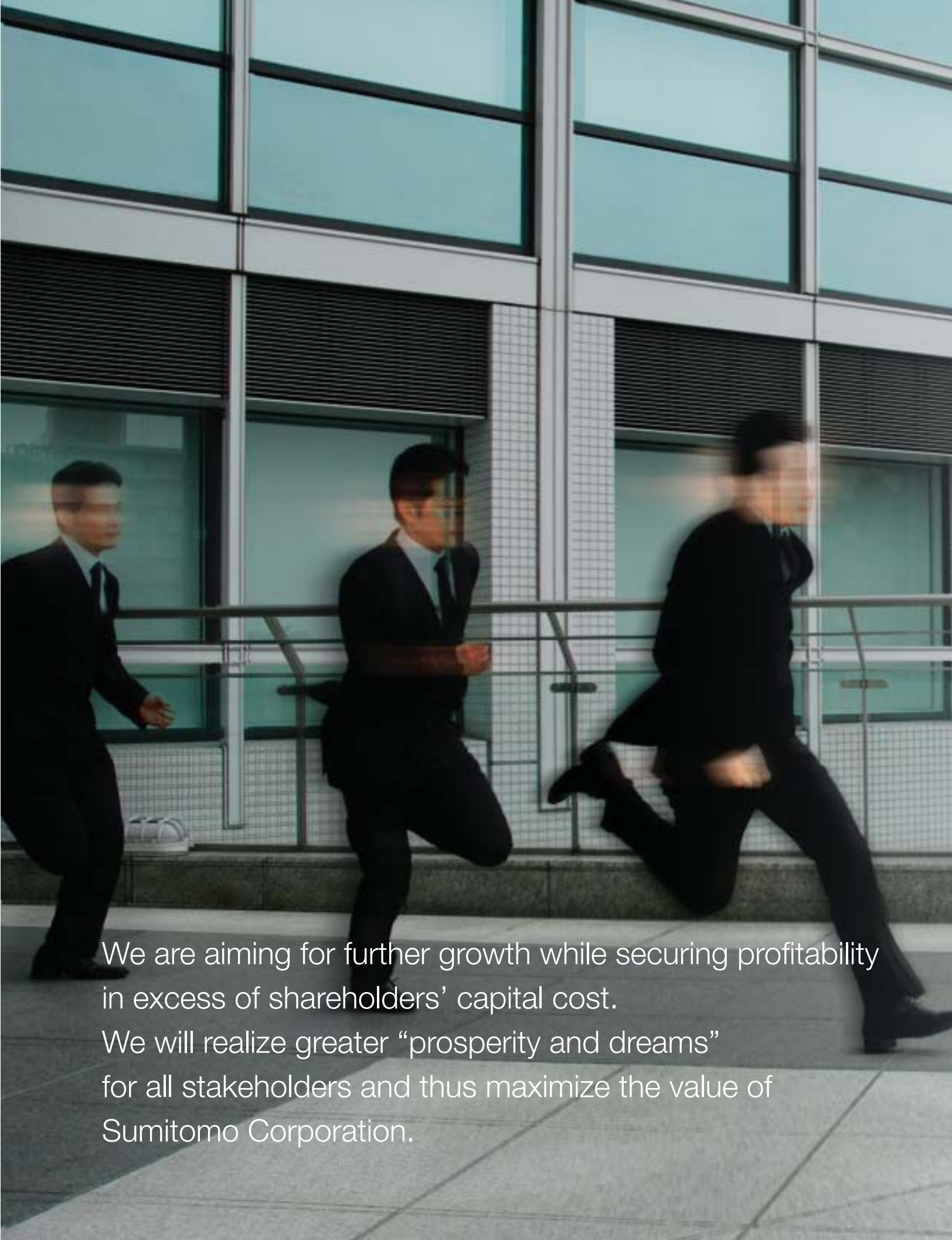




ANNUAL REPORT 2005

for the year ended March 31, 2005

Achievement & Growth



We are aiming for further growth while securing profitability in excess of shareholders' capital cost.

We will realize greater “prosperity and dreams” for all stakeholders and thus maximize the value of Sumitomo Corporation.

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Cautionary Statement Concerning Forward-Looking Statements

This report includes forward-looking statements relating to our future plans, targets, objectives, expectations and intentions. The forward-looking statements reflect management's current assumptions and expectations of future events, and accordingly, they are inherently susceptible to uncertainties and changes in circumstances and are not guarantees of future performance. Actual results may differ materially, for a wide range of possible reasons, including general industry and market conditions and general international economic conditions. In light of the many risks and uncertainties, you are advised not to put undue reliance on these statements. The management targets included in this report are not projections, and do not represent management's current estimates of future performance. Rather, they represent targets that management strive to achieve through the successful implementation of the Company's business strategies. The company may be unsuccessful in implementing its business strategies, and management may fail to achieve its targets.

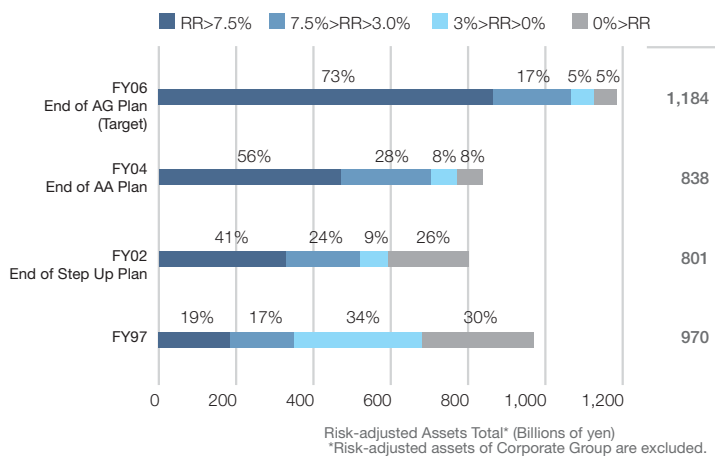
The Company is under no obligation – and expressly disclaims any such obligation – to update or alter its forward-looking statements.

Snapshot: Sumitomo Corporation

Our Strategies

We are striving to create even greater value by utilizing our core competencies and exerting our integrated corporate strength. Expanding further our value chains that stretch upstream and downstream in each of our business fields, and spreading out globally those business models that are profitable, we continue to widen our business base where we can leverage our strength. This does not imply that we are simply expanding our business base. New business plans are strictly examined from perspectives such as profitability, risk, and strategy. In addition, our business portfolio is being reviewed at all times with an eye to monitoring the progress of our growth strategy and the status of each business. These approaches are leading to the expansion of our business base as well as the improvement in the quality of our portfolios.

Risk-adjusted Assets by Risk-adjusted Return Ratio*

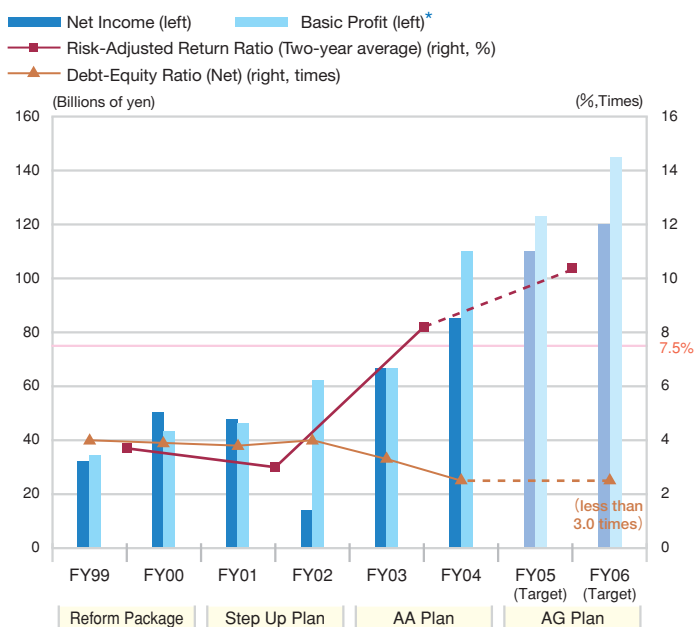


* The risk-adjusted return ratio (RR) is a measure of the profitability of a business against the risks involved in it. It is calculated as a fraction whose numerator is the return on the business as measured by the consolidated net income (after taxes) during an accounting period, and whose denominator is the value of the maximum losses that could be incurred if all the potential risks were actually to occur during the same period ("risk-adjusted assets").

Our Achievements to Date

Through the Reform Package from fiscal year 1999 and the Step Up Plan from fiscal year 2001, Sumitomo Corporation has succeeded in heightening profitability by selecting and replacing businesses while maintaining its asset scale. In the AA Plan from fiscal year 2003, by actively investing in profitable assets, we attained a risk-adjusted return ratio of 8.2%, exceeding our shareholders' capital cost of 7.5%. Furthermore, while aggressively expanding our assets on the one hand, our financial position improved further as a result of accumulated profits and the issuance of new shares in July 2004. We will continue to maintain financial soundness while carrying forward our growth strategies.

FY1999-FY2006 Performance and Targets

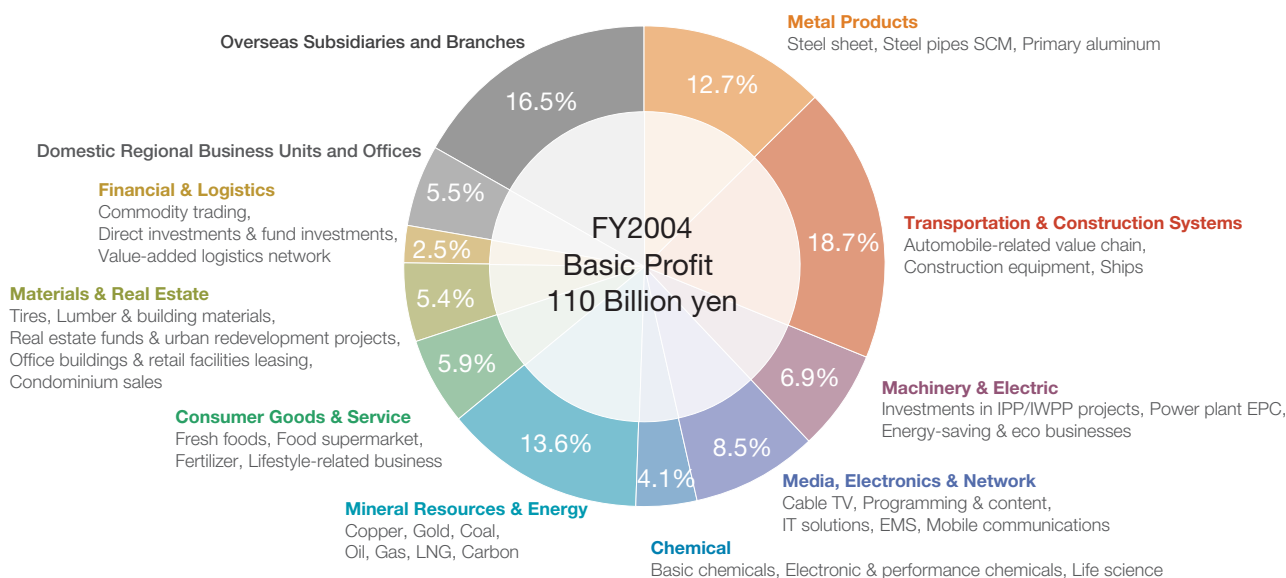


* Basic Profit = (Gross profit - Selling, general and administrative expenses - Interest expenses, net of interest income + Dividends) x (1-Tax rate) + Equity in earnings of associated companies, net (Tax rate was 42% for the years through fiscal year 2003, and 41% for fiscal year 2004 and after)

Our Business Structure

We operate in diverse business fields and regions through nine Business Units as well as domestic and overseas regional segments. For each segment, we select and cultivate core businesses. The strength of our business portfolio lies in the establishment of a well-balanced earnings base. Through the various pillars of profit, we are able to maintain stable earnings even under a fluctuating business environment.

Basic Profit and Strategic Fields, by Segment



* Corporate and Eliminations (-0.5%) is not shown in this graph.

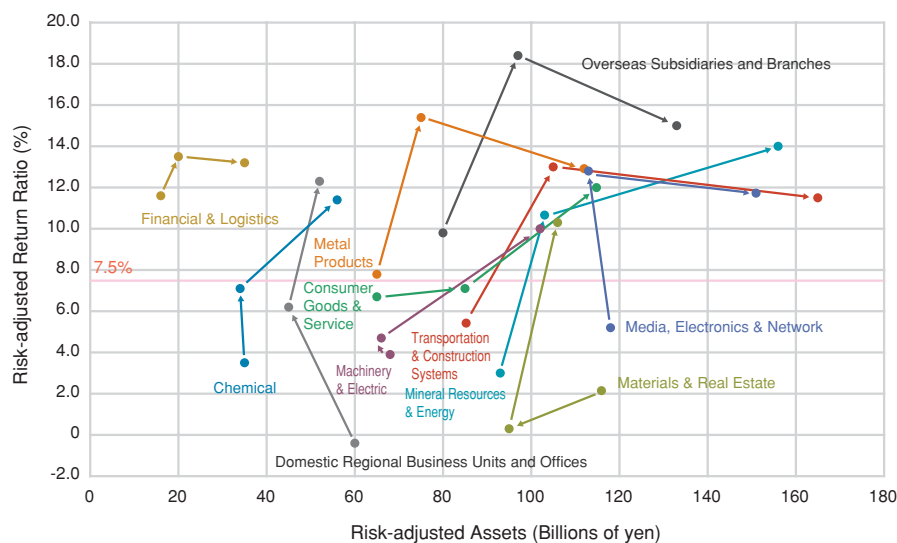
Our Current Target

In securing profitability that covers shareholders' capital cost, our current challenge is the expansion of our business base to create greater value. From fiscal year 2005, through the implementation of our new medium-term management plan, the AG Plan, we will continue to review our business portfolio and aim to achieve a risk-adjusted return ratio of over 7.5% in all Business Units. For those that are already achieving high profitability, we will accelerate the expansion of our business base in anticipation of further future growth. Under the AG Plan, we are planning to increase risk-adjusted assets by ¥340 billion in two years, and expecting a two-year average risk-adjusted return ratio of 10.2%.

AG Plan Targets

- Risk-adjusted return ratio:
Over 7.5% (each year)
- Net income:
230 billion yen (two-year total)
FY2005 110 billion yen
FY2006 120 billion yen

Risk-adjusted Return Ratio/Risk-adjusted Assets Targets, by Segment



* The starting points and the middle points of the arrows indicate results of the Step Up Plan and AA Plan respectively, while the ending points of the arrow indicate targets for the AG Plan. Risk-adjusted assets are as of the end of each plan, and risk-adjusted return ratios are two-year averages for each plan.

Financial Highlights

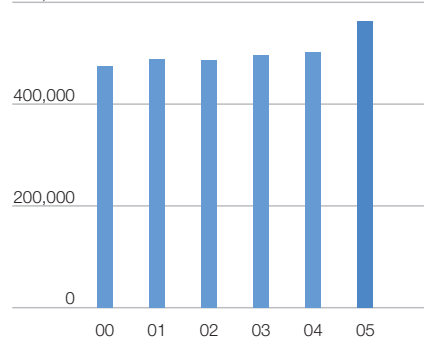
For the years ended March 31

| | 2005 | 2004 | 2003 | 2002 | 2001 | 2000 |
|--|-----------------|-----------|-----------|-----------|-----------|-----------|
| | Millions of Yen | | | | | |
| Results of Operations: | | | | | | |
| Gross Profit | ¥ 563,130 | ¥ 501,332 | ¥ 496,449 | ¥ 487,274 | ¥ 488,400 | ¥ 474,674 |
| Net Financial Income | (2,259) | 560 | 367 | (7,099) | (12,031) | (16,424) |
| Interest Expense, net | (8,645) | (6,374) | (6,006) | (13,752) | (18,010) | (22,070) |
| Dividends | 6,386 | 6,934 | 6,373 | 6,653 | 5,979 | 5,646 |
| Equity in Earnings of | | | | | | |
| Associated Companies, net | 37,387 | 20,693 | 9,768 | 209 | (6,452) | 5,652 |
| Net Income | 85,073 | 66,621 | 13,874 | 47,730 | 50,481 | 32,304 |
| Financial Position at Year End: | | | | | | |
| Total Assets | 5,533,127 | 5,012,465 | 4,856,157 | 4,860,155 | 4,954,082 | 4,904,644 |
| Shareholders' Equity | 934,891 | 730,848 | 618,712 | 657,967 | 626,960 | 629,810 |
| Interest-Bearing Liabilities (net) | 2,376,014 | 2,377,607 | 2,502,835 | 2,528,794 | 2,447,663 | 2,503,827 |
| Cash Flows: | | | | | | |
| Net Cash Provided by (Used in) | | | | | | |
| Operating Activities | (20,831) | 61,754 | 67,038 | 72,726 | 85,748 | 110,560 |
| Net Cash Provided by (Used in) | | | | | | |
| Investing Activities | (55,833) | 57,929 | (59,878) | (78,823) | (62,823) | 159,598 |
| Free Cash Flow | (76,664) | 119,683 | 7,160 | (6,097) | 22,925 | 270,158 |
| Net Cash (Used in) Provided by | | | | | | |
| Financing Activities | 115,825 | (23,582) | 43,011 | 26,651 | 14,017 | (349,789) |

Notes: 1. The Company and its subsidiaries restated prior year consolidated financial statements with respect to the accounting of deferred taxes related to investments in affiliates. Consolidated statements of income and consolidated statements of cash flows for the years ended March 31, 2001 and 2000, and consolidated balance sheets as of March 31, 2002, 2001, and 2000 are not audited.

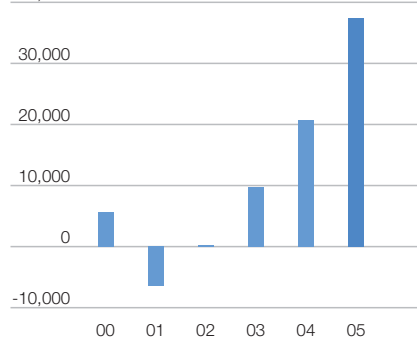
Gross Profit

(Millions of Yen)



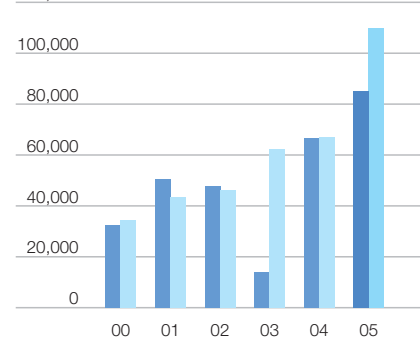
Equity in Earnings of Associated Companies, net

(Millions of Yen)



Net Income and Basic Profit

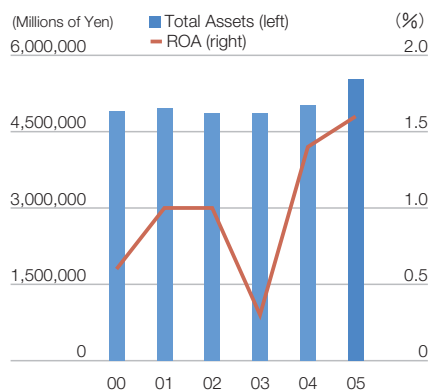
(Millions of Yen)



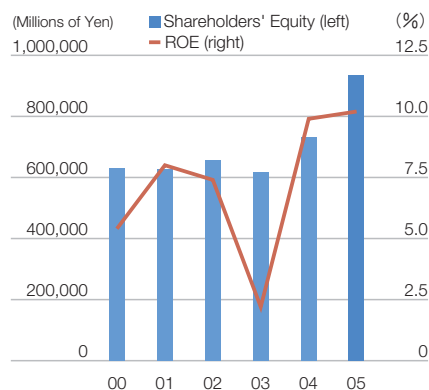
| | 2005 | 2004 | 2003 | 2002 | 2001 | 2000 |
|---|-----------------|-------------|-------------|-------------|-------------|-------------|
| | Yen | | | | | |
| Amounts per Share: | | | | | | |
| Net Income: Basic | ¥ 72.83 | ¥ 62.66 | ¥ 13.04 | ¥ 44.85 | ¥ 47.43 | ¥ 30.35 |
| Diluted | 72.82 | 61.31 | 13.00 | 43.89 | 46.38 | 29.80 |
| Shareholders' Equity | 776.61 | 686.99 | 581.75 | 618.28 | 589.09 | 591.69 |
| Cash Dividends Declared for the Year | 11.00 | 8.00 | 8.00 | 8.00 | 8.00 | 8.00 |
| | %, Times | | | | | |
| Ratios: | | | | | | |
| Shareholders' Equity Ratio (%) | 16.9 | 14.6 | 12.7 | 13.5 | 12.7 | 12.8 |
| ROE (%) | 10.2 | 9.9 | 2.2 | 7.4 | 8.0 | 5.4 |
| ROA (%) | 1.6 | 1.4 | 0.3 | 1.0 | 1.0 | 0.6 |
| Debt-Equity Ratio (net) (times) | 2.5 | 3.3 | 4.0 | 3.8 | 3.9 | 4.0 |
| | Millions of Yen | | | | | |
| For Reference: | | | | | | |
| Total Trading Transactions | ¥ 9,898,598 | ¥ 9,197,882 | ¥ 9,229,576 | ¥ 9,645,379 | ¥10,080,062 | ¥10,656,046 |
| Basic Profit | 109,970 | 66,820 | 62,248 | 46,224 | 43,307 | 34,398 |

- Cash dividends per share represents the cash dividends declared applicable to each respective year, including dividends paid after the year end.
- Total trading transactions represents the gross transaction volume of trading activities, or the nominal aggregate value of the transactions for which the Companies act as principal or as agent. Total trading transactions is a measure commonly used by Japanese trading companies. It is not to be construed as equivalent to, or a substitute for, sales or revenues under accounting principles generally accepted in the United States of America ("U.S. GAAP").
- Basic Profit = (Gross profit - Selling, general and administrative expenses - Interest expenses, net of interest income + Dividends) × (1 - Tax rate) + Equity in earnings of associated companies, net
(Tax rate was 42% for the years through fiscal year ended March 31, 2004 and 41% for fiscal year ended March 31, 2005)

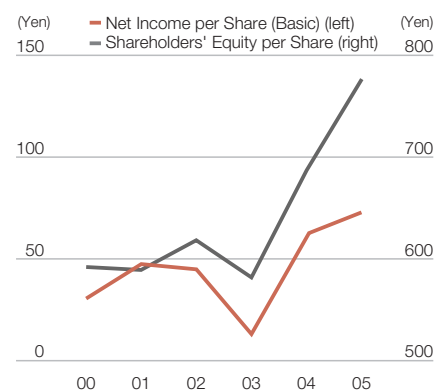
Total Assets and ROA



Shareholders' Equity and ROE



Amounts per Share



To Our Stakeholders



President and CEO Motoyuki Oka

Fiscal year 2004 was an epoch-making year for Sumitomo Corporation, in terms of achieving a risk-adjusted return ratio* of 7.5%—a target since fiscal year 1999. With the results of reforms implemented to date, we are now at the stage of creating corporate value in excess of shareholders' capital cost.

To generate greater value as we move into the future, our task now is to broaden our business base while securing profitability in excess of shareholders' capital cost.

By further expanding our businesses, we will realize greater “prosperity and dreams” for all stakeholders, including shareholders, business partners, employees, and society in general—and thus maximize the value of Sumitomo Corporation.

Fiscal Year 2004 in Review

Second Successive Year of Record-High Profits

In fiscal year 2004, ended March 2005, the Sumitomo Corporation Group reported consolidated net income of ¥85.1 billion, up 28% from the previous year and a record-high level for the second consecutive year. Basic profit,** a measure used to assess earning power, jumped 65%, to ¥110.0 billion. All Business Units posted higher basic profit, each steadily reinforcing its existing earnings base and securing new earnings base through acquisitions and other means, while also taking advantage of global economic growth.

*Risk-adjusted return ratio = A measure of the profitability of a business against the risks involved in it. It is calculated as a fraction whose numerator is the return on the business as measured by the consolidated net income (after taxes) during an accounting period, and whose denominator is the value of the maximum losses that could be incurred if all the potential risks were actually to occur during the same period (“risk-adjusted assets”).

Steady Growth in Each Segment's Earnings Base

Let's take a look at some businesses that contributed significantly to results in each segment. These include steel service center operations, centering on Asia (Metal Products), automobile businesses in Japan and elsewhere in Asia (Transportation & Construction Systems), and power plant EPC business (Machinery & Electric). Other solid performers were our media business (Media, Electronics & Network), copper and gold mining project and coal business (Mineral Resources & Energy), food supermarket operations, including Summit, Inc. (Consumer Goods & Service), and condominium sales (Materials & Real Estate). Overseas, our metals and chemicals trading business performed well, mainly in the United

** Basic Profit = (Gross profit - Selling, general and administrative expenses - Interest expenses, net of interest income + Dividends) x (1-Tax rate) + Equity in earnings (losses) of associated companies, net
(Tax rate was 42% for the years through fiscal year 2003, and 41% for fiscal year 2004 and after)

States. In addition, acquisitions made during the fiscal year—such as The Hartz Mountain Corporation, a pet care business—made a swift contribution to our results.

Stronger Financial Position

Total assets at fiscal year-end were ¥520.7 billion higher than a year earlier. This stemmed from a rise in operating assets resulting from increased trading transactions, as well as strategic investments. Total shareholders' equity grew ¥204.0 billion, due to increased earnings and the issuance of new shares in July 2004, raising the shareholders' equity ratio to 16.9%, up 2.3 percentage points from previous year-end. Total interest-bearing liabilities (net) remained mostly unchanged (edging down ¥1.6 billion), and the debt-equity ratio (net) declined to 2.5 times, from 3.3 times a year earlier. In summary, therefore, we further reinforced our financial position. Moreover, the substantial increase in net income exceeded the rise in shareholders' equity stemming from the share issue and retained earnings, improving return on equity (ROE) by 0.3 percentage point, to 10.2%.

Not only the favorable external environment, but also resolute actions to broaden our earnings base, represented the driving force behind our record-high profits.

Progress and Results of Management Plans

Improved Profitability and Broader Earnings Base

In fiscal year 1999, when it commenced its management reforms, Sumitomo Corporation had a number of unprofitable businesses and financial performance was ailing, after facing difficult conditions stemming from the Asian currency crisis and instability in the domestic financial system. Our first challenge, therefore, was to improve profitability. We set a risk-adjusted return ratio target of 7.5% to cover shareholders' capital cost, regarding this target as a necessary requirement for a "leading global company." We began by comprehensively cutting unprofitable businesses and replacing our assets to improve our corporate strength amid a depressed domestic economy and deflationary factors. Under the AA ("Approach for Achievement") Plan, covering fiscal years 2003 and 2004, we switched to an offense-oriented approach and focused on increasing profitable assets, with a view to further boosting profitability while strengthening our business base.

Achievement of Risk-Adjusted Return Ratio Target

Our reforms did not always proceed smoothly. In the first four years, in particular, business conditions were tough for Japanese companies, who faced major obstacles. When our Reform Package began in fiscal year 1999, our risk-adjusted return ratio was 3.7%. However, under the Step Up Plan, which started in fiscal year 2001, the ratio at one

time fell to 3.0%, due to a drastic stock market decline and depressed real estate prices. Despite the challenges, we steadily enhanced the quality of our portfolio, and under the AA Plan, which began in fiscal year 2003, we achieved a risk-adjusted return ratio of 8.2%—exceeding our 7.5% target with the fair wind of a turnaround in operating environment.

By consistently pursuing reforms despite the challenging operating environment, we achieved profitability in excess of shareholders' capital cost.

Broader Earnings Base and Stronger Corporate Strength—Growth through Both Offensive and Defensive Strategies

Our record shows that our growth has been well balanced between expansion of our earnings base and reinforcement of our corporate strength. Between fiscal year 1999 and fiscal year 2004, total assets grew from ¥4,904.6 billion to ¥5,533.1 billion, a 13% increase. During the same period, total shareholders' equity increased from ¥629.8 billion to ¥934.9 billion, a 1.5-fold rise, and net income surged 2.6-fold, raising ROE from 5.4% to 10.5%—almost double. Meanwhile, we reduced net interest-bearing liabilities, from ¥2,503.8 billion to ¥2,376.0 billion, improving our debt-equity ratio (net) from 4.0 times to 2.5 times. In addition to the net income increase, we raised approximately ¥100 billion by issuing new shares in July 2004. As a

result, our financial position has been fortified. Thus, we have built a solid foundation for further increasing profitable assets and expediting growth strategies.

Progressive Improvements in Management Quality

The results of our management reforms are not limited to improvements in quantitative areas. Back in 1999, we introduced the risk-adjusted return concept, an innovative indicator for companies at the time, and sought to enhance our own management. To ensure stability, we embraced a management policy of balancing company-wide risks and buffers. According to risk-adjusted return measurements, we then efficiently allocated management resources and introduced business portfolio management based on “Plan, Do, and See” cycles. While steadily improving our financial performance by broadening our earnings base, we strove to reinforce our corporate strength and successfully built a framework allowing sustained growth into the future. These achievements represent the progress of our reforms implemented to date.

Sumitomo Corporation's reforms have brought not only quantitative improvements but also progresses in advancing management quality and forming a framework for sustained future growth.

Overview of New Medium-Term Management Plan: AG Plan

Expand Business Scope While Maintaining Profitability

The AG (“Achievement & Growth”) Plan, our new medium-term management plan, covers fiscal years 2005 and 2006. Under the plan, we are targeting net income of ¥230 billion (two-year total). Building on progress made by the previous AA Plan, through which we raised the risk-adjusted return ratio by increasing profitable assets, we will accelerate expansion of our earnings base, aiming for further growth while securing a risk-adjusted return ratio of 7.5%.

Important Steps for Stronger Future Growth

To maintain strong growth in the future, our important task is to broaden our business base. Under the AG Plan, nine Business Units will secure risk-adjusted returns of 7.5% and put their dynamic growth strategies into action. Each Business Unit will proceed with strategic investments and replacement of assets depending on their specific conditions. Once all Business Units and regional operations accomplish their plans, our business base will be broadened and the two-year average risk-adjusted return ratio will have improved to 10.2% as a result.

Accelerate Increasing Risk-Adjusted Assets

Under the AG Plan, we will undertake strategic investments and steadily broaden our earnings base. These actions will center on existing core

businesses, where we have already built solid foundations by exerting our integrated corporate strengths, as well as on areas peripheral to our core businesses. Under the previous AA Plan, we increased profitable risk-adjusted assets worth ¥240 billion. At the same time, we actively withdrew or downsized businesses as appropriate, which led to a ¥100 billion decline in risk-adjusted assets. After also taking into account a decrease of ¥50 billion due to a reassessment of risk weighting—such as reflecting improvements in country risks—there was a ¥90 billion net increase in risk-adjusted assets. Moving from the AA Plan to the AG Plan, we have accelerated our growth strategies, targeting a further increase of ¥340 billion in risk-adjusted assets over the next two years.

Under the AG Plan, we will accelerate increasing assets. This strategy is not limited to the two-year period covered by the plan, but is intended to prepare for medium and long-term sustained growth.

Fully Mobilize Company-wide Support Functions

Each Business Unit and regional operations will seek to invest in profitable risk-adjusted assets according to its own business and geographic strategies. To achieve more dynamic growth, however, we must complement such segment-specific initiatives by broadening our earnings base across segment boundaries. To this end, we have formed

new entities, such as the “Company-wide Project Promotion & Support Committee,” to support large-scale projects and cross-organizational projects, and the “M&A Promotion Support Team,” to support M&A deals for each segment by specialists. These entities, together with the existing “New Technologies Committee,” will support the entry of each segment into new fields, regions, and technologies, as well as the increase of investments in core businesses. For these initiatives, we have budgeted “AG Plan Growth Support Package” of ¥5 billion for fiscal year 2005.

Effective Use of Human Resources—Key for Successful Growth Strategies

Successfully investing in new businesses and expanding our earnings base require more than capital alone. Expediting growth depends on competent human resources—our most valuable management resources. We must seize new business opportunities and make investments after identifying and evaluating new projects. We must also manage business risks and cultivate our business to make it grow larger. To this end, we must secure highly competent human resources and foster them for maximum effectiveness. Therefore, we established a “Human Resources Management Committee” in each Business Unit and formulated a long-term human resources plan matching our growth strategies. Adopting company-wide perspectives, the “H.R.D. Committee,” chaired by myself, examines from various angles how to foster human resources and provide working environments that motivate all employees to develop their full potential.

Management Structure Conducive to Growth Strategies

Maintaining appropriate control frameworks is clearly becoming more important for stepping up our aggressive management focus. Recognizing that business and risk management are inseparable, we have worked to upgrade our risk management systems and ensure compliance awareness. We also understand that no system is perfect, and for this reason we are making constant reviews and enhancements to further raise the stability of our operations. One noteworthy initiative is that we are in the process of introducing an internal control system based on the COSO* Framework, and we are planning to extend this system across the Group.

* COSO: The Committee of Sponsoring Organizations of the Treadway Commission

We must ensure proper defense while stepping up offense initiatives.

Maintain Profitability and Stability While Expediting Growth

Over the two-year period covered by the AG Plan, the Sumitomo Corporation Group is targeting net income of ¥230 billion, compared with ¥151.7 billion achieved under AA Plan. Total assets at the end of fiscal year 2006 are expected to exceed ¥6 trillion, up from ¥5.5 trillion at fiscal 2004 year-end. At the same time, we will keep our debt-equity ratio (net) to 3 times or below, thereby maintaining a sound financial position. As for profitability, ROE is expected to be 10% or above. For more informa-

tion about strategies and specific initiatives of the AG Plan, please refer to the following sections of this report: Special Feature (page 13), Overview of Operations (page 21), and Sumitomo Corporation's Management System (page 45).

Corporate Value According to Sumitomo Corporation

Balance of Three Key Elements to Support Sustained Growth

To achieve sustained growth and generate new levels of value, a corporation must pursue a balanced mix of profitability, growth potential, and stability. We are building a business portfolio emphasizing not only profitability and growth potential but also stability. At present, for instance, rising commodities prices are one favorable influence on our financial results. However, business conditions change from time to time, and we cannot grow if we rely on unvarying circumstances. With nine Business Units and regional operations, we are involved in diverse business fields with global economic coverage. By promoting growth strategies that anticipate changes in the operating environment, we will seize broader income opportunities and expand our core businesses. Through this balanced approach to business development, we will be prepared for stable growth.

Maximizing Corporate Value Utilizing Our Core Competence

It is important to recognize that all corporations have core competences, but if they fail to take

advantage of those competences, they will be unable to create satisfactory levels of value. Sumitomo Corporation is an integrated trading company with a core competence not found in other industries. Our competence lies in our business foundation (global network, global relations, trust, and intellectual capital) and our functions (risk management, IT solutions, intelligence gathering and analysis, business development, financial services, and logistics solutions). By integrating our business foundation and functions organically and strategically, we will exert our integrated corporate strength and realize higher levels of profitability and growth.

Corporate Value As We See It

We are devoted to meeting the expectations of shareholders by exerting our core competence and thus creating greater levels of value. Through our business activities, as well, we will contribute to our business partners and society in general, which in turn will provide opportunities to our employees for self-development. In these ways, we will fulfill our corporate social responsibility (CSR) and thus “realize prosperity and dreams” for all our stakeholders, in our quest to create even higher levels of corporate value.

I regard the “sum total” of “realized prosperity and dreams of all stakeholders,” driven by our “integrated corporate strength,” to be our corporate value.

Return to Shareholders

Our responsibility as a corporation is to ensure that value thus created is properly returned to our shareholders. Until fiscal year 2003, our basic policy was to ensure stable dividends. In the latter half of fiscal year 2004, we complemented this policy with the introduction of a dividend reflecting our consolidated financial results. We believe that accelerating growth, while securing risk-adjusted return above shareholders' capital cost, will provide ample returns in the future. Moreover, in consideration of securing funds for growth under the AG Plan, we have set the payout ratio at around 20%. As a result, for fiscal year 2004, we have raised the annual dividend by ¥3, to ¥11 per share. If we achieve our net income target of ¥110 billion in fiscal year 2005, the first year of the AG Plan, we intend a further ¥7 increase in the dividend, to ¥18 per share. Hereafter, we will consider appropriate dividend levels while evaluating progress in expanding our earnings base and external circumstances.

Philosophies and strategies, no matter how excellent, have no meaning unless they are translated into concrete actions at the business level. By bringing strategies to all our business fronts, we, the management and employees, stand united in our quest to maximize corporate value.

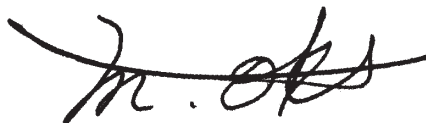
In Conclusion

I have outlined the progress of Sumitomo Corporation's reforms and described our strategies for the future. However, there is something more important than management telling their company's corporate philosophies and management strategies. All employees at the front line of business activities must share a common view of these philosophies and strategies and implement them accordingly. A company's management must talk directly with employees to explain management policy, the background and essence of management plans, as well as the importance of risk management and compliance awareness. Then, they must obtain employee's sincere agreement and translate strategies into actions. I regularly stress the importance of direct contact with employees and work hard to ensure that top priority is placed on direct communication. Through these initiatives, we are committed to "realizing prosperity and dreams" for all stakeholders.

We look forward to your continued understanding and support.

Motoyuki Oka
President and CEO

July 2005





Special Feature

Under the AA Plan, which began in fiscal year 2003, we shifted to an aggressive business stance and actively increased profitable assets. As a result, we achieved a risk-adjusted return ratio of 7.5%, our target since 1999, which covers our shareholders' capital cost.

Under the new AG Plan, we will solidify our operating base for future growth by expanding in scale. We will accelerate investing in businesses with growth potential, while securing a risk-adjusted return ratio of at least 7.5%.

Boosting Our Expansion Strategy

—New Medium-Term Management Plan “AG Plan”

1. From AA Plan to AG Plan: Accelerating Growth Momentum

Complementing Improved Profitability with Dynamic Expansion in Scale

Since 1999, we have targeted a risk-adjusted return ratio to cover the shareholders' capital cost of 7.5%. Under the AA Plan, we adopted a more aggressive stance in promoting investments in profitable businesses, further approaching this target. Our existing core businesses have consequently grown to become pillars of profit, and our new businesses have contributed to earnings. Over the past two years, we achieved net income totaling ¥151.7 billion and an average risk-adjusted return ratio of 8.2%—well above our 7.5% target.

Our next challenge under the AG Plan is to generate even greater value in excess of shareholders' capital cost. Creating higher levels of value requires two key elements: profitability and business scale. We will continue working to replace assets and boost profitability of our existing businesses. However, strategies that only emphasize profitability have limited effect in terms of achieving strong growth in the future. Our most important task under the AG Plan is to expand our business base through new investments and reinforcing core businesses.

Achievement & Growth Plan (AG Plan)

Securing a 7.5% risk-adjusted return ratio
and aiming for further growth

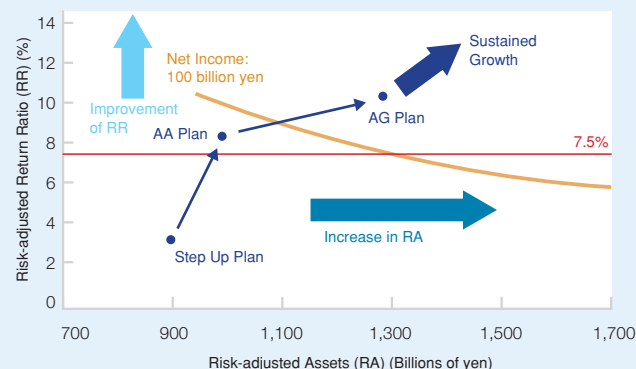
Targets

- Risk-adjusted return ratio:
Over 7.5% (each year)
- Net income:
230 billion yen (two-year total)
FY2005 110 billion yen
FY2006 120 billion yen

Basic policies

- Expansion of our earnings base through dynamic growth strategies
- Implementation of human resource strategies matching our growth strategies
- Pursuit of soundness and efficiency

Growth Image of AG Plan



Key Financial Indicators: Six-year Results and Outlook for AG Plan

| | Reform Package | | Step Up Plan | | AA Plan | | AG Plan |
|--|----------------|---------|--------------|---------|---------|---------|----------------|
| | FY99 | FY00 | FY01 | FY02 | FY03 | FY04 | FY06 Outlook |
| Net Income (Billions of yen) | 32.3 | 50.5 | 47.7 | 13.9 | 66.6 | 85.1 | 120.0 |
| Total Assets (Billions of yen) | 4,904.6 | 4,954.1 | 4,860.2 | 4,856.2 | 5,012.5 | 5,533.1 | around 6,300.0 |
| Total Shareholders' Equity (Billions of yen) | 629.8 | 627.0 | 658.0 | 618.7 | 730.8 | 934.9 | around 1,100.0 |
| Shareholders' Equity Ratio (%) | 12.8 | 12.7 | 13.5 | 12.7 | 14.6 | 16.9 | around 18.0 |
| ROE (%) | 5.4 | 8.0 | 7.4 | 2.2 | 9.9 | 10.2 | around 11.0 |
| ROA (%) | 0.6 | 1.0 | 1.0 | 0.3 | 1.4 | 1.6 | around 2.0 |
| Interest-Bearing Liabilities (Net) (Billions of yen) | 2,503.8 | 2,447.7 | 2,528.8 | 2,502.8 | 2,377.6 | 2,376.0 | around 2,850.0 |
| Debt-Equity Ratio (Net) (Times) | 4.0 | 3.9 | 3.8 | 4.0 | 3.3 | 2.5 | less than 3.0 |

Measures to Support Our Growth Strategy

Achievement of dynamic growth requires a company-wide effort, not just by individual Business Units. To support the growth strategies of each Business Unit, we have set aside a special “AG Plan Growth Support Package,” with a ¥5 billion budget for fiscal year 2005 that will be used to promote growth strategies and manage supporting entities.

To step up new investment initiatives and broaden our earnings base, we must be able to make investments and cultivate them by managing business risk, which requires competent human resources. Hence, to successfully implement our future growth strategies, each Business Unit and the Company as a whole will strive to secure and foster human resources from a long-term perspective.

2. Advancing Business Portfolio Management

Carefully Selected Investments

Since initiating management reforms in fiscal year 1999, we have been advancing our business portfolio management. For new investment opportunities, we strictly screen and adopt common company-wide hurdle rates. In addition to quantitative criteria, the Loan and Investment Committee examines all large-scale investments from multiple perspectives, including strategic significance, the business environment, plans for adding further value after investment, and exit-related complexity. The ¥240 billion in risk-adjusted assets that we increased in the two years of the AA Plan were all acquired after stringent screening processes. Many of them have generated profits from the date of initial investment, and we expect them to contribute to our future performance.

AG Plan Growth Support Package

- **Company-Wide Project Promotion Committee**
This Committee supports the activities of Business Units, company-wide organizations, and task forces in carrying out ultra large-scale projects, cross-organizational projects, and new business development in order to promote dynamic growth strategies.
- **M&A Promotion Support Team**
Mainly led by M&A experts from the Financial Service Division, this Team provides support for large-scale M&A deals undertaken by Business Units and regional operations. Specifically, it helps uncover, analyze, and evaluate M&A opportunities and assists with contract negotiations.
- **New Technology Committee**
Established under the AA Plan, the New Technology Committee provides ongoing support for cultivating and commercializing new technological domains—such as nanotechnology, biotechnology, and clean energy—that could drastically expand our earnings base in the future.

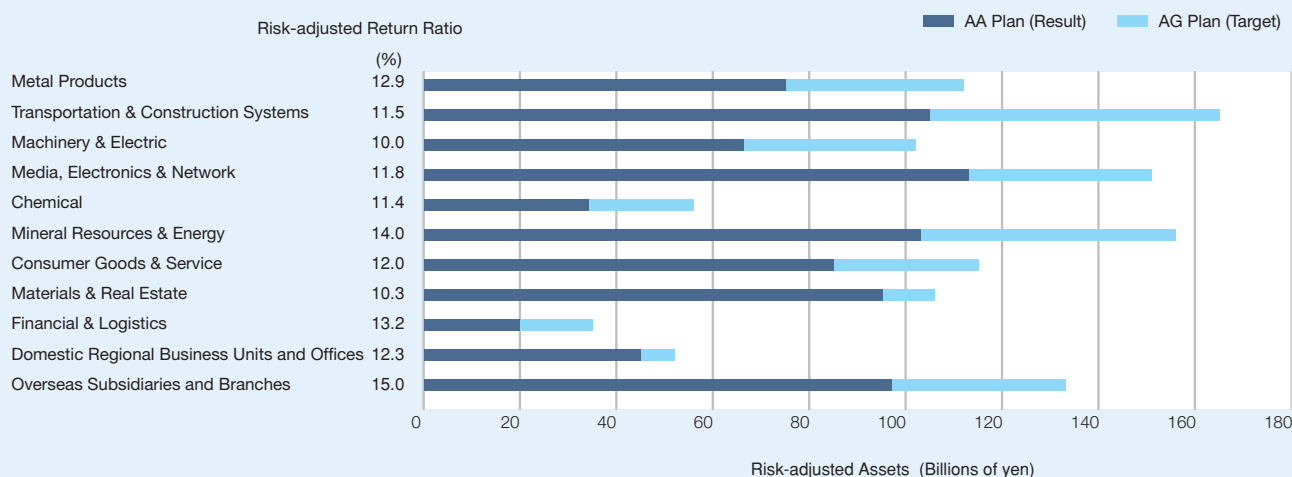
Human Resource Strategies

- **Human Resources Management Committees**
Established in each Business Unit, these Committees formulate long-term plans for recruiting and developing the human resources necessary to realize our growth strategies.
- **H.R.D. Committee**
Headed by the President and CEO, this Committee examines the Corporation’s human resource development needs over the medium and long terms from various angles.

Principal Strategic Investments Under AA Plan

- We complemented and reinforced our portfolio of steel products through the acquisition of Nichimen Corporation’s steel products business.
- We developed our automobile-related value chain in the upstream area through the acquisition of KIRIU Corporation, an automotive parts manufacturer.
- We secured long-term, stable income sources by investing in electric power businesses, such as the Hermiston power plant in the United States.
- We built a well-balanced mineral resources portfolio through the purchase of oil-field rights in the British North Sea and elsewhere, coal mine rights in Australia, and LNG rights in Indonesia.
- We acquired The Hartz Mountain Corporation, a pet care business that represents a new growth area.

AG Plan Targets by Segment

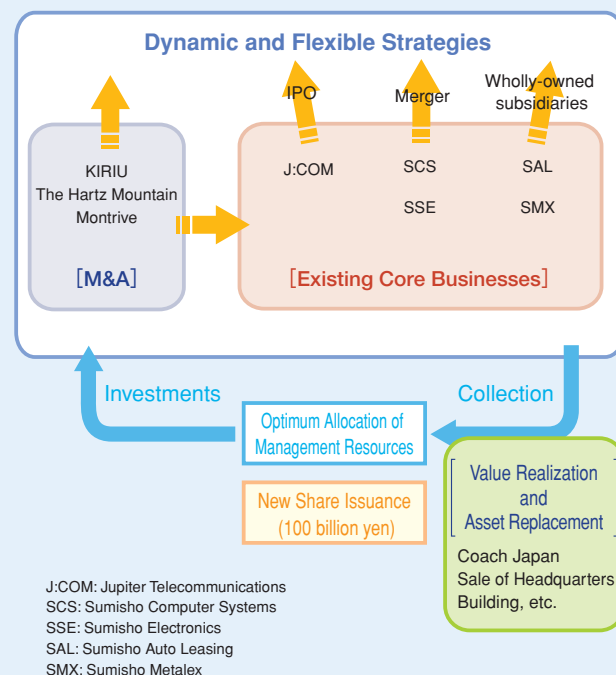


Dynamic and Flexible Strategies for Accelerating Growth

Under the AG Plan, we will further implement dynamic and flexible strategies to boost our growth. We intend to increase company-wide risk-adjusted assets by ¥340 billion through M&As and a reinforcement of our core businesses. To ensure that management resources are effectively allocated to expand our earnings base, we conducted an in-depth examination of our business portfolio strategies. Specifically, our Business Units closely examined and analyzed our main business lines in terms of their competitor's relations, the growth potential of respective industries, and the value chain structures of industries, and they also investigated the existence of potential business opportunities.

With respect to investments, we will focus on cultivating areas peripheral to our core businesses, where we expect steady income growth. We will also expand both the upstream and downstream aspects of the value chains we have built in various fields, while developing our core business models on a global basis. In these ways, we will strengthen our assured method for winning which we are able to exert our core competence.

We are reviewing our business portfolio and monitoring progress in our growth strategy as well as the status of our individual businesses at all times. Furthermore, we will carefully assess the environment and growth potential of individual businesses and promote flexible strategies such as IPOs, Group company mergers, and asset replacements, and maximize the corporate value of the Sumitomo Corporation Group.



Sumitomo Corporation's Earnings Base Expansion

—Samples of Business Scale Up and New Entries

We have aggressively promoted investments in businesses with high profitability and growth potential. We will further accelerate our growth strategy under the AG Plan from fiscal year 2005. In all of our business fields, we will upgrade midstream trading functions and enhance our value chain upstream and downstream, while spreading out our already successful business models in other regions. We will enhance and reinforce our assured method of winning by exerting our core competence. In order to expand our earnings base more dynamically, we will also enter new growth areas, create new value by fulfilling our functions, and broaden the business base.

Media Business

Media conglomerate strategies focused on both the infrastructure and content fronts

The Sumitomo Corporation Group has been engaged in the media business since 1989, mainly in the cable television business and the multi-channel program supplying business, and has carved out solid No.1 positions in Japan. We are leveraging these positions to develop multilateral business in such areas as TV shopping and film entertainment. We are also active in video-on-demand (VOD), IP broadcasting, and other new businesses in response to the digitalization of broadcasting and the broadbandization of communication. With these mutually synergistic businesses, we have formed a media conglomerate that has established a competitive status unrivaled in the industry.



J:COM Tokyo

Background

Households viewing multi-channel broadcasts now account for 18% of all viewing households in Japan, a consequence of an increase in households viewing cable television (CATV) and satellite broadcasts. The size of the market has increased to the ¥500 billion level, and currently continues to grow thanks to the digitalization of broadcasting. Anticipating such an environment, we established the CATV multiple system operator (MSO) Jupiter Telecommunications Co., Ltd. (J:COM) in 1995, and the multiple channel operator Jupiter Programming Co., Ltd. (JPC) in 1996, with which we carried out aggressive business development on both the infrastructure and content fronts.

J:COM has opened new CATV operators and acquired others, while simultaneously carrying out aggressive capital investment in the development of digitalization and broadbandization. In March 2005, J:COM was listed on the JASDAQ stock exchange. It currently provides services through 32 CATV operators under 17 franchises, accounting for roughly 30% of all multi-channel CATV paid subscribers in Japan. It has grown into Japan's largest MSO, with a total of approximately 1.96

million households (as of end of June 2005) subscribing to its CATV, Internet, or telephony services.

JPC is Japan's largest multi-channel television program provider. It now has 16 channels under 12 franchises, including Jupiter Shop Channel Co., Ltd., which operates Japan's No. 1 TV shopping channel with annual sales exceeding ¥50 billion, and is No. 1 with respect to channels for movies, sports, documentary, animation, and other genres. JPC provides programs to viewers through J:COM, other CATV companies, and satellite.

Amid the accelerating wave of digitalization, in May 2004, J:COM and JPC jointly incorporated Jupiter VOD Co., Ltd., which launched Japan's first video-on-demand content providing business for CATV. In July 2005, Warner Brothers followed two other Hollywood studios, Buena Vista (Disney) and MGM, to join the lineup. Currently, their movies can be viewed on all J:COM-affiliated operators.

We are also working to respond to diversifying customer needs. For example, in July 2004, in addition to CATV and

satellite broadcasts, we started providing programs via Internet broadband through our On-line TV Co., Ltd.

As for our film entertainment business, we are also carrying out multilateral development that ranges from production investment to film distribution and exhibition. Our investments to date have achieved brilliant results, with five of the films in which we have invested receiving Picture of the Year honors at the

Japan Academy Awards. In 1999, we entered the cineplex business by establishing United Cinemas Co., Ltd., which we made into a subsidiary in 2004. And in 2005, we acquired Japan AMC Theatres, Inc. through United Cinemas. As a result, we have grown into an influential player currently operating 15 theaters throughout Japan.

Future Developments

We will continue to promote aggressive investment and further raise our established standing as a media conglomerate based on three policies: (1) expanding our business base through M&A and business alliances; (2) enhancing content and the provision of new services that our customers and viewers will enjoy; and (3) strengthening collaboration further among our CATV business, multi-channel broadcasting business, and film entertainment business.

In the CATV business, we will advance J:COM's alliance with and investments in neighboring CATV operators. At the same time, we will work to enhance high picture quality and interactive services through digitalization, and raise customer satisfaction.

In the multi-channel broadcasting business, centering on JPC, we will continue to provide attractive programs. For example, we will start broadcasting PartiTV, Japan's first channel dedicated to viewer participation programming, at the end of 2005. We also invested in one of the terrestrial broadcasting stations to expand our media business. In addition, we are pro-

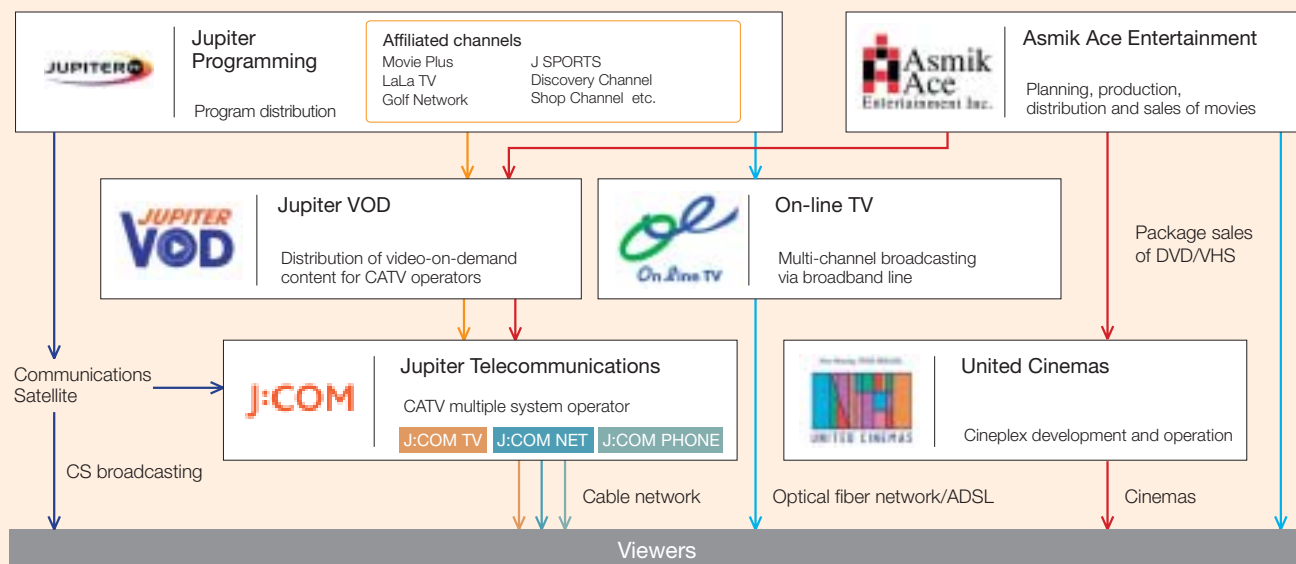
moting new services such as video-on-demand and IP broadcasting.

At Jupiter Shop Channel, which is showing persistently rapid growth, we will improve our logistics system, pursue new product development and program planning enhancement to entertain our customers, and continue to grow.

As for the film entertainment business, we will increase operational efficiency and strengthen competitiveness further in the cineplex business, which supports the growth of the more than ¥200 billion film entertainment market. In order to accomplish this, we will pay much attention to seeking new sites and M&A, and aim at the expansion of our business, with the target to reach the top level in the industry by realizing the operation of 30 sites at an early stage.

By utilizing and linking these assets of the Sumitomo Corporation Group more organically, we will reinforce each of our business bases and fully expand and enhance our media business. Thus, we will continue providing services that further entertain our customers and viewers.

The Expanding Media Business of the Sumitomo Corporation Group



Automobile-Related Value Chain

Upstream/Downstream Expansion of Our Value Chain with a Diverse Earnings Base, Including the Global Development of Our Financing Business

The core competence of Sumitomo Corporation Group's automobile business is the value chain that stretches throughout the vast domain of the automobile industry. In addition to sales of new vehicles, our business covers a wide range of activities that include parts manufacturing, used automobile sales, repair, financing, and insurance. We will expand our earnings base by globally developing a wider business base, from the upstream manufacturing of parts to the midstream wholesale business and the downstream retail and finance businesses.



Used car distribution and financing service in Germany

Background

We have developed our business base in distribution areas such as the export of automobiles, the overseas wholesale (distributor) business, and the retail (dealership) business, as well as downstream areas centered on auto loans, leasing, and other financing. In 2004, we also entered upstream areas with the acquisition of KIRIU Corporation through SC-ABeam Automotive Consulting, a think-tank specializing in the automobile industry. KIRIU is an automotive parts manufacturer that has established unique product development and design capabilities, in particular for brake drums and brake rotors.

As for financing, Sumisho Auto Leasing Corporation offers comprehensive services in Japan, including not only leasing but also maintenance and insurance. As a result of aggressive M&A, it is further cementing its No. 2 status in the Japanese auto leasing industry where reorganization is progressing. Overseas, we strengthened our business bases of the Indonesian auto financing company P.T. Oto Multiartha and the two-wheeled vehicle financing company P.T. Summit Oto Finance. In fiscal year 2004, we entered the financing business in Jordan and Slovakia, and built a new business model in Germany—an operation that combines used car distribution with the financing and insurance business.

In these ways, Sumitomo Corporation is addressing the needs and business environment of automobile markets around the world as we develop a global value chain.

Future Developments

We seek to expand our value chain and continue to invest our management resources in building new business bases in Asia and other growing markets, aiming to become “a group of continually evolving, distinctive automobile professionals.”

Domestically, we made Sumisho Auto Leasing a wholly owned subsidiary and will promote integrated operations with Sumitomo Corporation to further upgrade and differentiate services by leveraging the Group's integrated corporate strength. In addition, we seek to expand its scale of operations through further M&A to solidify its market position and raise efficiency. As to the upstream areas of our value chain, we will also seek to acquire other automotive parts manufacturers, following on the acquisition of KIRIU.

Overseas, we will utilize the expertise we have accumulated to newly develop value chains in Vietnam and other ASEAN countries, as well as in China and India. We will also seek to expand the financing business specialized for two-wheeled vehicles that we launched in Indonesia in fiscal year 2003. In Europe, we will promote vertical and horizontal development of the new business model we initiated last year in Germany.

