Investor Day 2021

Part 3

DX-based Corporate Transformation (CX)

3:20-3:50 Panel Discussion

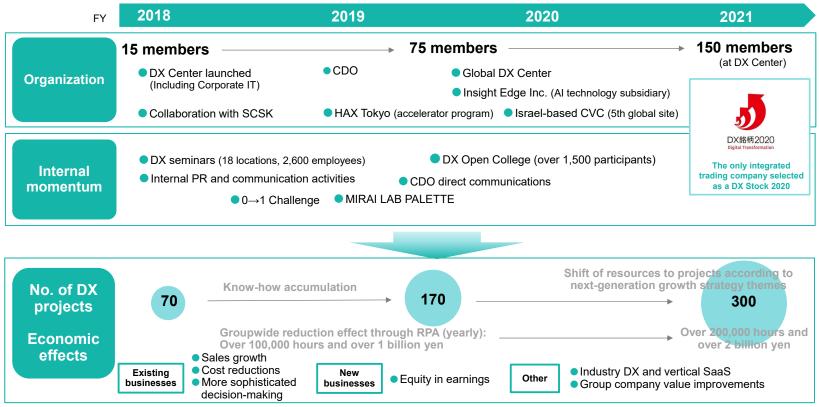
Executive Vice President and CDO, Toshikazu Nambu Outside Director, Akiko Ide Facilitator : GM of DX Center, Bin Haga

3:50-4:10 Questions and Answers

• Sumitomo Corporation | Enriching lives and the world

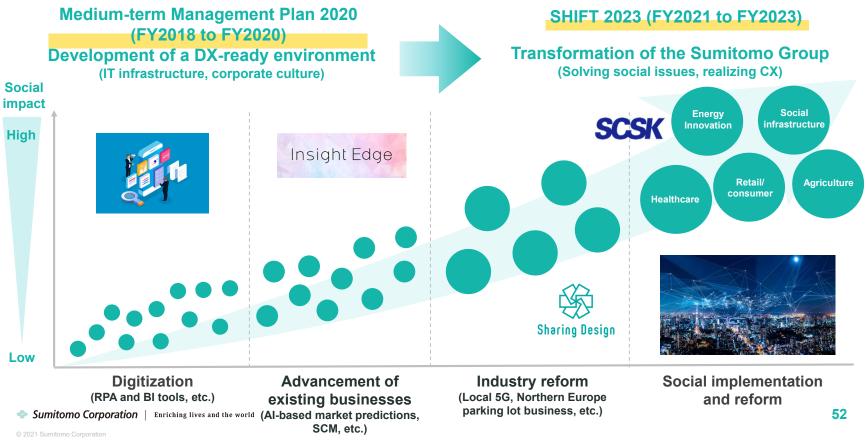
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DX Activity Timeline



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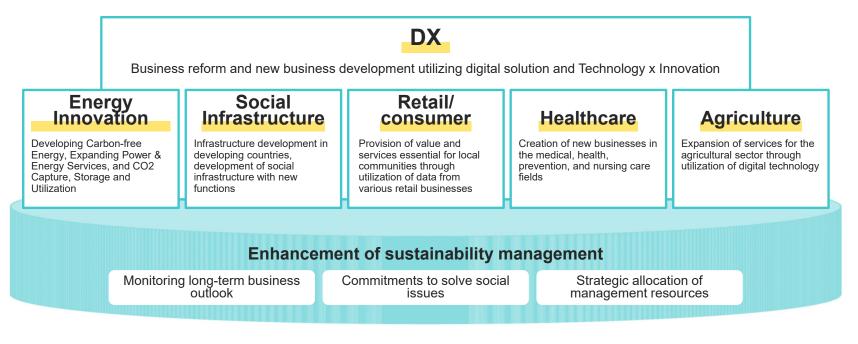
Phases of Business Creation Through DX



SHIFT 2023 Next-generation growth fields

· Six "next-generation growth fields" have been identified based on market potential and our strengths.

We will strengthen and cultivate businesses in these fields in the medium to long term throughout the entire organization.

