10 ~ 14:20	Sustainability Management	Managing Executive Officer, CSDO	Makiko Eda
14:20 ~ 14:35	Human Capital Management	Managing Executive Officer, CAO・CCO	Yasuhiro Yoshida
14:35 ~ 14:40	Corporate Governance	Managing Executive Officer, CAO・CCO	Yasuhiro Yoshida
14:40 ~ 15:00	Panel Discussion with Outside Directors	Panelist) Representative Director, President and CEO	Shingo Ueno
		Panelist) Outside Director	Nana Otsuki
		Panelist) Outside Director, Audit & Supervisory Committee Member	Yukiko Nagashima
		Moderator) Executive Officer, Head of Investor Relations Dept.	Yoshinori Takayama
15:00 ~ 15:35	Q&A		
Part2 Examples of Growth Strategies (On-site・Digital・Human Resources)			
15:45 ~ 16:10	Digital & AI Strategy Update Initiative Example: Tubular Supply Chain	Executive Officer, CDO・CIO General Manager of Steel Business Unit (SCEU)	Tatsushi Tatsumi Taku Hattori
16:10 ~ 16:25	Retail	Managing Executive Officer, Group CEO of Lifestyle Business Group	Hiroki Takeno
16:25 ~ 16:50	Q&A		
16:50 ~ 17:00	Closing	Representative Director, President and CEO	Shingo Ueno