We will keep a constant and close watch for business opportunities from our foothold within the greatly expanded automobile industry, and continue to build a stronger and broader-ranging value chain.

Pet Care Business

Entering a New Growth Area

In order to establish a new earnings base in a growing market, the Sumitomo Corporation Group entered the well-developed pet industry in the United States. Utilizing our integrated corporate strengths, we have been working to rationalize raw material procurement systems, as well as to strengthen product lineups to raise our market share in the existing business and cultivate new sales channels. As a result, our pet care business has already started contributing to Group earnings.

Going forward, we will develop our pet care business globally in markets such as Japan, Asia, and Europe, and work to further expand earnings.



Continued growth expected in the pet industry

Background

In June 2004, we acquired The Hartz Mountain Corporation (Hartz) of the U.S. for approximately US\$400 million, thus securing a position in the pet care industry. Hartz is a long-standing business that was established in 1926. It manufactures, distributes, and sells all kinds of pet care products (around 1,500 Stock Keeping Units) for dogs, cats, and other pets. In the U.S. market, the company ranks first or second in the five main pet product categories (health & beauty care, dog & cat accessories, bird & small animal food & treats, rawhide chews & natural treats for dogs, and aquarium fish food).

Hartz products sell especially well in the over-the-counter market, such as at mass retailers including Wal-Mart and supermarkets. In particular, Hartz's flea and tick exterminating products have gained an overwhelming 75% share of the U.S. over-the-counter market.

In January 2005, Hartz purchased grooming product-related technology, assets, and intellectual property from Rapid Brands Corporation. In March, it purchased the pet rawhide chews manufacturer Harper Pet Products, Inc., and in May it acquired pet toy product marketer My Pet, Inc. By strengthening its product lineup in these ways, Hartz has set out to enlarge its share of the mass market and pet specialty stores.

Future Developments

By combining Sumitomo Corporation Group's integrated corporate strength with Hartz's business base, we will aggressively pursue M&A to expand our business and strengthen our earning power.

While stable growth in the U.S. pet market is expected to continue in the future, intense competition for expansion is being played out among a small group of influential players who are actively acquiring smaller companies with strong product development capabilities. In this environment, Hartz will aggressively promote effective M&A in addition to new product development, and will seek to raise its share of the U.S. market by further enhancing its product lineup and expanding its sales channels. At the same time, Hartz will introduce a system integrating procurement of raw materials, production, and inventory, and pursue efficiency.

The Sumitomo Corporation Group will also utilize our logistics functions and networks to establish the Hartz brand in the Japanese, Asian, and European markets, and foster Hartz as a global pet care company. For the Japanese market, we have started sales through Jupiter Shop Channel, a TV shopping company in our group. We are also considering expanding sales to home improvement retailers and establishing other platforms suitable to Hartz, as the No.1 U.S. pet care brand. We will also actively pursue growth in China, the Republic of Korea, and other emerging markets in Asia with high potential.



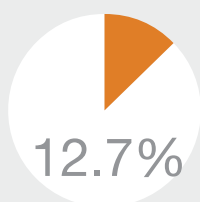
Overview of Operations

At a Glance

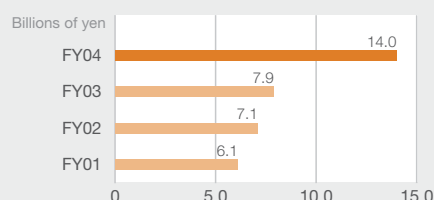
Under our three previous medium-term management plans—the Reform Package, the Step Up Plan, and the AA Plan—all of our Business Units strove to expand their earnings bases by reorganizing their asset portfolios and increasing profitable assets. As a result, we achieved steady improvements in our basic profit. Building on this success, we will adopt a more aggressive stance and expedite growth under the AG Plan.

Metal Products

Ratio to Total Basic Profit (FY04)



Changes in Basic Profit

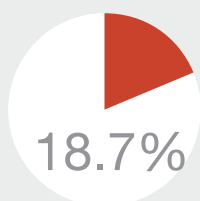


Strategic Fields

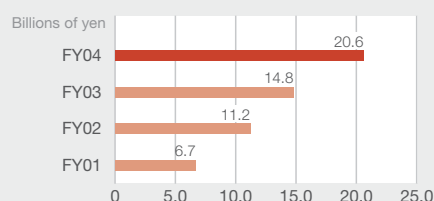
- Steel sheet business (Including steel service centers)
- Steel pipes SCM
- Primary aluminum
- Metal products' processing & manufacturing for automotive-use
- Construction steel products
- Tool steel processing & trading

Transportation & Construction Systems

Ratio to Total Basic Profit (FY04)



Changes in Basic Profit

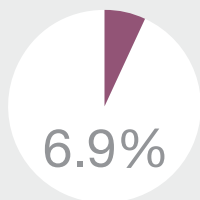


Strategic Fields

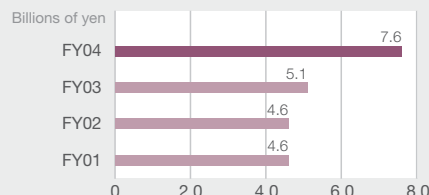
- Automobile-related value chain
- Ships
- Construction equipment
- Aircraft & transportation leasing

Machinery & Electric

Ratio to Total Basic Profit (FY04)



Changes in Basic Profit

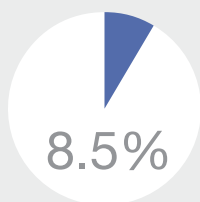


Strategic Fields

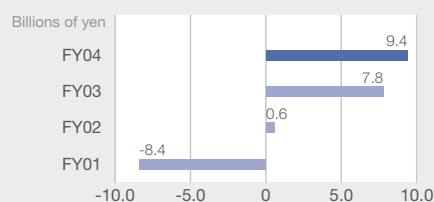
- Investments in IPP/IWPP projects
- Power plant EPC
- Telecommunication operator
- Industrial infrastructure
- Energy-saving & eco businesses

Media, Electronics & Network

Ratio to Total Basic Profit (FY04)



Changes in Basic Profit



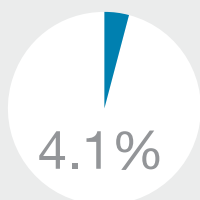
Strategic Fields

- Cable TV
- Programming & content
- IT solutions
- EMS
- Mobile communications

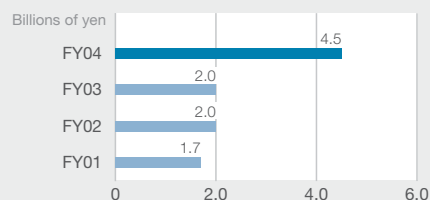
Basic Profit = (Gross profit - Selling, general and administrative expenses - Interest expenses, net of interest income + Dividends) x (1-Tax rate)
 + Equity in earnings of associated companies, net
 (Tax rate was 42% for the years through fiscal year 2003, and 41% for fiscal year 2004 and after)

Chemical

Ratio to Total Basic Profit (FY04)



Changes in Basic Profit

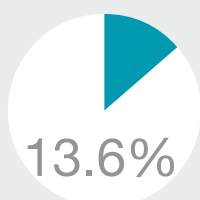


Strategic Fields

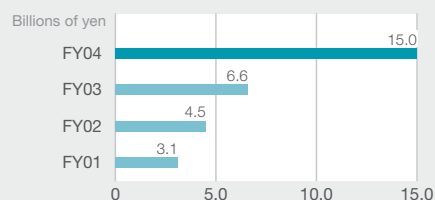
- Aromatics & derivatives
- Olefins
- Electronic & performance chemicals, battery materials
- Agricultural chemicals
- Pharmaceuticals & medical care
- Pet care

Mineral Resources & Energy

Ratio to Total Basic Profit (FY04)



Changes in Basic Profit

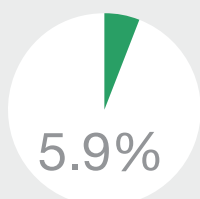


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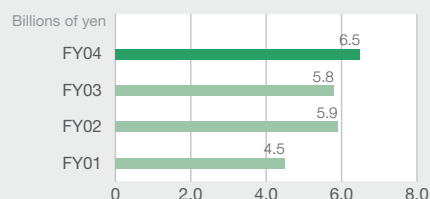
- Copper & gold
- Coal
- Oil & gas
- LNG
- Carbon

Consumer Goods & Service

Ratio to Total Basic Profit (FY04)



Changes in Basic Profit

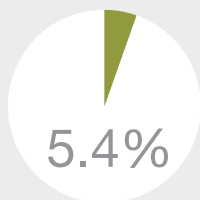


Strategic Fields

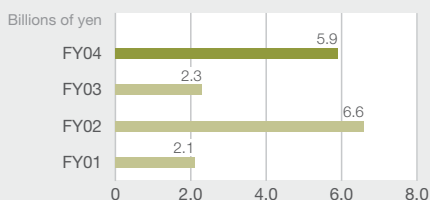
- Fresh foods
- Fertilizer
- Food supermarket
- Lifestyle-related business
- Drugstore

Materials & Real Estate

Ratio to Total Basic Profit (FY04)



Changes in Basic Profit

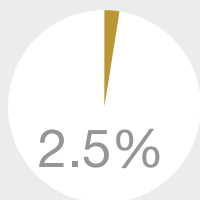


Strategic Fields

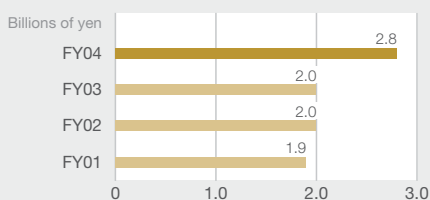
- Tires
- Lumber & building materials
- Ready-mixed concretes
- Real estate funds & urban redevelopment projects
- Office buildings & retail facilities leasing
- Condominium sales

Financial & Logistics

Ratio to Total Basic Profit (FY04)



Changes in Basic Profit



Strategic Fields

- Commodity trading
- Investment advisory business
- Direct investments, fund investments
- Value-added logistics network
- Overseas industrial parks

Kenzo Okubo

General Manager,
Metal Products Business Unit



Value-added, Innovative Services, Reflecting Customer Needs

A special feature of our business unit is the development of a variety of operations in addition to our usual trade of metal products, such as steel sheets, steel pipes, and other steel products, as well as aluminum products and ingots. Such activities demonstrate our innovative services in response to the diverse needs of our customers. Taking the example of steel sheets, we have established a steel service center network close to our customer's production site, offering supply chain management (SCM) services in response to the customer's precise needs. We operate steel service centers in 41 locations around the globe, including Japan, China, Southeast Asia, North America, and Europe. The annual processing capacity of around six million tons for these centers is the largest among trading companies. Furthermore, steel pipe SCM centered on Oil Country Tubular Goods (OCTG) provides a total service covering areas ranging from the supply of steel pipes to inventory control, as well as processing, inspection, transport, and maintenance, all of which are supported by our Tubular Information Management System (TIMS), a proprietary online SCM system. As a result, oil and natural gas corporations worldwide highly evaluate our service.

Metal Products Business Unit

Business Environment and AG Plan Strategies and Policies

Broadening the Business Base through M&A and Value Chain Expansion

The steel and aluminum industries anticipate favorable demand both domestically and internationally. In terms of steel sheets, we expect expanded exports of high-quality steel products from Japan, driven by the expansion of the automobile and home electronics industries in China. For steel pipes and plates as well, plant and other energy-related demands are expected to remain favorable, riding on the strength of high prices for crude oil and gas over the medium-term.

In this environment, we are aiming to be a leader in the steel and aluminum distribution industries, based on our business strategy of an "expanding earnings base through a proactive increase of prof-

itable risk-adjusted assets" and "strengthening earning power from domestic business."

Priority sectors for increasing profitable risk-adjusted assets are steel manufacturing businesses upstream such as galvanized sheet, and wholesales and processing operations downstream. Through the acquisition of these businesses, we aim to expand the value chain of particular materials such as steel and aluminum. Furthermore, in our core strategic region of China, we are further developing steel service centers, thereby enhancing our steel sheet-related business, and proactively developing new business in response to the overseas advancement of automobile manufacturers. In addition, we intend to increase our risk-adjusted assets through the enhancement of steel pipe SCM, with the aim to establish an international service network of OCTG for oil and gas pipes, as well as the equity

acquisition of aluminum smelter.

As to our domestic business, we do not anticipate an overall expansion of scale, as the market is mature. However, we aim to broaden our business base through M&A, and increase our competitiveness by strengthening our capability as a trading company and enhancing the added value of our services.

These policies are intended to increase our risk-adjusted assets during the AG Plan period by ¥37.0 billion, with a goal of ¥112.0 billion by the end of fiscal year 2006. We are also planning to achieve a two-year average risk-adjusted return ratio of 12.9%.

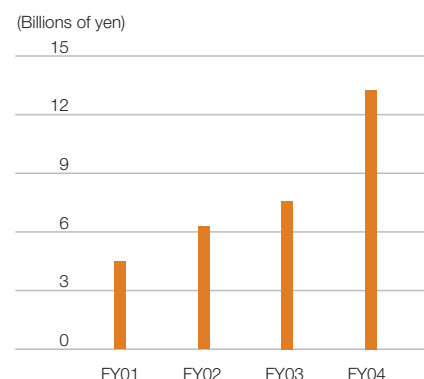
Performance Highlights

| | FY01 | FY02 | FY03 | FY04 |
|--------------|-------|-------|-------|-------|
| Gross Profit | 36.6 | 37.2 | 42.0 | 49.9 |
| Net Income | 4.5 | 6.3 | 7.6 | 13.3 |
| Basic Profit | 6.1 | 7.1 | 7.9 | 14.0 |
| Total Assets | 314.1 | 344.1 | 390.4 | 472.6 |

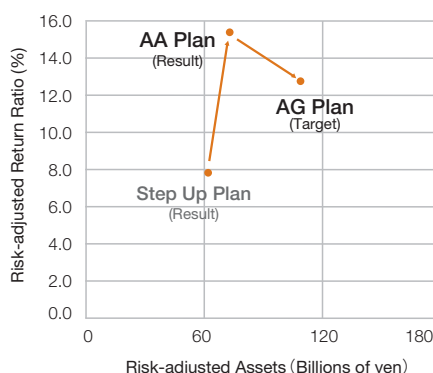
(Billions of yen)

| | AA Plan (Results) | AG Plan (Targets) |
|--|-------------------|-------------------|
| Risk-adjusted Assets (at end of FY04 and FY06) | 75.0 | 112.0 |
| Risk-adjusted Return Ratio (two-year average) | 15.4% | 12.9% |

Net Income



Risk-adjusted Return Ratio and Risk-adjusted Assets



Wuxi Meifeng Metal Products Co., Ltd., one of the three steel service centers we operate in Center China



Tai Hong Machinery Electric (Kunshan) Co., Ltd. (China) processes electrical steel sheets for electric transformers

AA Plan Major Achievements and Fiscal Year 2004 Performance

Strengthening our Earnings Base through M&A and a Steel Service Center Network Expansion

One of the major outcomes of the AA Plan has been the enhancement of personnel and an expansion of our business base through M&A. A good example of this was our acquisition of Nichimen Corporation's steel product business in 2003. This led to a further strengthening of our stainless steel, specialty steel, and automotive-use products sectors, due to a synergy between our and Nichimen's steel operations.

A further challenge has been the building up of a new business model. SC Grainger Co., Ltd., which was established in 2000 and engages in online sales of factory tools and other maintenance,

repair, and operating equipment, continued to show favorable growth by offering highly convenient services. SC Grainger's customer base topped 90,000 companies at the end of fiscal year 2004 and recorded a significant improvement in revenue.

Overseas, we accelerated business development related to the rapidly growing automobile and electric home appliances industries in China. We entered the automotive steel pipe production business in Guangzhou, established a processing and sales company for tool steel, and took stake in processing companies for electrical steel sheets. In addition, three new steel service centers were established in Wuxi, Changchun, and Hangzhou, with an aim to strengthen further our steel sheet processing and distribution system. As a result, annual processing capacity has expanded to one million ton at a total of eight centers across China.

As a result of these measures, supported by the excellent state of steel sheet and specialty steel business and expanded exports of steel products to Asia, gross profit for fiscal year 2004 increased 18.8% over the previous year to ¥49.9 billion, and net income recorded a 75.0% increase to ¥13.3 billion. Furthermore, the average risk-adjusted return ratio for the two-year period covered by the AA Plan increased significantly from the Step Up Plan to 15.4%.

Shuji Hirose

General Manager,
Transportation & Construction Systems
Business Unit



A Wide-Ranging Value Chain in Automobile-Related Business

Our main areas of focus are transportation equipment, including automobiles, ships, and aircraft, and construction equipment. We are expanding our business sphere from midstream activities to both downstream and upstream operations.

Our core automobile-related business operates in more than 30 countries. We have formed a value chain covering a broad range of business groups, from automotive parts manufacturing to automobile dealerships and finance. Sumisho Auto Leasing Corporation holds the second position in Japan's auto leasing industry, and another subsidiary, P.T. Oto Multiartha, is now one of the three largest players in Indonesia's auto finance industry. We are also developing new business areas such as automobile-related consulting services through SC-ABeam Automotive Consulting and used car distribution and financing service businesses in Germany.

In the ships business, we have an equity investment in Oshima Shipbuilding Co., Ltd. We are the only Japanese integrated trading company engaged in the shipbuilding business. Our activities in this business area are wide-ranging, including our own ship chartering business.

With respect to construction equipment, we lead all other Japanese trading companies. Our particular strength is in overseas operations, handling mainly Komatsu products.

Transportation & Construction Systems Business Unit

Business Environment and AG Plan Strategies and Policies

Further Expansion of Our Competitive Advantage and New Business Development

The automobile market is likely to maintain its growth momentum primarily in Asia, while market expansion for construction equipment is expected to continue mainly in North America, Europe, and Australia. In addition, robust new shipbuilding demand and shipping freight rates are also favorable for our businesses. On the other hand, we must pay due attention to intensifying competition in automobile finance and construction equipment as well as a weakening of market conditions for shipbuilding and shipping freight rates.

In this business climate, we aim to achieve a consolidated net income of ¥20 billion in the post-AG Plan, with the AG

Plan as the "strength-buildup period." We will thoroughly bolster our existing core businesses by leveraging our competitive advantage, and at the same time accelerate our entry into new business areas.

In the automobile finance business, we will seek to expand our scale of operations domestically by making Sumisho Auto Leasing Corporation a wholly owned subsidiary and also through flexible and agile M&A activities. In overseas markets, we will accelerate operations centering on China, India, and ASEAN countries, where rapid market expansion is likely. We will also work on new M&A in the automotive parts manufacturing business. In the ships and aircraft businesses, we will expand the portfolio of our own assets, while in the construction equipment business, we will push ahead with the expansion of dealerships in the U.S. and Europe through M&A.

In new business areas, we will contin-

ue to proactively develop value chain operations in Europe, including the aforementioned German projects. Another plan is to expand assets in freight car, container, and aircraft engine leasing businesses.

Through these plans and steps, we are targeting a ¥60.0 billion increase in risk-adjusted assets to ¥165.0 billion by the end of fiscal year 2006 and an average risk-adjusted return ratio of 11.5% for the two-year period under the AG Plan.

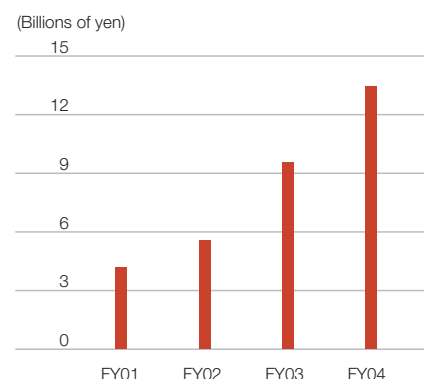
Performance Highlights

| | FY01 | FY02 | FY03 | FY04 |
|--------------|-------|-------|-------|-------|
| Gross Profit | 78.4 | 86.2 | 98.6 | 113.3 |
| Net Income | 4.2 | 5.6 | 9.6 | 13.5 |
| Basic Profit | 6.7 | 11.2 | 14.8 | 20.6 |
| Total Assets | 740.5 | 764.9 | 793.0 | 871.5 |

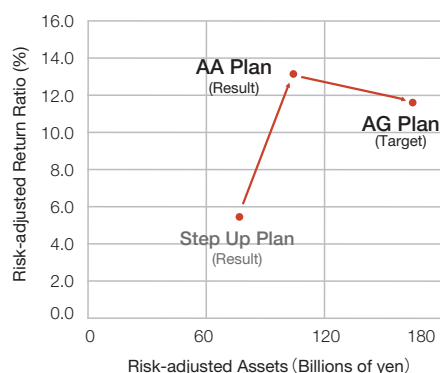
(Billions of yen)

| | AA Plan (Results) | AG Plan (Targets) |
|--|-------------------|-------------------|
| Risk-adjusted Assets (at end of FY04 and FY06) | 105.0 | 165.0 |
| Risk-adjusted Return Ratio (two-year average) | 13.0% | 11.5% |

Net Income



Risk-adjusted Return Ratio and Risk-adjusted Assets



Expanding construction equipment sales in Finland and three Baltic States



300,000 DWT VLCC for Hong Kong Ming Wah

AA Plan Major Achievements and Fiscal Year 2004 Performance

Strengthening Earning Power by Value Chain Development and an Asset Portfolio Strategy

Throughout the AA Plan, we have achieved major progress in the enhancement of the automobile-related value chain development centering on our automobile finance business. Sumisho Auto Leasing Corporation expanded its fleet of vehicles for leasing to 215,000 units through the acquisition of Kubota Lease Corporation and Kawasho Lavie Corporation. In overseas markets, P.T. Oto Multiartha increased its business bases and established P.T. Summit Oto Finance for two-wheelers in Indonesia, and we launched automobile finance businesses in Jordan and Slovakia. We also established SC-ABeam Automotive Consulting, which

specializes in the automotive industry, and with the cooperation of SC-ABeam, purchased KIRIU Corporation, a brake parts maker, to enter the automotive parts manufacturing field.

In our own ship chartering business, we expanded our portfolio of ships owned. We also became the first Japanese trading company to enter the aircraft engine leasing market. These actions resulted in an expansion of our asset portfolio. As part of our efforts to develop new business areas, we entered the freight car leasing business in Russia as the first Japanese company.

In the construction equipment business, we bolstered overseas operations. This included the purchase of agents for Komatsu construction equipment in the U.S., China, Finland, and the three Baltic States; the establishment of a construction equipment sales company in Dubai; and capital participation in an Indonesian

company that imports, sells, and rents forklifts and other equipment.

In fiscal year 2004, gross profit increased 14.9% over the previous year to ¥113.3 billion, led by the automobile finance and ships businesses, and net income rose 40.6% to ¥13.5 billion. The average risk-adjusted return ratio for the two-year period covered by the AA Plan came to 13.0%.

Michio Ogimura

General Manager,
Machinery & Electric Business Unit



Strong Performance in Power Plant EPC, Especially in Asia

Our principal areas of involvement are electric power, water, energy, telecommunications, and industrial infrastructure, as well as areas that offer growth potential such as energy-saving and eco technologies, medical care, and life sciences. We will foster the selection and consolidation of business by realizing the optimal combination of trading and investments as well as blending with regional strategies.

The bulk of our earnings are derived from overseas projects related to electric power, telecommunications, and energy, in which we have demonstrated our capabilities in project organization and execution, as well as from investments in electric power, water, telecommunications, and other businesses. We are particularly strong in engineering, procurement, and construction (EPC) projects, offering comprehensive handling capabilities. For power plant EPC projects, in particular, we boast an unrivalled track record among Japan's general trading companies, with a total power-generation capacity handled to date of 42,000 megawatts. We are aggressively expanding our investment in electric power projects using the expertise acquired through power plant EPC.

Machinery & Electric Business Unit

Business Environment and AG Plan Strategies and Policies

Diverse Capabilities Contribute to the Advancement of Key Infrastructure

The expansion of electric power demand mainly in Asia and the Middle East and progress in deregulation within the electric power industry, as well as continued growth in broadband communications and mobile phones are the following wind to our business. In addition, moves toward strengthening environmental regulations and enhancing various subsidy programs provide good opportunities for the expansion of energy-saving and environment-friendly projects.

Under these circumstances, we will strengthen our earnings base in line with a strategy of procuring sustained orders of EPC projects and expanding investments mainly in infrastructure-related projects.

In the EPC business, we aim to obtain new orders for electric power plants in Asia and the Middle East. Toward this goal, we are enhancing our expertise and capabilities in business development, financing arrangement, risk management, business management, as well as operation and maintenance, while strengthening our cost competitiveness. As for investments in overseas electric power projects, we will concentrate on the independent power producer (IPP) and independent water and power producer (IWPP) projects, particularly those in the U.S., Asia, and the Middle East, with a view to increasing our retained power-generation capacity to 6,300 megawatts by 2010. In the telecommunications field, we will expand our existing businesses while implementing strategic projects in the mobile telecommunications field in regions including the CIS, Asia, and the Middle East. We will also actively work on

projects mainly in Asia associated with Japanese companies' overseas expansion, by way of means such as supplying equipment and facilities in the countries concerned. Our objective is to stand at the forefront of the infrastructure business aiming to be a "functional organization that contributes to society through the development and upgrading of infrastructure."

In our energy-saving and eco businesses, we also conduct projects such as energy service, recycling and waste treatment, and solar power and wind-generated power in Japan as well as overseas to contribute to the prevention of global warming.

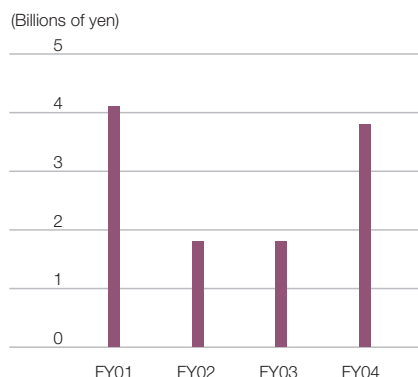
The above activities are expected to result in a ¥36.0 billion increase in risk-adjusted assets to ¥102.0 billion by the end of fiscal year 2006 and an average risk-adjusted return ratio of 10% for the two-year period under the AG Plan.

Performance Highlights

| | (Billions of yen) | | | |
|--------------|-------------------|-------|-------|-------|
| | FY01 | FY02 | FY03 | FY04 |
| Gross Profit | 30.6 | 28.6 | 28.2 | 32.2 |
| Net Income | 4.1 | 1.8 | 1.8 | 3.8 |
| Basic Profit | 4.6 | 4.6 | 5.1 | 7.6 |
| Total Assets | 421.5 | 451.2 | 435.7 | 457.4 |

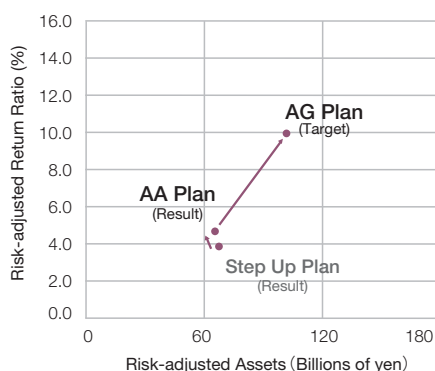
| | AA Plan (Results) | AG Plan (Targets) |
|--|-------------------|-------------------|
| Risk-adjusted Assets (at end of FY04 and FY06) | 66.0 | 102.0 |
| Risk-adjusted Return Ratio (two-year average) | 4.7% | 10.0% |

Net Income

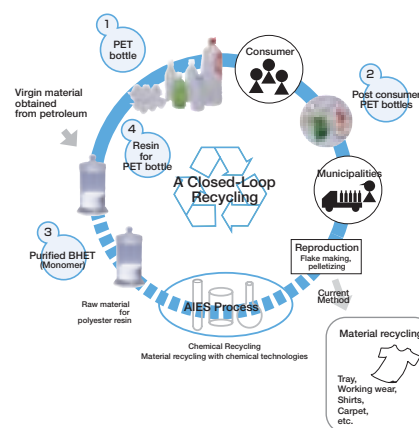


Note: The power generation and electricity retailing business in Japan was transferred from Mineral Resources & Energy Business Unit in April 2005.

Risk-adjusted Return Ratio and Risk-adjusted Assets



CBK Hydropower Plant in the Philippines



Comprehensive Recycle Chain of Polyethylene Terephthalate (PET) Bottles

AA Plan Major Achievements and Fiscal Year 2004 Performance

Increasing Risk-Adjusted Assets Especially in the Electric Power Business and Expanding Power-Generation Capacity

We recorded further growth for fiscal year 2004 in power plant EPC projects in Asia. During the period of the AA Plan, we secured successive orders totaling ¥300 billion for three major electric power plant projects in Malaysia, namely Tanjung Bin, Port Dickson II, and Jimah. Construction work proceeded smoothly on the Tanjung Jati B thermal power plant in Indonesia. This project is expected to complete construction in fiscal year 2006, upon which we will conduct a leasing operation for a period of 20 years.

Among the overseas investment in electric power projects, the Phu My 2-2

power plant in Vietnam and power plants in Taiwan have completed construction and started commercial operations. We also increased our stake in the Hermiston power generation plant in the U.S. to 50%. In addition, acquisitions of stakes in the proprietary firm and operation management firm of the CBK hydropower plant in the Philippines, and acquisition of the Birecik hydropower plant in Turkey came into sight. These acquisitions will raise our retained power-generation capacity to approximately 2,500 megawatts.

In eco business, we have formed an alliance with Aies Co., Ltd. and commenced operations for comprehensive recycling of polyethylene terephthalate (PET) bottles. We seek to employ this company's unique technology to expand operations overseas in the future.

Thanks to growing exports of plants to Asia and elsewhere overseas, we achieved a 14.2% year-on-year increase in

gross profit to ¥32.2 billion in fiscal year 2004. Our performance was affected, however, by factors including the replacement of low-return assets in Southeast Asia and Central and South America, and recognizing the provision for doubtful receivables, resulting in a net income of ¥3.8 billion. Our average risk-adjusted return ratio for the two-year period under the AA Plan was 4.7%.

Shingo Yoshii

General Manager,
Media, Electronics & Network Business Unit



Becoming the No. 1 Company in the Industry

Our core Group companies in the media, electronics, and network business areas have leading positions, each cooperating and taking full advantage of synergies within the Group.

In the media business, we provide services on both the infrastructure and content fronts. Among our Group companies are Jupiter Telecommunications Co., Ltd. (J:COM), the largest cable TV operator in Japan, and Jupiter Programming Co., Ltd. (JPC), the largest multichannel television programming and content provider in Japan.

In the network business, in which we are also targeting the top positions, Sumisho Computer Systems Corporation (SCS), Sumisho Electronics Co., Ltd. (SSE), and Nissho Electronics Corporation closely collaborate in providing IT solutions services, and MS Communications Co., Ltd. (MSCOM) promotes the mobile communications business.

In the electronics business, the Sumitronics Group operates the largest electronic manufacturing services (EMS) business in Japan and Asia. Furthermore, in the electronic materials business, Sumitomo Corporation serves as the sole distributor of LEDs manufactured by Cree, Inc. (NASDAQ: CREE), which has a 25% share of the Japanese market.

Media, Electronics & Network Business Unit

Business Environment and AG Plan Strategies and Policies

Expanding Operation in the Rapidly Changing Business Environment

The media, network, and electronics businesses show tremendous growth potential and are undergoing a rapid change. Under the AG Plan, we intend to turn the rapidly changing business environment into new business opportunities and expand our earnings base.

In the media business, the trend of digitalization and broadbandization brings us numerous opportunities to offer new services. Under such circumstances, J:COM plans to increase its number of subscribers by expanding digital services on a regional scale through investments in neighboring cable TV operators and alliances with other operators. On the other hand, JPC is facilitating an expan-

sion of its business base through an M&A of CS broadcast programming companies and is developing new businesses such as video-on-demand (VOD) services, Internet Protocol (IP) broadcasts, and interactive programs.

In the network business, SCS, carrying out software development capabilities, and SSE, featuring network integration and marketing capabilities, merged in August 2005. As a new organization, it will target to become the leading IT solutions provider. In the mobile communications business, MSCOM plans to expand and enhance its business through M&A.

In the electronics business, we are stepping up efforts to expand our EMS operation and enhance its functions, in response to growing outsourcing demands among computer peripherals and digital home appliance manufacturers. To this end, we will be further promoting alliances with printed circuit board

assemblers mainly in China. As for electronic materials, we will more actively focus on new technologies to explore new business segments, especially blue and white LEDs as well as carbon nanotubes, whose market is expected to expand.

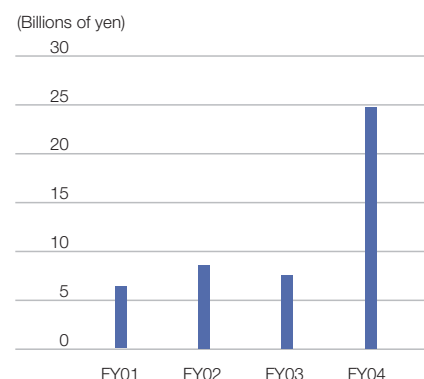
Based on these strategies, we intend to increase risk-adjusted assets by ¥38.0 billion to ¥151.0 billion by the end of fiscal year 2006 and achieve an average risk-adjusted return ratio of 11.8% for the two-year period under the AG Plan.

Performance Highlights

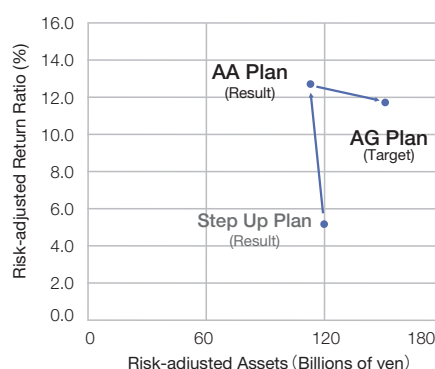
| | (Billions of yen) | | | |
|--------------|-------------------|-------|-------|-------|
| | FY01 | FY02 | FY03 | FY04 |
| Gross Profit | 41.9 | 40.9 | 40.8 | 44.1 |
| Net Income | 6.3 | 8.5 | 7.5 | 24.8 |
| Basic Profit | -8.4 | 0.6 | 7.8 | 9.4 |
| Total Assets | 291.4 | 339.2 | 375.0 | 375.0 |

| | AA Plan (Results) | AG Plan (Targets) |
|--|-------------------|-------------------|
| Risk-adjusted Assets (at end of FY04 and FY06) | 113.0 | 151.0 |
| Risk-adjusted Return Ratio (two-year average) | 12.8% | 11.8% |

Net Income



Risk-adjusted Return Ratio and Risk-adjusted Assets



J:COM listed on JASDAQ



United Cinemas becomes our subsidiary

AA Plan Major Achievements and Fiscal Year 2004 Performance

J:COM Goes Public and Basic Profits Increase in All Areas

In the media business, J:COM achieved profitability in the term ended December 31, 2003, and recorded a large jump of performance in the term ended December 31, 2004. In March 2005, J:COM was listed on the JASDAQ securities exchange, becoming a corporation with a market capitalization exceeding ¥500 billion. JPC also steadily improved its performance, driven by Jupiter Shop Channel Co., Ltd., which boasts sales of around ¥50 billion in TV shopping. In the meantime, to expand its cineplex business, Sumitomo Corporation increased its shareholding of United Cinemas Co., Ltd., thereby making it a subsidiary.

In the network business, SSE pursued

mergers and management reforms, and consequently recorded a drastic turnaround during the AA Plan. MSCOM steadily improved its performance in the mobile communication market through a further improvement of sales networks.

In the electronics business, we augmented our variety of products in the EMS business. At the same time, in July 2004, we reinforced our business infrastructure by integrating Sumitronics Group companies deployed in Japan, Korea, Shanghai, and other cities in Asia. As for electronic materials, we invested in and concluded an exclusive distributorship agreement with Carbon Nanotechnologies Inc. in the U.S. for sales of their products in Japan and Korea. Furthermore, we also identified promising projects by establishing a system that supports the commercialization of single-wall carbon nanotubes.

As a result of the above operations, gross profit in fiscal year 2004 recorded

an 8.1% year-on-year increase to ¥44.1 billion due to the successful and ever better achievements of the major Group companies as outlined above as well as the steady expansion of the electronics-related business. Net income staged a 3.3 times year-on-year increase to ¥24.8 billion, partially due to the profit from J:COM's IPO, leading the average risk-adjusted return ratio for the two-year period covered by the AA Plan to increase to 12.8%.

Nobuo Kitagawa

General Manager,
Chemical Business Unit



Global Expansion of Chemicals Business

The chemicals business is a wide-ranging field closely linked to a variety of industries. We conduct a global operation employing supply chain management (SCM) and logistics functions that focus on the following three business areas: (1) basic chemicals, such as plastics, organic chemicals (ethylene, phenol, etc.) and resource-based inorganic chemicals (sulfuric acid, soda ash); (2) electronic and performance chemicals, including materials for semiconductors, liquid crystal displays (LCDs), paper and battery materials; and (3) life sciences, in fields such as pharmaceuticals, medical care, agricultural chemicals, antibiotics, and pet supplies.

Utilizing our global network, we have established the number one position in the industry with our ethylene business centering on Asia, our phenol business spanning Japan, Asia, Europe, and the U.S., and our worldwide sulfuric acid and agricultural chemicals businesses. We are also the industry leader in the greenhouse gas emissions credit business, promoting it in such countries as India and South Africa.

Chemical Business Unit

Business Environment and AG Plan Strategies and Policies

Accelerating Selection and Concentration

In April 2005, we reviewed our business lines in terms of products and capabilities, and reorganized our business into two divisions: Basic & Performance Chemicals and Life Science. Under this new system, we seek to solidify our already strong trade business and accelerate strategic investments in highly profitable projects. Our aim is to increase risk-adjusted assets by ¥22.0 billion to ¥56.0 billion by the end of fiscal year 2006, and achieve a target average risk-adjusted return ratio of 11.4% for the two-year period covered under the AG Plan.

In the basic chemicals field, we will strengthen our tie-ups with the U.S. and European manufacturers and upgrade

trade through location swaps among the U.S., Europe, and Asia, and tolling conversion to enhance our trade business. We will also strive to improve competitiveness by investing in ships and tank facilities. In resource-based inorganic chemicals, we will vigorously invest in mines and aim to increase and stabilize our earnings. As for plastics, we intend to encourage investment through partnerships with leading Japanese processing manufacturers to boost earnings in the processing field.

In electronic and performance chemicals, we aim to expand our line of chemical products, such as materials for flexible printed circuit boards, display panels and batteries as well as special gases. At the same time, we will upgrade our functions in the SCM and fabless manufacturing businesses.

With respect to life science, we will promote further the expansion of our value

chain in agri-science businesses. Through the acquisition of agricultural chemicals manufacturers and agricultural chemicals businesses overseas, we will secure our own product line and expand our agricultural materials distribution networks.

In pharmaceuticals and medical care, we aim to make further inroads into the domestic medical market by tying-up with universities and promoting the electronic medical records business of Apicus Co., Ltd. In China, having acquired an equity stake in Henan Topfond Pharmaceutical Co., Ltd., we plan to export and promote domestic sales of the company's pharmaceuticals.

In addition, we aim to advance our pet supplies business by strengthening and expanding the business base of The Hartz Mountain Corporation (Hartz) in the U.S. and to enter the markets in Japan, Asia and Europe.

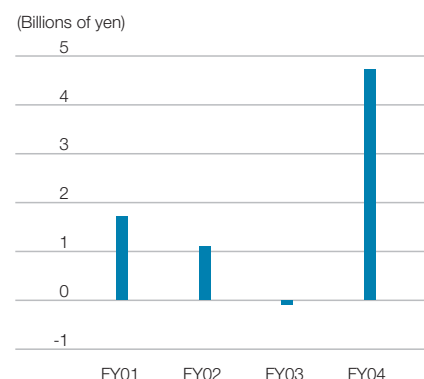
Performance Highlights

| | FY01 | FY02 | FY03 | FY04 |
|--------------|-------|-------|-------|-------|
| Gross Profit | 25.5 | 23.6 | 22.8 | 28.5 |
| Net Income | 1.7 | 1.1 | -0.1 | 4.7 |
| Basic Profit | 1.7 | 2.0 | 2.0 | 4.5 |
| Total Assets | 204.8 | 186.5 | 174.9 | 217.2 |

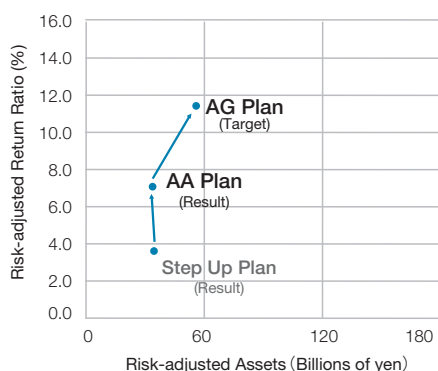
(Billions of yen)

| | AA Plan (Results) | AG Plan (Targets) |
|--|-------------------|-------------------|
| Risk-adjusted Assets (at end of FY04 and FY06) | 34.0 | 56.0 |
| Risk-adjusted Return Ratio (two-year average) | 7.1% | 11.4% |

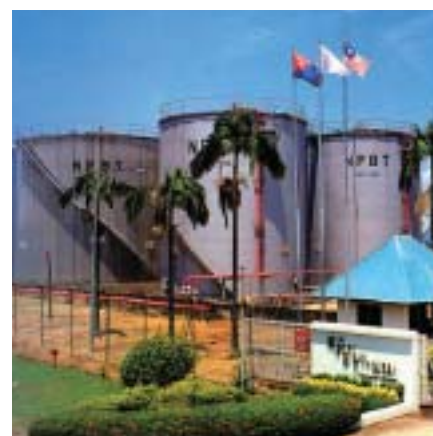
Net Income



Risk-adjusted Return Ratio and Risk-adjusted Assets



The Hartz Mountain Corporation



Tanks of liquid petrochemicals (Malaysia)

AA Plan Major Achievements and Fiscal Year 2004 Performance

Significantly Expanding Our Earnings

Under the AA Plan, we have strengthened and expanded our business and earnings bases through the continued replacement of low-return assets to increase future earnings, while working on withdrawals from unprofitable businesses and improvement in the earnings of our affiliated companies.

Our most important move was the acquisition of The Hartz Mountain Corporation, the largest manufacturing, distribution, and sales company of pet care products in the U.S. This acquisition allowed us to enter the steadily growing U.S. pet supplies industry and has provided a footing for the development of our pet supplies business in Japan, the U.S., and Europe. We are pursuing synergistic

growth with Hartz in terms of new product development, logistic capabilities, and overseas expansion.

We also devoted efforts to enhance our various trade businesses. The reinforcement of the package delivery business for electronics and performance chemicals in China and elsewhere in Asia has led to business growth, such as securing an order of package deliveries of LCD materials destined for Shanghai SVA NEC Liquid Crystal Display Co., Ltd.

Our profits from the sulfuric acid business and organic chemicals business were also significantly boosted, owing to the expansion of our business base and upgrading of our trading functions. In the agricultural chemicals business, we expanded our offerings by acquiring Germany's BASF's germicide "Triforine," while stepping up efforts to penetrate the end-user sales networks in Australia and South America.

In fiscal year 2004, healthy growth in the IT industry and the petroleum chemicals market boosted sales in electronics materials and organic chemicals, resulting in a 25.0% increase in gross profit to ¥28.5 billion. In addition, having completed the restructuring of our non-performing businesses, our bottom line shifted from a net loss of ¥100 million to a net income of ¥4.7 billion. The average risk-adjusted return ratio for the two-year period covered by AA Plan increased to 7.1%.

Michihisa Shinagawa

General Manager,
Mineral Resources & Energy Business Unit



Upstream to Downstream Business Based on a Well-Balanced Natural Resource Portfolio

Having upstream interests of natural resources in the mainstay areas of copper, coal, oil, and liquefied natural gas (LNG), our business ranges from upstream to downstream activities. It is our feature to have formed a well-balanced portfolio so as to conduct our business in a stable and balanced manner. We are in the top position among trading companies in terms of copper production capacities from equity. We also have a unique position among trading companies, in that we hold interests in gold mining and coal mining in Australia that have a long mining life and contain a high percentage of coking coal.

At the midstream level, we occupy the first tier among trading companies in imports of copper concentrates to Japan and handle 25% of LNG imports to Japan. We are also top ranked in the carbon business and conduct trade in iron ore and other metal resources as well as battery materials. At the downstream level, we engage in nationwide LPG retail distribution and gasoline station operation.

Mineral Resources & Energy Business Unit

Business Environment and AG Plan Strategies and Policies

Continuing Aggressive Strategic Investments to Expand Upstream Businesses

The mineral resource and energy products market has surged in the short-term, mainly due to increasing demand in Asian countries, particularly China. However, we feel this growth could be susceptible to a market correction in the mid-term.

Under this environment, we are accelerating strategic investments to expand business activities both qualitatively and quantitatively under the AG Plan, while selecting highly profitable projects. By the end of fiscal year 2006, we plan to increase risk-adjusted assets by ¥53.0 billion over a period of two years to ¥156.0 billion. We also aim to achieve a two-year average risk-adjusted return ratio of 14.0%.

The essence of our strategy is to increase the scale of our upstream business that focuses on our four mainstay areas, while continuing to maintain a well-balanced portfolio combining investments from a long-term perspective and acquisitions around the existing projects. In the fields of copper and gold, we will work to achieve a long-term stabilization of our earnings base in the Batu Hijau Project in Indonesia. As for coal operations, we will work to expand and stabilize our earnings base in Australia and acquire new business projects in countries such as Russia and China. In oil production, meanwhile, we plan to acquire further interests particularly in producing oil fields, and participate in promising new projects in LNG. In addition, we aim to acquire highly profitable assets in natural resource development, including gold, PGM*, iron ore, nickel, uranium, and rare metals.

In our midstream and downstream

businesses such as LPG and carbon-related operations, we plan to establish an even more solid trading base. In achieving this, we will strengthen our risk management and other capabilities while seeking to participate in manufacturing and overseas sales operations. We are also pursuing further involvement in new technologies such as fuel cells as well as environment-related businesses such as hydrogen energy.

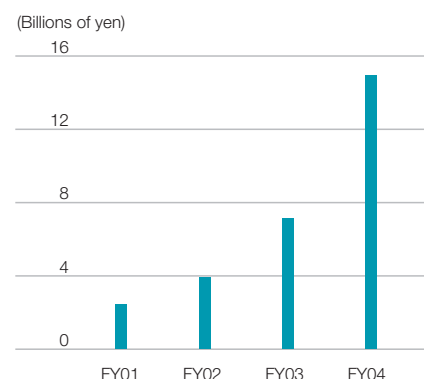
*PGM (Platinum Group Metal):
Platinum and palladium, etc.

Performance Highlights

| | (Billions of yen) | | | |
|--------------|-------------------|-------|-------|-------|
| | FY01 | FY02 | FY03 | FY04 |
| Gross Profit | 30.1 | 31.6 | 27.1 | 35.2 |
| Net Income | 2.4 | 3.9 | 7.1 | 14.9 |
| Basic Profit | 3.1 | 4.5 | 6.6 | 15.0 |
| Total Assets | 266.7 | 309.5 | 345.7 | 497.1 |

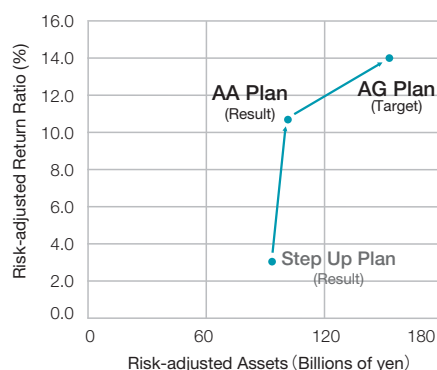
| | AA Plan (Results) | AG Plan (Targets) |
|--|-------------------|-------------------|
| Risk-adjusted Assets (at end of FY04 and FY06) | 103.0 | 156.0 |
| Risk-adjusted Return Ratio (two-year average) | 10.6% | 14.0% |

Net Income



Note: The power generation and electricity retailing business in Japan was transferred to Machinery & Electric Business Unit in April 2005.

Risk-adjusted Return Ratio and Risk-adjusted Assets



Open pit of the Cerro Verde Copper Mine in Peru



Production vessel in the Gulf of Mexico gas field

AA Plan Major Achievements and Fiscal Year 2004 Performance

Steadily Building a Business Base for Future Profit Expansion

Our AA Plan has achieved significant results particularly in terms of increasing interests in upstream areas. We largely expanded our coal production capacities from equity owing to an additional acquisition of interests in Australia. We also financed a project in Russia to increase coking coal production, through which we have secured a long-term, stable source of coal procurement for Japan. Continuing acquisitions of oil interests in the British North Sea and gas field rights in the Gulf of Mexico have enabled us to increase our oil production capacities from equity to nearly 25,000 barrels a day. In addition, we raised our equity share in the Tangguh LNG Project in Indonesia. Furthermore,

we reinforced our foundation for copper mining operations through the acquisition of a capital stake in Sociedad Minera Cerro Verde S.A.A., a Peruvian copper mine developer. We also began to develop the Pogo Gold Mine in Alaska aiming for production to begin in March 2006.

In the carbon business, we made a minority share investment in the publicly traded coke manufacturer Mitsui Mining Co., Ltd., and we have also entered carbon black operations in China. Another accomplishment was a further expansion of our power generation and electricity retailing business in Japan, with the start of operations at three of our own power generation plants.

In fiscal year 2004, the benefits of our additional acquisition of coal interests in Australia and oil interests in the North Sea, as well as favorable support from the bullish market, made a tangible contribution to earnings. As a result, we reported gross

profit of ¥35.2 billion in fiscal year 2004, a 29.9% increase from the previous year. The strong market, coupled with cost reductions and production increases, significantly boosted performance of the Batu Hijau Project, resulting in a doubling of net income to ¥14.9 billion. The average risk-adjusted return ratio under the two-year AA Plan was 10.6%.

Yoshi Morimoto

General Manager,
Consumer Goods & Service Business Unit



Pursuing an Integrated, Full Spectrum Business Model with a Main Focus on Food

In the area of clothing, food, and housing, we leverage our downstream operating bases to promote synergies among our business areas that stretch to the upstream. Particularly in the area of food, with Summit, Inc. contributing as our major driver, the supermarket business around the Tokyo metropolitan area is one pillar of our earnings. Furthermore, Sumifru Corporation, which imports and sells fruits and vegetables, has the third largest share of the Japanese market for bananas, backed by our advanced production, sales, and quality control system that gives priority to safety and reliability.

In April 2005, we restructured our organization to strengthen our earning power. In the Food Business Division, the former Foodstuff and Fertilizer Division, its main business has been expanding from upstream areas (food supplies) to downstream areas (food products), with the fresh food, fertilizers, and carbohydrate businesses showing favorable results. The Lifestyle & Retail Business Division, the former Textile Division and the Retail & Consumer Service Division, will promote our apparel, interior, and drugstore businesses in addition to our core supermarket and brand-related businesses.

Consumer Goods & Service Business Unit

Business Environment and AG Plan Strategies and Policies

Stabilizing Earnings by Focusing on Strategic Areas and Making Strategic Investments

In the domestic market, demand is showing a long-term decreasing trend due to falling birthrate and aging society. What is more, the market is becoming more competitive due to deregulations. On the other hand, there are growing business opportunities emerging from people's stronger preference for genuine products or those with a strong brand name as well as an increasing demand for value-added products and services.

With such an understanding, we will strengthen our earning power by selecting strategic areas and accelerating strategic investments. At the same time, we aim to establish a stable earnings base resist-

ant to the external environment.

In the food business, we will broaden our business base through M&A and capital alliances while promoting selection and concentration within our strategic areas. In the fruits business, we will enhance our supply system for bananas, our principle product, as well as broaden the lineup of other products we provide. We shall construct a powerful value-chain by establishing a system that will manage the processing, logistics, and sales of our products. In the meat business, we intend to continue placing a focus on pork and chicken, as well as beef. Furthermore, in the fertilizer business, we will work to further broaden our earnings base through an expansion of existing businesses as well as M&A both domestically and abroad.

In the supermarket business, Summit will accelerate launches of new stores to six or seven per year, while also working to

form alliances with profitable supermarkets.

In the brand-related business, our goal is to construct a business portfolio that will generate high profits, mainly in areas such as fashion, apparel, accessories, and home furnishing. We shall re-invest the funds from the sale of our stake in Coach Japan, Inc. to Coach, Inc. of the U.S. in July 2005, to actively enhance our portfolio.

With these efforts, we intend to increase risk-adjusted assets by ¥30.0 billion to ¥115.0 billion by the end of fiscal year 2006 and improve the average risk-adjusted return ratio for the two-year period under the AG Plan to 12.0%.

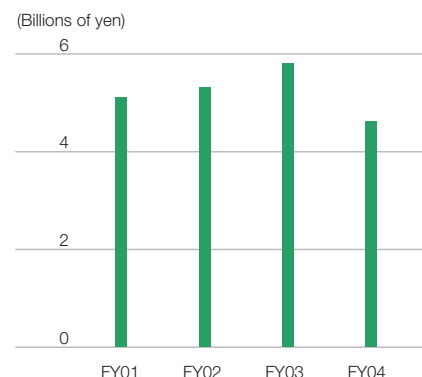
Performance Highlights

| | FY01 | FY02 | FY03 | FY04 |
|--------------|-------|-------|-------|-------|
| Gross Profit | 81.9 | 86.1 | 90.4 | 98.9 |
| Net Income | 5.1 | 5.3 | 5.8 | 4.6 |
| Basic Profit | 4.5 | 5.9 | 5.8 | 6.5 |
| Total Assets | 277.4 | 271.5 | 304.6 | 325.1 |

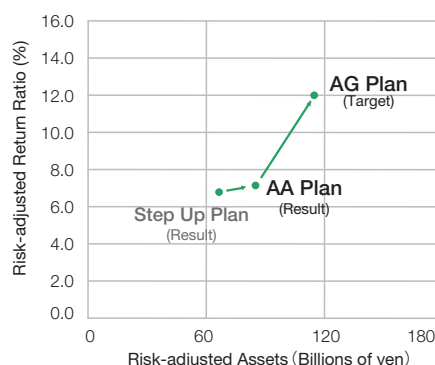
(Billions of yen)

| | AA Plan (Results) | AG Plan (Targets) |
|--|-------------------|-------------------|
| Risk-adjusted Assets (at end of FY04 and FY06) | 85.0 | 115.0 |
| Risk-adjusted Return Ratio (two-year average) | 7.1% | 12.0% |

Net Income



Risk-adjusted Return Ratio and Risk-adjusted Assets



Newly opened Summit Higashi-Terakata Store



Montrive Corporation, the import, designing and sales company of "FEILER"

AA Plan Major Achievements and Fiscal Year 2004 Performance

Expanding Business Base of Summit and Coach Japan, Making Strategic Investments in New Business Areas

During the AA Plan, Summit launched five new stores, with the total number of stores reaching 81 as of the end of March 2005. Its earnings are steadily growing, with fiscal year 2004 sales totaling ¥189.1 billion (on a consolidated basis), a 17% rise in a two-year period. Furthermore, in our banana business, we took various measures to acquire an additional share of the market. We have increased our sales to mass merchandise outlets and enhanced the production structure of high-value-added bananas, such as those grown with less pesticide or those with high sugar content.

In the brand-related business, Coach

Japan has successfully expanded its business, and in fiscal year 2004 opened flagship stores in Marunouchi (Tokyo), Sapporo, Osaka, and Sendai. Furthermore, as a brand-related business that is expected to follow in the successful footsteps of Coach, we acquired Montrive Corporation, which is the sole import, designing, and sales company of the German luxury line of chenille fabrics, "FEILER."

As part of efforts for the non-clothing sector in the textile business, we established Sumisho Airbag Systems Co., Ltd., a company that manufactures and sells side-curtain airbag cushions for automobiles with the insight that demand for these products will grow. The Company will work in partnership with Suminoe Co., Ltd., the leading manufacturer of textiles for automobile interiors, and Asahi Kasei Chemicals Corporation, which has various knowledge and technologies for

airbags. The target sales proceeds for fiscal year 2008 are set at ¥10.0 billion.

Gross profit for fiscal year 2004 recorded a 9.4% increase from the previous term to ¥98.9 billion, largely owing to the successful results in the retails business such as Summit as well as in the banana business. On the other hand, net income recorded a 20.7% fall from the previous term to ¥4.6 billion, due to the declining profits in textile trade and Otto-Sumisho Inc., which is engaged in mail-order sales of apparel. The average risk-adjusted return ratio for the two-year period covered by the AA Plan was 7.1%.

Hisahiko Arai

General Manager,
Materials & Real Estate Business Unit



Industry Leader in the Materials Business; Exerting Integrated Corporate Strength in Real Estate

The two main business areas of focus for us are “materials and supplies” and “construction and real estate.”

We are industry leaders in many of our businesses in the materials and supplies sector. Among our Group companies, the building materials trading company Sumisho & Mitsubussan Kenzai Co., Ltd., laminated wood manufacturer SEVEN INDUSTRIES CO., LTD., and insulated metal panel manufacturer IG Kogyo Co., Ltd. are significant players in their respective industries. In addition, our ready-mixed concrete and used paper businesses have top rankings among trading companies, while our tire export and woodchip import businesses also excel in their own fields.

Our businesses in the construction and real estate sectors center on the leasing and management of office buildings and retail facilities, as well as the development and sale of residential properties, mainly condominiums. Our expertise and capability for coordination in these sectors is also demonstrated by our large-scale multipurpose-complex development projects. Moreover, we are pursuing a focus on the real estate funds and urban redevelopment projects.

Materials & Real Estate Business Unit

Business Environment and AG Plan Strategies and Policies

Further strengthening Our Aggressive Stance

With the domestic materials sector fully mature and as competition intensifies, selection, reorganization, and consolidation within the industry are likely to continue. By contrast, overseas market expansion and increased demand is expected in various sectors such as the tire sector.

In this environment, we will enhance our supply sources and pursue downstream business development in sectors where we are competitive, seeking to broaden our earnings base further. In terms of our lumber and building materials business, we will increase our lumber handling quantity by developing new forest regions in Russia for which we acquired the Forest Stewardship Council (FSC) cer-

tification, and make inroads in the plywood industry. We will broaden our overseas supply sources at Sumisho & Mitsubussan Kenzai, and by pursuing a synergy with SEVEN INDUSTRIES and IG Kogyo we will expand our business base. Furthermore, in the tire business, we are reinforcing our wholesale business in the United States and other countries.

In terms of the construction and real estate business, we will pay careful attention to the prospects for the currently favorable office building and condominium supply and demand balance. Meanwhile, there are increasing numbers of large-scale multipurpose-complex development projects, arising from the redevelopment of existing buildings and factories after companies have rationalized production facilities and logistics sites. We view such projects as a distinct business opportunity.

Based on this awareness, we are fur-

ther strengthening the “functional value chain” from planning through development, sales, leasing, management, and operation, and are taking proactive measures with respect to multi-purpose complex development projects. In addition, we are aiming to establish the real estate funds and urban redevelopment projects as pillars of profit, following that of our building and retail facility leasing and condominium sales.