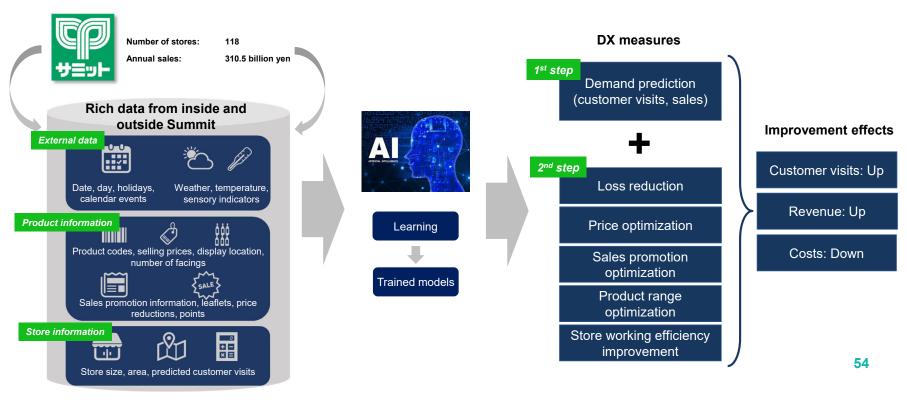


Summit DX (Pursuit of Operational Excellence)

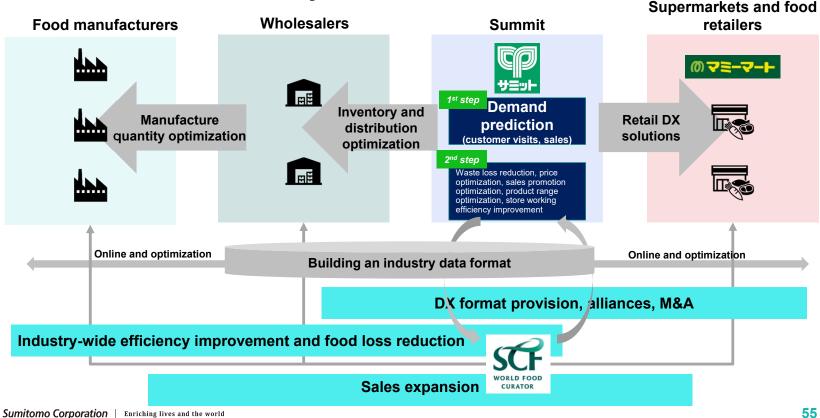
Rich data acquired through Summit's business base

Data-based AI learning and ______algorithm-based output_ ____

DX measures and improvement effects of optimized data output

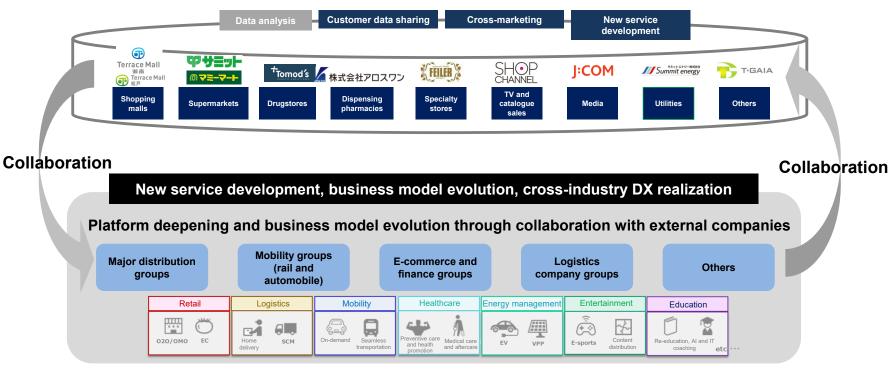


Food Distribution Industry DX (Vertical SaaS)

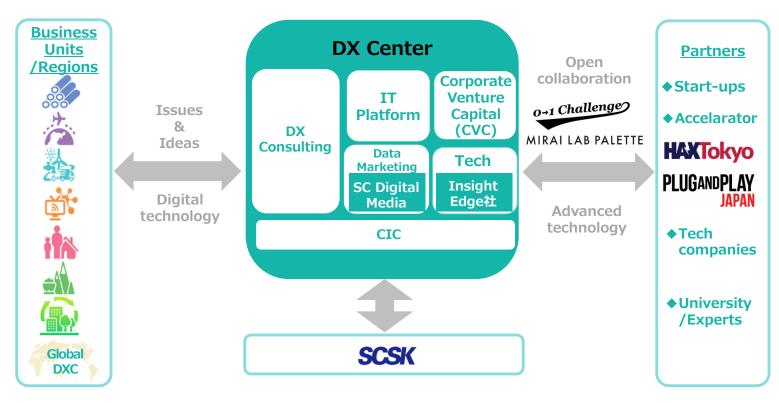


Retail/Consumer Business: Cross-industry DX

A consumer data-based platform of Sumitomo's operating companies



<Appendix> Promotion System



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