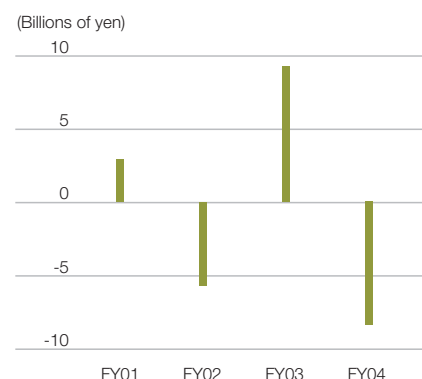
In the AG Plan, with a focus on these aggressive strategies, we plan to increase risk-adjusted assets by ¥11.0 billion to ¥106.0 billion by the end of fiscal year 2006. Further, we aim to improve the risk-adjusted return ratio to 10.3%.

Performance Highlights

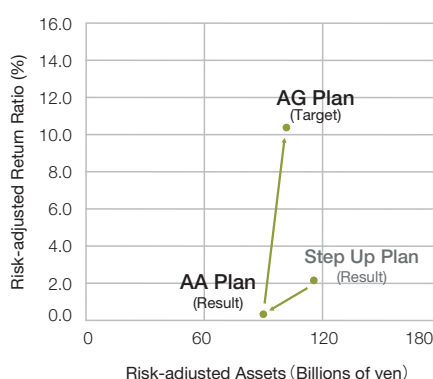
| | (Billions of yen) | | | |
|--------------|-------------------|-------|-------|-------|
| | FY01 | FY02 | FY03 | FY04 |
| Gross Profit | 54.9 | 57.8 | 47.8 | 38.7 |
| Net Income | 2.9 | -5.7 | 9.1 | -8.4 |
| Basic Profit | 2.1 | 6.6 | 2.3 | 5.9 |
| Total Assets | 632.5 | 602.8 | 615.3 | 606.1 |

| | AA Plan (Results) | AG Plan (Targets) |
|--|-------------------|-------------------|
| Risk-adjusted Assets (at end of FY04 and FY06) | 95.0 | 106.0 |
| Risk-adjusted Return Ratio (two-year average) | 0.3% | 10.3% |

Net Income



Risk-adjusted Return Ratio and Risk-adjusted Assets



Note: As for the results of risk-adjusted assets and risk-adjusted return ratio in the Step Up Plan, the effect of transferring the real estate related business to this Business Unit, previously included in the Domestic Regional Business Units and Offices, is not reflected.

AA Plan Major Achievements and Fiscal Year 2004 Performance

Expanding Business Base in Materials; Improving Profitability in Real Estate

In the materials business, we proactively implemented new investments starting from the AA Plan period. As to ready-mix concrete manufacturing, our business base was expanded through the acquisition of the Fukuoka-based Horiden Group and Nagoya SOC. With respect to lumber, the development of new forest regions was started in conjunction with Terneyles in Russia. Furthermore, the acquisition of SEVEN INDUSTRIES has strengthened the synergy between our building materials distribution business and the Russian lumber business. In the tire business, we established Shaheen Tyres Company L.L.C. in the United Arab Emirates, producing wholesale inroads in

the Middle East.

As to real estate business, we focused on urban redevelopment projects, including the Kachidoki Redevelopment Project and the Senri New Town Condominium Reconstruction Project, as well as the consulting business. In addition, we addressed the replacement of risk-adjusted assets and the compression of total assets, aiming for improvements in asset efficiency and profitability. As one aspect of this, we liquidated the Sumitomo Building in Osaka and the Harumi Headquarters Building. In addition, impairment losses of ¥13.5 billion (after taxes) were recognized for Queen's Square, real estate for rent in the Yokohama district.

In fiscal year 2004, we recorded a gross profit of ¥38.7 billion and a net loss of ¥8.4 billion. This resulted from several factors such as bullish performance in materials business, positive condominium sales, and impairment loss on real estate.



Kachidoki Redevelopment Project



Nagoya SOC

The average risk-adjusted return ratio for the two-year period covered by AA Plan remained at 0.3%.

Tadahiko Mizukami

General Manager,
Financial & Logistics Business Unit



Leveraging Our Information Network and Business Creativity

We offer services in financial and logistics operations that provide added value to the buying and selling of products and investments that integrated trading companies transact. With the wide range of commercial activities that companies like ours conduct, we take full advantage of our specialized knowledge and expertise, global network, risk management skills, and superb access to information to promote businesses by providing these high value-added services.

In the financial services field, the commodities trading business is one of our core businesses and a sector where we utilize our strength as a trading company in handling actual demand. We have the largest market share in Japan of approximately 20% in precious metals and energy derivatives. In addition, we are active in investment advisory services, specializing in alternative investments, and the investment fund business.

Our logistics operations are made up of an extensive distribution network in Japan and overseas, as well as by our involvement in industrial park businesses in Vietnam, Indonesia, the Philippines, and China. In the latter business, we provide not only infrastructural support but also comprehensive solutions such as the procurement of components and delivery of products. We are also enhancing our distribution-related capabilities such as quality inspection services.

Financial & Logistics Business Unit

Business Environment and AG Plan Strategies and Policies

Expansion Strategy Capitalizing on Changing Business Environment and Client Demands

In Japan, the environment surrounding the finance business is now undergoing substantial changes. The commodities futures business is facing a major turning point with the enforcement of the revised Commodity Exchange Act in May 2005. In addition, demand for maximizing corporate value as well as structural changes within Japanese society and industry are generating greater needs for M&A and fund procurement. Meanwhile, the needs for asset management among individuals are becoming more diverse due to the government's removal of its full deposit guarantee.

In response to this changing environ-

ment, we are enhancing our earning power in the commodities trading business while upgrading our risk management. We are also expanding our investment-related business. As for investment advisory services, we will enlarge our client base by expanding sales of new products such as commodity index instruments, and promoting new businesses such as hedge fund incubation in collaboration with other companies. In direct investment and fund investment businesses, we intend to identify new projects primarily in Japan and Asia.

In the logistics sector, there are growing needs for advanced services on the back of increasing flow of raw materials, components, and consumer goods primarily in Southeast Asia and China. In response, we will reinforce our business infrastructure, developing logistical bases in inland China and building new hubs in Japan. These enhancements of our dis-

tribution network in Japan, China, Southeast Asia, the U.S., and Europe are aimed at expanding our global logistics business. As to our overseas industrial park business, we are preparing to develop a new industrial park as well as expand the Thang Long Industrial Park in Vietnam. In the field of insurance, we are seeking participation in the insurance agencies business, targeting Japanese-affiliated companies entering the Chinese market.

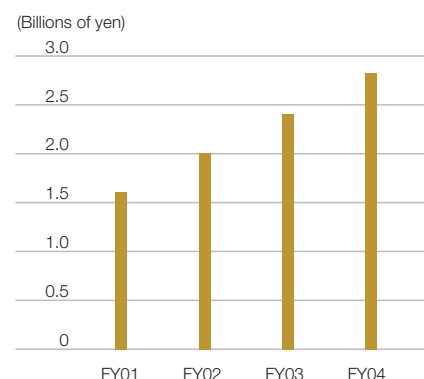
Through an expansion of profitable assets in our financial and logistics businesses, we plan to increase our risk-adjusted assets by ¥15.0 billion to ¥35.0 billion by the end of fiscal year 2006 and achieve a two-year average risk-adjusted return ratio of 13.2%.

Performance Highlights

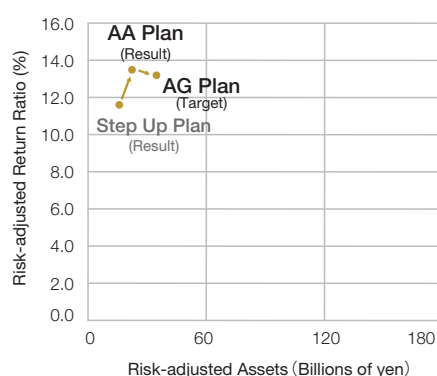
| | (Billions of yen) | | | |
|--------------|-------------------|-------|-------|-------|
| | FY01 | FY02 | FY03 | FY04 |
| Gross Profit | 14.5 | 15.5 | 15.7 | 17.0 |
| Net Income | 1.6 | 2.0 | 2.4 | 2.8 |
| Basic Profit | 1.9 | 2.0 | 2.0 | 2.8 |
| Total Assets | 154.2 | 161.5 | 193.5 | 232.8 |

| | AA Plan (Results) | AG Plan (Targets) |
|--|-------------------|-------------------|
| Risk-adjusted Assets (at end of FY04 and FY06) | 20.0 | 35.0 |
| Risk-adjusted Return Ratio (two-year average) | 13.5% | 13.2% |

Net Income



Risk-adjusted Return Ratio and Risk-adjusted Assets



Opening ceremony of Dragon Logistics Center-Phase II at Thang Long Industrial Park in Vietnam



Sumisho Card

AA Plan Major Achievements and Fiscal Year 2004 Performance

Anticipatory Investments Turning Profitable

During the period of the AA Plan, significant results emerged in business areas where we made “anticipatory investments,” such as those from our investment business and our logistics operations in China.

In our finance business, we realized value through stock sales following several initial public offerings (IPOs) tied to the investment projects we undertook. For our investment advisory business, a diversification of our product lineup including the addition of hedge funds resulted in an increase in our assets under custody. In addition to these accomplishments, our strategic move into new areas of business in finance led to the establishment of

Sumisho Card Inc., marking our full-scale entry into the credit card business. We are working to expand the business base for Sumisho Card through linkages with Sumitomo Corporation Group companies.

We further enhanced our logistics networks and capabilities by establishing logistics companies in the Chinese cities of Wuxi and Shenzhen, as well as operating a quality inspection and processing center, and expanding our parcel delivery services in Beijing and Shanghai. We also entered into automobile transport operations and established a joint venture for transport of finished automobiles throughout China. In addition, our global procurement logistics business in North America and Europe proceeded exceptionally well. And in our industrial park business, we completed the second phase of development for the Thang Long Industrial Park with favorable sales results.

In fiscal year 2004, our performance

was impacted by major fluctuations in international commodity prices, leading to a decline in profits from our commodity business. However, increased profitability of our logistics business boosted gross profit by 8.3% to ¥17.0 billion. We also succeeded in yielding the value in our investment business in terms of net income, with a 16.7% increase to ¥2.8 billion. The average risk-adjusted return ratio for the two-year period covered by the AA Plan was 13.5%.

Global Strategy

Promoting Globalization

Sumitomo Corporation's global network, encompassing 150 business operations (26 in Japan and 124 overseas) and more than 800 consolidated companies worldwide, is a key foundation underpinning our integrated corporate strength. We have nine Business Units involved in varying fields, as well as regional organizations covering Japan and overseas. The Business Units and regional organizations work together to pursue business opportunities globally.

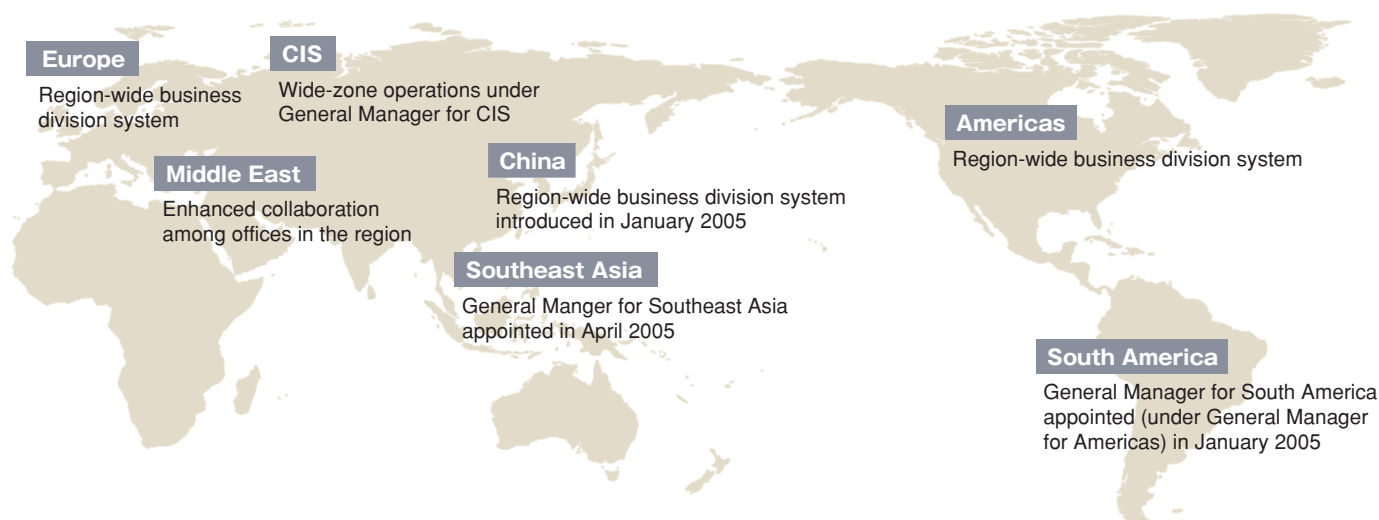
Our growth strategy, which follows from the AA Plan to the AG Plan, is to expedite expansion of our earnings base on a global scale. The objectives to achieve this are to reinforce mutual ties under a common strategy between Business Units and regional organizations so that total benefits reaped are more valuable than the sum of their parts. The other is to formulate strategies based on global perspectives and optimally allocating management resources in order to maximize our strength. Interaction between Business Units and regional organizations is becoming more important from the perspective of ensuring proper internal controls of the Group as a whole, including consolidated companies.

Our domestic and overseas regional organizations play a very important role in devising growth strategies tailored to their specific regional attributes—by seizing growth momentum in their respective markets—and in taking a multifaceted approach to local business partners. In order to further broaden our business base and ensure more dynamic growth, we will strive to develop locally based global businesses in each country and region. At the same time, our domestic and overseas subsidiaries and other operations will accord high importance to maintaining a strong corporate presence with close ties to local communities.

To address various issues in this regard, we set up the “Globalization Promotion Committee” under the AA Plan. The Committee works with the Business Units which develop global product strategies in each business field, and with our regional organizations which maintain close local ties, with the aim of “reinforcing earnings based on an integration of regional and product strategies.” Thus, we have been working to strengthen ties between Business Units and regional organizations and reinforce the capabilities of regional organizations.

For example, when forming management plans by segment, we have endeavored to clarify and share our global strategies across all Business Units by blending Business Unit strategies with the basic policies of each regional organization. On the structural side, we have adopted region-wide business division systems based on a horizontal unification of operations by product. We have also strengthened our operations by appointing general managers for each region. In addition, we have encouraged regional organizations to participate in the management of companies belonging to Business Units. At the business front level, we have been strengthening capabilities of local staff in overseas operations and promoting them to management positions, while reinforcing our support infrastructure by upgrading our global intranet. In these ways, we are pursuing progressive initiatives at all levels, from company-wide to business fronts.

Through the initiatives taken under the AA Plan, our information-sharing has advanced and businesses cooperated between Business Units and regional organizations are increasing. Under the AG Plan, we will continue with these actions so that regional organizations will further proactively contribute to expansion of our earnings base.



Strategic Regions

In regions with high growth potential, we need to provide company-wide back-up to support business development in order to translate regional growth into our own growth. We have been positioning China as a strategic region, where we have been proactive in our business development. There, we have 13 business locations and investments in around 150 companies and have established business bases in many fields. For example, in the automobile-related sector, which is showing particularly strong growth in China, we have set up businesses for supplying automotive steel sheets, pipes, and other parts. To meet the needs of Japanese companies shifting their operations to China, we are supplying raw materials utilizing supply chain management (SCM) systems. In the logistics field, we are operating logistics centers and parcel delivery businesses.

The AG Plan identifies Russia and other CIS countries, and India as “Focused Frontier” regions set for new growth. In those regions, we are working to broaden our company-wide businesses, centering on mineral resource development, infrastructure, automobile-related businesses, and businesses at the local level. At present, we have five offices and eight companies in Russia and are involved in a broad range of activities, including mineral resources and energy, environment-related business, modernization of manufacturing facilities, and forestry development. In India, we have two offices and investments in 14 companies. To expand our operations in that nation, we have set up a task force and are taking a comprehensive approach to pursuing business opportunities in various areas.



The Neryungri Coal Mine in Russia which we financed to increase coking coal production

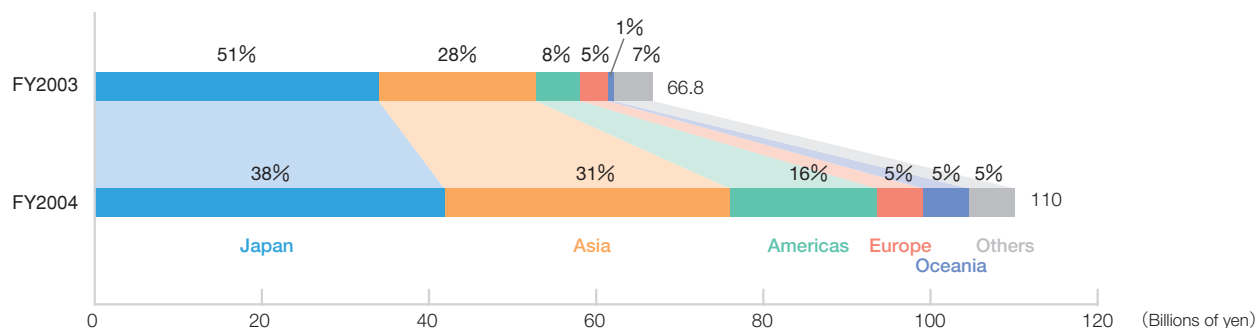
Basic Profit by Regions

Due to an ongoing global development of our earnings base, basic profit from Japan currently accounts for just less than 40% of our total basic profit. At present, basic profit from Japan is growing, with contributions from strong performances in condominium sales, real estate rentals, the media business, and Sumisho Auto Leasing. In fiscal 2004, however, the Japan share declined, due to increased profits from Asia and the Americas.

Following Japan, the Asian region accounts for the next-highest percentage of profits. We have already established a

strong business base in Asia, covering such areas as the Batu Hijau copper and gold mine in Indonesia, steel service center operations across the region, and automobile leasing and financing, and we expect to expand earnings.

Meanwhile, profits from the Americas are growing, thanks to a favorable trading business for steel pipes and materials and the acquisition of The Hartz Mountain Corporation. Going forward, we will optimally allocate company-wide management resources and further broaden our global earnings base.



Note) Profits of affiliated companies are allotted by their locations.
Profits of Sumitomo Corporation (Parent) is allotted by the customers' locations.


Principal Subsidiaries and Associated Companies Contributing to Consolidated Results

| | Shares in equity (End of FY2004) (%) | Main Business | Equity earnings, net (FY2004) (100 million yen) |
|--|--|--|---|
| Metal Products | | | |
| Asian Steel Company Ltd. | 100.00 | Investment in steel service centers and other operations in Asia | 12.3 |
| Mason Metal Industry Co., Ltd. | 99.99 | Shearing, slitting, and sale of steel plates | 5.1 |
| SC Metal Pty. Ltd. | 100.00 | Investment in aluminum smelting operation in Australia | 3.4 |
| Transportation & Construction Systems | | | |
| Sumisho Auto Leasing Corporation ^{*1} | 52.90 | Leasing of motor vehicles | 30.1 |
| P.T. Oto Multiartha | 96.34 | Financing of motor vehicles | 14.8 |
| Sumisho Aircraft Asset Management B.V. | 100.00 | Aircraft leasing | 6.4 |
| Oshima Shipbuilding Co., Ltd. | 34.11 | Shipbuilding | 4.9 |
| Machinery & Electric | | | |
| Perennial Power Holdings Inc. | 100.00 | Development, ownership and management of power plant in the U.S. | 8.8 |
| MobiCom Corporation | 30.00 | Integrated telecommunication service in Mongolia | 7.7 |
| Media, Electronics & Network | | | |
| Jupiter Telecommunications Co., Ltd. ^{*2} | 26.43 | Cable television multiple system operation (MSO) | 32.8 |
| Sumitronics Corporation | 100.00 | Sale of electronics products and parts | 21.8 |
| Jupiter Programming Co., Ltd. | 50.00 | Management and operation of programming services | 16.1 |
| Sumisho Computer Systems Corporation ^{*3} | 50.86 | Data processing services; development and sale of computer software | 15.8 |
| Sumisho Electronics Co., Ltd. ^{*3} | 67.15 | Sale of office computers, systems, and software | 9.8 |
| MS Communications Co., Ltd. | 50.00 | Sale of telephone circuits and equipment | 13.1 |
| Nissho Electronics Corporation | 20.18 | Sale of office computers, systems, and software | 3.6 |
| Chemical | | | |
| Sumitomo Shoji Plastics Co., Ltd. | 100.00 | Sale and trade of plastics | 10.3 |
| The Hartz Mountain Corporation | 96.30 | Manufacturing, distribution, and sales of pet care products | 5.8 |
| Summit Agro Europe Ltd. | 100.00 | Investment in agricultural chemicals in Europe | 5.7 |
| Cantex Inc. | 100.00 | Manufacture and sale of polyvinyl chloride pipes | 5.2 |
| Mineral Resources & Energy | | | |
| Nusa Tenggara Mining Corporation | 74.28 | Investment in and financing of the Batu Hijau copper/gold mine development project in Indonesia | 72.1 |
| Sumisho Coal Australia Pty. Ltd. | 100.00 | Investment in coal mines in Australia | 45.6 |
| SC Minerals America, Inc. | 100.00 | Investment in the Morenci copper mine, the Pogo gold mine in the U.S. and the La Candelaria copper mine in Chile | 8.4 |
| LNG Japan Corporation | 50.00 | Trading of LNG, investment and financing related to LNG business | 7.0 |
| Sumisho LPG Holdings Co., Ltd. | 100.00 | Planning strategy of LPG business and controlling its subsidiaries | 5.5 |
| Consumer Goods & Service | | | |
| Summit, Inc. | 100.00 | Supermarket chain | 18.6 |
| Sumifru Corporation | 100.00 | Import and sale of fruits and vegetables | 13.2 |
| Montrive Corporation | 99.00 | Sole import, designing and sales of the luxury line of chenille fabrics, "FEILER" | 5.2 |
| Materials & Real Estate | | | |
| Osaka Hokko Development Co., Ltd. | 100.00 | Ownership and leasing of retail facilities and office buildings | 14.5 |
| S.C. Cement Co., Ltd. | 100.00 | Sale of cement, ready-mixed concrete and concrete products | 5.6 |
| Sumisho & Mitsuibussan Kenzai Co., Ltd. | 50.00 | Sale of building materials | 2.2 |
| Financial & Logistics | | | |
| Bluewell Corporation | 100.00 | Agent for casualty insurance and life insurance | 5.0 |
| Overseas Subsidiaries | | | |
| Sumitomo Corporation of America | 100.00 | Export, import, investment | 142.8 |
| Sumitomo Corporation Europe Holding Ltd. | 100.00 | Export, import, investment | 29.4 |
| Total 8 subsidiaries in China | — | Export, import, investment | 10.8 |
| Sumitomo Corporation (Singapore) Pte.Ltd. | 100.00 | Export, import, investment | 9.5 |
| Sumitomo Australia Limited | 100.00 | Export, import, investment | 7.3 |
| Others | | | |
| Sumisho Lease Co., Ltd. | 36.21 | Leasing | 54.9 |

^{*1} Sumisho Auto Leasing Corporation became our wholly owned subsidiary on August 2, 2005 by share exchange.

^{*2} Jupiter Telecommunication made a third-party allotment on April 20, 2005.

^{*3} Sumisho Computer Systems Corporation and Sumisho Electronics Co., Ltd. merged on August 1, 2005.

A photograph showing a person's hands typing on a silver laptop keyboard. The laptop is open, and its screen is dark. In the background, a city skyline is visible across a body of water, with several ships in the harbor. The scene is brightly lit, suggesting a sunny day.

Sumitomo Corporation's Management System

Maintaining Growth and Stability Together — Our Management System Will Continue to Evolve

To achieve dynamic growth, not only further expanding our business base but also recruitment, training, and utilization of the human resources who support it are also essential. Moreover, we need to further reinforce our “defense” simultaneously with accelerating our “offense.” We will thereby continually work to attain full compliance awareness, advance risk management, and improve business quality and efficiency. At the same time, we will promote the enhancement of our governance framework and the introduction of an internal control system to further upgrade our auditing and checking functions. Through these efforts, we will manage our business in a sound manner, considering environmental friendliness and contributions to society.

Management Principles and Activity Guidelines

Sumitomo Corporation has been heir to “Sumitomo Business Spirit,” which has been passed down over 400 years. Although trends and times change, we will instill this spirit into our activities.

Sumitomo Business Spirit embodied in “Business Principles” (established in 1891)

1. Sumitomo shall achieve strength and prosperity by placing prime importance on integrity and sound management in the conduct of its business.
2. Sumitomo shall manage its activities with foresight and flexibility in order to cope effectively with the changing times. Under no circumstances, however, shall it pursue easy gains or act imprudently.

With this Sumitomo Business Spirit as our backbone, in 1973 we established the “Sumitomo Corporation Business Charter.” In 1998, the charter was revised introducing phrases more suitable as a company operating globally, resulting in the “Management Principles” and “Activity Guidelines.”

The Management Principles consist of three articles describing the corporate mission, the fundamental policies, and the corporate culture. The Activity Guidelines are a guide for everyday tasks.

We aim to be a global organization that constantly stays a step ahead in dealing with change, creates new value, and contributes broadly to society.

Management Principles

- To achieve prosperity and realize dreams through sound business activities.
- To place prime importance on integrity and sound management with utmost respect for the individual.
- To foster a corporate culture full of vitality and conducive to innovation.

Activity Guidelines

- To act with honesty and sincerity on the basis of Sumitomo Business Spirit and in keeping with the Management Principles.
- To comply with laws and regulations while maintaining the highest ethical standards.
- To set high value on transparency and openness.
- To attach great importance to protecting the global environment.
- To contribute to society as a good corporate citizen.
- To achieve teamwork and integrated corporate strength through active communication.
- To set clear objectives and achieve them with enthusiasm.

To ensure that all executives and employees share the values contained in the Management Principles and Activity Guidelines, we also drafted the SC VALUES.

Each value is respected in work performance evaluations and the multidimensional system (a job performance assessment of supervisors by their subordinates).

SC VALUES

1. Integrity and Sound Management: To comply with laws and regulations, while maintaining the highest ethical standards.
2. Integrated Corporate Strength: To create no boundaries within the organization; always to act with a company-wide perspective.
3. Vision: To create a clear vision of the future, and to communicate to share it within the organization.
4. Change and Innovation: To accept and integrate diversity in values and behavior, and to embrace change as an opportunity for action.
5. Commitment: To act responsibly and with initiative to achieve organizational objectives.
6. Enthusiasm: To act with enthusiasm and confidence, and to motivate to others through such action.
7. Speed: To make quick decisions and act promptly.
8. Human Development: To fully support the development of others' potential.
9. Professionalism: To achieve and maintain high levels of expertise and skills.

Organization chart



We are striving to build an optimal corporate governance framework by taking into consideration changes to Japan's Commercial Code and by observing the benefits of corporate governance frameworks in other countries, while preserving the positive aspects of traditional Japanese corporate management principles.

Enhancement of Corporate Auditing Framework and Introduction of Diverse Perspectives in Management

Basic Principles

We have stipulated in our Corporate Governance Principles (established in April 2003) that, ultimately, we view corporate governance as “improving management efficiency” and “maintaining sound management,” as well as “securing a high level of management transparency” required to achieve the first two goals.

Framework and Operation

At Sumitomo Corporation, the General Meeting of Shareholders serves as the Company's supreme decision-making body, under which the Board of Directors makes important business decisions and the Board of Corporate Auditors monitors the performance of directors. Moreover, we are introducing diverse management perspectives from external advisors as well as external corporate auditors.

▷ Enhancement of the Corporate Auditing Framework

The Board of Corporate Auditors together with the Board of Directors monitors the performance of directors. It is made up of five corporate auditors, of which three are external (two legal experts and one accounting expert), and practices an auditing framework with diverse perspectives. Corporate auditors attend all important internal meetings and exchange opinions monthly on material issues regarding management policy and auditing with the Chairman of the Board of Directors and the President and CEO. Furthermore, to ensure that the auditing system functions effectively, we have developed an assistance framework for the corporate auditors, and the Internal Auditing Department frequently provides information.

▷ Appointment of External Advisors

To incorporate outside perspectives into our management decision making, we have formed a team of external advisors consisting of four specialists, which includes women and foreign nationals. At semiannual meetings with the Board members, the external advisors provide us with advice from diverse perspectives on various themes regarding management issues. They also give us speeches and lectures in the areas of each advisor's expertise, such as leadership and career development.

▷ Rightsizing the Board of Directors

The number of Board members was halved from 24 in June 2003 in order to facilitate substantial and active discussions as well as to promote greater efficiency and effectiveness in decision making. The number of Board members as of July 2005 is 13.

Furthermore, the term of directors was reduced from two years to one year at the General Meeting of Shareholders in June 2005.

▷ Introduction of the Executive Officer System

We have introduced the executive officer system with the aim of clarifying the responsibility and authority of execution as well as strengthening the Board of Directors' monitoring function. By having Business Unit General Managers concurrently serve as executive officers and Board members, we aim to prevent gaps between decisions made at Board of Directors meetings and the execution of those decisions.

▷ Term Limits for the Chairman of the Board of Directors and the President and CEO

In principle, we have established six years as the maximum term for the Chairman of the Board of Directors and the President and CEO. We have thus eliminated the possibility of governance problems by limiting the tenure of top management.

Basic Policy on Information Disclosure

The Corporate Governance Principles stipulates that “in an effort to bring an accurate understanding of the company's management policies and business activities to all stakeholders, the company shall strive to make full disclosure, not limiting itself to the disclosure of information required by law, but also actively pursuing the voluntary disclosure of information.”

In line with this policy, we established the Information Disclosure Committee in April 2005. The Committee will be responsible for gathering important information that shall be disclosed and considering policy governing its disclosure, and for raising awareness among our groups on information disclosure.

The importance of compliance – the observation of laws and regulations – is unquestioned in today's world, and it is not an overstatement to say that a company can no longer be viable without compliance-conscious management. Sumitomo Corporation's commitment to compliance is made explicit in our "Activity Guidelines" and our "SC VALUES," which reflect our Company's pledge to "observe laws and regulations and maintain the highest ethical standards."

Commitment at Top Management Level and Effective Systems

Preventive Measures

(Compliance Comes First)

The Company's top management work continuously to spread the message that "officers and employees should never risk noncompliance in pursuit of profit for the company." Furthermore, the Compliance Committee, which is under the direct supervision of the President and CEO, regularly provides compliance awareness training to our employees, including lectures and training programs targeted at specific groups such as new recruits, newly appointed managers, corporate officers, and employees of our subsidiaries. In fiscal year 2004, 57 such lectures and seminars were held and a total of 3,109 participants attended. The Compliance Committee has drafted a Compliance Manual containing guidelines on 19 principles. It has been distributed to all officers and employees, and the latest version is posted on our corporate intranet together with a manual on related laws and regulations.

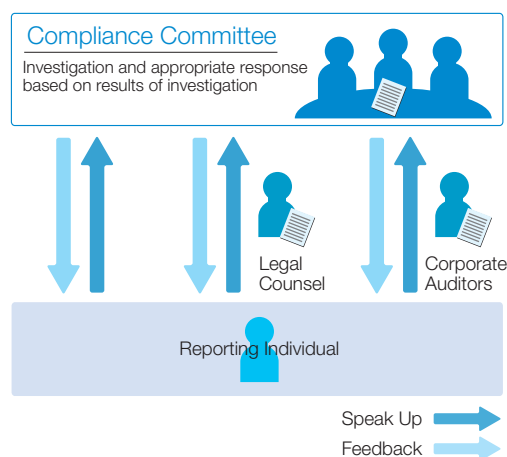
Measures to Promote Swift Response to Possible Violations (Report Problems Immediately)

Members of the Company's top management directly advocate the Company principle that "Compliance Comes First" and strive to ensure that compliance-related problems are reported promptly to supervisors or the relevant department so that appropriate measures can be taken immediately. Moreover, in addition to our system of reporting through the ordinary chain of command, in November 2000, the Company adopted the Speak-Up System, which allows an individual wishing to report a potential problem to report directly to the Compliance Committee. Outside legal counsel and the Company's corporate auditors are also included as additional points of contact in the Speak-Up System. The Compliance Committee is responsible for handling in an appropriate manner all information it receives through our internal compliance systems. Compliance Committees and the Speak-Up System have been introduced at approximately 100 of the Company's consolidated domestic subsidiaries.

Guiding Principles of Compliance System

- **Business Activities**
 - Observing Antimonopoly Laws
 - Security Control
 - Customs/Controlled Items
 - Compliance with Applicable Laws
 - Respecting and Protecting Intellectual Property Rights
 - Prohibition of Unfair Competition
 - Information Management
 - Preservation of the Environment
 - Overseas Business Activities
- **Corporate Citizen As a Member of Society**
 - Prohibition on Giving Bribes
 - Prevention of Unlawful Payments to Foreign Governmental Officials
 - Political Contributions
 - Confrontation with Antisocial Forces
- **Maintenance of a Good Working Environment**
 - Respect for Human Rights
 - Prohibition of Sexual Harassment
 - Prohibition on Abuse of Authority
- **Personal Interests**
 - Insider Trading
 - Conflict of Interest
 - Proper Use of Information System

The Speak-Up System



Risk Management

We believe that risk taking is a source of profit and risk management is a source of competitiveness. For its part, Sumitomo Corporation is making unceasing efforts to improve our risk management capabilities, one aspect of our integrated corporate strength.

Introduction of the Concept of Risk-adjusted Return ahead of Competitors and Advanced Risk Management Methods

The Aims of Risk Management

Integrated trading companies (*sogo shosha*) regularly develop new businesses that lead the way in the companies' respective regions or business fields. By managing the numerous and complicated risks associated with such businesses, we will stably expand our earnings and maximize our corporate value.

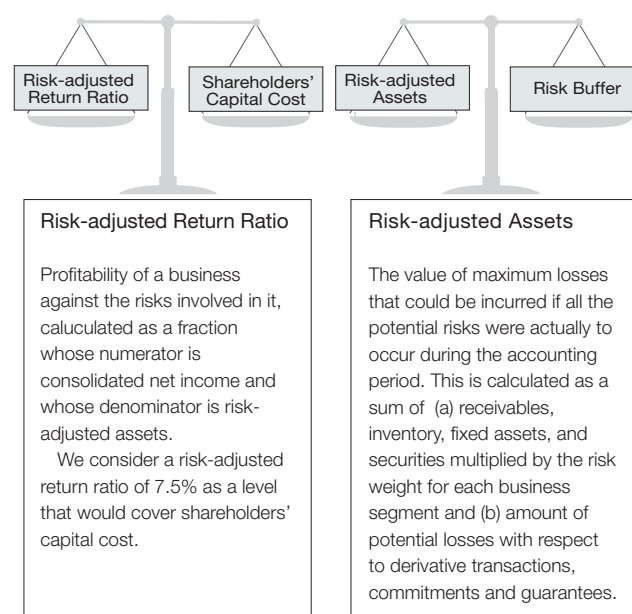
Frameworks for Managing Each Type of Risk

Various risks are associated with the complicated and diverse businesses that our company undertakes. We divide these risks into two types, namely quantifiable risks and non-quantifiable risks, and manage them accordingly.

▷ Managing Quantifiable Risks

Quantifiable risks are those risks that can be measured, such as market risks, investment risks, and credit risks. We pioneered the adoption of the concepts of risk-adjusted assets and risk-adjusted return, which have become de facto standards among integrated trading companies. We carry out risk management geared to all kinds of risks, with a basic policy of securing company soundness by maintaining a balance between the total risk buffer and risk-adjusted assets, and preserving profitability appropriate to risk by achieving a risk-adjusted return ratio in excess of shareholders' capital cost.

Management Based on Risk-adjusted Return Ratio



Further Upgrading Business Risk Evaluation Methods

Integrated trading companies began in the 1990s to move beyond their traditional trading operations to a business model that includes fostering business to pursue profit and capital gains. As a result, it can be said that the importance of evaluating business potential is greater at present than ever before.

Sumitomo Corporation seeks to evaluate more accurately a company's business potential through the introduction of Dynamic Discounted Cash Flow analysis. This method of analysis is based on the probability distribution of future cash flow derived by conducting thousands and even tens of thousands of simulations, and taking into account the changes in various factors affecting business potential that can be forecast by analyzing the company's business profit structure and risks.

▷ Managing Non-Quantifiable Risks

Non-quantifiable risks such as natural disasters, administrative errors, and fraud are risks that must be borne, but for which we cannot expect returns. Furthermore, some of those risks involve events that do not occur frequently but can have a major negative impact on our operations when they do occur. Sumitomo Corporation manages such risks on an ongoing basis through its dedicated departments within the Corporate Group and each business line.

At the same time, company-wide efforts are made by the Promoting Team for Integrated Risk Management established in 2002, which prioritizes non-quantifiable risks according to their importance, reviews the status of the Company's response to these risks, and works to improve them. The team's findings are incorporated into the new Internal Control Project.

Risk Management Structure

Risk management at the Business Unit level is implemented under the principles of autonomous management and independent responsibility, within the company-wide risk management framework. Such activities are supported by staff dedicated to risk management in each Business Unit's Planning and Administration Department and are carried out in a precise and timely manner in close contact with frontline business operations.

At the company-wide level, dedicated departments within the Corporate Group are responsible for the establishment and sophistication of a framework common to the whole company, and for the monitoring of risk-adjusted assets.

In addition, the Loan and Investment Committee analyzes project risks from a specialist viewpoint and assesses whether to go ahead with large and important projects that could have a major impact on the entire company, thereby providing an appropriate checking function.

Enhancing Risk Awareness

As stated in the beginning, risk management is a source of competitiveness, and superior risk management is the key to business success. For this purpose, we believe that the construction of a superior risk management framework and the actions and awareness of all officers and employees to assure an effective framework are essential.

As a member of the Sumitomo Group, which has a history of over 400 years, Sumitomo Corporation has a corporate culture based on "integrity" and "sound management." Yet, through repeatedly explaining the importance of risk management from the top down, we are propagating risk management in our frontline business operations and achieving an enhanced sense of risk management awareness in our employees. Our officers and employees also cross-departmentally share lessons and know-how gained from cases of past failures, and a manual filled with risk management knowledge accumulated in the past is distributed company wide. Through these efforts, we aim to improve the risk management capabilities of each employee and enhance the competitiveness of the entire company.

Internal Control Project

Under the Internal Control System we conduct comprehensive cross-functional verifications, identify problematic issues and implement necessary corrective measures. In doing so we not only strengthen the above-mentioned areas of corporate governance, compliance and risk management but we also further continue to deepen our internal control system.

Endless Pursuit of a More Comprehensive and Sophisticated Internal Control System

Background and Objectives of the Project Launch

The AG Plan is an “aggressive” plan that targets dynamic and sustained growth. In staging an effective implementation of the AG Plan, it is important that we solidify our business base, reviewing our overall internal control system to continuously improve and advance the process of “upgrading operational quality” within the Sumitomo Corporation Group.

In this respect, we established the Internal Control Committee and launched the Internal Control Project in July 2004. This project aims to achieve a greater level of sophistication in internal control system by reorganizing and integrating various internal control and risk management measures, including a self-adjusting system and an integrated risk management system. Each business line, not only at Sumitomo Corporation but also at our domestic and overseas Group companies, periodically reviews the state of internal control over entire operational processes. Through this, we are aiming to continuously improve our internal control level.

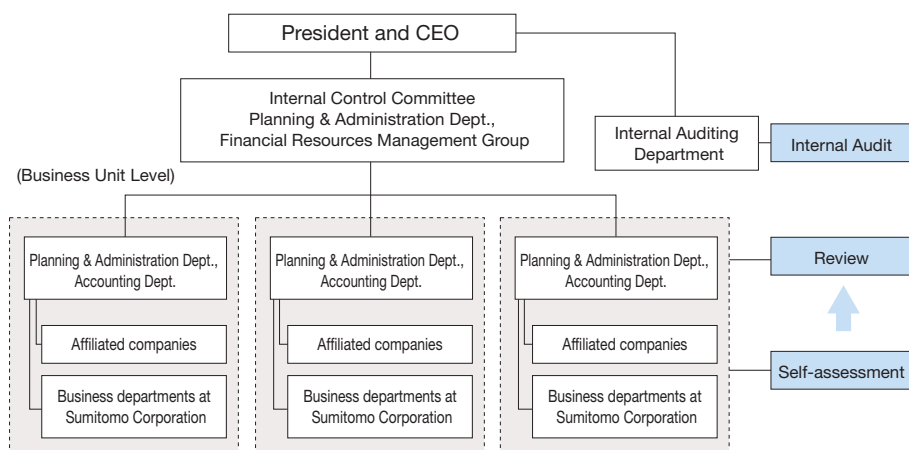
Project Details

Under the Internal Control Project, we carry out self-assessment regarding the state of internal control in each Company department and Group companies once a year. Necessary inquiries are made, utilizing a checklist compiled from checkpoints that span the entire operation in line with the international standard for the internal control COSO* Framework. The purpose of the self-assessment is to achieve the three objectives of “Reliability of financial reporting,” “Effectiveness and efficiency of operation,” and “Compliance with applicable laws and regulations.” The Planning and Administrative Department in each Business Unit as well as other relevant departments review the results of the assessment and support the establishment of necessary improvement measures. In addition, the Internal Auditing Department conducts an evaluation to validate the adequacy of inspection results.

Self-assessment began in July 2005 in Japan and will begin in September 2005 for overseas operations. For both Japan and overseas, the first such self-assessment will end by March 2006, and action plans for matters that require improvements will be established.

*COSO:
The Committee of Sponsoring Organizations of the Treadway Commission. Internal control through the COSO Framework is a process effected by an entity's Board of Directors, management, and other personnel, designed to provide a reasonable assurance regarding the achievement of objectives in the following categories:
1. Effectiveness and efficiency of operations
2. Reliability of financial reporting
3. Compliance with applicable laws and regulations

Internal Control Project Framework



Human Resources Management

Human resources strategies matching our growth strategies are one of the basic policies of the AG Plan. We will proactively work on human resources management and promote recruitment, training, and placement of human resources with the aim of realizing sustained growth and development through our offensive management plan.

Strategic Training and Placement of Human Resources, Diversification of Recruitment and “Work & Life Balance”

The Right People in the Right Places

Our policy is to appoint motivated people to jobs that proactively challenge their capabilities and take them to new heights. This approach engenders a mutually beneficial stimulus for each employee and the organization to which he or she belongs. To place the right people in the right place and stimulate the organization, we established a Human Resources Management Committee in each Business Unit to promote the cultivation and utilization of human resources. As to human resources allocation, our strategy is to rotate employees through various parts of the Corporation, as well as to utilize self-application systems, which encourage employees to take responsibility for their own career development.

To diversify our recruitment of human resources, we carry out mid-career recruitment throughout the year. In addition, we will utilize our existing staff including the senior staff, and augment our management personnel overseas.

Cultivating Professionals and Leaders

Our human resources development is driven by onsite activities. We set goals and provide feedback on the evaluation that is focused on each individual, and through job placement rotation and training programs specific to each business line, we endeavor to cultivate professionals with specialized expertise and leaders with clear vision.

In addition, the Sumisho Business College provides a company-wide educational infrastructure designed to improve the practical knowledge and skills of our people at all levels, from new employees to managers. Additionally, we are undertaking such training programs as the Business Creator Program, which is

geared toward boosting business creativity. Furthermore, in December 2004, we established a Human Resources Development Committee chaired by the President and CEO as a venture to widely discuss and propose measures concerning human resources development from a long-term perspective.

Personnel around the Globe

To further cultivate business operations with close ties to local communities and to strengthen the capabilities of each overseas operation, we encourage the promotion of locally hired staff to key positions at our overseas offices, and actively foster and utilize highly talented staff. In addition, our headquarters hosts group training sessions for overseas staff at every level, and each year we have approximately 100 participants. Our main objective is to improve their business skills as well as to deepen their understanding of Japanese culture and the business strategies of the company through interaction with headquarters staff.

Work & Life Balance

We incorporate the concept of “Work & Life Balance” into our human resources management. This concept states that ensuring balance and fulfillment in life including work is the key to maximizing individual performance.

We have established a company-wide team to develop a business environment where employees can work to their best potential with peace of mind. Based on our employees' needs, the team will work to permeate the concept of “Work & Life Balance,” and continuously deliberate and promote measures such as enriching child-care and family-care leave systems, reducing the amount of overtime work, and promoting the utilization of paid holidays.

Supporting the Mental Health of Our Employees

To enable our employees to work in vigor while maintaining sound mental health, we also established a SCG Counseling Center in our Harumi headquarters in April 2005. Our exclusive counselors will give advice about appropriate labor management from the perspective of supporting the mental health of our employees and will ensure that all potential barriers to one's work are quickly identified and resolved.



Training session for staffs at our overseas operations

Initiatives for Environmental Conservation

To achieve harmony between the economy and the environment, we are putting forth our best efforts to minimize the adverse environmental impacts of our business activities. We are also actively pursuing environment-conscious business such as greenhouse gas emission reduction projects to protect and improve the global environment.

Primary Principle of Contribution through Business

Environment-Conscious Businesses

Not content to merely conduct corporate activities with an environmental consideration, we are trying to promote environment-conscious businesses by making maximum use of our Group's competence and advanced technologies. Below are some examples of our initiatives.

We are actively participating in various fields of business related to hydrogen energy, which is attracting much attention as a clean energy source. Coordinating a number of Business Units, we manage a comprehensive operation from hydrogen manufacturing, transportation and storage with high-pressure hydrogen tanks to power generation using fuel cells.



Quantum's high-pressure hydrogen fuel tank



As an initiative to promote renewable energy resources, we are operating wind power generators in Sakata, Yamagata Prefecture and a biomass power plant in Itoigawa, Niigata Prefecture. We are also promoting the widespread use of high efficiency biomass boilers made in Austria.



Wind turbine generators of Summit Wind Power Sakata



Biomass power plant in Itoigawa, Niigata Prefecture

With respect to the recycling business, we are engaged in the business of chemical regeneration and recycling of used polyethylene terephthalate (PET) bottles, as well as the production and sale of garments made of fibers derived from used PET bottles. Furthermore, we are contributing to the establishment of a recycling-based society through such businesses as recycling wastepaper and used office supplies.

Overseas, we are actively involved in greenhouse gas reduction projects known as CDM/JI* projects under the Kyoto Protocol. Of particular note is our hydrofluorocarbon emission reduction project in India, the first CDM project involving a Japanese corporation that has been registered at the United Nations.

* CDM: Clean Development Mechanism.

A mechanism by which developed nations provide funds and technology for climate change mitigation projects in developing nations, acquiring credits for emission reductions resulting from those projects.

Jl: Joint Implementation.

A mechanism by which developed nations implement climate change mitigation projects in other developed nations or Economies in Transition countries, acquiring credit for emission reductions resulting from those projects.



Waste paper collection yard



Facility in India to destroy Hydrofluorocarbon (HFC23)

Efforts to Minimize the Environmental Impact within the Office

Through our continuous efforts, the power consumption of 13 major domestic business operations of Sumitomo Corporation fell 2% in fiscal year 2004 compared to the previous fiscal year. In addition, at our headquarters, we utilize rainwater and reuse kitchen wastewater to water plants and to flush toilets. Further, we sort waste into 12 categories to improve recycling at the headquarters. To raise awareness among employees and warn them about excess waste generation, we announce these statistical data on the amount of generated waste.

As a promotion for greening office activities, we encourage our employees to use 100% recycled paper and reduce paper consumption by double-side printing; moreover, we encourage the purchase of environment-friendly office supplies whenever possible.

Philanthropic Activities

Sumitomo Corporation does not merely contribute to society through its business activities. As a corporate citizen, we initiate activities to create a more environment-friendly and enriched society and foster potential future leaders. We thus aim to achieve prosperity and realize dreams for all stakeholders.

Active Initiatives for Prosperous Local Communities and Society

Support to Cultivate Future Generations

In addition to the Sumitomo Corporation Scholarships, which we award to approximately 900 Asian college/graduate school students per annum, we award various scholarships in the United States and Asia and make donations to domestic and overseas educational institutions. Through these activities, we are contributing to the cultivation of the next generation of leaders.

Various Welfare Activities

We aspire to see the realization of a barrier-free society, accessible to all regardless of one's ability. To facilitate such a development, one of our efforts is the addition of Japanese subtitles to certain movies in which we are involved at the production stage as a means of allowing everyone to enjoy movies.

We also invite to our headquarters people residing in a nearby special nursing home for the elderly as well as their families to enjoy the Tokyo Bay fireworks festival with us.

Cultural Support

Since 1992, we have supported the activities of the Junior Philharmonic Orchestra, an amateur youth orchestra. Many of the orchestra's members have become stellar musicians, forging successful careers as professionals. Our long-term commitment to cultural support activities has gained recognition, as exemplified by our receipt of the Mecenat Award for Fostering of Musical Talents in the 2004 Japan Mecenat Awards Grand Prix, hosted by the Association for Corporate Support of the Arts.



Received Mecenat Award for Fostering of Musical Talents

Supporting the Volunteer Activities of Our Employees

Sumitomo Corporation established a volunteer leave system as a means to promote social contribution activities among employees. In addition, Sumitomo Corporation, both individually and in cooperation with other companies, hosts volunteer experience workshops and charitable activities, urging not only our employees but also local citizens and students to participate. Through such enjoyable interactions, we aim to build a prosperous society.



Cleaning up Odaiba area in Tokyo



Donation of Japanese picture books with Laotian translation sticker

Disaster Relief

▷ Niigata Prefecture Chuetsu Earthquake

Besides the provision of monetary donations and funds from officers and employees, Sumitomo Corporation provided clothing, various daily necessities, and relief supplies to the evacuation centers for the victims of the Niigata Prefecture Chuetsu Earthquake. We also sent stuffed toys and finger puppets to afflicted children.

Furthermore, we held subtitled video screenings at the evacuation centers of the Japanese movie *Kakushi Ken Oni no Tsume* (The Hidden Blade), which we participated in the making of, and provided fax machines for the hearing impaired.

▷ Sumatra Earthquake and Tsunami

In addition to the provision of monetary donations and funds from officers and employees, we provided construction machinery and equipment, various daily necessities, and food and drink. We also provided stuffed toys and finger puppets through ASHINAGA, a non-profit organization that is engaged in providing support for children who lost their parents in disasters.

We were awarded the Diploma with Dark Blue Ribbon for monetary donations through the Japanese Red Cross Society.

Directors and Corporate Auditors (As of July 1, 2005)



Noriaki Shimazaki
Executive Vice President

Nobuhide Nakaido
Executive Vice President

Kenzo Okubo
Executive Vice President

Kenji Miyahara
Chairman of the Board of Directors

Motoyuki Oka
President and CEO

Shuji Hirose
Executive Vice President

Directors and Corporate Auditors

Chairman of the Board
of Directors

Kenji Miyahara

President and CEO

Motoyuki Oka

Directors

Shuji Hirose

Kenzo Okubo

Noriaki Shimazaki

Nobuhide Nakaido

Tadahiko Mizukami

Michio Ogimura

Hisahiko Arai

Yoshi Morimoto

Michihisa Shinagawa

Shingo Yoshii

Nobuo Kitagawa

Standing Corporate Auditor
(Full-Time)

Shigemi Hiranuma

Corporate Auditor
(Full-Time)

Masahiro Ishikawa

Corporate Auditors

Itsuo Sonobe*

Koji Tajika*

Akio Harada*

Notes: 1. All Directors represent the Company.

2. Outside Corporate Auditors, stipulated by Article 18, Section 1 of the Law for Special Exceptions to the Commercial Code Concerning Audit, etc., of Corporations (Kabushiki-Kaisha), are indicated by an asterisk (*).

Executive Officers (As of July 1, 2005)

President and CEO

Motoyuki Oka*

Executive Vice President

Shuji Hirose*

General Manager,
Transportation & Construction Systems Business Unit

Kenzo Okubo*

General Manager,
Metal Products Business Unit

Noriaki Shimazaki*

Responsible for Internal Auditing Department
Responsible for Human Resources Development &
Information Management Group
Responsible for Financial Resources Management
Group

Nobuhide Nakaido*

General Manager,
Corporate Planning & Coordination Office

Senior Managing Executive Officer

Tadahiko Mizukami*

General Manager,
Financial & Logistics Business Unit

Shizuka Tamura

General Manager for China
CEO, Sumitomo Corporation (China) Group
Director & President,
Sumitomo Corporation (China) Holding Ltd.

Katsuichi Kobayashi

General Manager,
Chubu Regional Business Unit

Susumu Kato

General Manager for the Americas
Director & President,
Sumitomo Corporation of America

Michio Ogimura*

General Manager,
Machinery & Electric Business Unit

Managing Executive Officer

Hisahiko Arai*

General Manager,
Materials & Real Estate Business Unit

Yoshi Morimoto*

General Manager,
Consumer Goods & Service Business Unit

Makoto Shibahara

Assistant General Manager,
Financial & Logistics Business Unit
General Manager,
Financial Service Division

Michihisa Shinagawa*

General Manager,
Mineral Resources & Energy Business Unit

Shingo Yoshii*

General Manager,
Media, Electronics & Network Business Unit

Shuichi Mori

General Manager for Europe
CEO, Sumitomo Corporation Europe Group
Director & President,
Sumitomo Corporation Europe Holding Limited
Chairman, President & Director,
Sumitomo Corporation Europe Plc

Kazuo Ohmori

Assistant General Manager,
Transportation & Construction Systems Business Unit
General Manager,
Ship, Aerospace & Transportation Systems Division

Kentaro Ishimoto

Assistant General Manager,
Consumer Goods & Service Business Unit
General Manager,
Food Business Division

Shunichi Arai

General Manager,
Kansai Regional Business Unit

Nobuo Kitagawa*

General Manager,
Chemical Business Unit

Executive Officer

Yoshihiko Shimazu

General Manager for CIS
Assistant General Manager for Europe

Kenji Kajiwara

General Manager,
Lifestyle & Retail Business Division

Makoto Sato

General Manager,
Motor Vehicles Business Division

Toyosaku Hamada

General Manager,
Financial Resources Management Group

Tsuneo Naito

General Manager,
Logistics & Insurance Business Division

Takahiro Moriyama

General Manager,
Power & Energy Project Division

Ichiro Miura

General Manager,
Human Resources Development &
Information Management Group

Takashi Kano

General Manager,
Construction & Real Estate Division
General Manager,
General Construction Development & Coordination
Department

Kuniharu Nakamura

General Manager,
Corporate Planning & Coordination Department

Shinichi Sasaki

General Manager,
Tubular Products Division

Takuro Kawahara

General Manager,
Legal Department

Yoshio Osawa

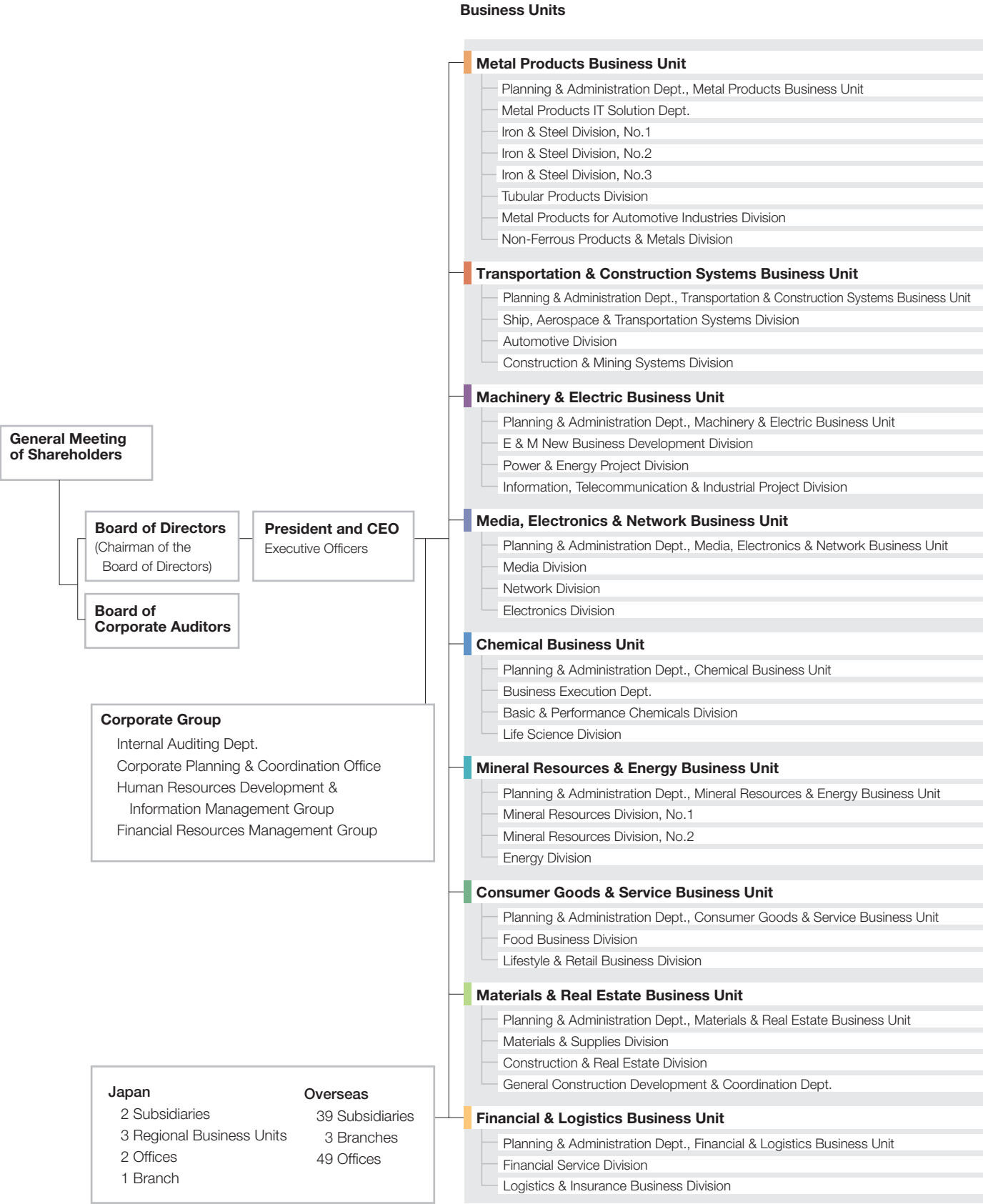
General Manager,
Network Division

Note: Representative Directors are indicated by
an asterisk (*).



Business Operating Structure

Organization (As of July 1, 2005)



Domestic and Overseas Subsidiaries (As of July 1, 2005)

| Region | Name of Subsidiary | Location |
|--------------------------------------|--|--|
| Japan | Sumitomo Corporation Hokkaido Co., Ltd. Sumitomo Corporation Tohoku Co., Ltd. | Sapporo Sendai |
| Asia | Sumitomo Corporation (China) Holding Ltd. Sumitomo Corporation (Shanghai) Limited Sumitomo Corporation (Tianjin) Ltd. Sumitomo Corporation (Dalian) Ltd. Sumitomo Corporation (Qingdao) Ltd. Sumitomo Corporation (Guangzhou) Ltd. Shenzhen Sumitomo Corporation Ltd. Sumitomo Corporation (Hong Kong) Limited Sumitomo Corporation Taiwan Ltd. Sumitomo Corporation Korea Ltd. Sumitomo Corporation Thailand, Ltd. / Sumi-Thai International Limited Sumur Cahaya Sdn. Bhd. Sumitomo Corporation (Singapore) Pte. Ltd. PT. Sumitomo Indonesia Sumitomo Corporation India Private Limited | Beijing Shanghai Tianjin Dalian Qingdao Guangzhou Shenzhen Hong Kong Taipei Seoul Bangkok Kuala Lumpur Singapore Jakarta New Delhi |
| The Middle East | Sumitomo Corporation M.E., FZ-LLC Sumitomo Corporation Iran, Ltd. Sumitomo Corporation Dis Ticaret A.S. | Dubai Teheran Istanbul |
| Europe | SUMITRADE Sumitomo Corporation Europe Holding Limited Sumitomo Corporation Europe Limited Sumitomo Corporation Italia S.p.A. Sumitomo Corporation Hellas S.A. Sumitomo Corporation España S.A. Sumitomo Deutschland GmbH Sumitomo France S.A.S. Sumitomo Benelux S.A./N.V. | Moscow London London Milan Athens Madrid Duesseldorf Paris Brussels |
| North America | Sumitomo Canada Limited Sumitomo Corporation of America | Toronto New York |
| Central America and South America | Sumitomo Corporation International S.A. Sumitomo Corporation de Mexico S.A. de C.V. Sumitomo Corporation del Ecuador S.A. Sumitomo Corporation de Venezuela, S.A. Sumitomo Corporation Colombia S.A. Sumitomo Corporation del Peru S.A. Sumitomo Corporation Argentina S.A. Sumitomo Corporation (Chile) Limitada Sumitomo Corporation do Brasil S.A. | Panama Mexico City Quito Caracas Bogota Lima Buenos Aires Santiago Sao Paulo |
| Oceania | Sumitomo Australia Limited | Sydney |

Principal Subsidiaries and Associated Companies

| | Common Stock | | Ownership (%) | Main Business |
|--|-----------------|-----------|---------------|---|
| Metal Products Business Unit | | | | |
| SC Grainger Co., Ltd. | ¥ 2,953 | millions | 43.54 | Electric-commerce of MRO (maintenance, repair, and operations) products |
| Sumisho Tekko Hanbai Co., Ltd. | ¥ 310 | millions | 100.00 | Sale of steel products |
| Summit Plate Management Corporation | ¥ 50 | millions | 100.00 | Sale of plate |
| Hokkaido Shearing Kaisha, Ltd. | ¥ 210 | millions | 96.40 | Fabrication and sale of steel products |
| Summit Steel Corporation | ¥ 20 | millions | 100.00 | Sale of steel sheet |
| Fibercoat Co., Ltd. | ¥ 150 | millions | 64.63 | Manufacture and sale of fiber-coated steel |
| Sumisho Speciality Steel Corporation | ¥ 210 | millions | 84.00 | Stock, sale, and processing of specialty steel |
| Ishihara Kohtetu Co., Ltd. | ¥ 96 | millions | 81.00 | Stock, sale, and processing of tool steel |
| Stainless Kakou Center | ¥ 45 | millions | 70.00 | Shearing and sale of stainless steel sheet |
| SC Tubulars Co., Ltd. | ¥ 50 | millions | 100.00 | Sale of specialty tubular products |
| Sumisho Pipe and Steel Co., Ltd. | ¥ 499 | millions | 100.00 | Sale of steel piping and other steel products |
| Mazda Steel Co., Ltd. | ¥ 60 | millions | 51.00 | Shearing, slitting, and blanking of steel sheet |
| Sumisho Metalex Corporation | ¥ 1,170 | millions | 100.00 | Sale of non-ferrous metal products, materials for home heat solution |
| Summit Aluminum Ltd. | ¥ 400 | millions | 79.06 | Production of aluminum alloy ingots |
| Alcut Co., Ltd. | ¥ 96 | millions | 85.00 | Shearing, slitting, and blanking of aluminum coils, sheets, and circles |
| Dong Guan S.Y. Metal Ltd. (China) | RMBY 50,968 | thousands | 80.00 | Shearing, slitting, and sale of steel plates |
| Dong Guan Nitec Metal Processing Co., Ltd. (China) | US\$ 5,000 | thousands | 100.00 | Shearing, slitting, and sale of steel plates |
| Zhongshan Nomura Steel Products Co., Ltd. (China) | US\$5,700 | thousands | 100.00 | Shearing, slitting, and sale of steel plates |
| Wuxi Meifeng Metal Products Co., Ltd. (China) | US\$ 4,000 | thousands | 100.00 | Shearing, slitting, and sale of steel plates |
| Shanghai Summit Metal Products Co., Ltd. (China) | US\$ 6,000 | thousands | 80.00 | Shearing, slitting, and sale of steel plates |
| Tianjin Hua Zhu Metal Products Co., Ltd. (China) | US\$ 5,300 | thousands | 56.51 | Shearing, slitting, and sale of steel plates |
| Hangzhou Summit Metal Products Co., Ltd. (China) | US\$ 9,000 | thousands | 100.00 | Shearing, slitting, and sale of steel plates |
| Shanghai Hi-Tec Metal Products Co., Ltd. (China) | US\$ 4,800 | thousands | 90.00 | Manufacture and sale of metal-processing products |
| Shanghai Nikka Metal Products Co., Ltd. (China) | US\$ 3,790 | thousands | 81.00 | Stock, sale, and processing of tool steel |
| Foshan Summit Nikka Mould & Metal Products Co., Ltd. (China) | US\$ 5,000 | thousands | 100.00 | Stock, sale, and processing of tool steel |
| Mason Metal Industry Co., Ltd. (Taiwan) | NT\$ 500,000 | thousands | 99.99 | Shearing, slitting, and sale of steel plates |
| CS Metal Co., Ltd. (Thailand) | BAHT 360,000 | thousands | 47.33 | Shearing, slitting, and sale of steel plates |
| Thai Steel Service Center Ltd. (Thailand) | BAHT 216,000 | thousands | 64.60 | Shearing, slitting, and sale of steel plates |
| Thai Special Wire Co., Ltd. (Thailand) | BAHT 160,000 | thousands | 73.50 | Manufacture and sale of PC wire and strand |
| CS Non-Ferrous Center Co., Ltd. (Thailand) | BAHT 110,000 | thousands | 42.00 | Shearing, slitting, and sale of non-ferrous metal sheets |
| Asian Steel Company Ltd. (Singapore) | S\$ 41,176 | thousands | 100.00 | Investment in steel service centers and other operations in Asia |
| Mactan Steel Center Inc. (Philippines) | P.PESO 100,000 | thousands | 90.00 | Shearing, slitting, and sale of steel plates |
| Calamba Steel Center Inc. (Philippines) | P.PESO 281,000 | thousands | 90.00 | Shearing, slitting, and sale of steel plates |
| Sumiputeh Steel Centre Sdn. Bhd. (Malaysia) | M\$ 12,000 | thousands | 39.00 | Shearing, slitting, and sale of steel plates |
| Steel Centre Malaysia Sdn. Bhd. (Malaysia) | M\$ 8,000 | thousands | 70.00 | Shearing, slitting, and sale of steel plates |
| P.T. Super Steel Karawang (Indonesia) | US\$ 4,000 | thousands | 75.00 | Shearing, slitting, and sale of steel plates |
| P.T. Super Steel Indah (Indonesia) | RP 3,573,000 | thousands | 40.02 | Shearing, slitting, and sale of steel plates |
| P.T. Super Steel Chikarang (Indonesia) | RP 13,156 | thousands | 100.00 | Shearing, slitting, and sale of steel plates |
| Petro-Summit Mechanical Co., Ltd. (Vietnam) | US\$ 3,674 | thousands | 100.00 | Manufacture of steel drum |
| Hanoi Steel Center Co., Ltd. (Vietnam) | US\$ 3,000 | thousands | 100.00 | Shearing, slitting, and sale of steel plates |
| Saigon Steel Service & Processing Co. (Vietnam) | DONG 25,769,000 | thousands | 50.00 | Shearing, slitting, and sale of steel plates |
| Myanmar Sai Steel Industry Co., Ltd. (Myanmar) | KYAT 22,800 | thousands | 51.00 | Manufacture and sale of galvanized plates |
| Steel Center Europe, s.r.o. (Czech) | KORUNA 190,000 | thousands | 50.00 | Shearing, slitting, and sale of steel plates |
| Arkansas Steel Associates LLC (U.S.) | US\$ 26,000 | thousands | 50.00 | Steel mini mill (Manufacture of railroad tie plates) |
| SC Pipe Services Inc. (U.S.) | US\$ 3 | thousands | 100.00 | Investment in VAMPTS Co. |
| Servilamina Summit Mexicana S.A. de C.V. (Mexico) | US\$ 20,000 | thousands | 100.00 | Steel service center (processing and sale of steel sheets) |
| SC Metal Pty. Ltd. (Australia) | A\$ 23,208 | thousands | 100.00 | Investment in aluminum smelting operation in Australia |

Transportation & Construction Systems Business Unit

| | | | | |
|--|----------------|-----------|--------|--|
| Oshima Shipbuilding Co., Ltd. | ¥ 5,600 | millions | 34.11 | Shipbuilding |
| Sumisho Auto Leasing Corporation | ¥ 2,751 | millions | 100.00 | Leasing of motor vehicles |
| Sumisho Pocket Finance Corporation | ¥ 1,000 | millions | 50.10 | Retail finance |
| KIRIU Corporation | ¥ 2,098 | millions | 98.56 | Automotive components manufacturer (Disc rotor, Brake drum, etc) |
| SC-ABeam Automotive Consulting | ¥ 50 | millions | 80.00 | Automotive industry focused consulting |
| SC Automotive Investment | ¥ 150 | millions | 100.00 | Automotive Related Investment Fund Operation and Management |
| Sumisho Rental Support Corporation | ¥ 250 | millions | 100.00 | Rental of aerial work platforms, temporary housing house, hydraulic excavator, attachment, etc. |
| Sumisho Aero-Systems Corporation | ¥ 100 | millions | 100.00 | Sale of aerospace equipment |
| Sumisho Machinery Trade Corporation | ¥ 450 | millions | 100.00 | Trading of machinery, equipment and automobiles |
| Sumisho Marine Co., Ltd. | ¥ 30 | millions | 100.00 | Daily Administration of ship finance, operation/chartering of owned vessels, and marine equipment business |
| Sumisho Aircraft Asset Management B.V. (Netherlands) | US\$ 16,029 | thousands | 100.00 | Aircraft leasing |
| P.T. Oto Multiartha (Indonesia) | RP 325,000,000 | thousands | 96.34 | Financing of motor vehicles |
| P.T. Summit Oto Finance (Indonesia) | RP 485,179,000 | thousands | 99.70 | Financing of motor vehicles |
| Summit Auto Management (Thailand) | BAHT 300,000 | thousands | 100.00 | Holding and management company of automotive dealership and finance companies |

| | Common Stock | | Ownership (%) | Main Business |
|---|-----------------|-----------|---------------|--|
| Toyota Ly Thuong Kiet (Vietnam) | US\$ 1,050 | thousands | 100.00 | Sale of Toyota motor vehicles |
| Summit Investment Australia Pty Limited (Australia) | A\$ 27,000 | thousands | 100.00 | Holding and management company of automotive dealership and leasing companies |
| Summit Auto Lease Australia Pty Limited (Australia) | A\$ 12,000 | thousands | 100.00 | Motor vehicle leasing to corporate customers |
| Summit Motors Investment (U.K.) Limited (U.K.) | STG£35,610 | thousands | 100.00 | Holding and management company of automotive dealership |
| SC Motors Sweden AB (Sweden) | KRONA 76,000 | thousands | 100.00 | Management company of automotive distributorship and finance company, and wholesale of parts and accessories |
| Summit Motors Slovakia, spol. s r.o. (Slovakia) | KORUNA 180,000 | thousands | 100.00 | Import and sale of Ford motor vehicles |
| Summit Motors Ljubljana d.o.o. (Slovenia) | TOLAR 1,129,144 | thousands | 100.00 | Import and sale of Ford motor vehicles |
| Summit Motors (Vladivostok) (Russia) | RB 15,081 | thousands | 100.00 | Import and sale of Toyota motor vehicles |
| Nissan Otomotiv A.S. (Turkey) | T.LIRA 19,186 | thousands | 99.21 | Import and sale of Nissan motor vehicles |
| Summit Auto Group GmbH (Germany) | EURO 300 | thousands | 100.00 | Used car wholesale and financial services |
| Werbis AG (Germany) | EURO 3,750 | thousands | 94.70 | Development and sale of software for automotive retailers |
| Summit Motors (Cameroon) S.A. (Cameroon) | CFAF 833,335 | thousands | 100.00 | Import and sale of Mitsubishi motor vehicles |
| Toyota Canarias, S.A. (Canary Islands, Spain) | EURO 601 | thousands | 90.00 | Import and wholesale of Toyota motor vehicles and parts |
| Toyota Ukraine (Ukraine) | HRVYNIA 25,891 | thousands | 100.00 | Import, wholesale and retail sales of Toyota motor vehicles and parts |
| Summit Auto Trade Facilities (Jordan) | JD 2,130 | thousands | 60.00 | Financing of motor vehicles |
| Plaza Motors Corporation (Puerto Rico) | US\$ 1,000 | thousands | 100.00 | Import and sale of Mazda motor vehicles |
| Komatsu Canada Limited (Canada) | CAN\$ 49,305 | thousands | 100.00 | Wholesale of construction machinery and management of dealers |
| SMS International Corporation (U.S.) | US\$ 22,000 | thousands | 100.00 | Management and financial services for Komatsu construction machinery dealership |
| Linder Industrial Machinery Company (U.S.) | US\$ 25,422 | thousands | 100.00 | Sale of Komatsu construction machinery |
| Continental Equipment Company (U.S.) | US\$ 8,000 | thousands | 100.00 | Sale of Komatsu construction machinery |
| Red Australia Equipment Pty Limited (Australia) | A\$ 22,112 | thousands | 100.00 | Forklift hire/rental, and sale/service for material handling equipment |
| Tecnosumit (Tecnologia para La Construcción y Minería S.L.) (Spain) | EURO 27,500 | thousands | 100.00 | Holding and management company of Komatsu distributor and other business |
| Sumitec International, Ltd. (Russia) | RB 158,859 | thousands | 100.00 | Sale and after-sales service of construction, mining machinery and material handling equipment |
| SC Construction Machinery (Shanghai) Ltd. (China) | US\$ 5,000 | thousands | 100.00 | Sale of Komatsu construction machinery |
| P.T. Traktor Nusantara (Indonesia) | RP 7,000,000 | thousands | 50.00 | Forklift hire/rental, and sale/service for forklift, farm tractor and industrial equipment in Indonesia |
| Sumisatt International FZCO (U.A.E.) | DIRHAM 1,800 | thousands | 100.00 | Sale of construction machinery |

Machinery & Electric Business Unit

| | | | | |
|---|------------------|-----------|--------|---|
| Sumisho Machinery Trade Corporation | ¥ 450 | millions | 100.00 | Trading of machinery, equipment and automobiles |
| Sumitomo Shoji Machinex Co., Ltd. | ¥ 450 | millions | 100.00 | Sale of machinery and equipment |
| Sumitomo Shoji Machinex Kansai Co., Ltd. | ¥ 365 | millions | 100.00 | Sale of machinery and equipment |
| SC BioSciences Corporation | ¥ 480 | millions | 100.00 | Sales of biotechnology instruments/technology |
| Hokkaido District Heating Co., Ltd. | ¥ 800 | millions | 45.63 | District heating and cooling in Sapporo |
| Sumisho Inax Corporation | ¥ 100 | millions | 97.30 | Sale and maintenance of industrial washing machines |
| Inamoto Manufacturing Co., Ltd. | ¥ 96 | millions | 75.06 | Manufacture and sale of industrial washing machines |
| Chugoku Systech Corporation | ¥ 80 | millions | 85.00 | Sale and installation of air-conditioning equipment |
| Perennial Power Holdings Inc. (U.S.) | US\$ 89,225 | thousands | 100.00 | Development, ownership and management of power plant in the U.S. |
| Mekong Energy Company Ltd. (Vietnam) | US\$ 100,000 | thousands | 28.13 | Power generation and supply of electricity in Viet Nam |
| CBK Netherlands Holdings B.V. (Netherlands) | EURO 18 | thousands | 50.00 | Holding Company of CBK Power Company Ltd, which operates Hydraulic Power Plant in Philippines |
| Birecik Baraj Ve Hydroelektrik | EURO 141,546 | thousands | 30.50 | Hydraulic power generation and supply of electricity in Turkey |
| Santral Tesis Ve Isletme A.S. (Turkey) | | | | |
| Summit Energy Holdings Corporation | ¥ 495 | millions | 100.00 | Planning, development and operation of business in electric power and energy field |
| ▶ Summit Energy Corporation | ¥ 50 | millions | 70.00 | Electricity retailing business |
| ▶ Summit Amagasaki Power Corporation | ¥ 350 | millions | 100.00 | Gas-fired power generation and supply of electricity |
| ▶ Summit Mihama Power Corporation | ¥ 490 | millions | 100.00 | Gas-fired power generation, supply of electricity and thermal energy |
| ▶ Summit Wind Power Sakata Corporation | ¥ 477 | millions | 100.00 | Wind power generation and supply of electricity |
| ▶ Summit Wind Power Kashima Corporation | ¥ 200 | millions | 100.00 | Wind power generation and supply of electricity |
| ▶ Summit Onahama S Power Corporation | ¥ 495 | millions | 65.00 | Coal-fired power generation, supply of electricity and thermal energy |
| ▶ Summit Myojo Power Corporation | ¥ 400 | millions | 65.00 | Wood chip and coal fired power generation, and supply of electricity |
| MobiCom Corporation (Mongolia) | TUGRIK 6,134,199 | thousands | 30.00 | Integrated telecommunication service in Mongolia |

Media, Electronics & Network Business Unit

| | | | | |
|--|-----------|----------|----------|--|
| Jupiter Telecommunications Co., Ltd. (J:COM) | ¥ 114,054 | millions | 25.95 | Cable television multiple system operation (MSO) |
| ▶ J-COM Tokyo Co., Ltd. | ¥ 10,075 | millions | 80.24 *1 | Cable television operation |
| ▶ J-COM Shonan Co., Ltd. | ¥ 5,772 | millions | 79.49 *1 | Cable television operation |
| ▶ Urawa Cable Television Network Co., Ltd. | ¥ 1,600 | millions | 50.10 *1 | Cable television operation |
| ▶ Media Saitama Co., Ltd. | ¥ 2,993 | millions | 59.03 *1 | Cable television operation |
| ▶ Tsuchiura Cable Television Co., Ltd. | ¥ 1,500 | millions | 70.33 *1 | Cable television operation |
| ▶ J-COM Chiba Co., Ltd. | ¥ 3,395 | millions | 73.13 *1 | Cable television operation |

| | Common Stock | | Ownership (%) | Main Business |
|--|----------------|-----------|--|--|
| ▶J-COM Gunma Co., Ltd. | ¥ 1,102 | millions | 99.81 ^{*1} | Cable television operation |
| ▶Hokusetsu Cable Net Co., Ltd. | ¥ 2,000 | millions | 55.00 ^{*1} | Cable television operation |
| ▶J-COM Kansai Co., Ltd. | ¥ 15,500 | millions | 83.99 ^{*1} | Cable television operation |
| ▶Cablenet Kobe Ashiya Co., Ltd. | ¥ 2,900 | millions | 52.62 ^{*1} | Cable television operation |
| ▶Cable Net Shimonoseki Co., Ltd. | ¥ 1,000 | millions | 50.00 ^{*1} | Cable television operation |
| ▶J-COM Kitakyushu Co., Ltd. | ¥ 1,801 | millions | 84.29 ^{*1} | Cable television operation |
| ▶Cable Vision 21 Inc. | ¥ 2,767 | millions | 97.95 ^{*1} | Cable television operation |
| ▶Fukuoka Cable Network Co., Ltd. | ¥ 2,000 | millions | 45.00 ^{*1} | Cable television operation |
| ▶J-COM Kanto Co., Ltd. | ¥ 30,004 | millions | 100.00 ^{*1} | Cable television operation |
| ▶▶J-COM Sapporo Co., Ltd. | ¥ 8,800 | millions | 83.13 ^{*2} | Cable television operation |
| ▶Chofu Cable Inc. | ¥ 2,525 | millions | 92.09 ^{*1} | Cable television operation |
| ▶@NetHome Co., Ltd. | ¥ 7,800 | millions | 100.00 ^{*1} | Cable-Internet service provider |
| ▶J:COM Technologies Co., Ltd. | ¥ 490 | millions | 100.00 ^{*1} | Engineering, construction and maintenance of cable network |
| Kansai Multimedia Service Co., Ltd. | ¥ 2,000 | millions | 6.50 25.75 ^{*1} | Cable-Internet service provider |
| AJCC Corporation | ¥ 400 | millions | 57.50 | Leasing of cable television converters |
| Jupiter Programming Co., Ltd. (JPC) | ¥ 11,434 | millions | 50.00 | Management and operation of programming services |
| ▶Jupiter Entertainment Co.,Ltd. | ¥ 1,788 | millions | 100.00 ^{*3} | Supplier of movie programming and women's entertainment programming |
| ▶Jupiter Golf Network Co., Ltd. | ¥ 1,700 | millions | 89.40 ^{*3} | Supplier of golf programming |
| ▶Jupiter Shop Channel Co., Ltd. | ¥ 4,400 | millions | 70.00 ^{*3} | Supplier of live TV shopping programming |
| ▶Reality TV Japan Co., Ltd. | ¥ 90 | millions | 50.00 ^{*3} | Supplier of reality programming |
| ▶Discovery Japan Inc. | ¥ 2,545 | millions | 50.00 ^{*3} | Supplier of documentary programming |
| ▶J SPORTS Broadcasting Corporation | ¥ 3,800 | millions | 42.86 ^{*3} | Supplier of sports programming |
| ▶Animal Planet Japan K.K. | ¥ 41 | millions | 33.33 ^{*3} | Supplier of animal entertainment programming |
| ▶Jupiter VOD Co., Ltd. | ¥ 490 | millions | 50.00 ^{*1} 50.00 ^{*3} | Video-on-demand service provider |
| Asmik Ace Entertainment Inc. | ¥ 947 | millions | 47.67 | Production, distribution and sale of movies and videos |
| United Cinemas Co., Ltd. | ¥ 3,200 | millions | 80.00 | Construction and operation of multiplex cinemas |
| ▶Japan AMC Theatres, Inc. | ¥ 490 | millions | 100.00 ^{*4} | Construction and operation of multiplex cinemas |
| MS Communications Co., Ltd. | ¥ 1,545 | millions | 50.00 | Sale of telephone circuits and equipment |
| WAM!NET Japan K.K. | ¥ 200 | millions | 63.51 | Digital graphics data transfer service |
| Sumisho Computer Systems Corporation (SCS) ^{*5} | ¥ 21,152 | millions | 51.02 | Data processing services; development and sale of computer software |
| ▶VA Linux Systems Japan K.K. | ¥ 195 | millions | 57.10 ^{*6} | Consulting service and system development with open source like Linux |
| ▶Billingsoft Japan Co., Ltd. | ¥ 100 | millions | 49.00 51.00 ^{*6} | Development and sale of CATV billing software |
| Sumisho Electronics Co., Ltd. (SSE) ^{*5} | ¥ 7,001 | millions | 67.36 | Sale of office computers, systems, and software |
| Nissho Electronics Corporation | ¥ 14,337 | millions | 20.18 | Sale of office computers, systems, and software |
| PRESIDIO STX, LLC (U.S.) | US\$ 127,062 | thousands | 100.00 | Investments in IT ventures and sale of electronics equipments and parts |
| G-Plan Inc. | ¥ 259 | millions | 67.88 | Point e-market place |
| Pleomart, Inc. | ¥ 1,100 | millions | 27.27 | Intermediate commodities e-market place provider |
| SOUKAI-DRUG Co., Ltd | ¥ 204 | millions | 43.30 | Internet drug store |
| Sumitronics Corporation | ¥ 400 | millions | 100.00 | Sale of electronics products and parts |
| ▶Sumitronics Asia Pte. Ltd. (Singapore) | US\$ 8,934 | thousands | 100.00 | Management and operation of Sumitronics group and sale of electronics products |
| ▶Sumitronics Korea, Ltd. (Korea) | W 1,000,000 | thousands | 100.00 | Sale of electronics products and parts |
| ▶Sumitronics Shanghai Co., Ltd. (China) | RMB¥ 3,459 | thousands | 100.00 | Sale of electronics products and parts |
| TCL Display Technology (Huizhou) Company Limited (China) | RMB¥ 100,000 | thousands | 25.00 | Development, manufacture, and sales of display modules |
| Sumitronics Taiwan Co., Ltd. (Taiwan) | NT\$ 10,000 | thousands | 100.00 | Sale of electronics materials and parts |
| Technoclean Philippines, Inc. (Philippines) | P.PESO 125,622 | thousands | 100.00 | Precision cleaning service for HDD parts and clean room garments |

note: ^{*1} J:COM's ownership ^{*2} J-COM Kanto's ownership ^{*3} JPC's ownership ^{*4} United Cinemas' ownership ^{*5} SCS and SSE merged in August 2005 ^{*6} SCS's ownership

Chemical Business Unit

| | | | | |
|--|-------------|-----------|--------|---|
| Sumitomo Shoji Chemicals Co., Ltd. | ¥ 450 | millions | 100.00 | Sale of chemical products |
| Sumisho Air Water Co., Ltd. | ¥ 480 | millions | 20.00 | Manufacturing and sales of hydrogen and other industrial gases |
| Summit Medi-Chem, Ltd. | ¥ 138 | millions | 100.00 | Sale of pharmaceuticals and industrial chemicals |
| Summit Pharmaceuticals International Corporation | ¥ 480 | millions | 80.00 | A comprehensive provider of innovative and biotechnology oriented pharmaceutical & diagnostic R&D related services, fund management |
| Summit Agro International, Ltd. | ¥ 320 | millions | 100.00 | Sale of agricultural chemicals, fertilizers, and other materials; sale and leasing of related equipment |
| Sumitomo Shoji Plastics Co., Ltd. | ¥ 900 | millions | 100.00 | Sale and trade of plastics |
| ▶Nippon Giken Industrial Co., Ltd. | ¥ 37 | millions | 79.62 | Sale and trade of polyethylene bags |
| ▶Summit Plastics Inc. | ¥ 160 | millions | 90.00 | Sale of plastic bag |
| ▶Shenyang Sumisan Plastics Co., Ltd. (China) | US\$ 4,280 | thousands | 100.00 | Manufacturing and sale of plastic product |
| Summit Minerals (Malaysia) Sdn. Bhd. (Malaysia) | M\$ 6,950 | thousands | 70.04 | Pulverization, processing, and sale of feldspar, etc. |
| Interacid Trading S.A. (Switzerland) | US\$ 11,920 | thousands | 85.00 | International trade of sulfur and sulfuric acid |
| Summit Agro Europe Ltd. (U.K.) | EURO 13,940 | thousands | 100.00 | Investment in agricultural chemicals in Europe |

| | Common Stock | | Ownership (%) | Main Business |
|---|--------------|-----------|---------------|---|
| The Hartz Mountain Corporation (U.S.) | US\$ 10 | thousands | 96.30 | Manufacturing, distribution, and sales of pet care products |
| Cantex Inc. (U.S.) | US\$ 15,000 | thousands | 100.00 | Manufacture and sale of polyvinyl chloride pipes |
| New Port Bulk Terminal Sdn. Bhd. (Malaysia) | M\$ 2,000 | thousands | 70.00 | Storage, transportation, and sale of liquid chemicals |

Mineral Resources & Energy Business Unit

| | | | | |
|--|-------------|-----------|--------|--|
| Nusa Tenggara Mining Corporation | ¥ 14,000 | millions | 74.28 | Investment in and financing of the Batu Hijau copper/gold mine development project in Indonesia |
| Summit CRM, Ltd. | ¥ 210 | millions | 100.00 | Domestic and international trade of carbon-related materials, refractories and materials, equipments for steel manufacturing |
| Nippon Nuclear Service Corporation | ¥ 40 | millions | 100.00 | Nuclear fuel transport and related services; sale of related equipment |
| Petro Summit Investment Corporation | ¥ 490 | millions | 100.00 | Exploration, development, production and sale of and investment in oil and natural gas etc.; investment in and financing business of the same kind |
| LNG Japan Corporation | ¥ 8,002 | millions | 50.00 | Trading of LNG, investment and financing related to LNG business |
| Sumisho Oil Corporation | ¥ 500 | millions | 100.00 | Sale of petroleum products and operation of gasoline stations |
| Sumisho LPG Holdings Co., Ltd. | ¥ 116 | millions | 100.00 | Planning strategy of LPG business and controlling its 6 subsidiaries |
| ▶ Sumisho LPG Wholesales Co., Ltd. | ¥ 80 | millions | 100.00 | Wholesale of LPG to wholesalers and industrial users |
| ▶ Sumisho Daiichi LPG Co., Ltd. | ¥ 250 | millions | 100.00 | Sale and distribution of LPG in Hokkaido |
| ▶ Sumisho LPG East Co., Ltd. | ¥ 50 | millions | 100.00 | Sale and distribution of LPG in Tohoku |
| ▶ Sumisho LPG Central Co., Ltd. | ¥ 270 | millions | 100.00 | Sale and distribution of LPG in Kanto |
| ▶ Sumisho LPG West Co., Ltd. | ¥ 95 | millions | 100.00 | Sale and distribution of LPG in Kinki, Chugoku and Shikoku |
| ▶ Sumisho LPG Kyushu Co., Ltd. | ¥ 80 | millions | 100.00 | Sale and distribution of LPG in Kyushu |
| SC Mineral Resources Pty. Ltd. (Australia) | A\$ 38,000 | thousands | 100.00 | Investment in the Northparkes copper mine in Australia |
| SC Minerals America, Inc. (U.S.) | US\$ 1 | thousand | 100.00 | Investment in the Morenci copper mine, the Pogo gold mine in the U.S. and the La Candelaria copper mine in Chile |
| Sumisho Coal Australia Pty. Ltd. (Australia) | A\$ 332,000 | thousands | 100.00 | Investment in coal mines in Australia |
| Petro Summit Pte. Ltd.(Singapore) | US\$ 3,000 | thousands | 100.00 | International trade of crude oil and petroleum products |

Consumer Goods & Service Business Unit

| | | | | |
|---|--------------|-----------|--------|---|
| Sumisho Nosan Kaisha, Ltd. | ¥ 55 | millions | 100.00 | Sale of fertilizers and agriculture-related materials |
| Nittoh Bion Co., Ltd. | ¥ 1,304 | millions | 100.00 | Manufacture and sale of fertilizer |
| Sumisho Fresh Meat Co., Ltd. | ¥ 100 | millions | 100.00 | Import and sale of beef, pork, and processed meats, including chicken |
| SC Foods Co., Ltd. | ¥ 495 | millions | 100.00 | Import, development, and sale of foodstuffs |
| Sumifru Corporation | ¥ 200 | millions | 100.00 | Import and sale of fruits and vegetables |
| Allied Co., Ltd. | ¥ 60 | millions | 100.00 | Import and sale of flowers |
| ST Agri-Products Corp. | ¥ 360 | millions | 72.78 | Import and sale of Chinese fresh and processed vegetables |
| Shinko Sugar Co., Ltd. | ¥ 1,495 | millions | 68.33 | Sugar refining |
| Sumisho Wellness Co., Ltd. | ¥ 200 | millions | 50.00 | Manufacture and sale of food supplements and cosmetic products |
| Chiba Kyodo Silo Co., Ltd. | ¥ 708 | millions | 53.68 | Operation of silo facility and handling of grain, such as wheat, barley and corn |
| Summit Oil Mill Co., Ltd. | ¥ 97 | millions | 51.00 | Manufacture and sale of vegetable oil and oil meal |
| Summit, Inc. | ¥ 3,920 | millions | 100.00 | Supermarket chain |
| Summit Colmo, Inc. | ¥ 100 | millions | 100.00 | General merchandise store chain |
| Mammy Mart Corporation | ¥ 2,660 | millions | 20.04 | Supermarket chain |
| Sumisho Drugstores Inc. | ¥ 160 | millions | 100.00 | Drugstore chain |
| Sumitex Co., Ltd. | ¥ 800 | millions | 100.00 | Import, export and sale of textile products |
| Otto-Sumisho Inc. | ¥ 5,150 | millions | 49.00 | Mail-order business with OTTO GmbH & Co. KG, Germany |
| Eddie Bauer Japan Inc. | ¥ 3,000 | millions | 70.00 | Sale of casual wears & goods through mail-order & retailstore chain |
| Montrive Corporation | ¥ 40 | millions | 99.00 | Sole import, designing and sales of the luxury line of chenille fabrics, "FEILER" |
| Oriental Diamond, Inc. | ¥ 270 | millions | 100.00 | Wholesale and retail sales of polished diamonds and jewelry products |
| TRECENT Co., Ltd. | ¥ 200 | millions | 100.00 | Retail sale of bridal & fashion jewelry. |
| Taisei Coins Corporation | ¥ 200 | millions | 80.00 | Sale of the numismatic coins & commemorative coins covering all over the world |
| Sumisho Interior International Inc. | ¥ 100 | millions | 100.00 | Space & interior designing and installation, import, export and sale of consumer goods, such as furniture and carpet for residential and contract use |
| Ansell Sumisho Ltd. | ¥ 100 | millions | 43.00 | Import and sale of industrial-use gloves and related products |
| Sumisho Airbag Systems Co., Ltd. | ¥ 1,500 | millions | 64.67 | Manufacture and sale of cushion for side curtain airbag |
| Sumifert Sdn. Bhd. (Malaysia) | M\$ 500 | thousands | 50.00 | Import and sale of fertilizers |
| Summit-Quinphos (NZ) Ltd. (New Zealand) | NZ\$ 1,818 | thousands | 60.00 | Import and sale of fertilizers in New Zealand |
| Sumi-Thai Fertilizer Co., Ltd. (Thailand) | BAHT 10,000 | thousands | 100.00 | Import of fertilizers materials and sale of chemical fertilizers in Thailand |
| Summit Fertilizer (Qingdao) Co., Ltd. (China) | US\$ 7,000 | thousands | 40.00 | Manufacture and sale of chemical fertilizer in China |
| Pressa Holdings, Inc. (U.S.) | US\$ 4,979 | thousands | 100.00 | Investment in hay compressing operation in the U.S. |
| SC Agri Produce Pty Ltd (Australia) | A\$ 2,436 | thousands | 100.00 | Investment in hay compressing operation in Australia |
| Thai SPF Products Co., Ltd. (Thailand) | BAHT 300,000 | thousands | 25.61 | Farming of SPF (Specific Pathogen Free) pork in Thailand |
| Summit Specialty Oil Co., Inc. (U.S.) | US\$ 3,716 | thousands | 100.00 | Contracting of vegetable oil crushing and refining in the U.S. |
| Australian Bulk Alliance Pty., Ltd. (Australia) | — | | 50.00 | Investment in grain export terminal in Australia |

| | Common Stock | | Ownership (%) | Main Business |
|--|--------------|-----------|---------------|--|
| Sumitex Hong Kong Limited (Hong Kong) | HK\$ 10,000 | thousands | 100.00 | Sale of textile products and materials |
| Dalian Huayou Knitting Co., Ltd. (China) | RMBY 11,000 | thousands | 100.00 | Manufacture and sale of tussah silk sweaters |

Materials & Real Estate Business Unit

| | | | | |
|--|---------------|-----------|--------|--|
| S.C. Cement Co., Ltd. | ¥ 200 | millions | 100.00 | Sale of cement, ready-mixed concrete and concrete products |
| Sumisho & Mitsubussan Kenzai Co., Ltd. | ¥ 2,500 | millions | 50.00 | Sale of building materials |
| IG Kogyo Co., Ltd. | ¥ 254 | millions | 49.35 | Manufacture and sale of insulated metal panels for roofing and walls |
| Sumisho Paper Co., Ltd. | ¥ 400 | millions | 100.00 | Sale of pulp, wastepaper, paper, paperboard and packaging materials |
| SEVEN INDUSTRIES CO., LTD. | ¥ 2,473 | millions | 50.70 | Manufacture and sale of laminated lumber and wood products |
| S.C. Cement (Kyushu) Co., Ltd. | ¥ 61 | millions | 100.00 | Sales of ready-mixed concrete, concrete products, cement and aggregate. |
| Shaheen Tyres Company L.L.C. (UAE) | DIRHAM 12,500 | thousands | 49.00 | Import and sales of tires in the UAE |
| SC Tire International Co., Ltd. | ¥ 50 | millions | 100.00 | Import, export and sales of tires and tubes |
| Sumisho Building Management Co., Ltd. | ¥ 100 | millions | 93.42 | Management and operation of office buildings and shopping centers |
| Yokohama City Management Co., Ltd. | ¥ 100 | millions | 25.50 | Management, operation, and leasing of multipurpose facilities in Minato Mirai 21 |
| Harumi Corporation | ¥ 38 | millions | 33.33 | Management of Harumi Island Triton Square |
| Reibi Corporation | ¥ 30 | millions | 63.47 | Management of buildings in Kansai region |
| Osaka Hokko Development Co., Ltd. | ¥ 40 | millions | 100.00 | Ownership and leasing of retail facilities and office buildings |
| Sumisho Urban Kaihatsu Co., Ltd. | ¥ 100 | millions | 100.00 | Planning, development, management, and operation of shopping centers; microbrewery |
| Sumisho Tatemono Co., Ltd. | ¥ 400 | millions | 100.00 | Sale and management of residential properties; house remodeling |
| Yasato Kosan Kaisha, Ltd. | ¥ 90 | millions | 100.00 | Owning and operating of golf course; Summit Golf Club (Ibaraki Pref.) |
| P.T. Summitmas Property (Indonesia) | US\$ 12,500 | thousands | 40.00 | Leasing of office buildings |

Financial & Logistics Business Unit

| | | | | |
|---|------------------|-----------|--------|--|
| Sumisho Financial Service Co., Ltd. | ¥ 100 | millions | 100.00 | Financial services |
| Sumisho Card Inc. | ¥ 1,400 | millions | 100.00 | Credit card business |
| SC Bio Capital Co., Ltd. | ¥ 60 | millions | 100.00 | Investment funds |
| Sumisho Materials Corporation | ¥ 200 | millions | 100.00 | Trading of precious metals and other products |
| All Trans Co., Ltd. | ¥ 200 | millions | 100.00 | Warehousing and distribution services |
| Sumitrans (Japan) Corporation | ¥ 400 | millions | 100.00 | Global logistics provider |
| Sumisho Logistics Co., Ltd. | ¥ 150 | millions | 100.00 | Logistics service provider |
| Shanghai Super Express | ¥ 300 | millions | 40.00 | Marine transportation services |
| Bluewell Corporation | ¥ 125 | millions | 100.00 | Agent for casualty insurance and life insurance |
| Bluewell Insurance Brokers Ltd. | ¥ 10 | millions | 100.00 | Broker for casualty insurance and re-insurance |
| Summit Air Service Corporation | ¥ 100 | millions | 100.00 | Travel agency |
| Sumisho Capital Management Co. (Cayman) | ¥ 100 | millions | 100.00 | Investment advisory |
| Sumitomo Corporation Equity Asia Limited (Hong Kong) | US\$ 13,000 | thousands | 100.00 | Private equity investment in Asia |
| Nava Nakorn Distribution Centre Co., Ltd. (Thailand) | BAHT 180,000 | thousands | 57.32 | Warehousing and distribution services |
| P.T. Indo Summit Logistics (Indonesia) | US\$ 5,480 | thousands | 90.44 | Warehousing and distribution services |
| Dragon Logistics Co., Ltd. (Vietnam) | DONG 41,602,000 | thousands | 27.00 | Warehousing and distribution services |
| Shanghai Sumisho-ADP International Forwarding Co., Ltd. (China) | US\$ 1,100 | thousands | 70.00 | Warehousing and distribution services |
| Sumitrans South China Co., Ltd. (China) | ¥ 110 | millions | 100.00 | Global logistics provider |
| Sumitrans Asia (Hong Kong) Limited. (Hong Kong) | ¥ 91 | millions | 100.00 | Global logistics provider |
| Wuxi Sumisho Hi-tech Logistics Co., Ltd. (China) | US\$ 5,000 | thousands | 50.00 | Warehousing and distribution services |
| Shanghai Dazhong Sagawa Logistics Co., Ltd. (China) | US\$ 4,220 | thousands | 37.50 | Door-to-door delivery Services |
| Beijing Sumisho Sagawa Logistics Co., Ltd. (China) | US\$ 3,620 | thousands | 35.00 | Door-to-door delivery Services |
| Zero SCM Logistics (Beijing) Co., Ltd. (China) | US\$ 2,500 | thousands | 20.00 | Transportation of vehicles |
| Bluewell Insurance (Singapore) Pte. Ltd. (Singapore) | S\$ 1,200 | thousands | 91.00 | Captive insurance company |
| Bluewell Reinsurance Company (Bermuda) Ltd. (U.K.) | ¥ 117 | millions | 90.00 | Captive insurance company (Rent A Captive) |
| Thang Long Industrial Park Corporation (Vietnam) | DONG 327,620,285 | thousands | 58.00 | Development, sales, and operation of industrial estate in Vietnam |
| P.T. East Jakarta Industrial Park (Indonesia) | US\$ 8,550 | thousands | 60.00 | Sales, operation, and maintenance of industrial estate in Indonesia |
| First Philippine Industrial Park, Inc. (Philippine) | P.PESO 2,069,000 | thousands | 30.00 | Development, sales, and operation of industrial estate in Philippine |

Domestic

| | | | | |
|--------------------------------------|-------|----------|--------|--|
| Sumisho Steel Sheets Works Co., Ltd. | ¥ 462 | millions | 89.18 | Processing and sale of steel products |
| Kansai Stainless Corp. | ¥ 100 | millions | 60.00 | Processing of stainless steel sheets |
| Sumisho Iron & Steel Co., Ltd. | ¥ 100 | millions | 90.00 | Sale of specialty steel products |
| Ishida Kinzoku Co., Ltd. | ¥ 63 | millions | 82.76 | Sale of stainless steel sheets |
| SC Pipe Solutions Co., Ltd. | ¥ 334 | millions | 99.91 | Sale of steel tubular products |
| Nippon Katan Co., Ltd. | ¥ 886 | millions | 40.86 | Manufacture and sale of hardware for transmitters |
| Sumisho Textile Company, Ltd. | ¥ 830 | millions | 100.00 | Processing and sale of textile goods |
| Tortoise Co., Ltd. | ¥ 50 | millions | 100.00 | Processing and sale of interior goods and home furnishing to consumers' cooperatives |

| | Common Stock | | Ownership (%) | Main Business |
|---|--------------|-----------|---------------|---|
| Sumisho Montblanc Co., Ltd. | ¥ 80 | millions | 87.50 | Processing and sale of work uniforms and related clothing products |
| Tamashima Sports Plaza Co., Ltd. | ¥ 150 | millions | 92.50 | Sports club |
| Summit Wool Spinners Limited (New Zealand) | NZ\$ 14,275 | thousands | 100.00 | Manufacture and sale of wool yarn for carpets |
| Sumisho Material Chugoku Co., Ltd. | ¥ 30 | millions | 100.00 | Sale of civil engineering and construction steel materials, and stone |
| Sumisho Chemicals & Plastics Nagoya Co., Ltd. | ¥ 120 | millions | 100.00 | Wholesaling of general composite resins and chemicals |
| Sumitomo Shoji Machinex Chubu Co., Ltd. | ¥ 350 | millions | 100.00 | Sale of machinery and equipment |
| SC Machinery & Service Co., Ltd. | ¥ 90 | millions | 100.00 | Sales of equipments for automotive industries and FA products |
| Chukyo Kokan Co., Ltd. | ¥ 80 | millions | 100.00 | Cutting and wholesale of various iron pipes |
| Sumisho Infra Service Co., Ltd. | ¥ 40 | millions | 92.50 | Sale of civil engineering and construction materials |
| Sumisho Chemicals & Plastics Kyushu Co., Ltd. | ¥ 120 | millions | 100.00 | Sale of chemicals and related materials |
| Sumisho Management Kyushu Co., Ltd. | ¥ 30 | millions | 100.00 | Contracting of administrative work and accounting |
| Sumisho Machinex Kyushu Co., Ltd. | ¥ 100 | millions | 100.00 | Sale of machinery and equipment |

Overseas

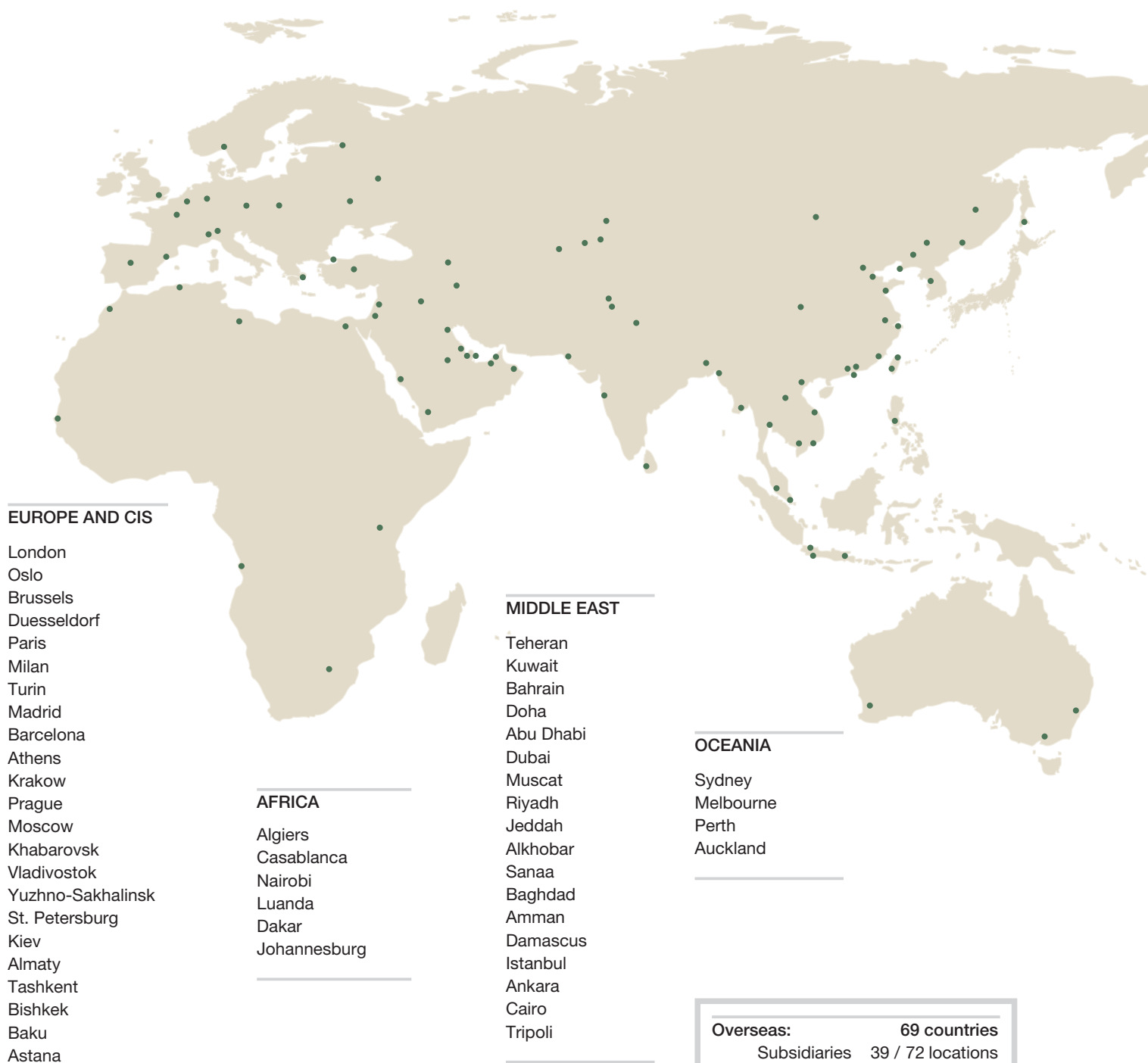
| | | | | |
|--|----------------|-----------|--------|---|
| AB Tube Processing, Inc. (U.S.) | US\$ 2,600 | thousands | 100.00 | Tube processing for airbag inflators |
| Global Stainless Supply, Inc. (U.S.) | US\$ 200 | thousands | 100.00 | Wholesale of stainless steel tubes |
| Premier Pipe, L.P. (U.S.) | US\$ 3,501 | thousands | 100.00 | Sale of tubular products for oil and gas industry |
| Summit Tubulars Corporation (Canada) | C\$ 282 | thousands | 100.00 | Sale of tubular products for oil and gas industry |
| Unique Machine, LLC (U.S.) | US\$ 4,600 | thousands | 100.00 | OCTG/Accessory threading |
| V & M Star LP (U.S.) | US\$ 380,000 | thousands | 19.47 | Seamless tubular products mill |
| Distributor Metals Corporation (U.S.) | US\$ 372 | thousands | 100.00 | Sale of stainless steel materials |
| SET Enterprises Inc (U.S.) | US\$ 21,955 | thousands | 45.00 | Slitting and blanking of steel sheet for automotive industry |
| SteelSummit Holdings, Inc. (U.S.) | US\$ 14,501 | thousands | 100.00 | Steel service center (processing and sale of steel sheets) |
| SteelSummit International Inc. (U.S.) | US\$ 8,000 | thousands | 100.00 | Sale of steel products |
| Auto Summit Commercial Services, S.A. de C.V. (Mexico) | MX\$ 73,000 | thousands | 64.00 | Financing of vehicles |
| Perennial Power Holdings, Inc. (U.S.) | US\$ 89,225 | thousands | 100.00 | Development, ownership and management of power plant in the U.S. |
| Summit Motor Management, Inc. (U.S.) | US\$ 20,963 | thousands | 100.00 | Holding and management company of automotive dealerships |
| Clickstream Capital L.L.C. (U.S.) | US\$ 7,164 | thousands | 100.00 | Investment in IT venture capital funds |
| Cantex Inc. (U.S.) | US\$ 15,000 | thousands | 100.00 | Manufacture and sale of polyvinyl chloride pipes |
| Diversified CPC International, Inc. (U.S.) | US\$ 25,000 | thousands | 96.00 | Mixing, refining, and sale of aerosol gases |
| Summit Chemicals Holding Corp. (U.S.) | US\$ 4,600 | thousands | 100.00 | Holding company of trading chemical products |
| The Hartz Mountain Corporation (U.S.) | US\$ 10 | thousands | 96.30 | Manufacturing, distribution, and sales of pet care products |
| 123 Mission St., LLC (U.S.) | US\$ 132,104 | thousands | 100.00 | Office building leasing |
| Atlantic Hills Corporation (U.S.) | US\$ 19,000 | thousands | 100.00 | Residential area development |
| Copper Square, LLC (U.S.) | US\$ 29,418 | thousands | 100.00 | Office building leasing |
| SCOA Residential L.L.C. (U.S.) | US\$ 1,243 | thousands | 100.00 | Investment in house/apartment developments |
| Treadways Corporation (U.S.) | US\$ 21,123 | thousands | 100.00 | Sale of tires |
| Pacific Summit Energy LLC (U.S.) | US\$ 1,000 | thousands | 100.00 | Sale of natural gas |
| Service Craft, LLC (U.S.) | US\$ 15,722 | thousands | 100.00 | Warehousing and distribution services |
| Sumitrans Corporation (U.S.) | US\$ 3,082 | thousands | 100.00 | International intermodal transport |
| Broadway Premium Funding (U.S.) | US\$ 7,000 | thousands | 100.00 | Insurance premium financing |
| SCOA Capital LLC (U.S.) | US\$ 1,400 | thousands | 100.00 | Investments in buyout funds |
| Oxford Finance Corporation (U.S.) | US\$ 51,000 | thousands | 97.00 | Equipment loan service in bio science industry |
| SCOA Finance Company (U.S.) | US\$ 3,000 | thousands | 100.00 | Financial services |
| Summit D&V Kft. (Hungary) | FORINT 125,000 | thousands | 90.00 | OEM supply, sub-assembly and sequence delivery of automotive components |
| Summit Pharmaceuticals Europe Ltd. (U.K.) | EURO 2,399 | thousands | 100.00 | Sale of pharmaceuticals products |
| Sumitrans Europe GmbH (Germany) | EURO 1,024 | thousands | 100.00 | Forwarding, logistics business |

Others

| | | | | |
|--|--------------|-----------|---------------------|--|
| Sumisho Administration Services Co., Ltd. | ¥ 30 | millions | 100.00 | Personnel & general affair service |
| SCS-IT Management Ltd. | ¥ 400 | millions | 25.00 | Development of IT infrastructures, development, operation and maintenance of application systems and sorts of related matters. |
| | | | 75.00 ^{*7} | |
| Sumitomo Shoji Financial Management Co., Ltd. | ¥ 100 | millions | 100.00 | Financial services such as cash management, trade settlement, and accounting services to Sumitomo Corporation and its subsidiaries |
| Sumisho Lease Co., Ltd. | ¥ 14,760 | millions | 36.21 | Leasing |
| Sumitomo Corporation Capital Europe Plc (U.K.) | US\$ 125,000 | thousands | 100.00 | Financial services to group companies |
| | STG£5,765 | thousands | | |

note: ^{*7} Sumisho Computer Systems' ownership

Global Network (As of July 1, 2005)



| | |
|------------------|----------------------|
| Overseas: | 69 countries |
| Subsidiaries | 39 / 72 locations |
| Branches | 3 / 3 locations |
| Offices | 49 / 49 locations |
| Total | 124 locations |

| | |
|---------------|---------------------|
| Japan: | |
| Headquarters | 1 / 1 location |
| Subsidiaries | 2 / 5 locations |
| Branches | 3 / 17 locations |
| Offices | 1 / 1 locations |
| Total | 26 locations |



Financial Section

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Six-Year Financial Summary

For the years ended March 31

1. Key Financial Indicators

| | Billions of Yen | | | | | | Millions of U.S. Dollars |
|--------------------------------------|-----------------|---------|---------|---------|---------|---------|--------------------------|
| | 2005 | 2004 | 2003 | 2002 | 2001 | 2000 | 2005 |
| Total assets | 5,533.1 | 5,012.5 | 4,856.2 | 4,860.2 | 4,954.1 | 4,904.6 | 51,711 |
| Shareholders' equity | 934.9 | 730.8 | 618.7 | 658.0 | 627.0 | 629.8 | 8,737 |
| Shareholders' equity ratio | 16.9 | 14.6 | 12.7 | 13.5 | 12.7 | 12.8 | 16.9 |
| Return on Equity (%) | 10.2 | 9.9 | 2.2 | 7.4 | 8.0 | 5.4 | 10.2 |
| Return on Assets (%) | 1.6 | 1.4 | 0.3 | 1.0 | 1.0 | 0.6 | 1.6 |
| Interest-bearing liabilities (gross) | 2,840.1 | 2,795.9 | 2,830.6 | 2,813.4 | 2,704.4 | 2,721.4 | 26,543 |
| Interest-bearing liabilities (net) | 2,376.0 | 2,377.6 | 2,502.8 | 2,528.8 | 2,447.7 | 2,503.8 | 22,206 |
| Debt-Equity Ratio (gross) (times) | 3.0 | 3.8 | 4.6 | 4.3 | 4.3 | 4.3 | 3.0 |
| Debt-Equity Ratio (net) (times) | 2.5 | 3.3 | 4.0 | 3.8 | 3.9 | 4.0 | 2.5 |
| Working Capital | 897.0 | 694.0 | 346.9 | 194.5 | 173.8 | 187.5 | 8,383 |

2. Consolidated Statements of Income

| | Billions of Yen | | | | | | Millions of U.S. Dollars |
|--|-----------------|----------------|----------------|----------------|-----------------|-----------------|--------------------------|
| | 2005 | 2004 | 2003 | 2002 | 2001 | 2000 | 2005 |
| Revenues: | | | | | | | |
| Sales of tangible products | 1,586.1 | 1,284.1 | 1,129.4 | 966.5 | 948.5 | 930.0 | 14,823 |
| Sales of services and others | 463.2 | 424.5 | 408.9 | 419.4 | 430.8 | 417.5 | 4,329 |
| Total revenues | 2,049.3 | 1,708.6 | 1,538.3 | 1,385.9 | 1,379.3 | 1,347.5 | 19,152 |
| Cost: | | | | | | | |
| Cost of tangible products sold | 1,361.8 | 1,097.5 | 948.2 | 817.0 | 807.0 | 802.3 | 12,727 |
| Cost of services and others | 124.4 | 109.8 | 93.7 | 81.6 | 83.9 | 70.5 | 1,162 |
| Total cost | 1,486.2 | 1,207.3 | 1,041.9 | 898.6 | 890.9 | 872.8 | 13,889 |
| Gross profit | 563.1 | 501.3 | 496.4 | 487.3 | 488.4 | 474.7 | 5,263 |
| Other income (expenses): | | | | | | | |
| Selling, general and administrative expenses | -437.9 | -422.4 | -406.3 | -400.8 | -390.6 | -408.7 | -4,092 |
| Settlements on copper trading litigation | 2.8 | -7.1 | 0.2 | 4.3 | 12.4 | -1.8 | 26 |
| (Provision for) reversal of allowance for doubtful receivables | -12.9 | -8.0 | -5.6 | 12.6 | -31.9 | -7.5 | -121 |
| Loss on termination and restructuring of projects | — | — | — | — | -44.3 | -5.5 | — |
| Impairment losses on long-lived assets | -29.5 | -5.2 | -20.4 | -4.8 | -7.7 | -30.8 | -276 |
| Gain on sale of property and equipment, net | 11.5 | 13.3 | 3.3 | 2.8 | 1.0 | 1.3 | 107 |
| Interest income | 14.6 | 15.7 | 24.9 | 32.3 | 42.3 | 43.1 | 136 |
| Interest expense | -23.2 | -22.0 | -30.9 | -46.0 | -60.3 | -65.1 | -217 |
| Dividends | 6.4 | 6.9 | 6.4 | 6.6 | 6.0 | 5.6 | 60 |
| Gain (loss) on marketable securities and other investments, net | 20.0 | 16.3 | -47.1 | -8.9 | 72.3 | 60.6 | 188 |
| Equity in earnings of associated companies, net | 37.4 | 20.7 | 9.8 | 0.2 | -6.4 | 5.7 | 349 |
| Other, net | -1.0 | -0.5 | -2.1 | -2.4 | -1.2 | -12.8 | -8 |
| Total other income (expenses) | -411.8 | -392.3 | -467.8 | -404.1 | -408.4 | -415.9 | -3,848 |
| Income before income taxes and minority interests in earnings of subsidiaries | 151.3 | 109.0 | 28.6 | 83.2 | 80.0 | 58.8 | 1,415 |
| Income taxes | -57.8 | -35.7 | -8.4 | -30.2 | -24.3 | -30.2 | -541 |
| Income before minority interests in earnings of subsidiaries | 93.5 | 73.3 | 20.2 | 53.0 | 55.7 | 28.6 | 874 |
| Minority interests in earnings of subsidiaries, net | -8.4 | -6.7 | -6.3 | -5.3 | -5.2 | 3.7 | -79 |
| Net income | 85.1 | 66.6 | 13.9 | 47.7 | 50.5 | 32.3 | 795 |
| Total trading transactions* | 9,898.6 | 9,197.9 | 9,229.6 | 9,645.4 | 10,080.1 | 10,656.0 | 92,510 |

* Total trading transactions represents the gross transaction volume of trading activities, or the nominal aggregate value of the transactions for which the Companies act as principal or as agent. Total trading transactions is a measure commonly used by Japanese trading companies. It is not to be construed as equivalent to, or a substitute for, sales or revenues under accounting principles generally accepted in the United States of America ("U.S. GAAP").

3. Consolidated Statements of Comprehensive Income (Loss)

| | Billions of Yen | | | | | | Millions of U.S. Dollars |
|--|-----------------|--------------|--------------|-------------|------------|-------------|--------------------------|
| | 2005 | 2004 | 2003 | 2002 | 2001 | 2000 | 2005 |
| Net income | 85.1 | 66.6 | 13.9 | 47.7 | 50.5 | 32.3 | 795 |
| Net unrealized holding gains (losses) | | | | | | | |
| on securities available-for-sale adjustments | 28.5 | 79.5 | -30.5 | -34.8 | -72.8 | 68.5 | 267 |
| Foreign currency translation adjustments | 0.7 | -26.1 | -13.9 | 27.7 | 28.2 | -30.2 | 7 |
| Net unrealized gains (losses) on derivatives adjustments | -1.0 | 0.4 | 0.1 | -0.9 | — | — | -10 |
| Total comprehensive income (loss) | 113.3 | 120.4 | -30.4 | 39.7 | 5.9 | 70.6 | 1,059 |

4. Consolidated Balance Sheets

| | Billions of Yen | | | | | | Millions of U.S. Dollars |
|---|-----------------|----------------|----------------|----------------|----------------|----------------|-----------------------------|
| | 2005 | 2004 | 2003 | 2002 | 2001 | 2000 | 2005 |
| Current assets: | | | | | | | |
| Cash and cash equivalents | 453.9 | 415.6 | 324.4 | 276.7 | 251.5 | 211.4 | 4,242 |
| Time deposits | 10.2 | 2.7 | 3.4 | 7.9 | 5.2 | 6.2 | 96 |
| Marketable securities | 23.1 | 2.8 | 7.7 | 5.6 | 14.9 | 30.5 | 216 |
| Receivables-trade: | | | | | | | |
| Notes and loans | 307.1 | 238.2 | 270.7 | 289.4 | 396.7 | 351.5 | 2,871 |
| Accounts | 1,355.7 | 1,178.0 | 1,095.8 | 1,072.5 | 1,174.2 | 1,066.2 | 12,670 |
| Associated companies | 84.9 | 151.2 | 138.3 | 162.4 | 195.1 | 128.8 | 793 |
| Allowance for doubtful receivables | -11.0 | -8.9 | -9.8 | -10.7 | -11.6 | -11.6 | -103 |
| Inventories | 503.8 | 412.3 | 413.1 | 406.6 | 418.6 | 373.3 | 4,708 |
| Deferred income taxes | 39.2 | 37.6 | 29.3 | 24.2 | 23.7 | 25.8 | 366 |
| Advance payments to suppliers | 56.9 | 51.6 | 47.8 | 46.5 | 61.1 | 71.7 | 532 |
| Other current assets | 271.2 | 140.1 | 116.1 | 134.0 | 97.2 | 78.8 | 2,535 |
| Total current assets | 3,095.0 | 2,621.2 | 2,436.8 | 2,415.1 | 2,626.6 | 2,332.6 | 28,926 |
| Investments and long-term receivables: | | | | | | | |
| Investments in and advances to associated companies | 394.6 | 384.0 | 375.7 | 285.4 | 242.5 | 180.3 | 3,688 |
| Other investments | 502.7 | 469.0 | 413.6 | 583.3 | 704.0 | 887.9 | 4,698 |
| Long-term receivables | 620.8 | 597.5 | 666.1 | 680.3 | 648.2 | 661.1 | 5,802 |
| Allowance for doubtful receivables | -45.7 | -50.0 | -76.2 | -83.1 | -95.9 | -87.2 | -427 |
| Total investments and long-term receivables | 1,472.4 | 1,400.5 | 1,379.2 | 1,465.9 | 1,498.8 | 1,642.1 | 13,761 |
| Property and equipment, at cost | 1,129.7 | 1,157.4 | 1,126.8 | 1,120.4 | 1,038.7 | 1,185.3 | 10,557 |
| Accumulated depreciation | -409.3 | -388.8 | -365.8 | -344.0 | -333.4 | -367.8 | -3,825 |
| | 720.4 | 768.6 | 761.0 | 776.4 | 705.3 | 817.5 | 6,732 |
| Prepaid expenses, non-current | 94.8 | 98.6 | 110.7 | 77.1 | 52.9 | 38.3 | 886 |
| Deferred income taxes, non-current | 10.2 | 9.4 | 46.3 | 19.0 | 14.7 | 2.9 | 95 |
| Other assets | 140.3 | 114.2 | 122.2 | 106.7 | 55.8 | 71.2 | 1,311 |
| Total | 5,533.1 | 5,012.5 | 4,856.2 | 4,860.2 | 4,954.1 | 4,904.6 | 51,711 |
| Current liabilities: | | | | | | | |
| Short-term debt | 412.2 | 452.1 | 615.8 | 773.8 | 820.5 | 559.2 | 3,852 |
| Current maturities of long-term debt | 438.5 | 330.6 | 382.2 | 356.5 | 285.8 | 398.2 | 4,098 |
| Payables-trade: | | | | | | | |
| Notes and acceptances | 101.7 | 107.5 | 115.2 | 166.6 | 233.5 | 201.7 | 951 |
| Accounts | 879.0 | 771.1 | 728.7 | 673.0 | 824.0 | 739.0 | 8,215 |
| Associated companies | 18.3 | 22.8 | 25.6 | 25.4 | 51.1 | 37.4 | 171 |
| Income taxes | 20.2 | 15.9 | 17.1 | 9.8 | 8.7 | 8.6 | 189 |
| Accrued expenses | 60.5 | 61.2 | 47.7 | 37.5 | 45.5 | 57.7 | 566 |
| Advances from customers | 85.4 | 66.2 | 60.4 | 64.8 | 71.4 | 67.7 | 798 |
| Other current liabilities | 182.2 | 99.8 | 97.2 | 113.2 | 112.3 | 75.5 | 1,703 |
| Total current liabilities | 2,198.0 | 1,927.2 | 2,089.9 | 2,220.6 | 2,452.8 | 2,145.0 | 20,543 |
| Long-term debt, less current maturities | 2,213.7 | 2,218.5 | 2,046.0 | 1,883.6 | 1,772.9 | 1,942.9 | 20,688 |
| Accrued pension and retirement benefits | 11.8 | 10.9 | 9.1 | 8.5 | 8.1 | 41.6 | 110 |
| Deferred income taxes, non-current | 85.7 | 38.8 | 3.9 | 14.6 | 24.4 | 78.5 | 801 |
| Minority interests | 89.0 | 86.3 | 88.6 | 74.9 | 68.9 | 66.8 | 832 |
| Commitments and contingent liabilities | | | | | | | |
| Shareholders' equity: | | | | | | | |
| Common stock | 219.3 | 169.4 | 169.4 | 169.4 | 169.4 | 169.4 | 2,049 |
| Additional paid-in capital | 238.9 | 189.6 | 189.5 | 189.5 | 189.5 | 189.5 | 2,232 |
| Retained earnings: | | | | | | | |
| Appropriated for legal reserve | 17.7 | 17.7 | 17.7 | 17.7 | 17.2 | 16.4 | 165 |
| Unappropriated | 442.6 | 365.9 | 307.8 | 302.4 | 263.7 | 222.6 | 4,137 |
| | 460.3 | 383.6 | 325.5 | 320.1 | 280.9 | 239.0 | 4,302 |
| Accumulated other comprehensive income (loss) | 17.1 | -11.2 | -65.0 | -20.7 | -12.7 | 31.9 | 160 |
| Treasury stock, at cost | -0.7 | -0.6 | -0.7 | -0.3 | -0.1 | — | -6 |
| Total shareholders' equity | 934.9 | 730.8 | 618.7 | 658.0 | 627.0 | 629.8 | 8,737 |
| Total | 5,533.1 | 5,012.5 | 4,856.2 | 4,860.2 | 4,954.1 | 4,904.6 | 51,711 |

Notes: 1. For the fiscal year ended March 31, 2005, the Companies reclassified Mining rights from Other assets to Property and equipment, at cost and Accumulated depreciation in a manner consistent with the accounting guidance in Emerging Issues Task Force ("EITF") Issue No. 04-02. The presentation of the prior years has been reclassified accordingly.

2. The Companies restated prior year consolidated financial statements with respect to the accounting of deferred taxes related to investments in affiliates. Consolidated statements of income and consolidated statements of comprehensive income (loss) for the years ended March 31, 2001 and 2000, and consolidated balance sheets as of March 31, 2002, 2001 and 2000 are not audited.

3. The U.S. dollar amounts represent translations of Japanese yen amounts at the rate of ¥107=U.S.\$1, the approximate exchange rate on March 31, 2005.

Management's Discussion and Analysis of Financial Condition and Results of Operations

1. Introduction

We are an integrated trading company (*sogo shosha*). Through our worldwide network, we engage in general trading, including the purchase, supply, distribution and marketing of a wide range of goods and commodities, including metals, machinery, electronics, energy and mineral resources, chemicals, textiles, food products and consumer goods in Japan, North America, Asia and other areas in the world. We act as both principal and agent in these trading transactions. We also provide a range of services for a variety of industries, such as: financing for customers and suppliers; planning, coordination and operation of urban and industrial infrastructure projects; consulting in areas such as system integration and technology development; and transportation and logistics. In addition, we engage in other diverse business activities, including investing in a variety of industries ranging from biotechnology to communications; developing natural resources; manufacturing and processing products such as steel products and textiles; developing and managing real estate; and operating retail stores.

We conduct our business through nine industry-based business segments and two sets of regional operations (domestic and overseas) that correspond to the operating segments monitored by the chief operating decision makers. Our industry-based business segments are:

- Metal Products
- Transportation & Construction Systems
- Machinery & Electric
- Media, Electronics & Network
- Chemical
- Mineral Resources & Energy
- Consumer Goods & Service
- Materials & Real Estate
- Financial & Logistics

Each business unit operates with a degree of autonomy in pursuing its strategic goals, managing operations and ensuring accountability. Each business unit also has its own planning and administration department to enable prompt decision-making and facilitate efficient operation. In today's increasingly global business environment, our worldwide network of offices, subsidiaries and associated companies, and our global relationships with customers, suppliers and business partners have allowed us to conduct and expand our operations around the world. Our nine industry-based business units and domestic and overseas operations regularly collaborate with one another to leverage their combined strengths to conduct their respective businesses more effectively as well as to meet our corporate targets and goals. We have designed our infrastructure to centralize and consolidate information from all of our business units and domestic and overseas operations to facilitate proper integration and risk control.

As of March 31, 2005, we had total assets of ¥5,533.1 billion and 39,797 employees worldwide. For the fiscal year ended March 31, 2005, our consolidated net income was ¥85.1 billion.

2. Our Medium-Term Targets

The following discussion of our medium-term targets contains forward-looking statements and measures that have been calculated based on a number of judgments, estimates and assumptions.

In recent years, we have been setting targets for, and monitoring the progress of, our businesses and operations by establishing medium-term plans. Under the AA Plan, covering the period from April 2003 to March 2005 we have sought to expand our profitability and earnings base by maximizing our integrated corporate strength and to strengthen our financial condition by enhancing our management efficiency and soundness. Under this plan we have raised quantitative targets of a consolidated risk-adjusted return ratio of 6% or more on a two year average

basis and consolidated net income of ¥60 billion for fiscal year 2003 and ¥70 billion in fiscal year 2004, for a two-year total of ¥130 billion. We were able to achieve each of these targets.

Under the medium-term management plan for the two years starting this April — the AG Plan (Achievement & Growth Plan : FY2005-2006), we will work on a globally consolidated basis to expand our earnings base through dynamic growth strategies, implement human resource strategies matching our growth strategies, and continue the pursuit of soundness and efficiency in management. We also aim to achieve the quantitative targets of a consolidated risk-adjusted return ratio of 7.5% or above for each year of the plan, and make strategic moves for further growth and development.

3. Economic Environment

During the period under review, there was concern about the possible impact on the global economy from the shift to monetary policy tightening in the United States and the restraints on investment by the authorities in China, but growth continued to be strong. Prices on international commodity markets, particularly the price of crude oil, stayed high, reflecting the lively expansion of demand.

The Japanese economy continued to enjoy strong growth of exports, especially to other markets in East Asia, and capital investment and other

areas of domestic demand also showed signs of recovery. In addition, the employment situation clearly improved, and the environment for consumer spending became more solid. In the second half of the fiscal year, however, the expansion seemed to be taking a pause; unseasonable weather and the Niigata Prefecture (Chuetsu) earthquake had a negative impact, as did inventory adjustment by companies in the fields of digital appliances and information technology.

4. Certain Line Items in Our Consolidated Statements of Income

The following is a description of certain line items in our consolidated statements of income:

Revenues. We categorize our revenues into sales of tangible products and sales of services and others. We generate revenue from sales of tangible products:

- in connection with our wholesale, retail, manufacturing and processing operations;
- in connection with our real estate operations; and
- under long-term construction type arrangements.

We also enter into transactions that include multiple element arrangements, which may include any combination of products, equipment and installation services. We also generate revenue from sale of services and others in connection with:

- customized software development services contracts and other software related services;
- direct financing and operating leases of commercial real estate, automobiles, vessels and aircraft; and
- other service arrangements, such as arranging finance and coordinating logistics in connection with trading activities.

Gross Profit. Gross profit primarily consists of:

- gross profit on transactions for which we act as a principal; and
- fees and commissions received on transactions for which we act as an agent.

To the extent revenues are recorded on a gross basis, any expenses or commissions or other payments to third parties that are directly attributable to the sales are recorded as cost of sales. Gross profit reflects the net amount of gross revenues after cost of sales. As part of sales of services and others, we recognize revenues from fees and commissions on a net basis. As a result, sales of services and others contribute a larger portion of our gross profit than they do our revenues. For the fiscal year ended March 31, 2005, sales of services and others accounted for 22.6% of our total revenues, but the gross profit from sales of services and others accounted for 60.2% of our gross profit.

Settlements on Copper Trading Litigation. Since 1996, we have been involved in a number of legal proceedings relating to unauthorized copper trading by a former employee. Any settlement in connection with the copper trading litigation are reported as settlements on copper trading litigation.

Provision for Doubtful Receivables. Provision for doubtful receivables represents additions to the valuation allowance provided for probable losses inherent in the trade receivables and long-term loans portfolio. In cases where we are able to collect on such receivables and loans due to changes in circumstances, we subsequently record a reversal of allowance for doubtful receivables. See “6—Critical Accounting Policies—Collectibility of Receivables.”

Impairment Losses on Long-Lived Assets. To operate our global business, we maintain a significant amount of long-lived assets. A large portion of such long-lived assets are our real estate holdings. Mainly due to the dramatic decline in the Japanese real estate market, we have, if necessary, reviewed for impairment and recorded impairment losses with respect to our real estate assets. For a detailed discussion of our accounting policy with respect to such impairment losses, see “6—Critical Accounting Policies—Recoverability of Long-Lived Assets.”

Gain on Sale of Property and Equipment, Net. As a result of strategic and aggressive replacement of our asset portfolio, we may, at times, recognize gains and losses on sales of some of our real estate assets.

Dividends. Dividends reflect dividends declared by companies in which we hold interests other than our consolidated subsidiaries or associated companies.

Other than Temporary Impairment Losses on Securities. In order to supplement our trading activities, we maintain a significant level of investments. When the fair value of our investments deemed to have suffered an other-than-temporary decline in value, we recognize impairment losses on such investments. For a detailed discussion of our accounting policy with respect to our marketable securities and other investments, see “6—Critical Accounting Policies—Impairment of Investments in Marketable Securities and Other Investments.”

Gain on Sale of Marketable Securities and Other Investments, Net. In order to supplement our trading activities, we maintain a significant level of investments. We recognize gains on sales of our marketable securities and other investments when we elect to sell some of such investment holdings.

Gain on Issuances of Stock by Subsidiaries and Associated Companies. If an affiliate company issue shares to a third party, we may recognize gain based on the effect of the difference in our book value per share in the investment and the price at which shares are sold to the third party.

Equity in Earnings of Associated Companies, Net. In connection with our investment strategy and the development of business opportuni-

ties, we may, from time to time, acquire or make investments in newly established or existing companies, enter into joint ventures with other entities or form strategic business alliances with industry participants, in each case in a variety of business segments. In general, we account for the earnings or losses of such investee under the equity method when the level of the investment is between 20% and 50% of the total voting equity of the investee.

Total Trading Transactions. Total trading transactions is a voluntary disclosure and represents the gross transaction volume of trading transactions, or the nominal aggregate value of the transactions for which we act as principal or as agent. Total trading transactions is not meant to

represent sales or revenues in accordance with U.S. GAAP. Total trading transactions should not be construed as equivalent to, or a substitute or proxy for, revenues, or as an indicator of our operating performance, liquidity or cash flows generated by operating, investing or financing activities. A substantial part of total trading transactions represents transactions in which we participate without physical acquisition of goods or without significant inventory risk. We have included the information concerning total trading transactions because it is used by similar Japanese trading companies as an industry benchmark, and we believe it is a useful supplement to results of operations data as a measure of our performance compared to other similar Japanese trading companies.

5. Effects of Recent Transactions on Our Consolidated Statements of Income

On May 27, 2004, we and Sumitomo Corporation of America, our U.S. subsidiary, entered into an agreement to purchase JWC Hartz Holdings, Inc., the holding company of The Hartz Mountain Corporation ("Hartz"), a U.S. pet supplies company, from J. W. Childs Equity Partners II, L.P., for approximately \$400 million. The purchase was consummated on June 21, 2004. After this purchase, Hartz merged with JWC Hartz Holdings, Inc. As of the end of March 2005, we had a 96.3% ownership of the voting shares of Hartz, including a 56.3% ownership interest held directly by Sumitomo Corporation of America.

Hartz produces and sells pet supplies, with six manufacturing facilities in the U.S. and Brazil and three distribution centers in North America. This purchase provides us an entry into the U.S. pet supplies business and a base for further development of that business in Japan, Europe, and the Americas, taking advantage of our international distribution and sourcing capabilities. The consolidated financial statements for the year ended March 31, 2005 include the operating results of Hartz from the date of purchase.

6. Critical Accounting Policies

The preparation of our consolidated financial statements in accordance with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. On an ongoing basis, we evaluate our estimates, which are based on historical experience and on various other assumptions that are believed to be reasonable under the circumstances. The results of these evaluations form the basis for making judgments about the carrying values of assets and liabilities and the reported amounts of revenues and expenses that are not readily apparent from other sources. Actual results may differ from those estimates under different assumptions. For a summary of our significant accounting policies, including the critical accounting policies discussed below, see note 2 to our consolidated financial statements.

The following are the critical accounting policies that are important to our financial condition and results of operations and require significant management judgments and estimates:

Revenue Presentation — Gross Versus Net

Acting as an intermediary in executing transactions with third parties is a distinctive role of an integrated trading company (*sogo shosha*). In recognizing revenue from transactions, we must determine whether we are acting as a "principal" in the transaction, and should report revenue on a gross basis based on the sales amount of the transaction, or acting as an "agent" in the transaction, and should recognize net fees or commissions earned. The evaluation of the relevant factors in making this determination is subject to significant subjective judgments. In certain situations, others might make a different determination. Similarly, if our risks and obligations in a certain type of transaction change, the determination of whether revenue should be recognized on a net or gross basis for that type of transaction may also change. Revenues related to a substantial portion of the trading transactions in all our business segments are recognized on a net basis. The amounts of gross profit and net income are not affected by whether revenue is reported on a gross or net basis.

Factors that indicate that we are acting as a principal, and thus should recognize revenue on a gross basis include:

- we are the primary obligor in the arrangement;
- we have general inventory risk (before customer order is placed or upon customer return);
- we have physical loss inventory risk (after customer order or during shipping);
- we have latitude in establishing price;
- we change the product or perform part of the services;
- we have discretion in supplier selection;
- we are involved in the determination of product or service specifications; and
- we have credit risk.

Factors that indicate that we are acting as an agent, and thus should recognize revenue on a net basis relative to the service offered include:

- the supplier (not us) is the primary obligor in the arrangement;
- the amount we earn is fixed; and
- the supplier (not us) has credit risk.

Revenue Recognition

Most of our revenues are the result of (i) the sale of tangible products in connection with our wholesale, retail, manufacturing, and processing operations from which revenue is recognized based on the transfer of title, deliver or shipment, or the attainment of customer acceptance, or (ii) from the provision of services, from which revenue is recognized based on the delivery of services. Revenue recognition in these situations does not involve difficult, subjective or complex judgments or estimations.

Recognition of revenue using the percentage-of-completion method for certain long-term construction-type arrangements is based on the ratio that costs incurred bear to total estimated project costs and is dependent on our ability to estimate these costs reliably. The impact of revisions of profit estimates on fixed price contracts is recognized in the period in which the revisions are made; anticipated losses on fixed price contracts are charged to earnings when losses can be estimated; and provisions are made for contingencies in the period in which they become known and losses are estimable.

Collectibility of Receivables

We engage in a variety of businesses and carry substantial notes and loans receivable, accounts receivable, receivables for associated companies, and long-term receivables. In maintaining our allowance for doubtful receivables, our estimate of probable losses requires consideration of historical loss experience, adjusted for current conditions, and judgments about the probable effects of relevant observable data, including present economic conditions such as delinquency rates, financial health of specific customers and market sectors, collateral values, and the present and expected future levels of interest rates. This estimation requires us to make assumptions and judgments about inherently uncertain matters, and we cannot predict with absolute certainty the amount of losses inherent in the portfolio.

Operating segments that hold greater amounts of long-term receivables than other segments are Transportation & Construction Systems and Machinery & Electric Business Units.

Recoverability of Long-Lived Assets

We maintain significant long-lived assets in the operation of our global business. We review long-lived assets, such as real estate and aircraft, for impairment whenever events or changes in circumstances suggest that the carrying amount of such assets may not be recoverable. Determining whether impairment has occurred typically requires various estimates and assumptions, including determining whether cash flows are directly related to the potentially impaired asset, the useful life over which cash flows will occur, their amount, and the asset's residual value, if any. In turn, measurement of an impairment loss requires a determination of fair value, which is based on the best information available. We use internal discounted cash flow estimates, quoted market prices, when available, and independent appraisals, as appropriate, to determine fair value. We derive cash flow estimates from our historical experience and our internal business plans, and apply an appropriate discount rate. Changes in strategy or in market conditions could significantly affect these determinations.

Impairment of Investments in Marketable Securities and Other Investments

We regularly review investment securities for impairment based on criteria that include the extent to which the investment's carrying value exceeds its market value, the duration of the market decline, our ability to hold to recovery, and the financial strength and specific prospects of the issuer of the security. We monitor market conditions and the performance of the investees to identify potentially impaired investments. The fair value of non-marketable securities for which impairment losses are recognized is determined based on estimated discounted future cash flows, or other appropriate valuation methods.

Tax Asset Valuation

A valuation allowance is established on deferred tax assets when, in management's judgment, it is more likely than not, that the deferred tax asset, or a portion thereof, will not be realized. In assessing the realizability of deferred tax assets, we must determine whether we will be able to generate adequate future taxable income in the tax jurisdictions that give rise to the deferred tax assets during the periods in which the underlying temporary differences become deductible or before tax net operating loss carryforwards expire. We consider all available evidence, both positive and negative, in making this assessment. Determination of the allowance is based on estimates and judgment. A change in the ability of our operations to generate future taxable income in the tax jurisdictions that give rise to the deferred tax assets could change our assessment as to the realizability of these assets.

7. Results of Operations

Fiscal Year Ended March 31, 2005 Compared to Fiscal Year Ended March 31, 2004

Total Revenues. Total revenues increased by ¥340.7 billion, or 19.9%, from ¥1,708.6 billion in the fiscal year ended March 31, 2004, to ¥2,049.3 billion in the fiscal year ended March 31, 2005. The increase was mainly due to the acquisition of Hartz and the increase of plant export volume mainly to Asia.

Gross Profit. Gross profit increased by ¥61.8 billion, or 12.3%, from ¥501.3 billion in the fiscal year ended March 31, 2004 to ¥563.1 billion in the fiscal year ended March 31, 2005. The increase in gross profit was mainly due to the acquisition of Hartz, the increase of plant export volume mainly to Asia and the acquisition of a coal business in Australia. The increase was partially offset by a decline in revenue resulting from the impact of the stronger yen which reduced the yen value of foreign currency denominated revenue.

Selling, General and Administrative Expenses. Selling, general and administrative expenses increased by ¥15.5 billion, or 3.7%, from ¥422.4 billion in the fiscal year ended March 31, 2004 to ¥437.9 billion in the fiscal year ended March 31, 2005. This was mainly due to an increase in personnel expenses resulting from the acquisition of Hartz, the expansion of the business activities of our subsidiaries such as Summit, Inc., and the increase in the amortization charges resulting from our computer system upgrades.

Settlements on Copper Trading Litigation. In the fiscal year ended March 31, 2005, we gained ¥2.8 billion from settlements on copper trading litigation compared to a net expense of ¥7.1 billion on settlements on copper trading litigation in the fiscal year ended March 31, 2004.

Provision for Doubtful Receivables. The provision for doubtful receivables increased by ¥4.9 billion, or 61.3%, to ¥12.9 billion in the fiscal year ended March 31, 2005, compared to ¥8.0 billion in the fiscal year ended March 31, 2004. This was mainly due to the receivables from a telecommunication project in South America and other transactions under legal liquidation.

Impairment Losses on Long-Lived Assets. Impairment losses on long-lived assets increased by ¥24.3 billion, from ¥5.2 billion in the fiscal year ended March 31, 2004 to ¥29.5 billion in the fiscal year ended March 31, 2005. This was mainly due to the recognition of impairment loss on real estate in the Yokohama area.

Gain on Sale of Property and Equipment, Net. Gain on sale of property and equipment decreased by ¥1.8 billion, or 13.5%, from ¥13.3 billion in the fiscal year ended March 31, 2004 to ¥11.5 billion in the fiscal year ended March 31, 2005. We recognized a gain on the sale of an office building belonging to Sumitomo Corporation of America in the fiscal year ended March 31, 2005.

Interest Income. Interest income decreased by ¥1.1 billion, or 7.0%, from ¥15.7 billion in the fiscal year ended March 31, 2004 to ¥14.6 billion in the fiscal year ended March 31, 2005. This was mainly due to the decrease in loans to associated companies.

Interest Expense. Interest expense increased by ¥1.2 billion, or 5.5%, from ¥22.0 billion in the fiscal year ended March 31, 2004 to ¥23.2 billion in the fiscal year ended March 31, 2005. The increase was primarily due to the acquisition of businesses for the expansion of the earnings base and higher U.S. interest rates.

Dividends. Total dividend income decreased by ¥0.5 billion, or 7.2%, from ¥6.9 billion in the fiscal year ended March 31, 2004 to ¥6.4 billion in the fiscal year ended March 31, 2005. This was mainly due to the sale of equity securities.

Other than Temporary Impairment Losses on Securities. Other than temporary impairment losses on securities decreased by ¥14.3 billion, or 61.6%, from ¥23.2 billion in the fiscal year ended March 31, 2004 to ¥8.9 billion in the fiscal year ended March 31, 2005.

Gain on Sale of Marketable Securities and Other Investments, Net. Gain on sale of marketable securities and other investments decreased by ¥23.2 billion, or 58.7%, from ¥39.5 billion for the fiscal year ended March 31, 2004 to ¥16.3 billion for the fiscal year ended March 31, 2005.

Gain on issuances of stock by subsidiaries and associated companies. In March, 2005, Jupiter Telecommunications Co., Ltd. was listed on the Nasdaq Securities Exchange and shares were sold to the public. As a result of this offering, we recognized a gain of ¥12.6 billion for the fiscal year ended March 31, 2005.

Equity in Earnings of Associated Companies, Net. Equity in earnings of associated companies increased by ¥16.7 billion, or 80.7%, from ¥20.7 billion in the fiscal year ended March 31, 2004 to ¥37.4 billion in the fiscal year ended March 31, 2005. The increase was mainly due to the improvements in profitability at the Batu Hijau copper & gold mine project and Jupiter Telecommunications Co., Ltd., and continuous strong performances by Sumisho Lease Co., Ltd. and Jupiter Programming Co., Ltd.

Income Taxes. Income taxes increased by ¥22.1 billion, or 61.9%, from ¥35.7 billion in the fiscal year ended March 31, 2004 to ¥57.8 billion in the fiscal year ended March 31, 2005. The increase was primarily due to increase of income before income taxes and minority interests in earnings of subsidiaries.

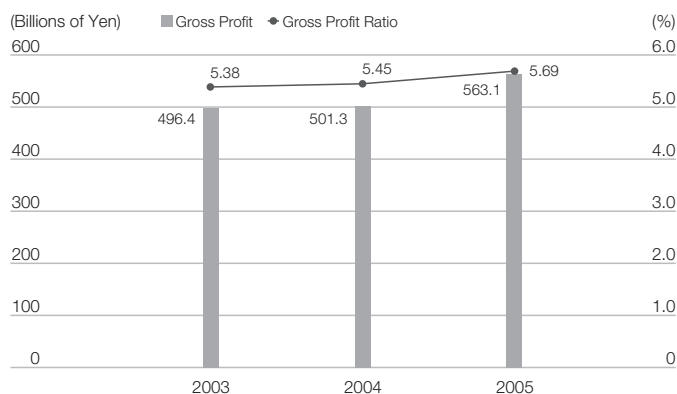
Minority Interests in Earnings of Subsidiaries, Net. Minority interests in earnings of subsidiaries increased by ¥1.7 billion, or 25.4%, from ¥6.7 billion in the fiscal year ended March 31, 2004 to ¥8.4 billion in the fiscal year ended March 31, 2005. The increase was attributable to the increased profitability of Sumisho Auto Leasing.

Net Income. As a result of the factors discussed above, net income increased by ¥18.5 billion, or 27.8%, from ¥66.6 billion in the fiscal year ended March 31, 2004 to ¥85.1 billion in the fiscal year ended March 31, 2005.

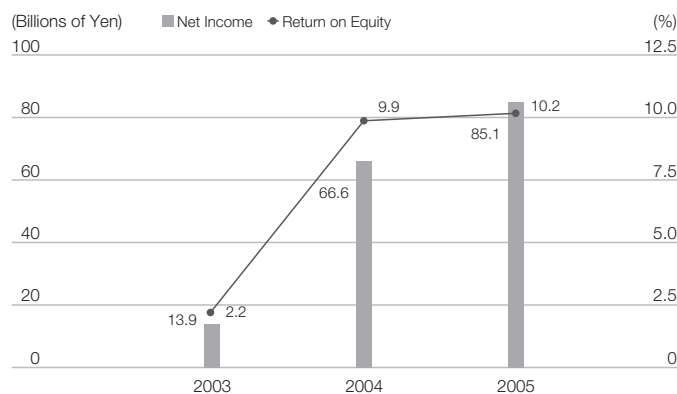
Total Trading Transactions. Total trading transactions increased

¥700.7 billion, or 7.6%, from ¥9,197.9 billion in the fiscal year ended March 31, 2004 to ¥9,898.6 billion in the fiscal year ended March 31, 2005. This was mainly due to the increase in oil and organic chemical transactions reflecting the strong market and the increase of plant export volume mainly to Asia.

Gross Profit & Gross Profit Ratio



Net Income & Return on Equity



8. Operating Segment Analysis

We manage and assess our business through 11 operating segments, including nine operating segments based on industries and two operating segments based on a geographical focus.

We conduct our business through nine business units based on industries. Our business units consist of: Metal Products; Transportation & Construction Systems; Machinery & Electric; Media, Electronics & Network; Chemical; Mineral Resources & Energy; Consumer Goods & Service; Materials & Real Estate; and Financial & Logistics.

In addition, we conduct our business through the regional operations—domestic and overseas. Domestically, in addition to our subsidiaries and offices throughout Japan, we have three regional business units, which are distinct from the industry-based business units, that oversee activities

in the Kansai, Chubu and Kyushu-Okinawa regions. Our overseas operations are conducted by our overseas subsidiaries, such as Sumitomo Corporation of America, Inc., and branch offices. These regional operations conduct trading activities in all industry sectors based on their specialized knowledge of the regions. In addition, they work together on certain projects with our industry-based business units in order to develop products and services that are more focused for any particular region. In such cases, revenue and expenses are shared by the units based on their respective roles. These regional operations constitute the “Domestic Regional Business Units and Offices” and “Overseas Subsidiaries and Branches” segments in our consolidated financial statements.

The following table sets forth our operating results by operating segments for the fiscal years ended March 31, 2005, and 2004:

Breakdown of Gross Profit by Operating Segment

| For the years ended March 31, 2005 and 2004 | Billions of Yen | | | | Millions of U.S. Dollars |
|--|-----------------|---------|-----------------------|-----------------------|--------------------------|
| | 2005 | 2004 | increase/ decrease | increase/ decrease | 2005 |
| Metal Products | ¥ 49.9 | ¥ 42.0 | ¥ 7.9 | 18.8% | \$ 466 |
| Transportation & Construction Systems | 113.3 | 98.6 | 14.7 | 14.9 | 1,059 |
| Machinery & Electric | 32.2 | 28.2 | 4.0 | 14.2 | 301 |
| Media, Electronics & Network | 44.1 | 40.8 | 3.3 | 8.1 | 412 |
| Chemical | 28.5 | 22.8 | 5.7 | 25.0 | 266 |
| Mineral Resources & Energy | 35.2 | 27.1 | 8.1 | 29.9 | 329 |
| Consumer Goods & Service | 98.9 | 90.4 | 8.5 | 9.4 | 924 |
| Materials & Real Estate | 38.7 | 47.8 | (9.1) | (19.0) | 362 |
| Financial & Logistics | 17.0 | 15.7 | 1.3 | 8.3 | 159 |
| Domestic Regional Business Units and Offices | 41.2 | 40.4 | 0.8 | 2.0 | 385 |
| Overseas Subsidiaries and Branches | 78.1 | 55.8 | 22.3 | 40.0 | 730 |
| Segment Total | 577.1 | 509.6 | 67.5 | 13.2 | 5,393 |
| Corporate and Eliminations | (14.0) | (8.3) | (5.7) | (68.7) | (130) |
| Consolidated | ¥ 563.1 | ¥ 501.3 | ¥ 61.8 | 12.3% | \$ 5,263 |

Breakdown of Net Income (Loss) by Operating Segment

| For the years ended March 31, 2005 and 2004 | Billions of Yen | | | | Millions of U.S. Dollars |
|--|-----------------|--------|-----------------------|-----------------------|--------------------------|
| | 2005 | 2004 | increase/ decrease | increase/ decrease | 2005 |
| Metal Products | ¥ 13.3 | ¥ 7.6 | ¥ 5.7 | 75.0% | \$ 124 |
| Transportation & Construction Systems | 13.5 | 9.6 | 3.9 | 40.6 | 126 |
| Machinery & Electric | 3.8 | 1.8 | 2.0 | 111.1 | 36 |
| Media, Electronics & Network | 24.8 | 7.5 | 17.3 | 230.7 | 232 |
| Chemical | 4.7 | (0.1) | 4.8 | — | 44 |
| Mineral Resources & Energy | 14.9 | 7.1 | 7.8 | 109.9 | 139 |
| Consumer Goods & Service | 4.6 | 5.8 | (1.2) | (20.7) | 43 |
| Materials & Real Estate | (8.4) | 9.1 | (17.5) | — | (78) |
| Financial & Logistics | 2.8 | 2.4 | 0.4 | 16.7 | 26 |
| Domestic Regional Business Units and Offices | 4.7 | 1.7 | 3.0 | 176.5 | 44 |
| Overseas Subsidiaries and Branches | 22.4 | 7.0 | 15.4 | 220.0 | 209 |
| Segment Total | 101.1 | 59.5 | 41.6 | 69.9 | 945 |
| Corporate and Eliminations | (16.0) | 7.1 | (23.1) | — | (150) |
| Consolidated | ¥ 85.1 | ¥ 66.6 | ¥ 18.5 | 27.8% | \$ 795 |

Fiscal Year Ended March 31, 2005 Compared to Fiscal Year Ended March 31, 2004

Metal Product

Gross profit increased by ¥7.9 billion, or 18.8%, from ¥42.0 billion in the fiscal year ended March 31, 2004 to ¥49.9 billion in the fiscal year ended March 31, 2005. The increase was mainly attributable to the continuous good performances of the steel service center operations. Net income increased ¥5.7 billion, or 75.0%, from ¥7.6 billion in the fiscal year ended March 31, 2004 to ¥13.3 billion in the fiscal year ended March 31, 2005.

Transportation & Construction Systems

Gross profit increased by ¥14.7 billion, or 14.9%, from ¥98.6 billion in the fiscal year ended March 31, 2004 to ¥113.3 billion in the fiscal year

ended March 31, 2005. The increase was mainly due to the continuous good performance of the automobile lease and finance businesses in Japan and Asia such as Sumisho Auto Leasing and the ship business reflecting good market conditions. Net income increased by ¥3.9 billion, or 40.6%, from ¥9.6 billion in the fiscal year ended March 31, 2004 to ¥13.5 billion in the fiscal year ended March 31, 2005.

Machinery & Electric

Gross profit increased by ¥4.0 billion, or 14.2%, from ¥28.2 billion in the fiscal year ended March 31, 2004 to ¥32.2 billion in the fiscal year ended March 31, 2005. The increase was mainly due to the increase of plant export volume mainly to Asia. Net income increased by ¥2.0 billion, or 111.1%, from ¥1.8 billion in the fiscal year ended March 31, 2004 to ¥3.8 billion in the fiscal year ended March 31, 2005.

Media, Electronics & Network

Gross profit increased by ¥3.3 billion, or 8.1%, from ¥40.8 billion in the fiscal year ended March 31, 2004 to ¥44.1 billion in the fiscal year ended March 31, 2005. The increase was mainly due to higher commissions and fees received from electronic materials trading and from our fabless electronic machinery production outsourcing services, or EMS and making United Cinemas Co., Ltd. into a subsidiary. Net income increased by ¥17.3 billion, or 230.7%, from ¥7.5 billion in the fiscal year ended March 31, 2004 to ¥24.8 billion in the fiscal year ended March 31, 2005. In addition to the factors discussed above, net income increased mainly due to the gain resulting from the initial public offering and listing of Jupiter Telecommunications Co., Ltd. on the Jasdak Securities Exchange.

Chemical

Gross profit increased by ¥5.7 billion, or 25.0%, from ¥22.8 billion in the fiscal year ended March 31, 2004 to ¥28.5 billion in the fiscal year ended March 31, 2005. The increase was mainly due to the acquisition of Hartz and increase in profits from organic chemical transactions, bolstered by strong prices in the petrochemical market. We had net income of ¥4.7 billion in the fiscal year ended March 31, 2005 compared to net loss of ¥0.1 billion in the fiscal year ended March 31, 2004.

Mineral Resources & Energy

Gross profit increased by ¥8.1 billion, or 29.9%, from ¥27.1 billion in the fiscal year ended March 31, 2004 to ¥35.2 billion in the fiscal year ended March 31, 2005. The increase was mainly due to the acquisition of the coal business in Australia and the additional acquisition of oil interests in the British North Sea. Net income increased ¥7.8 billion, or 109.9%, from ¥7.1 billion in the fiscal year ended March 31, 2004 to ¥14.9 billion in the fiscal year ended March 31, 2005. In addition to the factors discussed above, net income increased due to the stronger performance of our Batu Hijau copper & gold mine project as a result of strong copper and gold prices and increased production output.

Consumer Goods & Service

Gross profit increased by ¥8.5 billion, or 9.4%, from ¥90.4 billion in the fiscal year ended March 31, 2004 to ¥98.9 billion in the fiscal year ended March 31, 2005. The increase was mainly due to increased sales at our retail businesses such as Summit, Inc. and Coach Japan Inc. Net income decreased by ¥1.2 billion, or 20.7%, from ¥5.8 billion in the fiscal year ended March 31, 2004 to ¥4.6 billion in the fiscal year ended March 31, 2005. This was mainly due to the decline in the performance of Otto-Sumisho Inc.

Materials & Real Estate

Gross profit decreased by ¥9.1 billion, or 19.0%, from ¥47.8 billion in the fiscal year ended March 31, 2004 to ¥38.7 billion in the fiscal year ended March 31, 2005. Net loss of ¥8.4 billion in the fiscal year ended March 31, 2005 compared to net income of ¥9.1 billion in the fiscal year ended March 31, 2004. The change was mainly due to the recognition of impairment loss on real estate in the Yokohama area.

Financial & Logistics

Gross profit increased by ¥1.3 billion, or 8.3%, from ¥15.7 billion in the fiscal year ended March 31, 2004 to ¥17.0 billion in the fiscal year ended March 31, 2005 mainly due to the continuing good performances in our domestic and overseas distribution business. Net income increased by ¥0.4 billion, or 16.7%, from ¥2.4 billion in the fiscal year ended March 31, 2004 to ¥2.8 billion in the fiscal year ended March 31, 2005.

Domestic Regional Business Units and Offices

Gross profit increased by ¥0.8 billion, or 2.0%, from ¥40.4 billion in the fiscal year ended March 31, 2004 to ¥41.2 billion in the fiscal year ended March 31, 2005. This was mainly due to the increase in transactions of our steel business. Net income increased by ¥3.0 billion, or 176.5% from ¥1.7 billion in the fiscal year ended March 31, 2004 to ¥4.7 billion in the fiscal year ended March 31, 2005.

Overseas Subsidiaries and Branches

Gross profit increased by ¥22.3 billion, or 40.0%, from ¥55.8 billion in the fiscal year ended March 31, 2004 to ¥78.1 billion in the fiscal year ended March 31, 2005. This was due to the continuing good performances of our metal and chemical businesses mainly of Sumitomo Corporation of America. Net income increased by ¥15.4 billion, or 220.0%, from ¥7.0 billion in the fiscal year ended March 31, 2004 to ¥22.4 billion in the fiscal year ended March 31, 2005. In addition to the factors discussed above, net income increased mainly due to the gain on sale of an office building by Sumitomo Corporation of America.

9. Liquidity and Capital Resources

In general, we seek to fund our operations through cash flow from operations, bank debt and debt raised in the capital markets and through commercial paper issuances. Our basic policy for fund raising activities is to secure stable, medium- to long-term low-interest rate funds and liquidity for our operations. As of March 31, 2005, we had ¥3,064.4 billion of short-term and long-term debt. Our short-term debt, excluding current maturities of long-term debt was ¥412.2 billion, decreased by ¥39.8 billion from the previous year. Our short-term debt consisted of ¥299.9 billion of loans, principally from banks and ¥112.3 billion of commercial paper.

As of March 31, 2005, we had long-term debt of ¥2,652.2 billion, increased by ¥103.1 billion from the previous year, including current maturities of ¥438.5 billion and capital lease obligations of ¥58.4 billion. As of March 31, 2005, the balance of our borrowings from banks and insurance companies was ¥1,989.0 billion, an increase of ¥100.6 billion from the previous year, and the balance of notes and bonds was ¥438.9 billion, ¥16.5 billion less than the previous year.

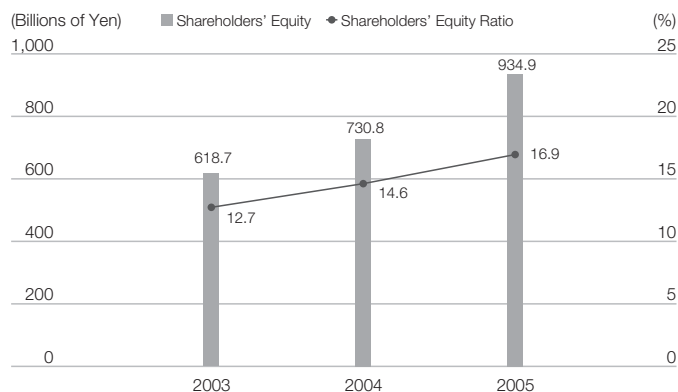
Most of our loans from banks contain provisions customary in Japan. We do not believe those provisions materially limit our operating or financial flexibility. However, several of the loan agreements require maintenance of certain financial ratios and minimum levels of tangible net worth. Under some agreements, principally with government-owned financial institutions, we may be required to make early repayments of an outstanding amount, if the lender concludes that we are able to repay the outstanding amount from the proceeds of an equity or debt offering, and

makes such prepayment request. Certain agreements provide that the banks may require the borrower to receive bank approval prior to the payment of dividends and other appropriations of earnings. We have not been asked to make any such prepayment and currently do not anticipate any prepayment request. See "Risk Factors — Risks stemming from restrictions on access to liquidity and capital."

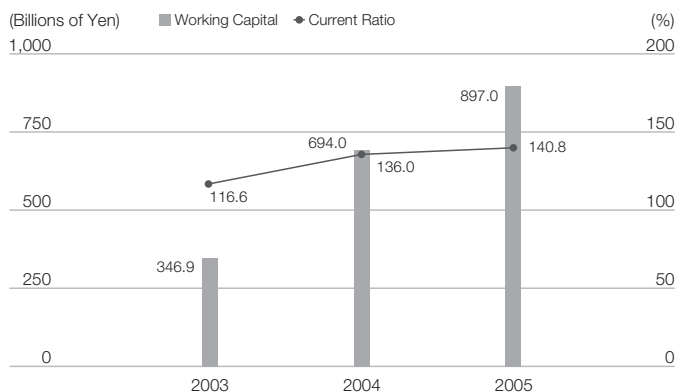
In addition, as of March 31, 2005, we had several committed lines of credit available for immediate borrowing providing an aggregate of up to \$1,050 million and ¥350 billion in short-term loans. To date, we have not drawn on any of these lines of credit. We believe these lines of credit do not contain any material covenants, ratings triggers or other restrictions that could potentially impair our ability to draw down funds. We also have several uncommitted lines of credit. These lines of credit consist of :

- a \$1,000 million multi-borrower and multi-currency line of credit provided by a syndicate of major U.S. and European banks, under which we can obtain loans for Sumitomo Corporation or any of our subsidiaries in the United Kingdom, Netherlands and the United States;
- a \$50 million U.S. dollar-denominated line of credit provided to Sumitomo Corporation of America by a major U.S. bank;
- a ¥250 billion line of credit provided by a syndicate of major Japanese banks; and
- a ¥100 billion line of credit provided by a syndicate of Japanese regional banks.

Shareholders' Equity & Shareholders' Equity Ratio



Working Capital & Current Ratio (Current Assets/Current Liabilities)



As of March 31, 2005, our long-term and short-term credit ratings are Baa1/P-2 from Moody's Investors Service, A-/A-2 from Standard & Poor's and A+/a-1 from Rating and Investment Information, Inc. On April 15, 2005, Moody's raised our long-term credit ratings to A3. In order to facilitate our access to capital markets for funding, we have established several funding programs, including:

- a ¥200 billion Japanese shelf registration for primary debt offerings;
- a ¥2.4 trillion commercial paper program in Japan; *
- a \$1.5 billion commercial paper program, established by our U.S. subsidiary, Sumitomo Corporation of America;
- a U.S.\$3 billion Euro Medium Term Note program jointly established by Sumitomo Corporation Capital Europe PLC, Sumitomo Corporation Capital Netherlands N.V., Sumitomo Corporation of America and Sumitomo Corporation Capital Asia.
- a U.S.\$1.5 billion Euro-denominated commercial paper program established by Sumitomo Corporation Capital Europe.

* From April 1, 2005, we have changed the volume of the program to ¥1.0 trillion.

As of March 31, 2005, our shareholders' equity was ¥934.9 billion, representing an increase of ¥204.0 billion from March 31, 2004, due to the increase in retained earnings and the issuance of new shares in July, 2004. We had total assets of ¥5,533.1 billion, which was an increase of ¥520.7 billion from March 31, 2004. This was mainly due to strategic

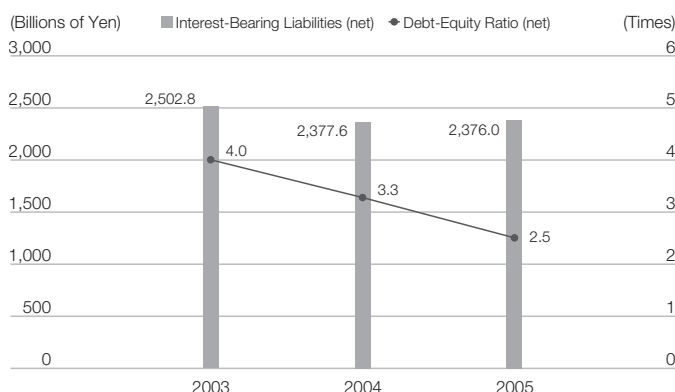
investments and the increase of operating assets to expand the earnings base. As a result, our ratio of shareholders' equity to total assets improved by 2.3 percentage points to 16.9%.

Gross interest-bearing debt was ¥2,840.1 billion, an increase of ¥44.2 billion from March 31, 2004. Net interest-bearing debt, however, which is gross interest-bearing debt less cash and cash equivalents and time deposits, was ¥2,376.0 billion, a decrease of ¥1.6 billion from March 31, 2004, because cash and cash equivalents and time deposits were ¥45.8 billion greater than at March 31, 2004. As of March 31, 2005, we held ¥453.9 billion in cash and cash equivalents and ¥10.2 billion in time deposits. As a result, our net debt-to-equity ratio was 2.5 times as of March 31, 2005.

As of March 31, 2005, we had current trade receivables of ¥1,662.8 billion from third parties and ¥84.9 billion from associated companies. Our current trade receivables in Japan are generally collected within six months. We make allowances for doubtful current receivables, which at March 31, 2005 were ¥11.0 billion. As of March 31, 2005, we had current trade payables of ¥980.7 billion to third parties and ¥18.3 billion to associated companies.

We had working capital of ¥897.0 billion as of March 31, 2005 compared to ¥694.0 billion as of March 31, 2004. The increase is due to the increase of operating assets comes from the fact that we funded the long-term capital by issuing new shares and so on, and kept challenging to expand our businesses.

Interest-Bearing Liabilities (net) & Debt-Equity Ratio (net)



Liquidity and Capital Resources

| As of March 31, 2005, 2004, and 2003 | Billions of Yen | | | Millions of U.S. Dollars |
|---|-----------------|---------|---------|--------------------------|
| | 2005 | 2004 | 2003 | 2005 |
| Short-term | | | | |
| Loans, principally from banks | ¥ 299.9 | ¥ 206.6 | ¥ 326.2 | \$ 2,803 |
| Commercial paper | 112.3 | 245.5 | 289.6 | 1,049 |
| | 412.2 | 452.1 | 615.8 | 3,852 |
| Long-term | | | | |
| Secured long-term debt | | | | |
| Loans | 249.2 | 102.6 | 73.9 | 2,329 |
| Bonds | 7.9 | 7.7 | 4.1 | 74 |
| Unsecured long-term debt | | | | |
| Loans | 1,739.8 | 1,785.8 | 1,697.3 | 16,260 |
| Bonds and notes | 431.0 | 447.7 | 439.5 | 4,028 |
| | 2,427.9 | 2,343.8 | 2,214.8 | 22,691 |
| Interest-bearing liabilities (gross) | 2,840.1 | 2,795.9 | 2,830.6 | 26,543 |
| Cash and cash equivalents & time deposits | 464.1 | 418.3 | 327.8 | 4,337 |
| Interest-bearing liabilities (net) | 2,376.0 | 2,377.6 | 2,502.8 | 22,206 |
| Total assets | 5,533.1 | 5,012.5 | 4,856.2 | 51,711 |
| Shareholders' equity | 934.9 | 730.8 | 618.7 | 8,737 |
| Shareholders' equity ratio (%) | 16.9 | 14.6 | 12.7 | |
| Debt-Equity ratio (gross) (times) | 3.0 | 3.8 | 4.6 | |
| Debt-Equity ratio (net) (times) | 2.5 | 3.3 | 4.0 | |

The following table sets forth our cash flow information for the fiscal years ended March 31, 2005, 2004 and 2003:

Summary Statements of Consolidated Cash Flows

| For the years ended March 31, 2005, 2004, and 2003 | Billions of Yen | | | Millions of U.S. Dollars |
|--|-----------------|--------|--------|--------------------------|
| | 2005 | 2004 | 2003 | 2005 |
| Net cash (used in) provided by operating activities | ¥ (20.8) | ¥ 61.8 | ¥ 67.0 | \$ (194) |
| Net cash (used in) provided by investing activities | (55.9) | 57.9 | (59.9) | (523) |
| Free cash flow | (76.7) | 119.7 | 7.1 | (717) |
| Net cash provided by (used in) financing activities | 115.8 | (23.6) | 43.0 | 1,082 |
| Effect of exchange rate changes on cash and cash equivalents | (0.8) | (4.9) | (2.5) | (7) |
| Net increase in cash and cash equivalents | ¥ 38.3 | ¥ 91.2 | ¥ 47.6 | \$ 358 |

Net cash used in operating activities was ¥20.8 billion for the fiscal year ended March 31, 2005 compared to net cash provided by operating activities of ¥61.8 billion for the fiscal year ended March 31, 2004. Most of the business segments created cash from its high performance business. On the other hand, we also used cash to increase our operating assets related to the expansion of businesses.

Net cash used in investing activities was ¥55.9 billion for the fiscal year ended March 31, 2005 compared to net cash provided by investing activities of ¥57.9 billion for the fiscal year ended March 31, 2004. In the fiscal year ended March 31, 2005, we collected cash by sales of our securities holdings and the collection of our loans receivables. At the

same time, we used cash for strategic investments to expand our earnings base, such as for the Hartz acquisition.

Free cash flow which is net cash used in operating activities plus net cash used in investing activities, was ¥76.7 billion cash out for the fiscal year ended March 31, 2005 compared to ¥119.7 billion cash in for the fiscal year ended March 31, 2004.

Net cash provided by financing activities was ¥115.8 billion for the fiscal year ended March 31, 2005 compared to net cash used in financing activities of ¥23.6 billion for the fiscal year ended March 31, 2004. The change is attributable to the issuance of new shares in July, 2004.

As of March 31, 2005, our contractual cash obligations for the periods indicated were as follows:

| | Billions of Yen | | | | | | |
|----------------------------|------------------------|------------------|-------------|-------------|-------------|-------------|-------------------|
| | Payments due by period | | | | | | |
| | Total | Less than 1 year | 1 – 2 years | 2 – 3 years | 3 – 4 years | 4 – 5 years | More than 5 years |
| Long-term debt | ¥ 2,652.2 | ¥ 438.5 | ¥ 457.4 | ¥ 436.5 | ¥ 283.0 | ¥ 255.8 | ¥ 781.0 |
| Operating leases | 140.9 | 17.8 | 15.3 | 13.7 | 12.4 | 10.6 | 71.1 |
| Total | ¥ 2,793.1 | ¥ 456.3 | ¥ 472.7 | ¥ 450.2 | ¥ 295.4 | ¥ 266.4 | ¥ 852.1 |

Long-term debt includes our capital leases.

As of March 31, 2005, we had long-term financing commitments in the aggregate amount of ¥26.0 billion in connection with loans and investments in equity capital.

We enter into long-term purchase commitments in the normal course of our trading operations that provide for either fixed prices or basic purchase prices adjustable to market. Those commitments are in most instances matched with counterparty sales contracts. Long-term purchase contracts at fixed prices or at basic purchase prices adjustable to market amounted to ¥529.1 billion as of March 31, 2005. Scheduled deliveries are at various dates through 2020.

As of March 31, 2005, we have no material commitments for capital expenditures. We sold (for ¥86.0 billion) and leased back the headquarters office building (Harumi Triton Square Office Tower Y) on April 4, 2005.

In addition to our commitments discussed above, in connection with our businesses, from time to time, we incur various contingent liabilities, such as guarantees of our customers' obligations. In addition, we are, from time to time, subject to contingent liabilities arising from litigation. These contingent liabilities are discussed in detail in "10—Contingencies" and "11—Litigation" described below. Although we currently do not believe that our cash needs under such contingent liabilities will be significant, if, contrary to expectations, defaults under guarantees are substantial or there is a major adverse outcome in our litigation, such contingent liabilities may create significant new cash needs for us.

Our primary future recurring cash needs will be for working capital, capital investments in new and existing business ventures and debt service. Our growth strategy contemplates the making of investments, in the form of acquisitions, equity investments and loans. We invested ¥122.1 billion in property and equipment and made ¥148.2 billion of other investments in the fiscal year ended March 31, 2005. We are currently contemplating acquisitions of companies complementary to our existing businesses and also to related business areas in all business segments.

These investments, however, are either at a preliminary evaluation stage or are subject to a number of conditions, and accordingly, may not be completed. And we believe that our existing cash, current credit arrangements and cash flow from operations will be sufficient to meet our cash needs during the foreseeable future, although we cannot assure you that this will be the case. If our future cash flows from operations are less than we expect, we may need to incur additional debt, pursue other sources of liquidity, or modify our investment plans.

10. Contingencies

In connection with our businesses, from time to time, we incur various contingent liabilities, such as guarantees of our customers' obligations. We conduct business with counterparties around the world, and we make an effort to control the related trade receivables and guarantees in order to minimize concentrations of credit risks. We do not anticipate losses on the commitments and guarantees discussed below in excess of established allowances.

From time to time, we sell certain trade notes receivable to banks and other financial institutions on a recourse basis in the ordinary course of our business. In particular, we enter into such transactions when we believe holding a particular receivable may expose us to unnecessary risks, such as foreign currency exchange risks associated with a non-yen-denominated receivable matched with a yen-denominated payable. As of March 31, 2005, we were contingently liable to certain banks for the aggregate amount of ¥42.7 billion for discounted trade notes receivable (principally relating to export transactions maturing through 2006) sold to those banks on a recourse basis.

As of March 31, 2005, we were contingently liable for guarantees

(continuing through 2030) in the aggregate amount of ¥80.4 billion, including ¥31.0 billion relating to our associated companies and ¥5.8 billion to our employees but excluding discounted trade notes receivable sold to banks on a recourse basis as discussed above. The guarantees were primarily to enhance the credit standings of our associated companies, suppliers, buyers and employees, and in respect of the residual value on operating leases.

We also provide residual value guarantees to compensate for any potential shortfall between a specified price and actual sale proceeds on fixed dates from 2012 to 2015 in the aggregate amount of ¥11.8 billion, for some owners in relation to transportation equipment subject to operating leases. If the market value of the transportation equipment is less than the guaranteed value on the fixed date, we will be required to compensate for the shortfall. The current estimated future value of such transportation equipment is higher than the guaranteed value, and consequently there was no allowance for the liabilities under these guarantees as of March 31, 2005.

11. Litigation

In June 1996, we announced that we had incurred significant losses resulting from unauthorized copper trading by a former employee. Following the announcement, regulatory authorities in the United States and the United Kingdom conducted investigations into our copper trading activities. Several lawsuits were also brought against us, alleging, among other things, manipulation of the price of copper. We reached settlements with the regulators in the United States and the United Kingdom, and reached settlements or otherwise resolved many of the related civil lawsuits.

As of July 31, 2005, we have one class action lawsuit pending in Canada and one individual lawsuit pending in the United States related to the copper trading incident.

In October 2004, we settled one case that we brought for the purpose of recovering losses arising from the unauthorized copper trading in the United Kingdom. As of July 31, 2005, we are suing one company in Japan for the same purpose.

12. New Accounting Pronouncements

In December, 2004, FASB issued SFAS No. 123R, "Share-Based Payment," a revision to SFAS No. 123, "Accounting for Stock-Based Compensation." SFAS No. 123R focuses primarily on transactions in which an entity exchanges its equity instruments for employee services, requires all share-based payments to employees to be recognized in earnings based on their fair values, and generally establishes standards for the accounting for transactions in which an entity obtains goods or services in share-based payment transactions. SFAS No. 123R is effective after June 30, 2005 and we do not expect the adoption of SFAS No. 123R will have a material impact on our consolidated financial statements.

In December, 2004, FASB issued SFAS No. 153, "Exchanges of

Nonmonetary Assets — an amendment of APB Opinion No. 29." SFAS No. 153 eliminates the exception from fair value measurement for non-monetary exchange of similar productive assets in paragraph 21(b) of APB Opinion No. 29, "Accounting for Nonmonetary Transactions," and replaces it with an exception for exchanges that do not have commercial substance. SFAS No. 153 specifies that a nonmonetary exchange has commercial substance if the future cash flows of the entity are expected to change significantly as a result of the exchange. SFAS No. 153 is effective for fiscal years beginning after June 15, 2005 and we do not expect the adoption of SFAS No. 153 will have a material impact on our consolidated financial statements.

13. Quantitative and Qualitative Disclosure about Market Risk

In the normal course of business, we are exposed to risks arising from fluctuations in interest and currency exchange rates, commodity prices and equity prices. In order to manage these risks, we use financial and commodity derivative instruments including: foreign exchange forwards, currency swaps and options; interest rate swaps, futures and options; and commodity futures, forwards, swaps, and options. To a lesser degree, we also use derivative commodity instruments for trading purposes within prescribed position limits and loss limits imposed under the risk management structure described below.

Interest Rate Risk

Our business activities expose us to market risks arising from changes in interest rates, which we monitor and take measures to minimize through our Financial Resources Management Group. In particular, interest rate fluctuations will impact our borrowing costs because a significant amount of our outstanding debt instruments are floating rate instruments and because we have short-term borrowings that we refinance from time to time. However, the impact on our borrowing costs will be partially offset by increased returns on some of our assets which will also be impacted by interest rate fluctuations. For example, we are

engaged in financing activities, such as automobile financing, which could be affected by interest rate fluctuations. To manage this risk, we enter into interest rate swap agreements, future contracts and option contracts which serve to modify and match the interest rate characteristics of our assets and liabilities.

Foreign Currency Exchange Rate Risk

The nature of our global operations expose us to market risks caused by fluctuations in foreign currency exchange rates related to imports, exports, financing, and investments in currencies other than the local currency. Each business department manages its foreign currency exchange rate risk by entering into internal foreign exchange forward contracts with our Financial Resources Management Group. Through those internal transactions and otherwise, the Financial Resources Management Group monitors the company-wide market risks arising from the changes in foreign exchange rates associated with underlying transactions denominated in foreign currencies. The Financial Resources Management Group enters into foreign exchange forward contracts, currency swap agreements and currency option contracts with third parties for hedging purposes.

Commodity Price Risk

As major participants in global commodity markets, we trade in physical precious and base metals, energy products (crude oil and refined oil products) and agricultural products (wheat, coffee, sugar and others), and utilize a variety of derivatives related to these commodities. Derivatives on those commodities are often used to hedge price movements in the underlying physical transactions. To a lesser degree, we use such instruments for trading purposes within well-defined position limits and loss limits. In addition, we are engaged in mining and oil and gas production operations, which are subject to fluctuations in commodity prices.

The cost, fair value and unrealized holding net gains on our marketable equity securities as of March 31, 2005 and 2004 were as follows:

The cost, fair value and net unrealized gains on marketable equity securities

| As of March 31, 2005 and 2004 | Billions of Yen | | Millions of U.S. Dollars |
|--------------------------------|-----------------|---------|--------------------------|
| | 2005 | 2004 | 2005 |
| Cost | ¥ 151.3 | ¥ 164.7 | \$ 1,414 |
| Fair value | 337.4 | 300.1 | 3,153 |
| Net unrealized gains | 186.1 | 135.4 | 1,739 |

Risk Management Structure

Any business department wishing to enter into a derivative transaction or any other type of transaction exposing us to market risk must obtain approval from the President or General Manager, depending on the magnitude of the transaction, before it enters into the transaction. The President or General manager, as the case may be, reviews requests with the assistance of staff members who have expertise in derivative contracts. The request must identify the counterparty, the applicable market and credit risks and state the objectives of the transaction, the trading limit, and the loss limit amount.

The Financial Resources Management Group provides the following with respect to the execution and monitoring of transactions:

- back office support services for financial and derivative commodity transactions, such as opening accounts, confirming the execution of contracts, processing settlement and delivery of funds, and maintaining accounting records for the transactions;
- confirmation of balances of each transaction position; and
- monitoring of the status of positions and analyzing and calculating

Equity Price Risk

We are exposed to equity price risk inherent in stock we hold in financial institutions and our customers and suppliers for strategic purposes and in the other investments held by us. We do not take continuous hedging measures against the market exposures on those securities.

the risks of related transactions on a company-wide basis, and issuing periodic reports to our senior management, including semi-annual reports to our board of directors.

Our subsidiaries are required to comply with the risk management structure described above when they execute commodity market transactions.

VaR (Value-at-Risk)

VaR is a statistical measure of the potential maximum loss in the fair value of a portfolio that may result from adverse market movements in underlying risk factors, which is calculated over a defined period and within a certain confidence level. We use the VaR method to measure the market risk for certain market-sensitive commodity transactions and certain financial transactions. The following table sets forth the year-end, high, low, and average VaR figures (which are generally calculated on a three-day holding period) as of the end of each month in the fiscal year ended March 31, 2005:

VaR

| For the years ended March 31, 2005 | Billions of Yen | | | |
|------------------------------------|-----------------|------|-----|---------|
| | At year-end | High | Low | Average |
| | 6.0 | 6.0 | 4.7 | 5.4 |

We estimated VaR during the defined periods using the Monte Carlo simulation method with a confidence level of 99%. As VaR incorporates historical data regarding changes in market risk factors, our actual results may differ materially from the calculations above.

We periodically conduct backtesting in which estimated quantitative risks are compared with actual gains or losses to verify the accuracy of

our VaR measurement model. The actual value of gains or losses never exceeded VaR in our backtesting during the twelve months ended December 31, 2004, which was the most recent period for which backtesting was conducted. Based on our backtesting, we believe our VaR model provided reasonably accurate measurements.

Consolidated Balance Sheets

Sumitomo Corporation and Subsidiaries
As of March 31, 2005 and 2004

| ASSETS | Millions of Yen | | Millions of U.S. Dollars |
|--|-----------------|-------------|--------------------------|
| | 2005 | 2004 | 2005 |
| Current assets: | | | |
| Cash and cash equivalents | ¥ 453,891 | ¥ 415,574 | \$ 4,242 |
| Time deposits | 10,246 | 2,690 | 96 |
| Marketable securities (Notes 5 and 11) | 23,154 | 2,823 | 216 |
| Receivables—trade (Notes 6, 11 and 21): | | | |
| Notes and loans | 307,133 | 238,213 | 2,871 |
| Accounts | 1,355,706 | 1,178,006 | 12,670 |
| Associated companies | 84,884 | 151,156 | 793 |
| Allowance for doubtful receivables | (11,005) | (8,851) | (103) |
| Inventories (Note 7) | 503,767 | 412,340 | 4,708 |
| Deferred income taxes (Note 12) | 39,161 | 37,613 | 366 |
| Advance payments to suppliers | 56,878 | 51,541 | 532 |
| Other current assets (Note 9) | 271,218 | 140,128 | 2,535 |
| Total current assets | 3,095,033 | 2,621,233 | 28,926 |
| Investments and long-term receivables (Notes 6, 11 and 21): | | | |
| Investments in and advances to associated companies (Note 8) | 394,618 | 383,980 | 3,688 |
| Other investments (Note 5) | 502,658 | 468,986 | 4,698 |
| Long-term receivables | 620,835 | 597,461 | 5,802 |
| Allowance for doubtful receivables | (45,672) | (49,957) | (427) |
| Total investments and long-term receivables | 1,472,439 | 1,400,470 | 13,761 |
| Property and equipment, at cost (Notes 9, 11 and 21) | 1,129,655 | 1,157,373 | 10,557 |
| Accumulated depreciation | (409,263) | (388,820) | (3,825) |
| | 720,392 | 768,553 | 6,732 |
| Prepaid expenses, non-current (Note 13) | 94,838 | 98,589 | 886 |
| Deferred income taxes, non-current (Note 12) | 10,149 | 9,369 | 95 |
| Goodwill and other intangible assets (Notes 3 and 10) | 113,567 | 78,407 | 1,061 |
| Other assets | 26,709 | 35,844 | 250 |
| Total (Note 19) | ¥ 5,533,127 | ¥ 5,012,465 | \$ 51,711 |

The accompanying notes to consolidated financial statements are an integral part of these statements.

| LIABILITIES AND SHAREHOLDERS' EQUITY | Millions of Yen | | Millions of U.S. Dollars |
|--|--------------------|--------------------|--------------------------|
| | 2005 | 2004 | 2005 |
| Current liabilities: | | | |
| Short-term debt (Note 11) | ¥ 412,217 | ¥ 452,064 | \$ 3,852 |
| Current maturities of long-term debt (Note 11) | 438,534 | 330,622 | 4,098 |
| Payables—trade (Note 21): | | | |
| Notes and acceptances | 101,735 | 107,474 | 951 |
| Accounts | 878,952 | 771,092 | 8,215 |
| Associated companies | 18,266 | 22,829 | 171 |
| Income taxes (Note 12) | 20,226 | 15,890 | 189 |
| Accrued expenses | 60,539 | 61,228 | 566 |
| Advances from customers | 85,392 | 66,232 | 798 |
| Other current liabilities (Notes 11, 12 and 22) | 182,197 | 99,773 | 1,703 |
| Total current liabilities | 2,198,058 | 1,927,204 | 20,543 |
| Long-term debt, less current maturities (Notes 11 and 21) | 2,213,651 | 2,218,415 | 20,688 |
| Accrued pension and retirement benefits (Note 13) | 11,782 | 10,895 | 110 |
| Deferred income taxes, non-current (Note 12) | 85,708 | 38,797 | 801 |
| Minority interests | 89,037 | 86,306 | 832 |
| Commitments and contingent liabilities (Note 22) | | | |
| Shareholders' equity (Notes 14 and 18): | | | |
| Common stock — | | | |
| authorized 2,000,000,000 shares; issued | | | |
| 1,204,608,547 and 1,064,608,547 shares in 2005 and 2004, respectively | 219,279 | 169,439 | 2,049 |
| Additional paid-in capital | 238,859 | 189,621 | 2,232 |
| Retained earnings: | | | |
| Appropriated for legal reserve | 17,686 | 17,686 | 165 |
| Unappropriated | 442,630 | 365,894 | 4,137 |
| | 460,316 | 383,580 | 4,302 |
| Accumulated other comprehensive | | | |
| income (loss) (Note 15) | 17,083 | (11,237) | 160 |
| Treasury stock, at cost: 797,043 and 773,461 shares in 2005 and 2004, respectively . . | (646) | (555) | (6) |
| Total shareholders' equity | 934,891 | 730,848 | 8,737 |
| Total | ¥ 5,533,127 | ¥ 5,012,465 | \$ 51,711 |

Consolidated Statements of Income

Sumitomo Corporation and Subsidiaries
For the years ended March 31, 2005, 2004 and 2003

| | Millions of Yen | | | Millions of U.S. Dollars |
|--|--------------------|--------------------|--------------------|--------------------------|
| | 2005 | 2004 | 2003 | 2005 |
| Revenues (Note 19): | | | | |
| Sales of tangible products | ¥ 1,586,057 | ¥ 1,284,117 | ¥ 1,129,376 | \$ 14,823 |
| Sales of services and others | 463,242 | 424,479 | 408,952 | 4,329 |
| Total revenues | 2,049,299 | 1,708,596 | 1,538,328 | 19,152 |
| Cost (Notes 9 and 20): | | | | |
| Cost of tangible products sold | 1,361,767 | 1,097,503 | 948,201 | 12,727 |
| Cost of services and others | 124,402 | 109,761 | 93,678 | 1,162 |
| Total cost | 1,486,169 | 1,207,264 | 1,041,879 | 13,889 |
| Gross profit (Note 19) | 563,130 | 501,332 | 496,449 | 5,263 |
| Other income (expenses): | | | | |
| Selling, general and administrative expenses (Notes 9, 10 and 13) .. | (437,849) | (422,363) | (406,334) | (4,092) |
| Settlements on copper trading litigation (Note 22) | 2,815 | (7,139) | 192 | 26 |
| Provision for doubtful receivables (Note 6) | (12,896) | (8,019) | (5,588) | (121) |
| Impairment losses on long-lived assets (Notes 9 and 10) | (29,548) | (5,178) | (20,371) | (276) |
| Gain on sale of property and equipment, net (Note 9) | 11,468 | 13,320 | 3,283 | 107 |
| Interest income | 14,562 | 15,684 | 24,895 | 136 |
| Interest expense | (23,207) | (22,058) | (30,901) | (217) |
| Dividends | 6,386 | 6,934 | 6,373 | 60 |
| Other than temporary impairment losses on securities | (8,927) | (23,237) | (66,104) | (83) |
| Gain on sale of marketable securities and other investments, net (Note 5) | 16,339 | 39,557 | 18,979 | 153 |
| Gain on issuances of stock by subsidiaries and associated companies (Note 8) | 12,603 | — | — | 118 |
| Equity in earnings of associated companies, net (Notes 8 and 12) .. | 37,387 | 20,693 | 9,768 | 349 |
| Other, net | (914) | (491) | (2,040) | (8) |
| Total other income (expenses) | (411,781) | (392,297) | (467,848) | (3,848) |
| Income before income taxes and minority interests in earnings of subsidiaries (Note 12) | 151,349 | 109,035 | 28,601 | 1,415 |
| Income taxes (Note 12) | (57,849) | (35,697) | (8,374) | (541) |
| Income before minority interests in earnings of subsidiaries | 93,500 | 73,338 | 20,227 | 874 |
| Minority interests in earnings of subsidiaries, net | (8,427) | (6,717) | (6,353) | (79) |
| Net income (Note 19) | ¥ 85,073 | ¥ 66,621 | ¥ 13,874 | \$ 795 |
| Total trading transactions* (Note 19) | ¥ 9,898,598 | ¥ 9,197,882 | ¥ 9,229,576 | \$ 92,510 |
| | Yen | | | U.S. Dollars |
| Net income per share of common stock (Note 18): | | | | |
| Basic | ¥ 72.83 | ¥ 62.66 | ¥ 13.04 | \$ 0.68 |
| Diluted | 72.82 | 61.31 | 13.00 | 0.68 |

* Total trading transactions represents the gross transaction volume of trading activities, or the nominal aggregate value of the transactions for which the Companies act as principal or as agent. Total trading transactions is a measure commonly used by Japanese trading companies. It is not to be construed as equivalent to, or a substitute for, sales or revenues under accounting principles generally accepted in the United States of America ("U.S. GAAP").

The accompanying notes to consolidated financial statements are an integral part of these statements.

Consolidated Statements of Shareholders' Equity and Comprehensive Income

Sumitomo Corporation and Subsidiaries
For the years ended March 31, 2005, 2004 and 2003

| | Millions of Yen | | | Millions of U.S. Dollars |
|--|-----------------|------------|------------|--------------------------|
| | 2005 | 2004 | 2003 | 2005 |
| Common stock: | | | | |
| Balance, beginning of year | ¥ 169,439 | ¥ 169,439 | ¥ 169,439 | \$ 1,583 |
| Issuance of common stock | 49,840 | — | — | 466 |
| Balance, end of year | ¥ 219,279 | ¥ 169,439 | ¥ 169,439 | \$ 2,049 |
| Additional paid-in capital: | | | | |
| Balance, beginning of year | ¥ 189,621 | ¥ 189,548 | ¥ 189,548 | \$ 1,772 |
| Issuance of common stock | 49,199 | — | — | 460 |
| Gain on sale of treasury stock | 39 | 73 | — | 0 |
| Balance, end of year | ¥ 238,859 | ¥ 189,621 | ¥ 189,548 | \$ 2,232 |
| Retained earnings: | | | | |
| Balance, beginning of year | ¥ 383,580 | ¥ 325,467 | ¥ 320,106 | \$ 3,585 |
| Net income | 85,073 | 66,621 | 13,874 | 795 |
| Cash dividends | (9,070) | (8,508) | (8,513) | (85) |
| Effect of the change in the reporting period of affiliates | 733 | — | — | 7 |
| Balance, end of year | ¥ 460,316 | ¥ 383,580 | ¥ 325,467 | \$ 4,302 |
| Accumulated other comprehensive income (loss) (Note 15): | | | | |
| Balance, beginning of year | ¥ (11,237) | ¥ (64,993) | ¥ (20,750) | \$ (105) |
| Other comprehensive income (loss), net of tax | 28,274 | 53,756 | (44,243) | 264 |
| Effect of the change in the reporting period of affiliates | 46 | — | — | 1 |
| Balance, end of year | ¥ 17,083 | ¥ (11,237) | ¥ (64,993) | \$ 160 |
| Treasury stock: | | | | |
| Balance, beginning of year | ¥ (555) | ¥ (749) | ¥ (376) | \$ (5) |
| Disposition (purchase) of treasury stock, net | (91) | 194 | (373) | (1) |
| Balance, end of year | ¥ (646) | ¥ (555) | ¥ (749) | \$ (6) |
| Total | ¥ 934,891 | ¥ 730,848 | ¥ 618,712 | \$ 8,737 |
| Comprehensive income (loss): | | | | |
| Net income | ¥ 85,073 | ¥ 66,621 | ¥ 13,874 | \$ 795 |
| Other comprehensive income (loss), net of tax (Note 15) | 28,274 | 53,756 | (44,243) | 264 |
| Comprehensive income (loss) | ¥ 113,347 | ¥ 120,377 | ¥ (30,369) | \$ 1,059 |

The accompanying notes to consolidated financial statements are an integral part of these statements.

Consolidated Statements of Cash Flows

Sumitomo Corporation and Subsidiaries
For the years ended March 31, 2005, 2004 and 2003

| | Millions of Yen | | | Millions of U.S. Dollars |
|---|-----------------|-----------|-----------|--------------------------|
| | 2005 | 2004 | 2003 | 2005 |
| Operating activities: | | | | |
| Net income | ¥ 85,073 | ¥ 66,621 | ¥ 13,874 | \$ 795 |
| Adjustments to reconcile net income to net cash provided by (used in) operating activities: | | | | |
| Depreciation and amortization | 77,967 | 81,177 | 71,817 | 729 |
| Provision for doubtful receivables | 12,896 | 8,019 | 5,588 | 121 |
| Impairment losses on long-lived assets | 29,548 | 5,178 | 20,371 | 276 |
| Gain on sale of property and equipment, net | (11,468) | (13,320) | (3,283) | (107) |
| Other than temporary impairment losses on securities | 8,927 | 23,237 | 66,104 | 83 |
| Gain on sale of marketable securities and other investments, net | (16,339) | (39,557) | (18,979) | (153) |
| Gain on issuances of stock by subsidiaries and associated companies | (12,603) | — | — | (118) |
| Equity in earnings of associated companies, less dividends received | (33,238) | (17,395) | (7,954) | (311) |
| Changes in operating assets and liabilities, excluding effect of acquisitions and divestitures: | | | | |
| Increase in receivables | (245,975) | (108,271) | (39,720) | (2,299) |
| Increase in inventories | (90,807) | (3,449) | (31,151) | (849) |
| Increase in payables | 139,720 | 62,027 | 31,110 | 1,306 |
| (Increase) decrease in prepaid expenses | 28,883 | (6,258) | (39,622) | 270 |
| Other, net | 6,585 | 3,745 | (1,117) | 62 |
| Net cash provided by (used in) operating activities | (20,831) | 61,754 | 67,038 | (195) |
| Investing activities: | | | | |
| Expenditures for property and equipment | (122,062) | (148,212) | (90,432) | (1,141) |
| Proceeds from sale of property and equipment | 60,768 | 79,938 | 38,163 | 568 |
| Acquisition of available-for-sale securities | (20,183) | (28,700) | (75,177) | (189) |
| Proceeds from sale of available-for-sale securities | 30,268 | 122,959 | 59,222 | 283 |
| Proceeds from maturities of available-for-sale securities | 834 | 4,298 | 7,709 | 8 |
| Acquisition of held-to-maturity securities | (1,932) | (2,435) | (8,384) | (18) |
| Proceeds from maturities of held-to-maturity securities | 3,632 | 13,064 | 14,693 | 34 |
| Acquisition of other investments | (148,182) | (55,376) | (32,024) | (1,385) |
| Proceeds from sale of other investments | 63,958 | 22,959 | 70,492 | 598 |
| Increase in loans receivable | (135,603) | (74,804) | (141,724) | (1,267) |
| Collection of loans receivable | 220,017 | 123,724 | 94,397 | 2,056 |
| Net decrease (increase) in time deposits | (7,348) | 514 | 3,187 | (69) |
| Net cash provided by (used in) investing activities | (55,833) | 57,929 | (59,878) | (522) |
| Financing activities: | | | | |
| Net decrease in short-term debt | (56,911) | (175,757) | (153,214) | (532) |
| Proceeds from issuance of long-term debt | 267,816 | 466,572 | 545,600 | 2,503 |
| Repayment of long-term debt | (193,647) | (305,663) | (343,529) | (1,810) |
| Proceeds from issuance of common stock | 98,625 | — | — | 922 |
| Cash dividends paid | (9,070) | (8,508) | (8,513) | (85) |
| Capital contribution from minority interests | 862 | 549 | 3,040 | 8 |
| Proceeds from securities lending activities | 10,349 | — | — | 97 |
| Acquisition of treasury stock | (2,199) | (775) | (373) | (21) |
| Net cash (used in) provided by financing activities | 115,825 | (23,582) | 43,011 | 1,082 |
| Effect of exchange rate changes on cash and cash equivalents | (844) | (4,885) | (2,539) | (7) |
| Net increase in cash and cash equivalents | 38,317 | 91,216 | 47,632 | 358 |
| Cash and cash equivalents, beginning of year | 415,574 | 324,358 | 276,726 | 3,884 |
| Cash and cash equivalents, end of year | ¥ 453,891 | ¥ 415,574 | ¥ 324,358 | \$ 4,242 |

The accompanying notes to consolidated financial statements are an integral part of these statements.

Notes to Consolidated Financial Statements

Sumitomo Corporation and Subsidiaries
For the years ended March 31, 2005, 2004 and 2003

1. Description of Business

Sumitomo Corporation (the “Company”) is an integrated trading company (sogo shosha). Through their worldwide network, the Company and its subsidiaries (together, the “Companies”), engage in general trading, including the purchase, supply, distribution and marketing of a wide range of goods and commodities, including metals, machinery, electronics, energy and mineral resources, chemicals, textiles, food products and consumer goods in Japan, North America, Asia and other areas in the world. The Companies act as both principal and agent in these trading transactions. The Companies also provide a range of services for a variety of industries, such as: financing for customers and suppliers; planning, coordination and operation of urban and industrial infrastructure projects; consulting in areas such as system integration and technology development; and transportation and logistics. In addition, the Companies engage in other diverse business activities, including investing in a variety of industries ranging from biotechnology to communications; developing natural resources; manufacturing and processing products such as steel products and textiles; developing and managing real estate; and operating retail stores.

The Companies conduct business through nine industry-based business segments and two sets of regional operations (domestic and overseas) that correspond to the operating segments monitored by the chief operating decision makers (see Note 19). The Companies’ industry-based business segments are:

- Metal Products
- Transportation & Construction Systems
- Machinery & Electric
- Media, Electronics & Network
- Chemical
- Mineral Resources & Energy
- Consumer Goods & Service
- Materials & Real Estate
- Financial & Logistics

Each business segment operates with a degree of autonomy in pursuing strategic goals, managing operations and ensuring accountability.

“Trading” as used in the following descriptions of the Companies’ industry-based business segments represents sales transactions where the business segment acts as a principal or an agent. See revenue recognition discussed in Note 2 (o).

Metal Products— The Metal Products Business Unit segment engages in global trading, processing, manufacturing and investment activities involving ferrous and non-ferrous metal products. In addition to continually seeking to enhance operational efficiency, the segment also pursues new opportunities such as online sales of maintenance, repair and operating supplies including factory tools. This segment is comprised of two Iron Steel Divisions, the Tubular Products Division, the Non-Ferrous Products & Metals Division and the Metal Products for Automotive Industries Division.

Transportation & Construction Systems— The Transportation &

Construction Systems Business Unit segment engages in global transactions involving ships, aircraft, transportation systems, motor vehicles, construction equipment and related components and parts. Activities of this segment range from trading, leasing and financing to designing and arranging the construction of public transportation systems. This segment consists of the Ship, Aerospace & Transportation Systems Division, the Motor Vehicles Business Division and the Construction & Mining Systems Division.

Machinery & Electric— The Machinery & Electric Business Unit segment engages in a wide range of large-scale infrastructure development projects relating to, among other things, power generation, telecommunications facilities, water and sewage facilities and natural gas and oil pipelines. Activities of this segment include planning, developing and managing as well as investing in and financing, infrastructure projects in emerging markets and supplying manufacturing equipment and systems for various domestic industries. This segment is also engaged in trading and investing in businesses such as telecommunications and information technology, energy-saving and environment-friendly technology, and medical and life science products. This segment consists of the E&M (Electric and Machinery) New Business Development Division, the Power & Energy Project Division and the Information, Telecommunication & Industrial Project Division.

Media, Electronics & Network— The Media, Electronics & Network Business Unit segment engages in a range of media and communications activities, including cable TV operations; production and distribution of programming and content; and development and sales of telecommunications and electronics equipment and related components, systems and devices. In addition to the Companies’ investments, the Companies provide services such as marketing and strategic development, technology transfer and manufacturing and engineering support. The Companies also supply various materials and components to electronics manufacturers, including silicon wafers, LED chips and assembled printed circuit boards. This segment consists of the Media Division, the Network Division and the Electronics Division.

Chemical— The Chemical Business Unit segment engages in the trading of source materials, products and semi-finished goods as well as other related businesses, involving a variety of chemicals including inorganic chemicals, specialty chemicals, pharmaceuticals, agricultural chemicals, pet supplies, synthetic resins and organic chemicals. Activities of this segment range from distribution of chemicals to research and development of life science products and investment in and financing of new ventures. This segment consists of the Performance Chemicals Division and the Plastics & Organic Chemicals Division.

Mineral Resources & Energy— The Mineral Resources & Energy Business Unit segment develops and trades various mineral and energy sources including coal, iron ore, non-ferrous metal, noble metal, petroleum, natural gas and liquefied natural gas (LNG). This segment also trades ferrous and non-ferrous raw materials, petroleum products, liquefied petroleum

gas (LPG), solar and storage batteries, carbon products and nuclear fuels. In addition, this segment engages in retail sales of electricity in Japan. This segment consists of the Mineral Resources Division and two Energy Divisions.

Consumer Goods & Service— The Consumer Goods & Service Business Unit segment engages in trading, production, processing, distribution of food commodities, textiles, clothing and other consumer goods. In addition, activities of this segment include the distribution of fertilizers and the operation of retail businesses such as supermarkets, drugstores, direct-marketing and a high-end brand name clothing and accessories. This segment consists of the Retail & Consumer Services Division, the Foodstuff & Fertilizer Division and the Textile Division.

Materials & Real Estate— The Materials & Real Estate Business Unit segment engages in trading, marketing and distribution of raw materials and other products such as cement, timber, wood-chips, paper pulp, used

paper and tires, and in manufacturing and sale of ready-mixed concrete and building materials. This segment is also engaged in a variety of real estate activities relating to office buildings and commercial and residential real property. This segment consists of the Materials & Supplies Division and the Construction & Real Estate Division.

Financial & Logistics— Financial & Logistics Business Unit segment engages in such finance-related businesses as commodity futures trading, derivative transactions, private equity investments, mergers and acquisition-related activities, consumer and small-business financing, and the development and marketing of alternative investment instruments, and in logistics services ranging from delivery, customs clearance and transportation services to the development and operation of industrial parks. Acting as a broker, this segment also arranges for insurance in connection with trading conducted by other business segments. This segment consists of the Financial Service Division and the Logistics & Insurance Division.

2. Summary of Significant Accounting Policies

Significant accounting policies applied in the preparation of the accompanying consolidated financial statements are summarized below:

(a) Principles of Presentation and Consolidation

The accompanying consolidated financial statements are stated in Japanese yen, the currency of the country in which the Company is incorporated and principally operates. The translation of Japanese yen amounts into United States dollars for the year ended March 31, 2005 is included solely for the convenience of readers and has been made at the rate of ¥107 = U.S.\$1, the approximate exchange rate prevailing at the Federal Reserve Bank of New York on March 31, 2005. Such translation should not be construed as a representation that the Japanese yen amounts have been, or could in the future be converted into United States dollars at that or any other rate.

The accompanying consolidated financial statements have been prepared on the basis of accounting principles generally accepted in the United States of America ("U.S. GAAP"). The Company and most of its subsidiaries' accounting records are maintained principally in accordance with accounting practices prevailing in the countries of domicile. Adjustments to those records have been made to present these consolidated financial statements in accordance with U.S. GAAP. The significant adjustments include those relating to the accounting for the valuation of certain investment securities, impairment losses on long-lived assets and loans receivable, pension costs, accrual of certain expenses and losses, derivative instruments and hedging activities, leases, business combinations, and deferred taxes.

The consolidated financial statements include the accounts of the Company and its majority-owned subsidiaries. Associated companies consist of companies and corporate joint ventures owned 20% to 50%, or those owned less than 20% in the case where the Companies have the ability to exercise significant influence over operating and financial policies. Investments in associated companies are accounted for by the

equity method. All significant intercompany accounts and transactions have been eliminated. The accounts of certain subsidiaries that have a fiscal year end within three months prior to March 31 have been included in the consolidated financial statements based on their fiscal year.

During the fiscal year ended March 31, 2005, some associated companies changed their reporting periods to March 31. The effect of change was charged directly to the accompanying Consolidated Statements of Shareholders' Equity and Comprehensive Income classified as "Effect of the change in the reporting period of affiliates."

The Companies also consolidate variable interest entities for which they are the primary beneficiary, in accordance with FASB Interpretation No. 46R, "Consolidation of Variable Interest Entities ("FIN 46R")."

(b) Cash Equivalents

The Companies consider highly liquid investments, including short-term time deposits, with an original maturity of three months or less, to be cash equivalents.

(c) Foreign Currency Translation

The Company's functional and reporting currency is Japanese yen. Under the provision of Statements of Financial Accounting Standards ("SFAS") No. 52, "Foreign Currency Transactions," assets and liabilities denominated in foreign currencies are translated into Japanese yen at the respective year-end exchange rates. All income and expense accounts are translated at the average rates of exchange prevailing during each fiscal year in consolidating the financial statements of overseas subsidiaries whose functional currency is other than Japanese yen. The resulting accumulated translation adjustments are included in a separate component of accumulated other comprehensive income (loss) in the accompanying consolidated balance sheets. All foreign currency transaction gains and losses are included in income in the period incurred.

(d) Inventories

Inventories mainly consist of commodities, materials and real estate held for development and resale. The cost of inventories is determined based on the moving average basis or specific-identification basis. Precious metals that have immediate marketability at quoted market prices are valued at market value with unrealized gains and losses included in earnings. Other commodities and materials are stated at the lower of average cost or market. Real estate held for development and resale are stated at the lower of cost or net realizable value.

(e) Marketable Securities and Other Investments

SFAS No. 115, "Accounting for Certain Investments in Debt and Equity Securities" requires all investments in debt and marketable equity securities to be classified as either trading, available-for-sale, or held-to-maturity securities. As of March 31, 2005 and 2004, all of the Companies' investments in debt securities and marketable equity securities are classified as either (i) trading securities, which are accounted for at fair value with unrealized gains and losses included in earnings, (ii) available-for-sale securities, which are accounted for at fair value with unrealized gains and losses excluded from earnings and reported in a separate component of accumulated other comprehensive income (loss), net of related taxes in the accompanying consolidated balance sheets, or (iii) held-to-maturity securities, which are accounted for at amortized cost. Those securities that mature or are expected to be sold in one year are classified as current assets.

A decline in fair value of any available-for-sale or held-to-maturity security below the amortized cost basis that is deemed to be other than temporary results in a write-down of the amortized cost basis to fair value as a new cost basis and the amount of the write-down is included in earnings.

On a continuous basis, but no less frequently than at the end of each semi-annual period, the Companies evaluate the cost basis of available-for-sale securities for possible impairment. Factors considered in assessing whether an indication of other than temporary impairment exists include: the degree of change in the ratio of market prices per share to book value per share at date of evaluation compared to that at date of acquisition, the financial condition and prospects of each investee company, industry conditions in which the investee company operates, the fair value of an available-for-sale security relative to the cost basis of the investment, the period of time the fair value of an available-for-sale security has been below the cost basis of the investment and other relevant factors.

The Companies evaluate the cost basis of held-to-maturity securities for possible impairment by taking into consideration the financial condition, business prospects and credit worthiness of the issuer.

Impairment to be recognized is measured based on the amount by which the carrying amount of the investment exceeds the fair value of the investment. Fair value is determined based on quoted market prices.

The cost of securities sold is determined based on the average cost of all the shares of such security held at the time of sale.

Non-marketable securities held as investments are carried at cost. Management semi-annually assesses the result of the underlying companies, the performance of the underlying companies relative to plan, industry conditions, financial condition and prospects and determines

whether any events or changes in circumstances that might have a significant adverse effect on fair value are identified. When events or changes in circumstances that might have a significant adverse effect on fair value are identified, management assesses whether the fair value of the investment has declined below its carrying amount. If a decline in fair value below cost is judged to be other than temporary, after considering the period of time that the estimated fair value has been below the carrying amount of the investment, the carrying value of the investment is written down to its estimated fair value. Fair value is determined based on analysis of discounted estimated cash flows, valuation models based on revenues, profitability and net worth, market value of comparable companies, and other valuation approaches.

(f) Allowance for Doubtful Receivables

An allowance for doubtful receivables is maintained at the level which, in the judgment of management, is adequate to provide for probable losses that can be reasonably estimated. Management considers individual customers' risk factors such as historical performance, recent developments, changes in original terms, internal risk-ratings, industry trends, and other specific factors applicable to the customer as well as general risk factors including, but not limited to, sovereign risk of the country where the customer resides.

The Companies maintain a specific allowance for impaired loans. A loan is considered impaired pursuant to SFAS No. 114, "Accounting by Creditors for Impairment of a Loan." Pursuant to SFAS No. 114, a loan is impaired if it is probable that the Companies will not collect all principal and interest due. An impairment allowance is recognized equal to the difference between the loan's book value and either the present value of expected future cash flows discounted at the loan's effective interest rate, the loan's market price if available, or the fair value of collateral if the loan is collateral dependent. In addition to the specific allowance, an allowance is established for probable losses that are not individually identified but are expected to have occurred that are inherent in portfolios of similar loans. This allowance for losses is based on relevant observable data that include, but are not limited to, historical experience, delinquencies, loan stratification by portfolio, and when applicable, geography, collateral type, and size of the loan balance. Past due balances are reviewed individually for collectibility. Account balances are charged off against the allowance after all means of collection have been exhausted and the potential for recovery is considered remote.

(g) Property and Equipment

Property and equipment is stated at cost less accumulated depreciation. Depreciation is computed principally under the declining-balance method for assets in Japan, and under the straight-line method for assets located outside Japan, over their estimated useful lives.

SFAS No. 143, "Accounting for Asset Retirement Obligations" addresses the financial accounting and reporting for obligations associated with the retirement of tangible long-lived assets and the associated asset retirement costs. SFAS No. 143 applies to the legal obligations associated with the retirement of long-lived assets that result from the acquisition, construction, development, and/or the normal operation of a long-lived asset. A legal obligation is an obligation that a party is required

to settle as a result of an existing or enacted law, statute, ordinance, or written or oral contract, or by legal construction of a contract under the doctrine of promissory estoppels. SFAS No. 143 is effective for fiscal years beginning after June 15, 2002. The Companies adopted SFAS No. 143 on April 1, 2003 and adoption did not have a material impact on the Company's consolidated financial statements.

(h) Impairment of Long-Lived Assets

Long-lived assets and purchased intangibles subject to amortization are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable, in accordance with SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets." Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to estimated undiscounted future cash flows without interest expected to be generated by the asset. If the carrying amount of an asset exceeds its estimated future cash flows, an impairment charge is recognized in the amount by which the carrying amount of the asset exceeds the fair value of the asset. Fair values are determined based on market values, appraisal or discounted future cash flows based on realistic assumptions less costs to sell.

Assets to be disposed of are reported separately in the balance sheet at the lower of the carrying amount or fair value less cost to sell, and are no longer depreciated. The assets and liabilities of a disposal group classified as held for sale would be presented separately in the appropriate asset and liability sections of the balance sheet.

(i) Goodwill and Other Intangible Assets

Goodwill represents the excess of the cost of an acquired entity over the net of the amount assigned to assets acquired and liabilities assumed. SFAS No. 141, "Business Combinations" requires that all business combinations are accounted for by the purchase method. Under SFAS No. 142, "Goodwill and Other Intangible Assets," goodwill is not amortized

and instead requires annual impairment testing thereof at least annually. Intangible assets with a definite useful life to be amortized over their respective estimated useful lives and reviewed for impairment in accordance with SFAS No. 144. All intangible asset determined to have an indefinite useful life is not amortized, but instead is tested for impairment based on fair value at least annually until its life would be determined to no longer be indefinite.

Goodwill and intangible assets not subject to amortization are tested for impairment at the reporting unit level at least annually, or more often if events or circumstances, such as adverse changes in the business climate, indicate that there may be impairment.

(j) Stock Option Plan

The Company has stock option plans as incentive plans for directors and executive officers of the Company and corporate officers under the Company's qualification system.

SFAS No. 123, "Accounting for Stock-Based Compensation," amended by SFAS No. 148, "Accounting for Stock-Based Compensation — Transition and Disclosure, an amendment of FASB Statement No. 123," defines a fair value based method of accounting for stock options. This statement gives entities a choice of recognizing related compensation expense by adopting the new fair value method or continuing to measure compensation using the intrinsic value approach under Accounting Principles Board ("APB") Opinion No. 25, "Accounting for Stock Issued to Employees," and related interpretations including FASB Interpretation No. 44, "Accounting for Certain Transactions Involving Stock Compensation." The Company chose to continue using the intrinsic-value-based method of accounting prescribed by APB Opinion No. 25 for fixed-plan stock options. Under this method, compensation expense is recorded on the date of grant only if the market price of the underlying common stock exceeds the exercise price on the date of grant. No compensation expense was incurred for the years ended March 31, 2005, 2004 and 2003.

Had compensation expense for the Company's stock option plans been determined consistent with SFAS No. 123, as amended, the Companies' net income and net income per share for the years ended March 31, 2005, 2004 and 2003 would have been as follows:

| | Millions of Yen | | | Millions of U.S. Dollars |
|---|-----------------|----------|----------|--------------------------|
| | 2005 | 2004 | 2003 | 2005 |
| Net income: As reported | ¥ 85,073 | ¥ 66,621 | ¥ 13,874 | \$ 795 |
| Deduct: Total stock-based compensation cost determined under fair value method for all awards, net of related tax effects | (22) | (21) | (19) | (0) |
| Pro forma | ¥ 85,051 | ¥ 66,600 | ¥ 13,855 | \$ 795 |

| | Yen | | | U.S. Dollars |
|---|---------|---------|---------|--------------|
| | 2005 | 2004 | 2003 | 2005 |
| Basic net income per share: As reported | ¥ 72.83 | ¥ 62.66 | ¥ 13.04 | \$ 0.68 |
| Pro forma | 72.81 | 62.64 | 13.02 | 0.68 |
| Diluted net income per share: As reported | 72.82 | 61.31 | 13.00 | 0.68 |
| Pro forma | 72.81 | 61.29 | 12.98 | 0.68 |

The fair value of these stock options is estimated using the Black-Scholes option pricing model with the following weighted-average valuation assumption:

| | 2005 | 2004 | 2003 |
|-----------------------------------|-----------|-----------|-----------|
| Expected life | 4.5 years | 4.5 years | 4.5 years |
| Risk-free rate | 0.97% | 0.36% | 0.32% |
| Expected volatility | 39.23% | 43.56% | 45.84% |
| Expected dividend yield | 0.96% | 0.91% | 0.92% |

(k) Income Taxes

Income taxes are accounted for under the asset and liability method. Deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax basis and operating loss and tax credit carryforwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in earnings in the period that includes the enactment date.

(l) Derivative Instruments and Hedging Activities

The Companies account for derivatives and hedging activities in accordance with SFAS No. 133, "Accounting for Derivative Instruments and Certain Hedging Activities," as amended, which requires that all derivative instruments be recorded on the accompanying consolidated balance sheets at their respective fair values. The Companies utilize derivative instruments to manage interest rate risk, foreign currency risk and the risk of the price fluctuation of commodity inventories and trading commitments. The primary derivative instruments used by the Companies include foreign exchange forward contracts, currency swaps, interest rate swaps and commodity future contracts.

On the date a derivative contract is entered into, the Companies designate the derivative as either a hedge of the fair value of a recognized asset or liability (fair-value hedge), or a hedge of the variability of cash flows to be received or paid related to a recognized asset or liability (cash-flow hedge). For all hedging relationships the Companies formally document the hedging relationship and their risk-management objective and strategy for undertaking the hedge, the hedging instrument, the item, the nature of the risk being hedged, how the hedging instrument's effectiveness in offsetting the hedged risk will be assessed, and a description of the method of measuring effectiveness and ineffectiveness. This process includes linking all derivatives that are designated as fair-value or cash-flow hedges to specific assets and liabilities on the accompanying consolidated balance sheets. The Companies also formally assess, both at the hedge's inception and on an ongoing basis, whether the derivatives that are used in hedging transactions are highly effective in offsetting changes in fair values or cash flows of hedged items. Changes in the fair value of a derivative that is highly effective and that is designated and qualifies as a fair-value hedge, along with the loss or gain on the hedged asset or liability that is attributable to the hedged risk, are recorded in earnings. Changes in the fair value of a derivative that is highly effective and that is designated and qualifies as a cash-flow hedge are recorded in other comprehensive income (loss) on the accompanying consolidated

balance sheets to the extent that the derivative is effective as a hedge, until earnings are affected by the variability in cash flows of the designated hedged item. The ineffective portion of the change in fair value of a derivative instrument that qualifies as either a fair-value hedge or a cash-flow hedge is reported in earnings. Changes in the fair value of derivative trading instruments are reported in current period earnings.

The Companies discontinue hedge accounting prospectively when it is determined that the derivative is no longer effective in offsetting changes in the fair value or cash flows of the hedged item, the derivative expires or is sold, terminated, or exercised, or the derivative is de-designated as a hedging instrument, because management determines that designation of the derivative as a hedging instrument is no longer appropriate.

When hedge accounting is discontinued because it is determined that the derivative no longer qualifies as an effective fair-value hedge, the Companies continue to carry the derivative on the accompanying consolidated balance sheets at its fair value and no longer adjust the hedged asset or liability for changes in fair value. The adjustment of the carrying amount of the hedged asset or liability is accounted for in the same manner as other components of the carrying amount of that asset or liability. In all other situations in which hedge accounting is discontinued, the Companies continue to carry the derivative at its fair value on the accompanying consolidated balance sheets and recognize any subsequent changes in its fair value in earnings.

(m) Use of Estimates in the Preparation of the Financial Statements

Management has made a number of estimates and assumptions relating to the reporting of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period to prepare these consolidated financial statements in conformity with U.S. GAAP. Significant items subject to such estimates and assumptions include the allowance for doubtful receivables, inventories, investments, impairment of long-lived assets, deferred income taxes and contingencies. Actual results could differ from those estimates.

(n) Net Income per Share

Net income per share is presented in accordance with the provisions of SFAS No. 128, "Earnings Per Share." Under SFAS No. 128, basic net income per share excludes dilution for potential common shares and is computed by dividing net income by the weighted average number of common shares outstanding for the period. Diluted net income per share reflects the potential dilution that could occur if securities or other contracts to issue common shares were exercised or converted into common shares.

(o) Revenue Recognition

The Companies recognize revenue when it is realized or realizable and earned. The Companies consider revenue realized or realizable and earned when it has persuasive evidence of an arrangement, the goods have been delivered or the services have been rendered to the customer, the sales price is fixed or determinable, and collectibility is reasonably assured.

Gross versus Net. In the normal course of business, the Companies frequently act as an intermediary or agent in executing transactions with third parties. In these arrangements, the Companies determine whether to report revenue based on the “gross” amount billed to the ultimate customer for goods or services provided or on the “net” amount received from the customer after commissions and other payments to third parties. However, the amounts of gross profit and net income are not affected by whether revenue is reported on a gross or net basis.

Determining whether revenue should be reported gross or net is based on an assessment of whether the Companies are acting as a “principal” or an “agent” in a transaction. Accordingly, to the extent that the Companies are acting as a principal in a transaction, the Companies report revenue on a gross basis and to the extent that the Companies are acting as an agent in a transaction, the Companies report revenue on a net basis. The determination of whether the Companies are acting as a principal or an agent in a transaction involves judgment and is based on an evaluation of the terms of an arrangement.

Factors that indicate that the Companies act as a principal, and thus recognize revenue on a gross basis include: (i) the Companies are the primary obligor in the arrangement, (ii) the Companies have general inventory risk (before customer order is placed or upon customer return), (iii) the Companies have physical loss inventory risk (after customer order or during shipping), (iv) the Companies have latitude in establishing price, (v) the Companies change the product or perform part of the services, (vi) the Companies have discretion in supplier selection, (vii) the Companies are involved in the determination of product or service specifications, and (viii) the Companies have credit risk.

Factors that indicate that the Companies act as an agent, and thus recognize revenue on a net basis relative to the service offered include: (i) the supplier (not the Companies) is the primary obligor in the arrangement, (ii) the amount the Companies earn is fixed, and (iii) the supplier (not the Companies) has credit risk.

Total Trading Transactions. Total trading transactions is a voluntary disclosure and represents the gross transaction volume of trading transactions, or the nominal aggregate value of the transactions for which the Companies act as principal or as agent. Total trading transactions is not meant to represent sales or revenues in accordance with U.S. GAAP. Total trading transactions should not be construed as equivalent to, or a substitute or proxy for, revenues, or as an indicator of our operating performance, liquidity or cash flows generated by operating, investing or financing activities. A substantial part of total trading transactions represents transactions in which the Companies participate without physical acquisition of goods or without significant inventory risk. The Companies have included the information concerning total trading transactions because it is used by similar Japanese trading companies as an industry

benchmark, and the Companies believe it is a useful supplement to results of operations data as a measure of the Companies' performance compared to other similar Japanese trading companies.

Revenue from sales of tangible products

The Companies generate revenue from sales of tangible products (i) in connection with the Companies' wholesale, retail, manufacturing and processing operations, (ii) in connection with the Companies' real estate operations, and (iii) under long-term construction type arrangements. The Companies also enter into transactions that include multiple element arrangements, which may include any combination of products, equipment, and installation services. In accordance with the FASB's EITF No. 00-21, “Guide to Accounting for Revenue Arrangements with Multiple Deliverables,” if certain elements are delivered prior to others in the arrangement, revenue is deferred until the delivery of the last element, unless transactions are such that the price of a deliverable, when it is regularly sold on a standalone basis of the undelivered elements, is available and the functionality of the delivered element is not dependent on the undelivered elements. The Companies allocate revenue involving multiple elements to each element based on its relative fair value.

The Companies recognize revenue from sales of tangible products in connection with the Companies' wholesale, retail, manufacturing and processing operations when title and risk of loss have been transferred to the customer. Depending upon the terms of the contract, this may occur at the time of delivery or shipment or upon the attainment of customer acceptance. The conditions of acceptance are governed by the terms of the contract or customer arrangement and those not meeting the predetermined specifications are not recognized as revenue until the attainment of customer acceptance. The Companies' policy is not to accept product returns unless the products are defective. The Companies have no material exposure to losses under warranty provisions on transactions with which the Companies are involved. Such losses are recognized when probable and estimable. The effects of rebate and discount programs are recognized as a reduction of revenue. The effects of such programs are not material. The Companies recognize revenue upon delivery, shipment, or upon the attainment of customer acceptance for steel service center operations in which the Companies process and cut steel sheets to customer specifications [Metal Products], dealership operations in which the Companies sell automobiles to general consumers and distribute construction equipment and machinery to construction companies [Transportation & Construction Systems], plastic products [Chemical], service station operations in which the Companies provide petroleum for automobiles [Mineral Resources & Energy], and retail business operations such as supermarkets and drugstores [Consumer Goods & Service].

Revenues from sale of land, office-buildings, and condominiums are recognized using the full accrual method provided that various criteria relating to the terms of the transactions are met. These criteria deal with whether (i) a sale is consummated, (ii) the buyer's initial and continuing investments are adequate, (iii) the seller's receivable is not subject to future subordination, and (iv) the seller has transferred to the buyer the usual risks and rewards of ownership and does not have a substantial continuing involvement with the property. Revenues relating to transactions that do not meet the established criteria are defined and recognized when the criteria are met or using the installment or cost recovery meth-

ods as appropriate in the circumstances.

The Companies generate revenue from sales of tangible products under long-term construction type arrangements, principally in connection with the construction of power plants in which the Companies provide engineering, procurement and construction [Machinery & Electric] under the percentage-of-completion method as prescribed by AICPA Statement of Position ("SOP") No. 81-1, "Accounting for Performance of Construction-Type and Certain Production-Type Contracts." Progress toward completion is measured using the cost-to-cost method. Under the cost-to-cost method, revenues are recognized based on the ratio that costs incurred bear to total estimated costs. The Companies review cost performance and estimate to complete projections on its contracts at least quarterly, and in many cases, more frequently. The impact of revisions of profit estimates on fixed price contracts are recognized in the period in which the revisions are made. Anticipated losses on fixed price contracts are charged to earnings when such losses can be estimated. Provisions are made for contingencies in the period in which they become known pursuant to specific contract terms and conditions are estimable.

Revenue from sales of services and others

The Companies also generate revenue from sales of services and others in connection with (i) customized software development services contracts and other software related services, (ii) direct financing and operating leases of automobiles, vessels, and aircrafts, and (iii) all other service arrangements such as arranging finance and coordinating logistics in connection with trading activities.

The Companies recognize revenue from customized software development services contracts and other software related services in accordance with the provisions of SOP No. 97-2, "Software Revenue Recognition," as amended by SOP No. 98-9, "Modification of SOP No. 97-2, Software Revenue Recognition, With Respect to Certain Transactions." Revenue from the customized software services contracts that require the Companies to develop, manufacture or modify information technology (IT) systems to a customer's specification, and to provide services related to the performance of such contracts, is recognized upon customer acceptance if pricing is fixed and determinable and collectibility is probable. The terms of such service contracts range less than one year. Revenue from maintenance is recognized over the contractual period or as the services are performed [Media, Electronics & Network].

The Companies recognize revenue from direct financing leases using methods that approximate the interest method. Related origination and other non-refundable fees and direct origination costs are deferred and amortized as an adjustment of interest and direct financing lease income over the contractual lines of the arrangements. Rental income on operating leases is recognized on an accrual basis.

The accrual of interest income on direct financing leases is generally suspended and an account placed on non-accrual status when payment of principal on interest is contractually delinquent for ninety days or more, or earlier when in the opinion of management, full collection of principal and interest is doubtful. To the extent that the estimated value of collateral does not satisfy both the principal and accrued income receivables, previously accrued interest is reversed. Proceeds received on non-accrued loans are applied to the outstanding principal balance until such

time as the outstanding receivable is collected, charged off, or returned to accrual status.

Direct financing leases are recorded at the aggregate future minimum lease payments plus estimated residual values less unearned finance income. Operating lease equipment is carried at cost less accumulated depreciation and is depreciated to estimated residual value using the straight-line method over the projected economic life of the asset. Equipment acquired in satisfaction of loans and subsequently placed on operating lease is recorded at the lower of carrying value or estimated fair value when acquired. Management performs periodic reviews of the estimated residual values and recognizes impairment losses in the period they are determined to occur. The Companies recognize revenue from operating leases in connection with automobiles leased to consumers, vessels leased to shipping companies, aircrafts leased to airlines [Transportation & Construction Systems], and rental of commercial real estate [Materials & Real Estate].

Revenue from all other service arrangements include transactions in which the Companies act between customer and supplier as agent or broker to provide such services as arranging finance or coordinating logistics in connection with trading activities. Such revenues are recognized when the contracted services are rendered to third-party customers.

(p) Issuance of Stock by Subsidiaries and Associated Companies

The Company recognizes a gain or loss when a subsidiary or an associated company issues its shares to third parties at amounts in excess or less than the Company's average carrying value. Such a gain or loss is recognized only when the realization of a gain or loss is reasonably assured and the value of the proceeds can be objectively determined.

(q) Capitalized Software Costs

The Companies capitalize certain costs incurred to purchase or develop software for internal-use. Costs incurred to develop software for internal-use are expensed as incurred during the preliminary project stage, which includes costs for making strategic decisions about the project, determining performance and system requirements and vendor demonstration cost. Costs incurred subsequent to the preliminary project stage through implementation are capitalized. The Companies also expense costs incurred for internal-use software projects in the post implement stage such as costs for training and maintenance.

Costs incurred to develop software to be sold are capitalized subsequent to the attainment of technological feasibility in the form of detailed program design. Those costs include coding and testing performed subsequent to establishing technological feasibility. Costs incurred prior to reaching technological feasibility are expensed as incurred. Capitalized software costs are amortized on a product-by-product basis. The annual amortization is the greater of the amount computed using (i) the ratio that current gross revenues for a product bear to the total of current and anticipated future gross revenues for that product or (ii) the straight-line method over the remaining estimated economic life of the product including the period being reported on. Amortization starts when the product is available for general release to customers.

(r) New Accounting Standards

In December, 2004, FASB issued SFAS No. 123R, "Share-Based Payment," a revision to SFAS No. 123, "Accounting for Stock-Based Compensation." SFAS No. 123R focuses primarily on transactions in which an entity exchanges its equity instruments for employee services, requires all share-based payments to employees to be recognized in earnings based on their fair values, and generally establishes standards for the accounting for transactions in which an entity obtains goods or services in share-based payment transactions. SFAS No. 123R is effective after June 30, 2005 and the Companies do not expect the adoption of SFAS No. 123R will have a material impact on the Companies' consolidated financial statements.

In December, 2004, FASB issued SFAS No. 153, "Exchanges of Nonmonetary Assets — an amendment of APB Opinion No. 29." SFAS

No. 153 eliminates the exception from fair value measurement for non-monetary exchange of similar productive assets in paragraph 21(b) of APB Opinion No. 29, "Accounting for Nonmonetary Transactions," and replaces it with an exception for exchanges that do not have commercial substance. SFAS No. 153 specifies that a nonmonetary exchange has commercial substance if the future cash flows of the entity are expected to change significantly as a result of the exchange. SFAS No. 153 is effective for fiscal years beginning after June 15, 2005 and the Companies do not expect the adoption of SFAS No. 153 will have a material impact on the Companies' consolidated financial statements.

(s) Reclassifications

Certain reclassifications of previously reported amounts have been made to conform to the current year presentation.

3. Business Combinations

On May 27, 2004, the Company and Sumitomo Corporation of America, its U.S. subsidiary, entered into an agreement to purchase JWC Hartz Holdings, Inc., the holding company of The Hartz Mountain Corporation ("Hartz"), a U.S. pet supplies company, from J. W. Childs Equity Partners II, L.P., for approximately \$400 million. The purchase was consummated on June 21, 2004. After this purchase, Hartz merged with JWC Hartz Holdings, Inc. As of March 31, 2005, the Company had a 96.3% ownership of the voting shares of Hartz, including a 56.3% ownership interest held directly by Sumitomo Corporation of America.

Hartz produces and sells pet supplies, with six manufacturing facilities in the U.S. and Brazil and three distribution centers in North America. This purchase provides the Companies an entry into the U.S. pet sup-

plies business and a base for further development of that business in Japan, Europe, and the Americas, taking advantage of the Companies' international distribution and sourcing capabilities.

The consolidated financial statements for the year ended March 31, 2005 include the operating results of Hartz from the date of purchase.

In connection with this purchase, ¥4,458 million (\$42 million), ¥14,060 million (\$131 million) and ¥10,701 million (\$100 million) were assigned to intangible assets subject to amortization, intangible assets not subject to amortization and goodwill, respectively. The intangible assets subject to amortization consist primarily of sales licenses of ¥3,409 million (\$32 million) with an amortization period of 15 years. The intangible assets not subject to amortization consist of trademarks of ¥14,060 million (\$131 million).

The following table summarizes the estimated fair values of the assets purchased and liabilities assumed at the date of purchase.

| | Millions of Yen | Millions of U.S. Dollars |
|--|-----------------|--------------------------|
| Current assets | ¥ 11,472 | \$ 107 |
| Property and equipment | 6,315 | 59 |
| Goodwill and other intangible assets | 29,219 | 273 |
| Other assets | 1,931 | 18 |
| Total assets purchased | 48,937 | 457 |
| Current liabilities | (6,026) | (56) |
| Total liabilities assumed | (6,026) | (56) |
| Net assets purchased | ¥ 42,911 | \$ 401 |

Pro forma results of operations for the above business combination have not been presented because the effects were not material to the Companies' consolidated financial statements.

For the year ended March 31, 2005, other than Hartz acquisition, the Companies made additional business acquisitions of an aggregate purchase amount of ¥36,548 million (\$342 million) with respect to nine companies, including operations such as the exclusive distributor in Japan for a German luxury chenille fabrics brand, the manufacturing and sales of automotive parts, the rights to oil fields in the British waters of the North

Sea, and a cinema complex business. In connection with these business combinations, ¥7,742 million (\$72 million), ¥3,195 million (\$30 million) and ¥1,824 million (\$17 million) were recognized in import and sales licenses, other intangible assets and goodwill, respectively.

The Companies recognized preliminary estimates with respect to the value of the underlying net assets of the above acquisitions in determining amounts of goodwill. The amount of goodwill may be adjusted upon completion of the purchase price allocation.

4. Cash Flow Information

Supplemental disclosure of cash flow information for the years ended March 31, 2005, 2004 and 2003 is as follows:

| | Millions of Yen | | | Millions of U.S. Dollars |
|--|-----------------|----------|----------|--------------------------|
| | 2005 | 2004 | 2003 | 2005 |
| Cash paid during the year for: | | | | |
| Interest | ¥ 22,178 | ¥ 21,825 | ¥ 30,139 | \$ 207 |
| Income taxes | 34,884 | 25,487 | 20,720 | 326 |
| Non-cash investing and financing activities: | | | | |
| Capital lease obligations incurred | 13,155 | 9,865 | 9,558 | 123 |
| Fair value of securities transferred to employee pension trust | — | 9,505 | 5,069 | — |
| Acquisition of subsidiaries: | | | | |
| Fair value of assets acquired | 137,063 | 48,398 | 27,519 | 1,281 |
| Fair value of liabilities assumed | 62,191 | 38,566 | 29,775 | 581 |
| Minority interests assumed | 1,250 | 1,318 | (4,883) | 12 |
| Cash paid, net | (73,622) | (8,514) | (2,627) | (688) |

5. Marketable Securities And Other Investments

Marketable securities and other investments as of March 31, 2005 and 2004 are as follows:

| | Millions of Yen | | Millions of U.S. Dollars |
|--------------------------------|-----------------|---------|--------------------------|
| | 2005 | 2004 | 2005 |
| Marketable securities-current: | | | |
| Trading | ¥ 5,183 | ¥ 237 | \$ 48 |
| Available-for-sale | 15,461 | 477 | 144 |
| Held-to-maturity | 2,510 | 2,109 | 24 |
| | ¥ 23,154 | ¥ 2,823 | \$ 216 |

| | Millions of Yen | | Millions of U.S. Dollars |
|---|-----------------|-----------|--------------------------|
| | 2005 | 2004 | 2005 |
| Other investments: | | | |
| Available-for-sale | ¥ 338,905 | ¥ 301,403 | \$ 3,167 |
| Held-to-maturity | 7,711 | 9,812 | 72 |
| Non-marketable securities and other investments | 156,042 | 157,771 | 1,459 |
| | ¥ 502,658 | ¥ 468,986 | \$ 4,698 |

(a) Marketable Equity Securities and All Debt Securities

Information regarding each category of securities classified as trading, available-for-sale and held-to-maturity as of March 31, 2005 and 2004 is as follows (excluding non-marketable securities and other investments discussed below):

| | Millions of Yen | | | |
|---------------------------|-----------------|------------------|-------------------|------------|
| | Cost | Unrealized gains | Unrealized losses | Fair value |
| As of March 31, 2005: | | | | |
| Securities classified as: | | | | |
| Trading | ¥ 5,183 | ¥ — | ¥ — | ¥ 5,183 |
| Available-for-sale: | | | | |
| Equity securities | 151,294 | 187,827 | 1,736 | 337,385 |
| Debt securities | 16,949 | 32 | — | 16,981 |
| Held-to-maturity | 10,221 | 54 | — | 10,275 |
| | ¥ 183,647 | ¥ 187,913 | ¥ 1,736 | ¥ 369,824 |

| | Millions of Yen | | | |
|---------------------------|-----------------|------------------|-------------------|------------|
| | Cost | Unrealized gains | Unrealized losses | Fair value |
| As of March 31, 2004: | | | | |
| Securities classified as: | | | | |
| Trading | ¥ 237 | ¥ — | ¥ — | ¥ 237 |
| Available-for-sale: | | | | |
| Equity securities | 164,749 | 138,345 | 2,965 | 300,129 |
| Debt securities | 1,688 | 63 | — | 1,751 |
| Held-to-maturity | 11,921 | 16 | 1 | 11,936 |
| | ¥ 178,595 | ¥ 138,424 | ¥ 2,966 | ¥ 314,053 |

| | Millions of U.S. Dollars | | | |
|---------------------------|--------------------------|------------------|-------------------|------------|
| | Cost | Unrealized gains | Unrealized losses | Fair value |
| As of March 31, 2005: | | | | |
| Securities classified as: | | | | |
| Trading | \$ 48 | \$ — | \$ — | \$ 48 |
| Available-for-sale: | | | | |
| Equity securities | 1,414 | 1,755 | 16 | 3,153 |
| Debt securities | 158 | 0 | — | 158 |
| Held-to-maturity | 96 | 1 | — | 97 |
| | \$ 1,716 | \$ 1,756 | \$ 16 | \$ 3,456 |

Debt securities classified as available-for-sale securities and held-to-maturity securities mainly consist of Japanese government and municipal bonds and corporate debt securities. Gross unrealized losses on mar-

ketable securities that had been in a continuous unrealized loss position for twelve months or longer as of March 31, 2005 were immaterial.

The carrying values of debt securities classified as available-for-sale and held-to-maturity as of March 31, 2005 and 2004 are summarized by contractual maturities as follows:

| | Millions of Yen | | | | Millions of U.S. Dollars | |
|--|---------------------|------------------|---------------------|------------------|--------------------------|------------------|
| | 2005 | | 2004 | | 2005 | |
| | Available -for-sale | Held-to-maturity | Available -for-sale | Held-to-maturity | Available -for-sale | Held-to-maturity |
| Due in one year or less | ¥ 15,461 | ¥ 2,510 | ¥ 477 | ¥ 2,109 | \$ 144 | \$ 24 |
| Due after one year through five years | 1,022 | 7,498 | 738 | 9,009 | 9 | 70 |
| Due after five years through ten years | 5 | 170 | 15 | 791 | 0 | 2 |
| Due after ten years | 493 | 43 | 521 | 12 | 5 | 0 |
| Total | ¥ 16,981 | ¥ 10,221 | ¥ 1,751 | ¥ 11,921 | \$ 158 | \$ 96 |

Proceeds from sales and gross realized gains and losses on available-for-sale securities for the years ended March 31, 2005, 2004 and 2003 are as follows:

| | Millions of Yen | | | Millions of U.S. Dollars |
|-----------------------|-----------------|-----------|----------|--------------------------|
| | 2005 | 2004 | 2003 | 2005 |
| Proceeds from sales | ¥ 30,268 | ¥ 122,959 | ¥ 59,222 | \$ 283 |
| Gross realized gains | ¥ 15,811 | ¥ 42,985 | ¥ 12,437 | \$ 148 |
| Gross realized losses | 343 | 2,522 | 2,741 | 3 |
| Net realized gains | ¥ 15,468 | ¥ 40,463 | ¥ 9,696 | \$ 145 |

For the years ended March 31, 2004 and 2003, the Company contributed certain available-for-sale marketable equity securities, other than those of its subsidiaries or associated companies, to an employee retirement benefit trust (the "Trust") fully administrated and controlled by an independent bank trustee. The fair market value of those securities at the time of contribution was ¥9,505 million and ¥5,069 million for the years ended March 31, 2004 and 2003, respectively. Net realized gains of ¥6,250 million and ¥2,317 million from such contribution were recognized in the accompanying consolidated statements of income for the years ended March 31, 2004 and 2003, respectively.

(b) Non-Marketable Securities and Other Investments

Other investments as of March 31, 2005 and 2004 included investments in non-traded, unassociated companies, and others, amounting to ¥156,042 million (\$1,459 million) and ¥157,771 million. As of March 31, 2005 and 2004, investments in non-traded securities of unassociated companies, and others carried at cost were ¥136,903 million (\$1,279 million) and ¥144,625 million, respectively. If there is decline in the fair value of an investment below its carrying amount that is determined to be other than temporary, the investment is written down to its fair value. As of March 31, 2005, investments with aggregate cost of ¥129,932 million (\$1,214 million) were not evaluated for fair value because no events or changes in circumstances that might have a significant adverse effect on the fair value were identified in the impairment evaluation, and estimation of fair value is not practicable.

6. Receivables

Receivables by operating segment as of March 31, 2005 and 2004 are summarized as follows:

| | Millions of Yen | | | | |
|--|----------------------------|---------------------|--------------------------------------|-----------------------|-------------|
| | Notes and loans receivable | Accounts receivable | Receivables for associated companies | Long-term receivables | Total |
| As of March 31, 2005: | | | | | |
| Metal Products | ¥ 58,187 | ¥ 187,255 | ¥ 15,174 | ¥ 12,146 | ¥ 272,762 |
| Transportation & Construction Systems | 10,464 | 189,444 | 22,753 | 238,001 | 460,662 |
| Machinery & Electric | 13,655 | 69,806 | 709 | 257,886 | 342,056 |
| Media, Electronics & Network | 1,337 | 99,953 | 2,758 | 37,560 | 141,608 |
| Chemical | 18,724 | 104,374 | 1,373 | 5,144 | 129,615 |
| Mineral Resources & Energy | 22,066 | 140,062 | 6,437 | 44,883 | 213,448 |
| Consumer Goods & Service | 14,490 | 57,121 | 228 | 34,683 | 106,522 |
| Materials & Real Estate | 19,307 | 71,787 | 1,986 | 15,250 | 108,330 |
| Financial & Logistics | 30,239 | 52,448 | 113 | 15,104 | 97,904 |
| Others | 118,664 | 383,456 | 33,353 | 34,089 | 569,562 |
| | 307,133 | 1,355,706 | 84,884 | 694,746 | 2,442,469 |
| Less: Allowance for doubtful receivables | (1,923) | (8,552) | (530) | (45,672) | (56,677) |
| Total | ¥ 305,210 | ¥ 1,347,154 | ¥ 84,354 | ¥ 649,074 | ¥ 2,385,792 |

| | Millions of Yen | | | | |
|--|----------------------------|---------------------|--------------------------------------|-----------------------|-------------|
| | Notes and loans receivable | Accounts receivable | Receivables for associated companies | Long-term receivables | Total |
| As of March 31, 2004: | | | | | |
| Metal Products | ¥ 48,917 | ¥ 155,271 | ¥ 9,571 | ¥ 12,992 | ¥ 226,751 |
| Transportation & Construction Systems | 12,058 | 157,227 | 25,289 | 246,378 | 440,952 |
| Machinery & Electric | 14,581 | 78,692 | 7,213 | 224,401 | 324,887 |
| Media, Electronics & Network | 1,682 | 103,083 | 6,028 | 88,280 | 199,073 |
| Chemical | 19,365 | 89,514 | 1,709 | 2,849 | 113,437 |
| Mineral Resources & Energy | 7,847 | 91,675 | 1,171 | 52,789 | 153,482 |
| Consumer Goods & Service | 17,314 | 55,586 | 156 | 35,038 | 108,094 |
| Materials & Real Estate | 16,789 | 67,011 | 2,213 | 15,061 | 101,074 |
| Financial & Logistics | 20,270 | 83,501 | 686 | 20,792 | 125,249 |
| Others | 79,390 | 296,446 | 97,120 | 15,149 | 488,105 |
| | 238,213 | 1,178,006 | 151,156 | 713,729 | 2,281,104 |
| Less: Allowance for doubtful receivables | (1,537) | (6,444) | (870) | (49,957) | (58,808) |
| Total | ¥ 236,676 | ¥ 1,171,562 | ¥ 150,286 | ¥ 663,772 | ¥ 2,222,296 |

| | Millions of U.S. Dollars | | | | |
|--|----------------------------|---------------------|--------------------------------------|-----------------------|-----------|
| | Notes and loans receivable | Accounts receivable | Receivables for associated companies | Long-term receivables | Total |
| As of March 31, 2005: | | | | | |
| Metal Products | \$ 544 | \$ 1,750 | \$ 142 | \$ 113 | \$ 2,549 |
| Transportation & Construction Systems | 98 | 1,771 | 212 | 2,224 | 4,305 |
| Machinery & Electric | 128 | 652 | 7 | 2,410 | 3,197 |
| Media, Electronics & Network | 12 | 934 | 26 | 351 | 1,323 |
| Chemical | 175 | 975 | 13 | 48 | 1,211 |
| Mineral Resources & Energy | 206 | 1,309 | 60 | 420 | 1,995 |
| Consumer Goods & Service | 136 | 534 | 2 | 324 | 996 |
| Materials & Real Estate | 180 | 671 | 19 | 143 | 1,013 |
| Financial & Logistics | 283 | 490 | 1 | 141 | 915 |
| Others | 1,109 | 3,584 | 311 | 319 | 5,323 |
| | 2,871 | 12,670 | 793 | 6,493 | 22,827 |
| Less: Allowance for doubtful receivables | (18) | (80) | (5) | (427) | (530) |
| Total | \$ 2,853 | \$ 12,590 | \$ 788 | \$ 6,066 | \$ 22,297 |

The following analysis of activity in the allowance for credit losses for the years ended March 31, 2005, 2004 and 2003 encompasses allowance for receivables.

| | Millions of Yen | | | Millions of U.S. Dollars |
|--|-----------------|----------|----------|--------------------------|
| | 2005 | 2004 | 2003 | 2005 |
| Balance, beginning of year | ¥ 58,808 | ¥ 85,947 | ¥ 93,805 | \$ 550 |
| Provision for allowance for doubtful receivables | 12,896 | 8,019 | 5,588 | 121 |
| Charge-off | (14,990) | (34,896) | (12,991) | (139) |
| Foreign currency translation adjustments | (37) | (262) | (455) | (0) |
| Balance, end of year | 56,677 | 58,808 | 85,947 | 530 |
| Less: Current portion | (11,005) | (8,851) | (9,762) | (103) |
| Long-term portion | ¥ 45,672 | ¥ 49,957 | ¥ 76,185 | \$ 427 |

As of March 31, 2005 and 2004, the total gross amount of long-term receivables considered impaired was ¥62,586 million (\$585 million) and ¥74,052 million, respectively, and the related valuation allowance provided as at each year-end was ¥44,140 million (\$413 million) and ¥47,848 million, respectively. The amount of long-term receivables considered impaired, for which no allowance for doubtful receivable was provided, was ¥1,142 million (\$11 million) and ¥1,149 million as of March 31,

2005 and 2004, respectively.

The average investment in impaired receivables for the years ended March 31, 2005 and 2004 was ¥68,325 million (\$639 million) and ¥89,480 million, respectively.

The Companies recognize interest income on impaired loans on a cash basis. Interest income on impaired loans recognized for the years ended March 31, 2005, 2004 and 2003 was not material.

7. Inventories

Major segments that hold inventories are Transportation & Construction Systems, Overseas Subsidiaries and Branches, Materials & Real Estate, and Metal Products. Real estate held for development and resale aggre-

gated ¥62,078 million (\$580 million) and ¥67,863 million as of March 31, 2005 and 2004, respectively, mainly in Materials & Real Estate.

8. Investments in and Advances to Associated Companies

Associated companies operate principally in the manufacturing and service industries and participate substantially in the Companies' revenue generating transactions as either purchasers or suppliers.

Investments in and advances to associated companies as of March 31, 2005 and 2004 consisted of the following:

| | Millions of Yen | | Millions of U.S. Dollars |
|---------------------------------------|-----------------|-----------|--------------------------|
| | 2005 | 2004 | 2005 |
| Investments in common stock | ¥ 320,707 | ¥ 267,712 | \$ 2,997 |
| Advances | 73,911 | 116,268 | 691 |
| Total | ¥ 394,618 | ¥ 383,980 | \$ 3,688 |

Investments in common stock in the above include goodwill amounting to ¥47,588 million (\$445 million) and ¥56,274 million as of March 31, 2005 and 2004, respectively. The number of associated companies were 230 and 217 and weighted average ownership percentages for those associated companies were approximately 31% and 35% as of March 31, 2005 and 2004, respectively. Investments in common stock of cer-

tain associated companies as of March 31, 2005 and 2004 included marketable securities of public associated companies with carrying amounts of ¥72,286 million (\$676 million) and ¥42,055 million, respectively, with corresponding aggregate quoted market values of ¥118,205 million (\$1,105 million) and ¥70,685 million, respectively.

Summarized combined financial information of associated companies accounted for by the equity method as of March 31, 2005 and 2004 and for the years ended March 31, 2005, 2004 and 2003 are presented below:

| | Millions of Yen | | Millions of U.S. Dollars |
|--|-----------------|-------------|--------------------------|
| | 2005 | 2004 | 2005 |
| Current assets | ¥ 1,436,634 | ¥ 1,155,561 | \$ 13,427 |
| Property and equipment, net | 889,724 | 805,973 | 8,315 |
| Other assets | 1,131,020 | 1,041,161 | 10,570 |
| Total assets | ¥ 3,457,378 | ¥ 3,002,695 | \$ 32,312 |
| Current liabilities | ¥ 1,520,532 | ¥ 1,500,908 | \$ 14,211 |
| Non-current liabilities | 1,008,257 | 866,395 | 9,423 |
| Shareholders' equity | 928,589 | 635,392 | 8,678 |
| Total liabilities and shareholders' equity | ¥ 3,457,378 | ¥ 3,002,695 | \$ 32,312 |

| | Millions of Yen | | | Millions of U.S. Dollars |
|------------------------|-----------------|-----------|-----------|--------------------------|
| | 2005 | 2004 | 2003 | 2005 |
| Gross profit | ¥ 479,725 | ¥ 364,467 | ¥ 308,955 | \$ 4,483 |
| Net income | ¥ 110,452 | ¥ 58,344 | ¥ 24,226 | \$ 1,032 |

The three major associated companies accounted for by the equity method which are contained in the above summarized combined financial information are Sumisho Lease Co., Ltd. (approximately 36.2% owned), Jupiter Telecommunication Co., Ltd. (approximately 26.4%

owned), and P.T. Newmont Nusa Tenggara (economic interest approximately 30.5% owned). The following summarized financial information for these three associated companies has been presented due to the relative significance of these entities to the Company's operations.

Sumisho Lease Co., Ltd.

Sumisho Lease Co., Ltd.'s summarized financial information as of March 31, 2005 and 2004 and for the years ended March 31, 2005, 2004 and 2003:

| | Millions of Yen | | Millions of U.S. Dollars |
|--|-----------------|-------------|--------------------------|
| | 2005 | 2004 | 2005 |
| Current assets | ¥ 467,428 | ¥ 393,000 | \$ 4,369 |
| Property and equipment, net | 29,889 | 40,295 | 279 |
| Other assets | 745,233 | 741,370 | 6,965 |
| Total assets | ¥ 1,242,550 | ¥ 1,174,665 | \$ 11,613 |
| Current liabilities | ¥ 862,011 | ¥ 869,493 | \$ 8,056 |
| Non-current liabilities | 247,544 | 187,511 | 2,314 |
| Shareholders' equity | 132,995 | 117,661 | 1,243 |
| Total liabilities and shareholders' equity | ¥ 1,242,550 | ¥ 1,174,665 | \$ 11,613 |

| | Millions of Yen | | | Millions of U.S. Dollars |
|----------------------|-----------------|-----------|-----------|--------------------------|
| | 2005 | 2004 | 2003 | 2005 |
| Revenues | ¥ 153,742 | ¥ 136,397 | ¥ 118,265 | \$ 1,437 |
| Net income | ¥ 16,991 | ¥ 10,425 | ¥ 8,346 | \$ 159 |

Sumisho Lease Co., Ltd. engages in a various range of financial services, including leasing and leasing-related financing services. Sumisho Lease Co., Ltd. is listed on the first sections of the Tokyo Stock Exchange and the Osaka Securities Exchange.

Jupiter Telecommunication Co., Ltd.

Jupiter Telecommunication Co., Ltd. ("Jupiter")'s summarized financial information as of March 31, 2005 and December 31, 2003, and for the years ended March 31, 2005, December 31, 2003 and 2002:

| | Millions of Yen | | Millions of U.S. Dollars |
|--|-----------------|-----------|--------------------------|
| | 2005 | 2004 | 2005 |
| Current assets | ¥ 52,379 | ¥ 19,063 | \$ 489 |
| Property and equipment, net | 255,412 | 244,227 | 2,387 |
| Other assets | 167,007 | 158,587 | 1,561 |
| Total assets | ¥ 474,798 | ¥ 421,877 | \$ 4,437 |
| Current liabilities | ¥ 36,786 | ¥ 32,784 | \$ 344 |
| Non-current liabilities | 213,385 | 292,324 | 1,994 |
| Shareholders' equity | 224,627 | 96,769 | 2,099 |
| Total liabilities and shareholders' equity | ¥ 474,798 | ¥ 421,877 | \$ 4,437 |

| | Millions of Yen | | | Millions of U.S. Dollars |
|-----------------------------|-----------------|-----------|-----------|--------------------------|
| | 2005 | 2004 | 2003 | 2005 |
| Revenues | ¥ 165,492 | ¥ 143,159 | ¥ 116,631 | \$ 1,547 |
| Net income (loss) | ¥ 10,301 | ¥ 5,351 | ¥ (7,543) | \$ 96 |

Jupiter is a Multiple System Operator (MSO) in Japan that provides multi-channel broadcasting, internet, and telephony services. As of March 31, 2005, the Company held an approximately 26.4% interest in Jupiter, which includes an approximately 18.0% interest indirectly held through LMI/Sumisho Super Media, LLC ("Super Media"), a holding company that owns shares in Jupiter. Super Media is 32.4%-owned by the Company and 67.6%-owned by Liberty Media International, Inc. ("LMI"). In March 2005, Jupiter issued 1,091,500 common shares at ¥80,000

(\$748) per share, or ¥87,320 million (\$816 million) in total, in an initial public offering. As a result of this offering, the Companies recognized a gain of ¥12,603 million (\$118 million), related to the difference between the Companies' book value per share in the investment and the price at which shares were sold to third parties, classified as "Gain on issuances of stock by subsidiaries and associated companies" and recognized deferred income taxes of ¥5,167 million (\$48 million) on the gain.

The Company and LMI have an agreement whereby the Company is

obligated to contribute substantially all of its remaining ownership interest in Jupiter to Super Media within six months of Jupiter's initial public offering on the Nasdaq Securities Exchange. Super Media will dissolve five years after the launch date of the public offering unless the Company and LMI agree otherwise. To facilitate the settlement of shares offered

through over-allotment, the Company has an agreement with Nikko Citigroup Limited to lend them certain of its Jupiter common shares until April 21, 2005. The carrying amount of these common shares as of March 31, 2005 was ¥4,490 million (\$42 million).

P.T. Newmont Nusa Tenggara

P.T. Newmont Nusa Tenggara ("PTNNT")'s summarized financial information as of December 31, 2004 and 2003 and for the years ended December 31, 2004, 2003 and 2002:

| | Millions of Yen | | Millions of U.S. Dollars |
|--|-----------------|-----------|--------------------------|
| | 2005 | 2004 | 2005 |
| Current assets | ¥ 45,693 | ¥ 31,406 | \$ 427 |
| Property and equipment, net | 182,212 | 207,432 | 1,703 |
| Other assets | 8,028 | 9,090 | 75 |
| Total assets | ¥ 235,933 | ¥ 247,928 | \$ 2,205 |
| Current liabilities | ¥ 59,363 | ¥ 99,567 | \$ 555 |
| Non-current liabilities | 101,667 | 88,889 | 950 |
| Shareholders' equity | 74,903 | 59,472 | 700 |
| Total liabilities and shareholders' equity | ¥ 235,933 | ¥ 247,928 | \$ 2,205 |

| | Millions of Yen | | | Millions of U.S. Dollars |
|------------|-----------------|----------|----------|--------------------------|
| | 2005 | 2004 | 2003 | 2005 |
| Revenues | ¥ 116,015 | ¥ 73,404 | ¥ 63,949 | \$ 1,084 |
| Net income | ¥ 24,160 | ¥ 11,656 | ¥ 4,287 | \$ 226 |

PTNNT, an Indonesian corporation holds a Contract of Work ("COW") issued by the Indonesian government, under which it explores on and develops on an exclusive basis mineral resources within certain defined areas in Sumbawa and Lombok, Nusa Tenggara Barat, Indonesia.

PTNNT is 80%-owned by Nusa Tenggara Partnership V.O.F. ("NTP"), a general partnership organized under the laws of the Netherlands, and 20%-owned by P.T. Pukaufu Indah ("PTPI").

NTP is 43.75%-owned by Nusa Tenggara Mining Corporation, an approximately 74.3%-owned subsidiary of the Company, and 56.25%-owned by Newmont Indonesia Limited ("NIL"), a subsidiary of Newmont Mining Corporation ("Newmont"), both U.S. corporations. Both the Company and Newmont have significant participating rights in the NTP business and unanimous approval is needed for vital NTP decisions.

PTPI owns a 20% "carried interest," as its capital interest, in PTNNT totaling ¥14,244 million (\$133 million) as of March 31, 2005. NTP funded this carried interest and PTPI agreed to assign 70% of its rights to dividends for PTNNT to repay the carried interest, including interest thereon, pursuant to an agreement with NIL. Including its share of this carried interest, the Company's economic interest in PTNNT amounted to

approximately 30.5% as of March 31, 2005.

Under the COW, a portion of NTP must be offered for sale to the Indonesian government or to Indonesian nationals. If this offer is accepted, the effect of this provision, combined with the effect of the repayment of the carried interest, could potentially reduce NTP's economic interest in PTNNT to 49%, and that of the Company's to approximately 15.9%.

For the year ended March 31, 2005, Newmont applied FIN 46R and consolidated PTNNT. As such, NTP accounted for its 94% investment in PTNNT under the equity method of accounting. PTNNT's summarized financial information is included in the summarized combined financial information of associated companies accounted for by equity method as of March 31, 2005 and 2004 and for the years ended March 31, 2005, 2004 and 2003.

The Companies engage in various agency transactions with associated companies involving sales by third parties to associated companies and sales by associated companies to third parties. Net fees earned on these transactions are not material. Transactions with associated companies are summarized as follows:

| | Millions of Yen | | | Millions of U.S. Dollars |
|---|-----------------|---------|---------|--------------------------|
| | 2005 | 2004 | 2003 | 2005 |
| Management and secondment fee, received | ¥ 3,879 | ¥ 3,851 | ¥ 3,175 | \$ 36 |
| Interest income | 3,001 | 3,487 | 2,289 | 28 |
| Interest expense | 706 | 699 | 904 | 7 |

9. Property and Equipment

Property and equipment, including property and equipment under capitalized operating leases (see Note 21) as of March 31, 2005 and 2004 consisted of the following:

| | Millions of Yen | | Millions of U.S. Dollars |
|---|-----------------|-----------|--------------------------|
| | 2005 | 2004 | 2005 |
| Land and land improvements | ¥ 204,089 | ¥ 279,605 | \$ 1,907 |
| Buildings, including leasehold improvements | 342,455 | 375,544 | 3,201 |
| Machinery and equipment | 537,134 | 466,901 | 5,020 |
| Projects in progress | 11,691 | 21,998 | 109 |
| Mining rights | 34,286 | 13,325 | 320 |
| Total | 1,129,655 | 1,157,373 | 10,557 |
| Less: Accumulated depreciation | (409,263) | (388,820) | (3,825) |
| Property and equipment, net | ¥ 720,392 | ¥ 768,553 | \$ 6,732 |

Depreciation expense for the years ended March 31, 2005, 2004 and 2003 was ¥64,548 million (\$603 million), ¥71,063 million and ¥63,972 million, respectively.

For the years ended March 31, 2005 and 2004, wholly-owned subsidiaries of the Company sold a part of their office buildings and recognized a gain amounting to approximately ¥12.8 billion (\$120 million) and ¥12 billion, respectively, which were included in "Gain on sale of property and equipment, net" in the accompanying Consolidated Statements of Income.

In accordance with Emerging Issues Task Force ("EITF") Issue No. 04-02, "Whether Mineral Rights are Tangible or Intangible Assets", FASB Staff Positions ("FSP") FAS 141-1, FAS 142-1 and FAS 142-2, mineral rights were reclassified from other intangible assets to tangible assets in the accompanying Consolidated Balance Sheets.

The Companies sold and leased back the corporate headquarters

building (Harumi Triton Square Office Tower Y) at April 4, 2005 in a transaction accounted for as sale and operating leaseback. The net carrying amount of this building as of March 31, 2005 was ¥84,983 million (\$794 million), and this amount was included as an asset held for sale in "Other current assets" in the accompanying Consolidated Balance Sheet.

The Companies assess the potential impairment of all material long-lived assets whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Certain assets, primarily real estate held for rent in Yokohama, was deemed to be impaired in the year ended March 31, 2005, and certain assets, including aircraft and real estate, was deemed to be impaired in the year ended March 31, 2004 reflecting the continued weak market conditions for real estate in Japan. The losses recognized from the impairment of such assets for the years ended March 31, 2005, 2004 and 2003 were applicable to the following segments:

| | Millions of Yen | | | Millions of U.S. Dollars |
|--|-----------------|---------|----------|--------------------------|
| | 2005 | 2004 | 2003 | 2005 |
| Metal Products | ¥ 156 | ¥ — | ¥ — | \$ 1 |
| Transportation & Construction Systems | 418 | 1,659 | — | 4 |
| Machinery & Electric | 42 | — | — | 0 |
| Mineral Resources & Energy | 1,670 | — | — | 16 |
| Consumer Goods & Service | 938 | — | — | 9 |
| Materials & Real Estate | 12,736 | 650 | 20,371 | 119 |
| Domestic Regional Business Units and Offices | — | 627 | — | — |
| Overseas Subsidiaries and Branches | 659 | — | — | 6 |
| Corporate and Eliminations | 865 | 2,242 | — | 8 |
| Total | ¥ 17,484 | ¥ 5,178 | ¥ 20,371 | \$ 163 |

These amounts were included in "Impairment losses on long-lived assets" in the accompanying Consolidated Statements of Income. Such impairment losses were calculated based on appraisals for assets or

using the best estimates of discounted future cash flows based on realistic assumptions as to continuing operations.

10. Goodwill and Other Intangible Assets

(a) Intangible Assets

The components of intangible assets subject to amortization as of March 31, 2005 and 2004 are as follows:

| | Millions of Yen | | | Millions of U.S. Dollars | | |
|---|-----------------|--------------------------|--------------------|--------------------------|--------------------------|--------------------|
| | 2005 | | | 2005 | | |
| | Gross amount | Accumulated amortization | Net carrying value | Gross amount | Accumulated amortization | Net carrying value |
| Software | ¥ 60,242 | ¥ 31,000 | ¥ 29,242 | \$ 563 | \$ 290 | \$ 273 |
| Sales licenses and trademarks | 37,905 | 9,108 | 28,797 | 354 | 85 | 269 |
| Other | 5,413 | 1,213 | 4,200 | 51 | 11 | 40 |
| Total | ¥ 103,560 | ¥ 41,321 | ¥ 62,239 | \$ 968 | \$ 386 | \$ 582 |

| | Millions of Yen | | |
|---|-----------------|--------------------------|--------------------|
| | 2004 | | |
| | Gross amount | Accumulated amortization | Net carrying value |
| Software | ¥ 50,423 | ¥ 22,074 | ¥ 28,349 |
| Sales licenses and trademarks | 20,463 | 7,631 | 12,832 |
| Other | 1,772 | 348 | 1,424 |
| Total | ¥ 72,658 | ¥ 30,053 | ¥ 42,605 |

Intangible assets subject to amortization acquired during the year ended March 31, 2005 aggregated ¥36,243 million (\$339 million), primarily consisting of software of ¥11,648 million (\$109 million), import and sales license of a German luxury chenille fabric brand of ¥7,742 million (\$72 million) and sales license of pet care products in the U.S.A, of ¥3,409 million (\$32 million). During the year ended March 31, 2004 such acquisitions aggregated was ¥18,051 million, primarily consisting of software of ¥13,820 million. The weighted-average amortization periods for software,

sales licenses and trademarks, and other are five years, fourteen years and fifteen years, respectively. Aggregate amortization expense for the years ended March 31, 2005 and 2004 was ¥13,419 million (\$126 million) and ¥10,114 million, respectively. Estimated amortization expenses for the next five years ending March 31 are: ¥13,634 million (\$127 million) in 2006, ¥12,341 million (\$115 million) in 2007, ¥9,367 million (\$88 million) in 2008, ¥5,804 million (\$54 million) in 2009, and ¥3,544 million (\$33 million) in 2010, respectively.

The components of intangible assets not subject to amortization as of March 31, 2005 and 2004 are as follows:

| | Millions of Yen | | Millions of U.S. Dollars |
|------------------------------|-----------------|----------|--------------------------|
| | 2005 | 2004 | 2005 |
| Leaseholds on land | ¥ 16,944 | ¥ 28,213 | \$ 158 |
| Trademarks | 13,454 | — | 126 |
| Other | 555 | 421 | 5 |
| Total | ¥ 30,953 | ¥ 28,634 | \$ 289 |

In accordance with SFAS No.142, these intangible assets were tested for impairment for the years ended March 31, 2005 and 2004. During the year ended March 31, 2005, the Companies recognized impairment losses of ¥11,772 million (\$110 million), and these amounts were included in "Impairment losses on long-lived assets" in the accompany-

ing Consolidated Statements of Income. Impairment losses recorded for the year ended March 31, 2005 were primarily related to a leasehold on land of real estate for rent in Yokohama of ¥10,851 million (\$101 million), the amount of which was based on appraised value. This impaired asset was included in the Materials & Real Estate Business Unit segment.

(b) Goodwill

The following table shows changes in the carrying amount of goodwill by operating segment for the years ended March 31, 2005 and 2004:

| | Millions of Yen | | | | |
|---------------------------------------|-------------------------------|-------------|----------------------|---|-------------------------|
| | Balance, beginning of year | Acquisition | Impairment losses | Foreign currency translation adjustments and other | Balance, end of year |
| As of March 31, 2005: | | | | | |
| Transportation & Construction Systems | ¥ 819 | ¥ — | ¥ — | ¥ 42 | ¥ 861 |
| Media, Electronics & Network | 2,885 | 928 | — | — | 3,813 |
| Chemical | — | 4,445 | — | (192) | 4,253 |
| Consumer Goods & Service | — | 896 | — | — | 896 |
| Overseas Subsidiaries and Branches | 3,464 | 7,737 | (292) | (357) | 10,552 |
| Total | ¥ 7,168 | ¥ 14,006 | ¥ (292) | ¥ (507) | ¥ 20,375 |

| | Millions of Yen | | | | |
|---------------------------------------|-------------------------------|-------------|---|-------------------------|--|
| | Balance, beginning of year | Acquisition | Foreign currency translation adjustments and other | Balance, end of year | |
| As of March 31, 2004: | | | | | |
| Transportation & Construction Systems | ¥ 765 | ¥ — | ¥ 54 | ¥ 819 | |
| Media, Electronics & Network | — | 2,885 | — | 2,885 | |
| Overseas Subsidiaries and Branches | 4,304 | — | (840) | 3,464 | |
| Total | ¥ 5,069 | ¥ 2,885 | ¥ (786) | ¥ 7,168 | |

| | Millions of U.S. Dollars | | | | |
|---------------------------------------|-------------------------------|-------------|----------------------|---|-------------------------|
| | Balance, beginning of year | Acquisition | Impairment losses | Foreign currency translation adjustments and other | Balance, end of year |
| As of March 31, 2005: | | | | | |
| Transportation & Construction Systems | \$ 8 | \$ — | \$ — | \$ 0 | \$ 8 |
| Media, Electronics & Network | 27 | 9 | — | — | 36 |
| Chemical | — | 42 | — | (2) | 40 |
| Consumer Goods & Service | — | 8 | — | — | 8 |
| Overseas Subsidiaries and Branches | 32 | 72 | (3) | (3) | 98 |
| Total | \$ 67 | \$ 131 | \$ (3) | \$ (5) | \$ 190 |

In accordance with SFAS No. 142, these goodwill were tested for impairment for the years ended March 31, 2005 and 2004. During the year ended March 31, 2005, the Companies recognized impairment loss of

¥292 million (\$3 million), and this amount was included in "Impairment losses on long-lived assets" in the accompanying Consolidated Statements of Income.

11. Short-term and Long-term Debt

Short-term debt as of March 31, 2005 and 2004 consisted of the following:

| | Millions of Yen | | | | Millions of U.S. Dollars |
|---|-----------------|--------------------------------|-----------|--------------------------------|--------------------------|
| | 2005 | Weighted average interest rate | 2004 | Weighted average interest rate | 2005 |
| Loans, principally from banks | ¥ 299,943 | 2.93% | ¥ 206,601 | 2.47% | \$ 2,803 |
| Commercial paper | 112,274 | 0.79 | 245,463 | 0.10 | 1,049 |
| | ¥ 412,217 | | ¥ 452,064 | | \$ 3,852 |

The interest rates represent weighted average rates in effect as of March 31, 2005 and 2004 though the range of the interest rates varies by borrowing currency.

The Companies have line of credit agreements available for immediate

borrowing with syndicates of domestic and foreign banks, totaling \$1,050 million with foreign banks and ¥350,000 million (\$3,271million) with domestic banks. All of these lines of credit were unused as of March 31, 2005.

Long-term debt as of March 31, 2005 and 2004 and interest rates as of March 31, 2005 consisted of the following:

| | Millions of Yen | | Millions of U.S. Dollars |
|---|-----------------|-------------|--------------------------|
| | 2005 | 2004 | 2005 |
| Weighted average interest rate | 1.56% | 1.46% | |
| Secured long-term debt: | | | |
| Banks and insurance companies, maturing serially through 2018, principally 1.54% to 6.00% | ¥ 249,182 | ¥ 102,609 | \$ 2,329 |
| Bonds payable in Indonesian rupee due, | | | |
| 2004, fixed rate | — | 3,840 | — |
| 2006, fixed rate 13.37% | 3,390 | 3,840 | 32 |
| 2007, fixed rate 13.12% | 4,520 | — | 42 |
| Unsecured long-term debt: | | | |
| Banks and insurance companies, maturing serially through 2025, principally 0.07% to 4.90% | 1,739,810 | 1,785,767 | 16,260 |
| Bonds payable in Euro due, | | | |
| 2005, fixed rate 5.15% | 42,313 | 40,888 | 396 |
| Bonds payable in Japanese yen due, | | | |
| 2004, fixed rate | — | 80,086 | — |
| 2005, fixed rate | — | 10,121 | — |
| 2006, fixed rates 1.45% to 1.51% | 20,000 | 20,000 | 187 |
| 2007, fixed and floating rates 1.86% to 2.26% | 20,778 | 20,958 | 194 |
| 2008, fixed rate 0.84% | 14,054 | 14,019 | 131 |
| 2010, fixed rates 0.81% to 2.07% | 30,600 | 30,181 | 286 |
| 2011, fixed rates 0.82% to 1.28% | 31,815 | 11,529 | 297 |
| 2012, fixed and floating rates 1.07% to 2.00% | 30,197 | 19,670 | 282 |
| 2013, fixed and floating rates 1.08% to 1.97% | 40,601 | 39,734 | 380 |
| 2014, fixed and floating rates 1.51% to 2.52% | 30,592 | 20,221 | 286 |
| 2017, floating rate 2.70% | 10,089 | — | 94 |
| Various notes and bonds, maturing serially through 2018, fixed rates 0.08% to 4.02% . . | 159,992 | 140,344 | 1,495 |
| Capital lease obligations | 58,375 | 44,169 | 546 |
| Other | 165,877 | 161,061 | 1,550 |
| | 2,652,185 | 2,549,037 | 24,787 |
| Less: Current maturities | (438,534) | (330,622) | (4,099) |
| | ¥ 2,213,651 | ¥ 2,218,415 | \$ 20,688 |

Annual maturities of long-term debt as of March 31, 2005 are as follows:

| Year ending March 31, | Millions of Yen | Millions of U.S. Dollars |
|---------------------------|-----------------|--------------------------|
| 2006 | ¥ 438,534 | \$ 4,099 |
| 2007 | 457,397 | 4,275 |
| 2008 | 436,498 | 4,079 |
| 2009 | 282,983 | 2,645 |
| 2010 | 255,791 | 2,391 |
| 2011 and thereafter | 780,982 | 7,298 |
| Total | ¥ 2,652,185 | \$ 24,787 |

Most of short-term and long-term loans from banks contain certain covenants. The banks may, under certain conditions, require the Companies to provide collateral (or additional collateral) or guarantors. The banks may treat any collateral as collateral for all indebtedness to such banks. Several of the loan agreements require maintenance of certain financial ratios and minimum levels of tangible net worth. Default provisions of certain agreements grant certain rights of possession to the banks. The borrower may be required to make early repayments of outstanding amounts under some agreements, principally with government-owned financial institutions, if the lender concludes that the borrower is able to repay the outstanding amount through improved earnings or from

the proceeds of an equity or debt offering, and makes such prepayment request. Certain agreements provide that the banks may require the borrower to receive bank approval prior to the payment of dividends and other appropriations of earnings, before presentation to the shareholders. The Companies have not been asked to make any such prepayment during the years ended March 31, 2005, 2004 and 2003 and currently do not anticipate any prepayment request.

The Companies have been in compliance with all of the short-term borrowing and long-term debt obligation covenants for the years ended March 31, 2005, 2004 and 2003.

Pledged assets

The following table summarizes the book value of assets pledged as collateral for short-term debt, other current liabilities and long-term debt, including current maturities of long-term debt of the Companies as of March 31, 2005:

| | Millions of Yen | Millions of U.S. Dollars |
|---|-----------------|--------------------------|
| Marketable securities and investments | ¥ 58,932 | \$ 551 |
| Trade receivables and long-term receivables | 226,456 | 2,116 |
| Property and equipment, net | 93,325 | 872 |
| | ¥ 378,713 | \$ 3,539 |

Such collateral secured the following obligations:

| | Millions of Yen | Millions of U.S. Dollars |
|--|-----------------|--------------------------|
| Short-term debt | ¥ 9,317 | \$ 87 |
| Other current liabilities | 10,349 | 97 |
| Long-term debt, including current maturities of long-term debt | 282,369 | 2,639 |
| | ¥ 302,035 | \$ 2,823 |

Trust receipts issued under customary import financing arrangements give recipient banks a security interest in the merchandise imported and/or the accounts receivable or sales proceeds resulting from the sale of such merchandise. The Companies repay the related notes and

acceptances payable at the maturity dates without applying the sales proceeds to specific notes or acceptances. The large number of transactions makes it impracticable to determine the aggregate amounts of assets covered by outstanding trust receipts.

12. Income Taxes

The Company is subject to a national corporate tax of 30%, an inhabitant tax of 6.21% and a deductible business tax between 7.56% and 10.08%, which in the aggregate resulted in a statutory income tax rate of approximately 41%, 42% and 42% for the years ended March 31, 2005, 2004 and 2003, respectively. On March 24, 2003, the Japanese Diet approved the Amendments to Local Tax Law, which reduce statutory

business income tax rates from 9.6% to 7.2%. Accordingly, the Company's effective business tax rate was lowered from 10.08% to 7.56%. Consequently, the Company's aggregate statutory income tax rate was reduced approximately 41%, effective for fiscal years beginning on or after April 1, 2004. Foreign subsidiaries are subject to income taxes of the countries in which they operate.

Income before income taxes and minority interests in earnings of subsidiaries for the years ended March 31, 2005, 2004 and 2003 is as follows:

| | Millions of Yen | | | Millions of U.S. Dollars |
|--------------------|-----------------|-----------|-----------|--------------------------|
| | 2005 | 2004 | 2003 | 2005 |
| Domestic | ¥ 76,638 | ¥ 75,948 | ¥ (5,874) | \$ 716 |
| Foreign | 74,711 | 33,087 | 34,475 | 698 |
| Total | ¥ 151,349 | ¥ 109,035 | ¥ 28,601 | \$ 1,414 |

Income tax provision (benefit) for the years ended March 31, 2005, 2004 and 2003 is as follows:

| | Millions of Yen | | | Millions of U.S. Dollars |
|--------------------|-----------------|----------|----------|--------------------------|
| | 2005 | 2004 | 2003 | 2005 |
| Current: | | | | |
| Domestic | ¥ 17,538 | ¥ 15,697 | ¥ 18,650 | \$ 164 |
| Foreign | 17,613 | 9,047 | 9,730 | 165 |
| Deferred: | | | | |
| Domestic | 16,016 | 11,184 | (19,435) | 150 |
| Foreign | 6,682 | (231) | (571) | 62 |
| Total | ¥ 57,849 | ¥ 35,697 | ¥ 8,374 | \$ 541 |

The reconciliation between taxes calculated at the statutory income tax rate in Japan and the Companies' effective income tax provision for the years ended March 31, 2005, 2004 and 2003 is summarized as follows:

| | Millions of Yen | | | Millions of U.S. Dollars |
|---|-----------------|-----------|----------|--------------------------|
| | 2005 | 2004 | 2003 | 2005 |
| Income before income taxes and minority interests in earnings of subsidiaries | ¥ 151,349 | ¥ 109,035 | ¥ 28,601 | \$ 1,414 |
| Tax provision computed at statutory income tax rate | ¥ 62,053 | ¥ 45,795 | ¥ 12,012 | \$ 580 |
| Increases (decreases) in tax due to: | | | | |
| Expenses not deductible for tax purposes | 3,183 | 2,014 | 2,368 | 30 |
| Tax effect on undistributed earnings of associated companies and corporate joint ventures | (977) | (2,037) | (870) | (9) |
| Changes in valuation allowance | 865 | (6,083) | (1,241) | 8 |
| Difference in statutory tax rate of foreign subsidiaries | (7,081) | (4,978) | (5,377) | (66) |
| Effect of change in enacted tax rate | — | (132) | 1,447 | — |
| Other—net | (194) | 1,118 | 35 | (2) |
| Total effective tax provision | ¥ 57,849 | ¥ 35,697 | ¥ 8,374 | \$ 541 |

Total income taxes recognized for the years ended March 31, 2005, 2004 and 2003 are allocated as follows:

| | Millions of Yen | | | Millions of U.S. Dollars |
|---|-----------------|----------|------------|-----------------------------|
| | 2005 | 2004 | 2003 | 2005 |
| Income before income taxes and minority interests in earnings of subsidiaries | ¥ 57,849 | ¥ 35,697 | ¥ 8,374 | \$ 541 |
| Shareholders' equity: | | | | |
| Net unrealized holding gains (losses) on securities available-for-sale | 22,176 | 54,899 | (19,794) | 207 |
| Foreign currency translation adjustments | 507 | 3,854 | (709) | 5 |
| Net unrealized gains (losses) on derivatives | (386) | 257 | 85 | (4) |
| Total income taxes | ¥ 80,146 | ¥ 94,707 | ¥ (12,044) | \$ 749 |

The tax effects of temporary difference that give rise to significant components of deferred tax assets and liabilities as of March 31, 2005 and 2004 are as follows:

| | Millions of Yen | | Millions of U.S. Dollars |
|---|-----------------|-----------|-----------------------------|
| | 2005 | 2004 | 2005 |
| Assets: | | | |
| Net operating loss carry forwards | ¥ 46,445 | ¥ 85,290 | \$ 434 |
| Investment securities | 37,929 | 14,202 | 355 |
| Inventories and long-lived assets | 40,960 | 32,543 | 383 |
| Allowance for doubtful receivables | 12,457 | 14,634 | 116 |
| Accrued pension and retirement benefits | 8,732 | 7,568 | 82 |
| Accrual and other | 9,752 | 13,005 | 91 |
| Gross deferred tax assets | 156,275 | 167,242 | 1,461 |
| Less: Valuation allowance | (10,559) | (10,641) | (99) |
| Deferred tax assets, less valuation allowance | 145,716 | 156,601 | 1,362 |
| Liabilities: | | | |
| Investment in marketable securities | (75,584) | (53,579) | (706) |
| Deferred gain on sales of property for tax purposes | (43,926) | (41,518) | (411) |
| Securities contributed to the Trust | (22,944) | (23,119) | (215) |
| Undistributed earnings of subsidiaries and associated companies | (27,754) | (17,024) | (259) |
| Installment sales | (560) | (1,834) | (5) |
| Other | (12,209) | (11,358) | (114) |
| Gross deferred tax liabilities | (182,977) | (148,432) | (1,710) |
| Net deferred tax assets (liabilities) | ¥ (37,261) | ¥ 8,169 | \$ (348) |

Deferred income taxes at March 31, 2005 and 2004 are reflected in the accompanying Consolidated Balance Sheets as follows:

| | Millions of Yen | | Millions of U.S. Dollars |
|---|-----------------|----------|-----------------------------|
| | 2005 | 2004 | 2005 |
| Assets: | | | |
| Deferred income taxes | ¥ 39,161 | ¥ 37,613 | \$ 366 |
| Deferred income taxes, non-current | 10,149 | 9,369 | 95 |
| Liabilities: | | | |
| Other current liabilities | (863) | (16) | (8) |
| Deferred income taxes, non-current | (85,708) | (38,797) | (801) |
| Net deferred tax assets (liabilities) | ¥ (37,261) | ¥ 8,169 | \$ (348) |

In assessing the realizability of deferred tax assets, management considers whether it is more likely than not that some portion or all of the deferred tax assets will not be realized. The ultimate realization of deferred tax assets is dependent upon the generation of future taxable income during the periods in which those temporary differences become deductible. Management considers the scheduled reversal of deferred tax liabilities, projected future taxable income, and tax planning strategies in making this assessment. Based upon the level of historical taxable income and projections for future taxable income over the periods in which the deferred tax assets are deductible, management believes it is more likely than not that the Company will realize the benefits of these deductible differences, net of the existing valuation allowances at March 31, 2005. The amount of the deferred tax assets considered realizable, however, could be reduced in the near term if estimates of future taxable income during the carryforward period are reduced. The net change in the total valuation allowance for the years ended March 31, 2005, 2004 and 2003 was a decrease of ¥82 million (\$1 million), a decrease of ¥3,342 million and a decrease of ¥1,240 million, respectively.

The valuation allowance primarily relates to valuation allowance for deferred tax assets associated with net operating loss carryforwards incurred by certain foreign subsidiaries. The Company has performed an analysis for each of these subsidiaries to assess their ability to realize such deferred tax assets. Considering scheduled reversals of deferred tax liabilities, projections for future taxable income, historical performance, tax planning strategies, market conditions and other factors, as appropriate, management believes it is more likely than not that these

subsidiaries will realize their respective deferred tax assets (principally net operating loss carry forwards) net of existing valuation allowance, as of March 31, 2005.

During the year ended March 31, 2004, the Company reversed a valuation allowance for deferred tax assets, amounting to ¥4,481 million, related to tax loss carryforwards of Nusa Tenggara Mining Corporation ("NTMC"), an approximately 74.3%-owned subsidiary of the Company, and deferred tax assets relating to NTMC's share of accumulated losses of the Batu Hijau project through its investment in the Nusa Tenggara Partnership (see Note 8). This reversal was based on the Company's projection of PTNNT earnings, which were calculated with reference to copper and gold prices under current market conditions. The Company considered that it was more likely than not that the deferred tax assets will be realized and a valuation allowance was no longer necessary.

As of March 31, 2005 and 2004, the Company has not provided a deferred tax liability on the undistributed earnings of its foreign subsidiaries and foreign corporate joint ventures because the Company does not intend to repatriate those unremitted earnings in the foreseeable future. A deferred tax liability will be recognized when the Company no longer plans to permanently reinvest the undistributed earnings. As of March 31, 2005 and 2004, the amounts of undistributed earnings of such foreign subsidiaries and foreign corporate joint ventures on which a deferred tax liability has not been recognized in the accompanying consolidated financial statements totaled to ¥180,556 million (\$1,687 million) and ¥134,546 million, respectively. Calculation of the unrecognized deferred tax liability is not practicable.

As of March 31, 2005, the Companies have aggregate net operating loss carryforwards of ¥104,935 million (\$981 million), which may be used as a deduction in the determination of taxable income in future periods. If not utilized, such loss carryforwards expire as follows:

| Year ending March 31, | Millions of Yen | Millions of U.S. Dollars |
|---------------------------|-----------------|--------------------------|
| 2006 | ¥ 3,666 | \$ 34 |
| 2007 | 1,612 | 15 |
| 2008 | 1,690 | 16 |
| 2009 | 1,725 | 16 |
| 2010 | 5,440 | 51 |
| 2011 and thereafter | 90,802 | 849 |
| Total | ¥ 104,935 | \$ 981 |

13. Accrued Pension and Retirement Benefits

The Company has non-contributory defined benefit pension plans (the "Plans") covering substantially all employees other than directors and executive officers. The Plans provide benefits based upon years of service, compensation at the time of severance, and other factors.

Net periodic pension costs of the Company's pension plans for the years ended March 31, 2005, 2004 and 2003 include the following components:

| | Millions of Yen | | | Millions of U.S. Dollars |
|--|-----------------|----------|---------|--------------------------|
| | 2005 | 2004 | 2003 | 2005 |
| Service cost — benefits earned during the year | ¥ 4,223 | ¥ 3,722 | ¥ 3,305 | \$ 39 |
| Interest cost on projected benefit obligation | 3,167 | 3,680 | 4,038 | 30 |
| Expected return on plan assets | (3,295) | (2,637) | (2,673) | (31) |
| Net amortization | 5,706 | 8,093 | 4,648 | 54 |
| Net periodic pension cost | ¥ 9,801 | ¥ 12,858 | ¥ 9,318 | \$ 92 |

The reconciliation of beginning and ending balances of the projected benefit obligations and the fair value of the plan assets of the Company's pension plans is as follows:

| | Millions of Yen | | Millions of U.S. Dollars |
|--|-----------------|-----------|--------------------------|
| | 2005 | 2004 | 2005 |
| Change in benefit obligations: | | | |
| Projected benefit obligations, beginning of year | ¥ 158,352 | ¥ 147,475 | \$ 1,480 |
| Service cost | 4,223 | 3,722 | 39 |
| Interest cost | 3,167 | 3,680 | 30 |
| Actuarial (gain) loss | (10,832) | 8,947 | (101) |
| Benefits paid | (5,622) | (5,472) | (53) |
| Projected benefit obligations, end of year | 149,288 | 158,352 | 1,395 |
| Change in plan assets: | | | |
| Fair value of plan assets, beginning of year | 162,405 | 144,719 | 1,518 |
| Actual return on plan assets | (5,426) | 30,642 | (51) |
| Employer contribution | 4,299 | 9,505 | 40 |
| Benefits paid from plan assets | (5,617) | (5,461) | (52) |
| Divestitures* | — | (17,000) | — |
| Fair value of plan assets, end of year | 155,661 | 162,405 | 1,455 |
| Funded status | 6,373 | 4,053 | 60 |
| Unrecognized actuarial loss | 76,892 | 84,709 | 718 |
| Prepaid cost for retirement benefits | ¥ 83,265 | ¥ 88,762 | \$ 778 |

*Divestitures represent return of the excess of plan asset over projected benefit obligation according to the Plans' policy.

The measurement dates used to determine the benefit obligations are March 31 of each year.

Because the fair value of plan assets exceeded the accumulated benefit obligations as of March 31, 2005 and 2004, an additional minimum liability for retirement benefits in accumulated other comprehensive income (loss) was not recognized. Prepaid cost for retirement benefits as of March 31, 2005 and 2004 is included in "Prepaid expenses, non-current" in the accompanying consolidated balance sheets.

The Company contributed certain marketable equity securities as described in Note 5 to an employee retirement benefit trust (the "Trust") in the years ended March 31, 2004 and 2003. Those securities and cash

held in this trust are qualified plan assets under SFAS No. 87, "Employers' Accounting for Pensions."

The Company's funding policy is based on a number of factors including the tax deductibility of contributions, the Plans' funded status, actuarial calculations and other considerations. Contributions are intended to provide not only for benefits attributable to service to date but also for those expected to be earned in the future. Also, the Company may contribute certain marketable equity securities, or cash to an employee retirement benefit trust in order to maintain a sufficient level of funding at the end of fiscal year.

The asset allocations are as follows:

| | 2005 | 2004 |
|-----------------------------|-------------------|-------------------|
| | Actual allocation | Actual allocation |
| Equity securities | 64% | 66% |
| Debt securities | 34% | 30% |
| Cash | 2% | 4% |
| Total | 100% | 100% |

The Company sets investment policies, strategies and target allocation for the Plans and oversees the investment allocation process, which includes selecting investment managers, commissioning periodic asset-liability studies, setting long-term strategic targets and monitoring asset

allocations. The target allocations are guidelines, not limitations, and occasionally the Company will approve an allocation above or below a target allocation. As of March 31, 2005 and 2004, the actual allocations are almost the same level as the target allocations.

Assumptions used for the years ended March, 31 2005, 2004 and 2003 in determining costs for the Plans and the funded status information shown above are principally as follows:

Weighted average assumptions used to determine the net periodic benefit cost for the Plans

| | 2005 | 2004 | 2003 |
|--|------|------|------|
| Discount rate | 2.0% | 2.5% | 3.0% |
| Expected long-term rate of return on plan assets | 3.0% | 3.0% | 3.0% |
| Rate of expectable salary increase | 3.0% | 3.0% | 3.0% |

Weighted average assumptions used to determine the benefit obligations

| | 2005 | 2004 |
|--|------|------|
| Discount rate | 2.5% | 2.0% |
| Rate of expectable salary increase | 3.0% | 3.0% |

The Company's expected long-term rate of return on plan assets assumption is derived from a detailed study that includes a review of the asset allocation strategy, anticipated future long-term performance of

individual asset classes, risks and correlations for each of the asset classes that comprise the funds' asset mix.

The accumulated benefit obligations for the defined benefit plans of the Company are as follows:

| | Millions of Yen | | Millions of U.S. Dollars |
|--|-----------------|-----------|--------------------------|
| | 2005 | 2004 | 2005 |
| Accumulated benefit obligations, end of year | ¥ 144,975 | ¥ 153,274 | \$ 1,355 |

The employer's contributions expected to be paid to the Plans for the year ending March 31, 2006 is ¥8,650 million (\$81 million).

Benefits expected to be paid in the future are as follows:

| Year ending March 31, | Millions of Yen | Millions of U.S. Dollars |
|-----------------------|-----------------|--------------------------|
| 2006 | ¥ 6,536 | \$ 61 |
| 2007 | 6,878 | 64 |
| 2008 | 7,192 | 67 |
| 2009 | 7,317 | 68 |
| 2010 | 7,564 | 71 |
| 2011 - 2015 | 39,634 | 371 |
| Total | ¥ 75,121 | \$ 702 |

Most of the subsidiaries have unfunded retirement benefit plans and/or funded pension plans. Employees, other than directors, are entitled to, under most circumstances, upon mandatory retirement at normal retirement age or earlier termination of employment, lump-sum retirement benefits based on compensation at the time of retirement, years of service and other factors. As of March 31, 2005 and 2004, the benefit obligation of subsidiaries under these plans were ¥39,636 million (\$370 million) at a discount rate of mainly 2.8% and at an expectable salary increase rate of mainly 1.8% and ¥32,653 million at a discount rate of mainly 2.5% and at an expectable salary increase rate of mainly 1.5%, which were approximately equal to the aggregated fair value of plan assets and accrued pension and retirement benefits.

The total amounts charged to income by subsidiaries for the years ended March 31, 2005, 2004 and 2003 were ¥4,489 million (\$42 million), ¥4,932 million and ¥3,746 million, respectively.

In addition to unfunded retirement benefit plans or funded pension plans, certain domestic subsidiaries and associated companies also participate in a multiemployer defined benefit pension plan, recognizing the required contributions for a period as net pension cost and recognizing any contributions due and unpaid as a liability. The total amount of the domestic subsidiaries' contributions to the plan for the years ended March 31, 2005, 2004 and 2003 were ¥823 million (\$8 million), ¥1,431 million and ¥1,589 million, respectively.

14. Shareholders' Equity

(a) Common Stock and Additional Paid-in Capital

Under the Commercial Code of Japan ("the Code"), at least 50% of the proceeds of certain issues of common shares, including exercise of warrants, shall be credited to the common stock account. The remainder of the proceeds shall be credited to the additional paid-in capital. The Code permits, upon approval of the Board of Directors, transfer of amounts from additional paid-in capital to the common stock account.

(b) Appropriated for Legal Reserve

The Code provides that at least 10% of all cash dividend payments and bonuses to directors, made as an appropriation of retained earnings applicable to each fiscal period, shall be appropriated as a legal reserve until an aggregate amount of additional paid-in capital and legal reserve equals 25% of common stock. The legal reserve may be used to eliminate or reduce a deficit, transferred to common stock, or transferred to retained earnings until an aggregate amount of additional paid-in capital and the legal reserve equals 25% of common stock, by resolution of the shareholders.

(c) Unappropriated Retained Earnings and Dividends

Retained earnings available for dividends under the Code is based on the amount recorded in the Company's general accounting records maintained in accordance with accounting principles generally accepted in Japan. The U.S. GAAP adjustments included in the accompanying consolidated financial statements but not recorded in the general accounting records, as explained under "Summary of Significant Accounting Policies" in Note 2, have no effect in determining retained earnings available for dividends under the Code.

The Code limits the amount of retained earnings available for dividends. Retained earnings of ¥154,177 million (\$1,441 million) and ¥148,392 million, shown by the Company's accounting records as of March 31, 2005 and 2004, respectively, exclusive of the amount previously appropriated for legal reserve, were not restricted by the limitations under the Code.

The Code permits transfers, upon shareholder approval, of a portion of unappropriated retained earnings available for dividends to common stock without issuance of any shares.

Dividends are approved by the shareholders at the meeting held subsequent to the statutory fiscal period to which the dividends are payable to shareholders. Interim dividends are approved by the Board of Directors for the interim six-month period. Dividends are reported in the accompanying Consolidated Statements of Shareholders' Equity and Comprehensive Income when approved.

The Board of Directors intends to recommend to the shareholders, at the general meeting to be held on June 24, 2005, the declaration of a cash dividend to shareholders of record as of March 31, 2005 of ¥7 (\$0.07) per share for a total of ¥8,427 million (\$79 million).

(d) Stock Option Plan

The Company has stock option plans for directors, executive officers of the Company, and corporate officers under the Company's qualification system. Under the plans, each stock option granted entitles the recipient to acquire 1,000 shares of common stock at an exercise price equal to the greater of (i) 105% of the average closing market price of the Company's common stock on the Tokyo Stock Exchange for the calendar month before the grant date (excluding days when there were no transactions), or (ii) the closing market price of the Company's common stock on the Tokyo Stock Exchange on the grant date (or the closing market price on the day immediately preceding such date, if there were no transactions on such date).

The options granted vested 100% at grant date. The options granted are exercisable starting April 1 of the fiscal year after the fiscal year in which they are granted. They are exercisable for four years and three months from that date. The Company recognized no compensation expense related to the fixed price stock option plans for the years ended March 31, 2005, 2004 and 2003, because no options were granted at a price below the market price on grant date.

On June 22, 2004, the shareholders authorized the issue of new stock options up to 184,000 shares of common stock before the next shareholders meeting. Options for 181,000 shares were granted under this authorization. The Board intends to propose to the shareholders at the general meeting to be held on June 24, 2005, the authorization of an additional issue of new stock options for up to 177,000 shares of common stock.

The following table summarizes information about stock option activity for the years ended March 31, 2005, 2004 and 2003:

| | 2005 | | | 2004 | | 2003 | |
|--|------------------|---------------------------------|---------------------------------|------------------|---------------------------------|------------------|---------------------------------|
| | Number of shares | Weighted average exercise price | Weighted average exercise price | Number of shares | Weighted average exercise price | Number of shares | Weighted average exercise price |
| | | Yen | U.S. Dollars | | Yen | | Yen |
| Outstanding, beginning of year | 487,000 | ¥ 798 | \$ 7 | 391,000 | ¥ 890 | 301,000 | ¥ 1,003 |
| Granted | 181,000 | 873 | 8 | 167,000 | 632 | 159,000 | 729 |
| Exercised | 48,000 | 738 | 7 | — | — | — | — |
| Cancelled or expired | 90,000 | 818 | 8 | 71,000 | 910 | 69,000 | 1,012 |
| Outstanding, end of year | 530,000 | 826 | 8 | 487,000 | 798 | 391,000 | 890 |
| Options exercisable, end of year | 357,000 | ¥ 803 | \$ 8 | 320,000 | ¥ 885 | 232,000 | ¥ 1,000 |

The following table summarizes information about stock options outstanding and exercisable as of March 31, 2005:

| Exercisable price range | Outstanding | | | | Exercisable | | |
|-------------------------|------------------|---------------------------------|---------------------------------|---------------------------------|------------------|---------------------------------|---------------------------------|
| | Number of shares | Weighted average exercise price | Weighted average exercise price | Weighted average remaining life | Number of shares | Weighted average exercise price | Weighted average exercise price |
| | | Yen | U.S. Dollars | | | Yen | U.S. Dollars |
| ¥ 601 — 800 | 220,000 | ¥ 672 | \$ 6 | 2.84 | 220,000 | ¥ 672 | \$ 6 |
| 801 — 1,000 | 242,000 | 869 | 8 | 3.39 | 69,000 | 858 | 8 |
| 1,001 — 1,200 | 68,000 | 1,171 | 11 | 0.25 | 68,000 | 1,171 | 11 |
| | 530,000 | ¥ 826 | \$ 8 | 2.76 | 357,000 | ¥ 803 | \$ 8 |

15. Other Comprehensive Income (Loss)

Changes in each component of accumulated other comprehensive income (loss) for the years ended March 31, 2005, 2004 and 2003 are as follows:

| | Millions of Yen | | | Millions of U.S. Dollars |
|---|-----------------|------------|------------|--------------------------|
| | 2005 | 2004 | 2003 | 2005 |
| Net unrealized holding gains (losses) on securities available-for-sale: | | | | |
| Balance, beginning of year | ¥ 70,108 | ¥ (9,377) | ¥ 21,076 | \$ 655 |
| Adjustment for the year | 28,543 | 79,485 | (30,453) | 267 |
| Balance, end of year | ¥ 98,651 | ¥ 70,108 | ¥ (9,377) | \$ 922 |
| Foreign currency translation adjustments: | | | | |
| Balance, beginning of year | ¥ (80,896) | ¥ (54,797) | ¥ (40,885) | \$ (756) |
| Adjustment for the year | 755 | (26,099) | (13,912) | 7 |
| Balance, end of year | ¥ (80,141) | ¥ (80,896) | ¥ (54,797) | \$ (749) |
| Net unrealized gains (losses) on derivatives: | | | | |
| Balance, beginning of year | ¥ (449) | ¥ (819) | ¥ (941) | \$ (4) |
| Adjustment for the year | (978) | 370 | 122 | (9) |
| Balance, end of year | ¥ (1,427) | ¥ (449) | ¥ (819) | \$ (13) |
| Total accumulated other comprehensive income (loss): | | | | |
| Balance, beginning of year | ¥ (11,237) | ¥ (64,993) | ¥ (20,750) | \$ (105) |
| Adjustment for the year | 28,320 | 53,756 | (44,243) | 265 |
| Balance, end of year | ¥ 17,083 | ¥ (11,237) | ¥ (64,993) | \$ 160 |

Tax effects allocated to each component of other comprehensive income (loss) are as follows:

2005:

| | Millions of Yen | | |
|--|-----------------|--------------------------|-------------------|
| | Pretax amount | Tax (expense) or benefit | Net-of-tax amount |
| Net unrealized holding gains on securities available-for-sale: | | | |
| Unrealized holding gains arising during the year | ¥ 62,481 | ¥ (27,133) | ¥ 35,348 |
| Reclassification adjustment for gains included in net income | (11,762) | 4,957 | (6,805) |
| Adjustment for the year | 50,719 | (22,176) | 28,543 |
| Foreign currency translation adjustments: | | | |
| Aggregated adjustment for the year resulting from translation of foreign currency financial statements | 708 | (436) | 272 |
| Reclassification adjustment for losses included in net income | 554 | (71) | 483 |
| Adjustment for the year | 1,262 | (507) | 755 |
| Net unrealized losses on derivatives: | | | |
| Unrealized losses arising during the year | (2,460) | 782 | (1,678) |
| Effect of the change in the reporting period of affiliates | 78 | (32) | 46 |
| Reclassification adjustment for losses included in net income | 1,018 | (364) | 654 |
| Adjustment for the year | (1,364) | 386 | (978) |
| Other comprehensive income | ¥ 50,617 | ¥ (22,297) | ¥ 28,320 |

2004:

| | Millions of Yen | | |
|--|-----------------|--------------------------|-------------------|
| | Pretax amount | Tax (expense) or benefit | Net-of-tax amount |
| Net unrealized holding gains on securities available-for-sale: | | | |
| Unrealized holding gains arising during the year | ¥ 174,138 | ¥ (71,131) | ¥ 103,007 |
| Reclassification adjustment for gains included in net income | (39,754) | 16,232 | (23,522) |
| Adjustment for the year | 134,384 | (54,899) | 79,485 |
| Foreign currency translation adjustments: | | | |
| Aggregated adjustment for the year resulting from translation of foreign currency financial statements | (22,062) | (3,854) | (25,916) |
| Reclassification adjustment for gains included in net income | (183) | — | (183) |
| Adjustment for the year | (22,245) | (3,854) | (26,099) |
| Net unrealized gains on derivatives: | | | |
| Unrealized gains arising during the year | 162 | (66) | 96 |
| Reclassification adjustment for losses included in net income | 465 | (191) | 274 |
| Adjustment for the year | 627 | (257) | 370 |
| Other comprehensive income | ¥ 112,766 | ¥ (59,010) | ¥ 53,756 |

2003:

| | Millions of Yen | | |
|--|-----------------|--------------------------|-------------------|
| | Pretax amount | Tax (expense) or benefit | Net-of-tax amount |
| Net unrealized holding losses on securities available-for-sale: | | | |
| Unrealized holding losses arising during the year | ¥ (92,777) | ¥ 36,946 | ¥ (55,831) |
| Reclassification adjustment for losses included in net income | 42,530 | (17,152) | 25,378 |
| Adjustment for the year | (50,247) | 19,794 | (30,453) |
| Foreign currency translation adjustments: | | | |
| Aggregated adjustment for the year resulting from translation of foreign currency financial statements | (17,370) | 709 | (16,661) |
| Reclassification adjustment for losses included in net income | 2,749 | — | 2,749 |
| Adjustment for the year | (14,621) | 709 | (13,912) |
| Net unrealized gains on derivatives: | | | |
| Unrealized losses arising during the year | (335) | 137 | (198) |
| Reclassification adjustment for losses included in net income | 542 | (222) | 320 |
| Adjustment for the year | 207 | (85) | 122 |
| Other comprehensive loss | ¥ (64,661) | ¥ 20,418 | ¥ (44,243) |

2005:

| | Millions of U.S. Dollars | | |
|--|--------------------------|--------------------------|-------------------|
| | Pretax amount | Tax (expense) or benefit | Net-of-tax amount |
| Net unrealized holding gains on securities available-for-sale: | | | |
| Unrealized holding gains arising during the year | \$ 584 | \$ (253) | \$ 331 |
| Reclassification adjustment for gains included in net income | (110) | 46 | (64) |
| Adjustment for the year | 474 | (207) | 267 |
| Foreign currency translation adjustments: | | | |
| Aggregated adjustment for the year resulting from translation of foreign currency financial statements | 7 | (4) | 3 |
| Reclassification adjustment for losses included in net income | 5 | (1) | 4 |
| Adjustment for the year | 12 | (5) | 7 |
| Net unrealized losses on derivatives: | | | |
| Unrealized losses arising during the year | (23) | 7 | (16) |
| Effect of the change in the reporting period of affiliates | 1 | (0) | 1 |
| Reclassification adjustment for losses included in net income | 9 | (3) | 6 |
| Adjustment for the year | (13) | 4 | (9) |
| Other comprehensive income | \$ 473 | \$ (208) | \$ 265 |

16. Derivatives and Hedging Activities

Risk management policy

The Companies operate internationally, exposing them to the risk of changes in foreign exchange rates, interest rates and commodity prices. Derivative financial instruments are comprised principally of foreign exchange contracts, interest rate swaps and commodity future contracts utilized by the Company and certain of its subsidiaries to reduce these risks. The Companies assess foreign currency exchange rate risk, interest rate risk and commodity price risk by continually monitoring changes in these exposures and by evaluating hedging opportunities. The Companies hold or issue commodity derivatives for trading purposes. The Companies are also exposed to credit-related losses in the event of non-performance by counterparties to derivative financial instruments, but it is not expected that any counterparties will fail to meet their obligations, because most of the counterparties are internationally recognized financial institutions and contracts are diversified across a number of major financial institutions.

Foreign currency exchange rate risk management

The Companies operate internationally and are exposed to foreign currency risks related to purchasing, selling, financing and investing in currencies other than the local currencies in which the Companies operate. The Companies' strategy to manage foreign currency risks is to net foreign currency exposures on recognized assets, liabilities and unrecognized firm commitments by taking advantage of natural offsets, and purchase foreign exchange forward contracts and other contracts to preserve the economic value of cash flows in non-functional currencies.

Interest rate risk management

The Companies' exposure to the market risk of changes in interest rates relate primarily to its debt obligations. The fixed-rate debt obligations expose the Companies to variability in their fair values due to changes in interest rates. To manage the variability in fair values caused by interest rate changes, the Companies enter into interest rate swaps when it is determined to be appropriate based on market conditions. The interest rate swaps change the fixed-rate debt obligations to variable-rate debt obligations by entering into receive-fixed, pay-variable interest rate swaps. The hedging relationship between the interest rate swaps and the hedged debt obligations is highly effective in achieving offsetting changes in fair values resulting from interest rate risk.

Commodity price risk management

The Companies are exposed to price fluctuations of commodities used in their trading and other operating activities. To hedge the variability in commodity prices, the Companies enter into commodity futures, forwards and swaps contracts. These contracts relate principally to precious metals, nonferrous metals, crude oil and agricultural products.

Fair-value hedges

Fair-value hedges are hedges that eliminate the risk of changes in the fair values of assets and liabilities. The Companies use interest rate swaps to hedge the change of fair value on fixed-rate borrowings used to fund assets earning interest at variable rates. Changes in the fair value of derivatives designated as fair-value hedges are recorded in earnings and are offset by corresponding changes in the fair value of the hedged item to the extent of hedge effectiveness.

Cash-flow hedges

Cash-flow hedges are hedges that use derivatives to offset the variability of expected future cash flows. The Companies use interest rate swaps to hedge the variability of cash flows related to floating-rate borrowings. The Companies record changes in the fair value of the interest rate swaps in other comprehensive income (loss) as a separate component of shareholders' equity. Such amounts are released to earnings contemporaneously when the hedged item affects earnings. For the year ended March 31, 2005, net derivative losses of ¥654 million (\$6 million), net of related income tax benefit of ¥364 million (\$3 million), were reclassified into earnings. For the year ended March 31, 2004, net derivative losses of ¥274 million, net of related income tax benefit of ¥191 million, were likewise reclassified. As of March 31, 2005, the amount that was expected to be reclassified into earnings, net of the related tax benefit, within the next fiscal year was ¥635 million (\$6 million).

Derivatives not designated as hedges

SFAS No. 133 specifies criteria that must be met in order to apply hedge accounting. For example, hedge accounting is not permitted for hedged items that are remeasured with the changes in fair-value attributable to the hedged risk reported currently in earnings. The Companies use derivatives to hedge exposures when it makes economic sense to do so, including circumstances in which the hedging relationship does not qualify for hedge accounting.

The Companies use foreign exchange forward contracts to economically hedge the fluctuations of foreign exchange rates on foreign currency assets, liabilities and unrecognized firm commitments. The Companies also enter into commodity forwards, futures and swap contracts to economically hedge their inventories and unrecognized firm commitments against market price fluctuations. Certain commodity derivatives are entered into for trading purposes in extent of an approval of the management. These derivatives do not qualify for hedge accounting and any changes in their fair value are recognized to earnings.

Earnings effects of derivatives

For the years ended March 31, 2005, 2004 and 2003, the amount of hedge ineffectiveness recognized on fair-value hedges was gains of ¥3 million (\$0 million), losses of ¥2 million and gains of ¥6 million, respectively. There were no gains or losses excluded from the assessment of hedge effectiveness for the years ended March 31, 2005, 2004 and 2003.

In the context of hedging relationships, “Effectiveness” refers to the degree of achieving offsetting changes in fair value or offsetting the variability in cash flows attributable to the risk being hedged.

Management continuously assesses effectiveness of these derivative transactions and market risks surrounding these transactions to formulate the Companies’ policy regarding derivative transactions.

17. Financial Instruments

In accordance with the requirements of SFAS No. 107, “Disclosures about Fair Value of Financial Instruments,” the Companies have provided the following fair value estimates and information about valuation methodologies.

Quoted market prices, where available, are used to estimate fair values of financial instruments. However, quoted market prices are not available for a substantial portion of the Companies’ financial instruments, and, therefore, fair values for such financial instruments are estimated using discounted cash flow analysis or other valuation techniques as deemed appropriate.

Cash, Cash Equivalents, Short-Term Investments, Accounts Receivable, Accounts Payable and Note Payable

The carrying amount approximates fair value of these instruments because of their short-term maturities.

Marketable Securities and Other Investments

The fair values of marketable securities are estimated using quoted market prices. Other investments include investments in common stock of non-traded and unaffiliated companies such as customers and suppliers, and investments in non-listed preferred stock of certain financial institutions. It is not practicable to estimate the fair value of investments in unlisted common stock because of the lack of a market price and difficulty in estimating fair value without incurring excessive cost (see Note 5).

Non-Current Trade Receivables and Advances to Associated Companies

The fair values of non-current trade receivables including long-term loans receivable, except for loans with floating rates whose carrying amount

approximates fair value, are estimated by discounted cash flow analysis, using interest rates currently being offered for loans or accounts receivable with similar terms to borrowers or customers of similar credit quality and remaining maturities.

Long-Term Debt

The fair values of long-term debt, except for debt with floating rates whose carrying amount approximates fair value, are estimated by discounted cash flow analysis, using rates currently available for similar types of borrowings with similar terms and remaining maturities.

Guarantee of Third Party Debt

As a result of the adoption of FASB Interpretation No. 45, “Guarantor’s Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others,” the fair values of financial guarantees are estimated based on the premiums received or receivables by guarantors in an arm’s length transactions with unrelated parties (see Note 22).

Interest Rate Swaps, Currency Swap Agreements and Currency Option Contracts

The fair values of interest rate swaps, currency swap agreements and currency option contracts are estimated by obtaining quotes from brokers and other appropriate valuation techniques based on information available to the Companies.

Foreign Exchange Forward Contracts

The fair values of foreign exchange forward contracts are estimated based on market prices for contracts with similar terms.

The estimated fair values of certain financial instruments and derivative financial instruments as of March 31, 2005 and 2004 were as follows:

| | Millions of Yen | | | Millions of U.S. Dollars | | |
|---|-----------------|-----------------|------------|--------------------------|-----------------|------------|
| | Notional amount | Carrying amount | Fair value | Notional amount | Carrying amount | Fair value |
| As of March 31, 2005: | | | | | | |
| Financial Assets: | | | | | | |
| Non-current trade receivables and advances to associated companies, less allowance for doubtful receivables . . | ¥ — | ¥ 669,716 | ¥ 674,267 | \$ — | \$ 6,259 | \$ 6,302 |
| Financial Liabilities: | | | | | | |
| Long-term debt, including current maturities . . | — | 2,652,185 | 2,664,913 | — | 24,787 | 24,906 |
| Derivative Financial Instruments (Assets): | | | | | | |
| Interest rate swaps | 819,758 | 32,467 | 32,467 | 7,661 | 303 | 303 |
| Currency swap agreements, and currency options | 129,197 | 7,995 | 7,995 | 1,207 | 75 | 75 |
| Foreign exchange forward contracts | 100,874 | 1,490 | 1,490 | 943 | 14 | 14 |
| Derivative Financial Instruments (Liabilities): | | | | | | |
| Interest rate swaps | 125,821 | 298 | 298 | 1,176 | 3 | 3 |
| Currency swap agreements, and currency options | 38,683 | 1,870 | 1,870 | 362 | 17 | 17 |
| Foreign exchange forward contracts | 410,412 | 7,173 | 7,173 | 3,836 | 67 | 67 |
| As of March 31, 2004: | | | | | | |
| Financial Assets: | | | | | | |
| Non-current trade receivables and advances to associated companies, less allowance for doubtful receivables . . | ¥ — | ¥ 693,513 | ¥ 701,183 | | | |
| Financial Liabilities: | | | | | | |
| Long-term debt, including current maturities . . | — | 2,549,037 | 2,561,723 | | | |
| Derivative Financial Instruments (Assets): | | | | | | |
| Interest rate swaps | 757,677 | 30,597 | 30,597 | | | |
| Currency swap agreements, and currency options | 101,824 | 6,259 | 6,259 | | | |
| Foreign exchange forward contracts | 208,210 | 4,604 | 4,604 | | | |
| Derivative Financial Instruments (Liabilities): | | | | | | |
| Interest rate swaps | 168,639 | 2,454 | 2,454 | | | |
| Currency swap agreements, and currency options | 17,818 | 1,405 | 1,405 | | | |
| Foreign exchange forward contracts | 223,527 | 9,031 | 9,031 | | | |

The Companies' global orientation in a variety of businesses with diverse customers and suppliers reduces concentrations of credit risks. The Companies deal with selected international financial institutions, with a certain credit rating or higher from the international statistical credit rating agency, in order to mitigate the credit risk exposure of derivatives with off-balance-sheet risk. Credit risk represents the possibility that the counterparties may be unable to perform under the terms of the agreements.

Management does not expect any material losses as a result of counterparty default on financial instruments. Credit risk is managed through the credit line approved by management and by monitoring the counterparties periodically. The Companies require collateral to the extent considered necessary. There was no major customer comprising more than 10% of the sales transactions with the Companies for the years ended March 31, 2005, 2004 and 2003.

18. Net Income Per Share

A reconciliation of the numerators and denominators of the basic and diluted net income per share computations for the years ended March 31, 2005, 2004 and 2003 is as follows:

| Income (Numerator) | Millions of Yen | | | Millions of U.S. Dollars |
|--|-----------------|----------|----------|--------------------------|
| | 2005 | 2004 | 2003 | 2005 |
| Net income — basic | ¥ 85,073 | ¥ 66,621 | ¥ 13,874 | \$ 795 |
| Effect of dilutive securities: | | | | |
| 1.5% Japanese yen convertible debentures, due 2004 | — | 331 | 331 | — |
| Net income — diluted | ¥ 85,073 | ¥ 66,952 | ¥ 14,205 | \$ 795 |

| Shares (Denominator) | Number of shares | | | |
|--|------------------|---------------|---------------|--|
| | 2005 | 2004 | 2003 | |
| Weighted-average shares — basic | 1,168,142,925 | 1,063,190,319 | 1,063,908,266 | |
| Dilutive effect of: | | | | |
| Stock options | 54,334 | 9,287 | — | |
| 1.5% Japanese yen convertible debentures, due 2004 | — | 28,854,764 | 28,854,764 | |
| Weighted-average shares — diluted | 1,168,197,259 | 1,092,054,370 | 1,092,763,030 | |

| | Yen | | | U.S. Dollars |
|-----------------------|---------|---------|---------|--------------|
| | 2005 | 2004 | 2003 | 2005 |
| Net income per share: | | | | |
| Basic | ¥ 72.83 | ¥ 62.66 | ¥ 13.04 | \$ 0.68 |
| Diluted | 72.82 | 61.31 | 13.00 | 0.68 |

19. Segment Information

The Companies conduct business through the nine industry-based business segments as described in Note 1 and two sets of regional operations; domestic and overseas described as follows.

Domestic Regional Business Units and Offices — Domestic Regional Business Units and Offices segment conducts domestic regional operations in three regional business units, focused in the Kansai, Chubu and Kyushu-Okinawa regions, and two other regional offices. This region-focused operation conducts business activities in all industry sectors based on their specialized knowledge of the region. The region-focused operation also works together on certain projects with the industry-based business segments in order to develop products and services that are more focused on that particular region.

Overseas Subsidiaries and Branches — The Overseas Subsidiaries and Branches Units segment includes subsidiaries, branches located throughout the world and representative offices in China, with the largest

operations in the United States, United Kingdom, and China. This region-focused operation conducts business activities in all industry sectors based on their specialized knowledge of the region. The region-focused operation also works together on certain projects with the industry-based business segments in order to develop products and services that are more focused on that particular region.

Each business segment operates with a degree of autonomy in pursuing strategic goals, managing operations and ensuring accountability. Each business segment also has its own planning and administration department and separate financial reporting. The reportable segments are organized based on the nature of products and services provided and on certain specific domestic and overseas region that oversee the business activities of all business in those regions. Segment financial information is evaluated regularly by the chief operating decision maker in order to assess performance and determine the allocation of resources.

Information by operating segment for the years ended March 31, 2005, 2004 and 2003 are summarized as follows:

Operating Segments:

| Segment | Millions of Yen | | | | |
|--|-----------------|--------------|------------|-------------|-----------------------------|
| | Revenues | Gross profit | Net income | Assets | Total trading transactions* |
| 2005: | | | | | |
| Metal Products | ¥ 238,037 | ¥ 49,904 | ¥ 13,294 | ¥ 472,640 | ¥ 1,096,556 |
| Transportation & Construction Systems | 623,313 | 113,263 | 13,500 | 871,470 | 1,571,179 |
| Machinery & Electric | 124,204 | 32,176 | 3,836 | 457,367 | 1,462,786 |
| Media, Electronics & Network | 83,789 | 44,089 | 24,846 | 374,977 | 448,783 |
| Chemical | 57,952 | 28,498 | 4,669 | 217,234 | 525,677 |
| Mineral Resources & Energy | 82,294 | 35,155 | 14,881 | 497,078 | 1,732,578 |
| Consumer Goods & Service | 327,525 | 98,922 | 4,601 | 325,102 | 776,920 |
| Materials & Real Estate | 134,053 | 38,672 | (8,441) | 606,132 | 385,440 |
| Financial & Logistics | 108,341 | 17,043 | 2,768 | 232,792 | 134,205 |
| Domestic Regional Business Units and Offices | 66,274 | 41,222 | 4,701 | 396,207 | 1,070,653 |
| Overseas Subsidiaries and Branches | 221,373 | 78,133 | 22,435 | 625,377 | 1,318,628 |
| Segment Total | 2,067,155 | 577,077 | 101,090 | 5,076,376 | 10,523,405 |
| Corporate and Eliminations | (17,856) | (13,947) | (16,017) | 456,751 | (624,807) |
| Consolidated | ¥ 2,049,299 | ¥ 563,130 | ¥ 85,073 | ¥ 5,533,127 | ¥ 9,898,598 |

2004:

| Segment | Millions of Yen | | | | |
|--|-----------------|--------------|------------|-------------|-----------------------------|
| | Revenues | Gross profit | Net income | Assets | Total trading transactions* |
| Metal Products | ¥ 203,274 | ¥ 41,965 | ¥ 7,600 | ¥ 390,391 | ¥ 976,822 |
| Transportation & Construction Systems | 557,760 | 98,586 | 9,555 | 792,960 | 1,535,512 |
| Machinery & Electric | 78,681 | 28,235 | 1,789 | 435,727 | 1,329,198 |
| Media, Electronics & Network | 82,287 | 40,758 | 7,473 | 374,952 | 418,226 |
| Chemical | 42,485 | 22,791 | (140) | 174,866 | 429,918 |
| Mineral Resources & Energy | 72,070 | 27,126 | 7,127 | 345,682 | 1,420,501 |
| Consumer Goods & Service | 303,637 | 90,440 | 5,789 | 304,593 | 831,403 |
| Materials & Real Estate | 87,096 | 47,830 | 9,150 | 615,253 | 366,971 |
| Financial & Logistics | 76,509 | 15,675 | 2,441 | 193,540 | 96,626 |
| Domestic Regional Business Units and Offices | 61,985 | 40,437 | 1,661 | 379,277 | 1,156,594 |
| Overseas Subsidiaries and Branches | 162,043 | 55,767 | 7,006 | 493,258 | 1,151,742 |
| Segment Total | 1,727,827 | 509,610 | 59,451 | 4,500,499 | 9,713,513 |
| Corporate and Eliminations | (19,231) | (8,278) | 7,170 | 511,966 | (515,631) |
| Consolidated | ¥ 1,708,596 | ¥ 501,332 | ¥ 66,621 | ¥ 5,012,465 | ¥ 9,197,882 |

2003:

| Segment | Millions of Yen | | | | |
|--|-----------------|--------------|------------|-------------|-----------------------------|
| | Revenues | Gross profit | Net income | Assets | Total trading transactions* |
| Metal Products | ¥ 157,567 | ¥ 37,179 | ¥ 6,341 | ¥ 344,055 | ¥ 920,406 |
| Transportation & Construction Systems | 431,282 | 86,154 | 5,640 | 764,872 | 1,370,104 |
| Machinery & Electric | 88,293 | 28,622 | 1,827 | 451,214 | 1,431,458 |
| Media, Electronics & Network | 81,940 | 40,870 | 8,527 | 339,205 | 372,712 |
| Chemical | 42,672 | 23,556 | 1,067 | 186,508 | 403,444 |
| Mineral Resources & Energy | 80,543 | 31,626 | 3,857 | 309,513 | 1,412,064 |
| Consumer Goods & Service | 278,920 | 86,052 | 5,293 | 271,461 | 866,143 |
| Materials & Real Estate | 89,087 | 57,811 | (5,729) | 602,808 | 493,303 |
| Financial & Logistics | 78,776 | 15,506 | 1,998 | 161,539 | 112,106 |
| Domestic Regional Business Units and Offices | 62,103 | 41,781 | 2,466 | 416,567 | 1,292,510 |
| Overseas Subsidiaries and Branches | 171,698 | 59,335 | 7,127 | 503,706 | 1,102,333 |
| Segment Total | 1,562,881 | 508,492 | 38,414 | 4,351,448 | 9,776,583 |
| Corporate and Eliminations | (24,553) | (12,043) | (24,540) | 504,709 | (547,007) |
| Consolidated | ¥ 1,538,328 | ¥ 496,449 | ¥ 13,874 | ¥ 4,856,157 | ¥ 9,229,576 |

2005:

Millions of U.S. Dollars

| Segment | Revenues | Gross profit | Net income | Assets | Total trading transactions* |
|--|-----------|--------------|------------|-----------|-----------------------------|
| Metal Products | \$ 2,225 | \$ 466 | \$ 124 | \$ 4,417 | \$ 10,248 |
| Transportation & Construction Systems | 5,825 | 1,059 | 126 | 8,145 | 14,684 |
| Machinery & Electric | 1,161 | 301 | 36 | 4,274 | 13,671 |
| Media, Electronics & Network | 783 | 412 | 232 | 3,504 | 4,194 |
| Chemical | 542 | 266 | 44 | 2,030 | 4,913 |
| Mineral Resources & Energy | 769 | 329 | 139 | 4,646 | 16,193 |
| Consumer Goods & Service | 3,061 | 925 | 43 | 3,038 | 7,261 |
| Materials & Real Estate | 1,253 | 361 | (79) | 5,665 | 3,602 |
| Financial & Logistics | 1,012 | 159 | 26 | 2,176 | 1,254 |
| Domestic Regional Business Units and Offices | 619 | 385 | 44 | 3,703 | 10,006 |
| Overseas Subsidiaries and Branches | 2,069 | 730 | 210 | 5,845 | 12,324 |
| Segment Total | 19,319 | 5,393 | 945 | 47,443 | 98,350 |
| Corporate and Eliminations | (167) | (130) | (150) | 4,268 | (5,840) |
| Consolidated | \$ 19,152 | \$ 5,263 | \$ 795 | \$ 51,711 | \$ 92,510 |

Corporate assets consist primarily of cash and cash equivalents and marketable securities maintained for general corporate purposes. Transfers between segments are made at arm's-length prices.

*Total trading transactions represents the gross transaction volume of trading activities, or the nominal aggregate value of the transactions for which the Companies act as principal or as agent. Total trading transactions is a measure commonly used by Japanese trading companies. It is not to be construed as equivalent to, or a substitute for, sales or revenues under U.S. GAAP.

Geographic Information:

2005:

Millions of Yen

Millions of U.S. Dollars

| | Revenues | Long-lived assets | Revenues | Long-lived assets |
|------------------|-------------|-------------------|-----------|-------------------|
| Japan | ¥ 1,182,592 | ¥ 646,031 | \$ 11,052 | \$ 6,038 |
| Asia | 144,541 | 23,041 | 1,351 | 215 |
| North America: | | | | |
| U.S. | 267,088 | 82,667 | 2,496 | 773 |
| Other | 90,473 | 12,868 | 846 | 120 |
| Europe | 249,233 | 101,906 | 2,329 | 952 |
| Other | 115,372 | 62,284 | 1,078 | 582 |
| Total | ¥ 2,049,299 | ¥ 928,797 | \$ 19,152 | \$ 8,680 |

2004:

Millions of Yen

| | Revenues | Long-lived assets |
|------------------|-------------|-------------------|
| Japan | ¥ 985,172 | ¥ 741,741 |
| Asia | 117,667 | 21,330 |
| North America: | | |
| U.S. | 194,218 | 29,438 |
| Other | 81,535 | 12,457 |
| Europe | 225,121 | 74,705 |
| Other | 104,883 | 65,878 |
| Total | ¥ 1,708,596 | ¥ 945,549 |

2003:

| | Millions of Yen | |
|------------------|-----------------|-------------------|
| | Revenues | Long-lived assets |
| Japan | ¥ 925,556 | ¥ 759,630 |
| Asia | 94,765 | 20,855 |
| North America: | | |
| U.S. | 193,074 | 37,346 |
| Other | 70,735 | 13,223 |
| Europe | 177,336 | 76,365 |
| Other | 76,862 | 33,036 |
| Total | ¥ 1,538,328 | ¥ 940,455 |

20. Foreign Exchange Gains and Losses

Transaction gains and losses resulting from translating assets and liabilities denominated in a currency other than the functional currency of the reporting entity or from settling such items are included in earnings as they arise. Net foreign currency transaction gains of ¥2,097 million (\$20

million), losses of ¥3,463 million, and losses of ¥4,477 million were included in the determination of net income for the years ended March 31, 2005, 2004 and 2003, respectively.

21. Leases

Lessor

The Companies lease vehicles, vessels, service equipment, and others under arrangements which are classified as direct financing leases under SFAS No. 13, "Accounting for Leases."

Net investments in direct financing leases at March 31, 2005 and 2004, included in "Receivables—trade" and "Long-term receivables" in the accompanying Consolidated Balance Sheets, are as follows:

| | Millions of Yen | | Millions of U.S. Dollars |
|--|-----------------|-----------|--------------------------|
| | 2005 | 2004 | 2005 |
| Gross investments in direct financing leases | ¥ 201,899 | ¥ 219,935 | \$ 1,887 |
| Unguaranteed residual value | 897 | 2,043 | 8 |
| Less: unearned income | (23,143) | (23,444) | (216) |
| Net investments | ¥ 179,653 | ¥ 198,534 | \$ 1,679 |

The Companies also lease aircraft, office buildings and other industrial properties and equipment to third parties under operating leases. As of March 31, 2005 and 2004, the cost of the leased property was ¥295,184 million (\$ 2,759 million) and ¥245,601 million, respectively, and

the accumulated depreciation of that was ¥132,960 million (\$1,243 million) and ¥104,965 million, respectively, and these are included in "Property and equipment" (see Note 9).

Future minimum lease payments to be received as of March 31, 2005 are as follows:

| Year ending March 31, | Millions of Yen | | | Millions of U.S. Dollars | | |
|---------------------------|-------------------------|------------------|-----------|--------------------------|------------------|----------|
| | Direct financing leases | Operating leases | Total | Direct financing leases | Operating leases | Total |
| 2006 | ¥ 60,862 | ¥ 46,491 | ¥ 107,353 | \$ 569 | \$ 434 | \$ 1,003 |
| 2007 | 43,511 | 32,249 | 75,760 | 407 | 301 | 708 |
| 2008 | 31,551 | 20,855 | 52,406 | 295 | 195 | 490 |
| 2009 | 22,660 | 12,617 | 35,277 | 212 | 118 | 330 |
| 2010 | 13,926 | 7,741 | 21,667 | 130 | 72 | 202 |
| 2011 and thereafter | 29,389 | 10,435 | 39,824 | 274 | 98 | 372 |
| Total | ¥ 201,899 | ¥ 130,388 | ¥ 332,287 | \$ 1,887 | \$ 1,218 | \$ 3,105 |

Lessee

The Companies lease office space and certain other assets under cancelable and non-cancelable operating leases. Total rental expenses under such cancelable and non-cancelable leases for the years ended March 31, 2005, 2004 and 2003 were ¥28,022 million (\$262 million), ¥25,411

million and ¥24,317 million, respectively. Certain lease contracts for equipment are classified as capital leases in conformity with SFAS No. 13 and are capitalized on the accompanying Consolidated Balance Sheets and included in "Property and equipment" (see Note 9).

As of March 31, 2005, the future minimum lease payments under capital lease and non-cancelable operating leases are as follows:

| Year ending March 31, | Millions of Yen | | | Millions of U.S. Dollars | | |
|---------------------------------------|-----------------|---------------------------------|----------|--------------------------|---------------------------------|--------|
| | Capital leases | Non-cancelable operating leases | Total | Capital leases | Non-cancelable operating leases | Total |
| 2006 | ¥ 22,256 | ¥ 17,802 | ¥ 40,058 | \$ 208 | \$ 166 | \$ 374 |
| 2007 | 16,758 | 15,358 | 32,116 | 157 | 143 | 300 |
| 2008 | 10,980 | 13,746 | 24,726 | 103 | 128 | 231 |
| 2009 | 5,906 | 12,359 | 18,265 | 55 | 116 | 171 |
| 2010 | 2,831 | 10,575 | 13,406 | 26 | 99 | 125 |
| 2011 and thereafter | 3,502 | 71,054 | 74,556 | 33 | 664 | 697 |
| | 62,233 | 140,894 | 203,127 | 582 | 1,316 | 1,898 |
| Less: amount representing interest .. | (3,858) | | | (36) | | |
| | ¥ 58,375 | | | \$ 546 | | |

22. Commitments and Contingent Liabilities

(a) Commitments

The Companies customarily enter into long-term purchase commitments for certain items, principally ocean transport vessels and industry materials, either at fixed prices or at basic purchase prices adjustable to market. Such purchase commitments are in most instances matched with counter-party sales contracts. Long-term purchase contracts at fixed prices or at basic purchase prices adjustable to market amounted to ¥529,126 million (\$4,945 million) as of March 31, 2005. Scheduled deliveries are at various dates through 2020.

The Companies also had long-term financing commitments of ¥26,029 million (\$243 million) as of March 31, 2005 for loans and investments in equity capital.

The following table provides the undiscounted maximum amount of potential future payments for each major group of guarantees:

| As of March 31, 2005: | Millions of Yen | Millions of U.S. Dollars |
|--|-----------------|--------------------------|
| Discounted trade notes receivable with banks | ¥ 42,738 | \$ 400 |
| Guarantees of indebtedness: | | |
| Associated companies | 31,042 | 290 |
| Third parties | 43,581 | 407 |
| Employees | 5,773 | 54 |
| Residual value guarantees | 11,770 | 110 |
| Total | ¥ 134,904 | \$ 1,261 |

Discounted Trade Note Receivable with Banks

The Companies are contingently liable for trade notes receivable sold to banks on a discounted basis with recourse to the Companies. These notes arise mainly from export transactions and mature through 2006. If an issuer of a note defaults on its payment, the Companies would be required to pay the banks for any loss. ¥27,587 million (\$258 million) of discounted trade notes receivable outstanding as of March 31, 2005 was covered by letters of credit, whereby other banks would be required to pay for any defaults by the issuers of the notes. The Companies provided an allowance for losses of ¥74 million (\$1 million) as of March 31, 2005 in "Other current liabilities" in the accompanying consolidated balance sheets for estimated losses on the discounted trade notes receivable.

Guarantees of Indebtedness for Associated Companies

The Companies provide guarantees on certain of their associated companies' borrowings from banks, payables to suppliers and other indebtedness. These guarantees mature through 2021. Guarantees with third party guarantee aggregated ¥975 million (\$9 million) as of March 31, 2005. The Companies would be obligated to reimburse the banks for losses, if any, if a borrower defaults on a guaranteed loan.

Guarantees of Indebtedness for Third Parties

The Companies also provide guarantees of indebtedness for third parties. These guarantees are arranged mainly with suppliers and customers and mature through 2015. The Companies must pay if a guaranteed

(b) Guarantees

The Companies enter into various guarantee agreements. These agreements arise in transactions related to enhancing the credit standings of associated companies, suppliers, buyers and employees, and residual values on operating leases.

FIN 45 requires that the Companies recognize the fair value of guarantee and indemnification arrangements issued or modified after December 31, 2002, if these arrangements are within the scope of the Interpretation. The carrying amounts of the liabilities recognized for the Companies' obligations as a guarantor under those guarantees as of March 31, 2005 were insignificant.

party defaults on a guaranteed indebtedness. Guarantees with third party guarantee aggregated ¥7,328 million (\$68 million) as of March 31, 2005. Certain of these guarantees are also collateralized by borrower assets.

Guarantees of Indebtedness for Employees

The Companies offer guarantees to banks for housing loans of employees as employee benefit. The maximum maturity of the guarantees is 25 years. The Companies would be obligated to reimburse the bank for losses, if any, if the employee defaults on a guaranteed loan. These guarantees are collateralized by the housing units related to the loans.

Residual Value Guarantees

The Companies also provide residual value guarantees to owners of transportation equipment leased by third parties under operating leases to compensate for the gap between fixed prices and actual disposal proceeds on dates specified in these contracts. These specified dates ranged from years 2012 to 2015 as of March 31, 2005. If the actual disposal amount of the equipment is less than the guaranteed value on the specified date, the Companies will be required to compensate for the shortfall so long as obligations by the lessee under the contract are satisfied. The current estimated future values of such transportation equipment are higher than the guaranteed values, and, accordingly, no allowance has been provided as of March 31, 2005.

Management does not anticipate incurring losses on the above commitments and guarantees in excess of established allowances.

(c) Litigation

(1) The Copper-Related Litigation

In June 1996, the Company announced that it had incurred significant losses arising from the decade-long unauthorized copper trading by a former employee.

As of March 31, 2005, the Company as a defendant is involved in one class action suit pending in Canada and one individual lawsuit pending against it in the U.S. The class action suit purports to represent Canadians and Canadian entities who purchased physical copper. The plaintiff asserts damages for civil conspiracy and conduct that is contrary to the Canadian Competition Act et al, in the amount of CA\$40 million and punitive and exemplary damages in the amount of CA\$10 million. The class action is now pending in Ontario Superior Court. The individual lawsuit in the U.S. has similar U.S. antitrust law claims, seeking at least about \$355 million in damages (before trebling). In November 2003, the Wisconsin federal court granted the motion to dismiss the case filed by the Company and rendered an order dismissing the case. In March 2004, the plaintiff appealed the case to the Court of Appeals for the Seventh Circuit. The Company expects to prevail as it has valid defense to these actions and intends to vigorously defend itself. However, it is not possible to predict or determine the outcome of such litigation, and accordingly, the Company can provide no assurance that it will prevail. An unfavorable outcome could have a material adverse impact on its

consolidated results of operations, liquidity and financial position.

In October 2004, the Company settled one case which it brought for the purpose of recovering losses arising from the unauthorized copper trading in the U.K. As of March 31, 2005, the Company is suing one company in Japan for the same purpose. Although in the lawsuit the Company is seeking approximately ¥27.8 billion in damages, in May 2004 the Tokyo District Court issued a judgment in favor of the defendant, and the Company has appealed to the Tokyo High Court. The suit is now pending in the High Court of Justice. No gain will be recognized in the accompanying Consolidated Financial Statements until the recoverable amount has been determined, the legal process complete, and a favorable outcome is assured.

Settlement received and related attorney fees incurred for the year ended March 31, 2005 are recognized to earnings in "Settlements on copper trading litigation" in the accompanying Consolidated Statements of Income.

(2) Other Litigation

In addition to the situation described in the preceding paragraph (1), the Companies are also involved in certain legal actions and claims incidental to its business. In the opinion of management, none of these actions or claims will have a material adverse effect on the financial position on result of operations of the Companies.

23. Subsequent Events

On April 28, 2005, the Company entered into a Share Exchange Agreement with Sumisho Auto Leasing Corporation, a majority-owned subsidiary, pursuant to which the Company will exchange shares of the Company for shares of Sumisho Auto Leasing Corporation held by minority shareholders and Sumisho Auto Leasing Corporation will become a wholly-owned subsidiary of the Company. The share exchange is expected to take place on August 2, 2005, and will be implemented in accordance with Article 358 of the Code. For each

Sumisho Auto Leasing Corporation share, 5.03 shares of the Company will be allotted. In connection with the share exchange, the Company will issue 45,994,320 new shares. No allotment will be made for the 10,271,000 shares of Sumisho Auto Leasing Corporation held by the Company. There will be no increase in the Companies' "Common stock" but there will be an increase in the Companies' "Additional paid-in capital" on the Consolidated Balance Sheets as a result of the share exchange.

Independent Auditors' Report



The Board of Directors and Shareholders
Sumitomo Corporation :

We have audited the accompanying consolidated balance sheets of Sumitomo Corporation and subsidiaries as of March 31, 2005 and 2004, and the related consolidated statements of income, shareholders' equity and comprehensive income, and cash flows for each of the years in the three-year period ended March 31, 2005, all expressed in yen. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Sumitomo Corporation and subsidiaries as of March 31, 2005 and 2004, and the results of their operations and their cash flows for each of the years in the three-year period ended March 31, 2005, in conformity with accounting principles generally accepted in the United States of America.

The accompanying consolidated financial statements as of and for the year ended March 31, 2005 have been translated into United States dollars solely for the convenience of the reader. We have audited the translation and, in our opinion, the consolidated financial statements expressed in Japanese yen have been translated into dollars on the basis set forth in note 2 of the notes to the consolidated financial statements.

KPMG AZSA & Co.

Tokyo, Japan
April 28, 2005

RISK FACTORS

Sumitomo Corporation and Subsidiaries

The factors described below may conceivably materially affect investors' decisions as risks relating to us and our subsidiaries. Unless otherwise specified, information concerning the future presented herein are forecasts based on our decisions, targets, certain premises or assumptions as of the last day (March 31, 2005) of the consolidated fiscal year and may differ materially from the actual results.

Risks Related to Our Business

The risk of our revenues and profitability fluctuating from period to period unexpectedly

Our results of operations for any quarter or year are not necessarily indicative of results to be expected in future periods. Our operating results have historically been, and we expect they will continue to be, subject to quarterly and yearly fluctuations as a result of a number of factors, including:

- changes in prevailing economic and other conditions relating to our businesses;
- variations in costs, sales prices and volume of our products and services, and the mix of products and services we offer;
- changes in customer demand and/or our supply chains, which in turn will often depend upon market conditions for the relevant products, the success of our customers' or suppliers' businesses, industry trends, and other factors;
- changes in the level of performance of our strategic investments, which in turn will affect our gains and losses on sales of such investments or may result in the write-off or impairment of such investments;
- changes in our asset prices, including equity, real estate and other assets, which in turn will affect our gains and losses on sales of such assets or may result in the write-off or impairment of such assets;
- changes in the financial and commodity markets; and
- changes in the credit quality of our customers.

As such, you should not rely on comparisons of our historical results of operations as an indication of our future performance.

The risk that we may not be able to achieve the managerial targets set forth in our medium-term business plans

As part of our efforts to strengthen our position as a leading global business enterprise, we intend to increase our profitability and our earnings base and to improve our financial strength and the efficiency and effectiveness of our operations. As part of these continuing efforts, we set and implement a medium-term business plan every two years.

In the medium-term business plan, we set certain quantitative and qualitative targets and undertake efforts to achieve such targets while monitoring the status of progress. The targets are set based on the gathering and analysis of information deemed appropriate at the time of such target-setting. However, since we may not be able to always gather all the necessary information, we may not be able to achieve the targets due to changes in the operating environment and other factors.

In our business plan, we use two key management measures that we call "risk-adjusted assets" and "risk-adjusted return ratio," which are targets set for each of our industry-based business units and for our company as a whole. These targets involve a certain statistical confidence level, estimates and assumptions. Since they are different from return on assets or any other measure of performance determined in accordance with U.S. GAAP, they may not be useful to all investors in making investment decisions.

The risk that economic conditions may change adversely for our business

We undertake operations in over 70 countries, including Japan. Since we are engaged in business activities and other transactions in a broad range of industrial sectors in Japan and abroad, we are affected by not only general Japanese economic conditions but also the economic conditions of the relevant countries in which we operate and the world economy as a whole.

Recently, economic conditions in key countries for our operations, such as the United States, Russia, Indonesia and other countries in Southeast Asia, have shown signs of recovery but have been adversely impacted by events such as the continued fear of future terrorist attacks and political instability. Although China has seen continuing growth, there have been increasing concerns with respect to its ability to maintain such growth. Some emerging markets in which we operate have experienced hyperinflation, currency depreciation, and liquidity crisis and may experience them again in the future.

As such, changes in economic conditions and consumer behavior in key countries for our operations, including Japan, may adversely affect our results of operations and financial condition.

Risks associated with intense competition

The markets for many of the industries in which we are involved are intensely competitive. For many of our businesses, we are involved at all levels of the supply chain and compete with companies that are engaged in certain of the same businesses as we are, but that are more concentrated in individual business segments. We also compete with other integrated trading companies in Japan, which often

establish and pursue similar strategic business plans as ours. Our competitors may have stronger relationships and associations with our current or potential customers, suppliers, counterparties and business partners. Our competitors may also have greater financial, technical, marketing, distribution, information, human and other resources than we do and may be stronger in certain of the market segments in which we operate.

In this intensely competitive environment, our results of operations will be adversely affected if we are unable to:

- anticipate and meet market trends to timely satisfy our customers' changing needs;
- maintain relationships with our customers and suppliers;
- maintain our global and regional network of associated companies and business partners;
- obtain financing to carry out our business plans on reasonable terms or at all; and
- adapt our cost structure to constantly changing market conditions so as to maintain our cost competitiveness.

Credit risk arising from customers and counterparties

We extend credit to our customers in the form of accounts receivable, advances, loans, guarantees and other means and therefore bear credit risk. Some of our customers are also companies in which we invest. In those cases, our potential exposure includes both credit risk and the investment exposure. We also enter into various swap and other derivative transactions largely as a part of our hedging activities and have counterparty payment risk on these contracts. If our customers or counterparties fail to meet their financial or contractual commitments to us, or if we fail to collect on our receivables, it could have a material adverse effect on our business, results of operations and financial condition.

We undertake efforts to manage credit risk by carrying out credit checks on customers based on our internal credit rating system, obtaining collateral or guarantees, and having a diversified customer base. We make allowances for doubtful receivables based on certain assumptions, estimates and assessments about the creditworthiness of our customers, the value of collateral we hold and other items.

However, such efforts may fail or be insufficient. Furthermore, these assumptions, estimates and assessments might be wrong. And if general economic conditions deteriorate, if other factors which were the basis for our assumptions, estimates and assessments change, or if we are adversely affected by other factors to an extent worse than anticipated, our actual losses could materially exceed our allowances.

Risks related to investment activities and our strategic business alliances

In connection with our corporate strategy and the development of our business opportunities, we have acquired or made investments in newly established or existing companies and intend to continue to do so in the future. And we sometimes extend credit, through such as credit sales, loans, and guaranties, to the companies in which we invest. As our business investments sometimes require the commitment of substantial capital resources, in some instances, we may be required to contribute additional funds. We may not be able to achieve the benefits we expect from such investments. In addition, since a substantial portion of our business investments is illiquid, we may not be able to exit from such investments at the time or in the manner we would like.

In order to curb such risk as much as possible, we in principle invest only in projects that meet the specified hurdle rate at inception of investment. At the same time, as for large, important projects that could have a major impact on the entire company, the Corporate Group has a restraining function on business segments through the Loan and Investment Committee, which analyzes project risks from an specialist view point and assesses whether or not to go ahead with them prior to the investment.

We sometimes enter into partnerships, joint ventures or strategic business alliances with other industry participants in a number of business segments, including with our competitors. In some cases, we cannot control the operations and the assets of the companies in which we invest nor can we make major decisions without the consent of other shareholders or participants or at all. Our business could be adversely affected in such cases or if we are unable to continue with one or more of our partnerships, joint ventures or strategic business alliances.

Fluctuations of interest rates, foreign currency exchange rates, and commodity prices

We rely on debt financing in the form of loans from financial institutions or the issuance of corporate bonds and commercial paper to finance our operations. We also often extend credit to our customers and suppliers in the form of loans, guarantees, advances and other financing means. For example, through several subsidiaries, we are engaged in motor vehicle financing and leasing businesses in Japan and other countries. Revenues and expenses and the fair value of our assets and liabilities arising from such business transactions, in some cases, are affected by interest rate fluctuations.

Foreign currency exchange rate fluctuations can affect the yen value of our investments denominated in foreign currencies as well as rev-

venues and expenses and our foreign currency-denominated assets and liabilities arising from business transactions and investments denominated in foreign currencies. Exchange rate fluctuations can also affect the yen value of the foreign currency financial statements of our foreign subsidiaries. Although we attempt to reduce such interest rate fluctuations and foreign currency exchange risks, primarily by using various derivative instruments, we are not able to fully insulate ourselves from the effects of interest rate fluctuations and exchange rate fluctuations.

As a major participant in the global commodities markets, we trade in a variety of commodities, including mineral, metal, chemical, energy and agricultural products and invest in natural resource development projects. As such, we may be adversely affected by the fluctuations in the prices of the relevant commodities. Although we attempt to reduce our exposure to price volatility by hedge-selling commodities, matching the quantity and timing of buying and selling, and utilizing derivative instruments for hedging purposes, we are not able to fully insulate ourselves from the effects of commodity price movements.

Risks related to declines in Japanese real estate market or impairment loss on fixed assets, etc.

Our real estate business involves developing, renting and managing of and providing services to office buildings and commercial and residential properties in Japan, especially in the Tokyo and Osaka metropolitan areas. If the real estate market in Japan deteriorates, our results of operations and financial condition could be materially adversely affected.

Rent has started to rise in the Tokyo and Osaka metropolitan areas, and land prices too are leveling off. These trends point to a recovery in the real estate market. If land prices and rental values decline, however, we may be forced to write down the value of our properties as well as the value of land and buildings held for lease and land held for development.

In addition to real estate, our property holdings are exposed to impairment risk. As such, our business, operating results and financial condition could be adversely affected.

Risks related to continued volatility of equity markets in Japan and elsewhere

A significant portion of our investments consists of marketable equity securities, particularly those of Japanese issuers. Our results of operation and financial conditions may be adversely affected if the Japanese equity market declines in the future because we would incur impairment losses for equity securities.

Risks regarding uncertainty about pension expenses

Declines in the Japanese stock market would reduce the value of our pension plan assets, and could necessitate additional funding of the plan by us and an increase in pension expenses. This could adversely affect our results of operations and financial condition.

Concentration of risk exposure in specific fields

Some parts of our operations and businesses are concentrated in a few particular markets, entities, and regions. As a result, if these operations and businesses do not perform as we expect or if the economic conditions in these markets and regions deteriorate unexpectedly, it could have a disproportionately negative effect on our businesses and results of operations. For example, we are involved in a large copper and gold mine project, a large power plant project, the automobile lease and finance business, liquefied natural gas projects and other business activities in Indonesia. As such, risk exposure is concentrated there.

Risks stemming from restrictions on access to liquidity and capital

We rely on debt financing in the form of loans from financial institutions or the issuance of corporate bonds and commercial paper etc. to finance our operations. If financial markets are in turmoil and financial institutions reduce their lendings to us and there is a significant downgrade of our credit ratings by one or more credit rating agencies, we may not be able to access funds when we need them on acceptable terms, our access to debt capital markets may become more restricted or the cost of financing our operations through indebtedness may increase. This could adversely affect our results of operations and financial condition.

Risks regarding laws and regulations

Our operations are subject to extensive laws and regulations covering a wide range of fields in Japan and many other countries. These laws and regulations govern, among other things, tariffs and other taxation, repatriation of profits, business and investment approvals, import and export activities (including restrictions based on national security interests), antitrust and competition, commercial activities, currency exchange, distributor protection, consumer protection and environmental protection. In some of the countries in which we operate, our operations may subject us to additional or future relevant laws and regulations. Also particularly in developing countries with relatively nascent legal systems, our burden of compliance may further increase due to factors such as the lack of laws and regulations, unexpected interpretations of existing laws and regulations and changing practices of regu-

latory, judicial and administrative bodies. Failure to comply with current or future laws and regulations could lead to penalties and fines against us and restrictions in our operations or damage to our reputation. If that occurs, our business, results of operations and financial condition could be materially adversely affected.

Risks related to legal actions, etc.

We are party to a number of legal actions and other disputes in Japan and abroad. In performing our business, lawsuits arising incidentally and claims that do not develop into lawsuits may be brought against us.

We incurred significant losses arising from the decade-long unauthorized copper trading by a former employee, which resulted in regulatory investigations and civil lawsuits brought against us for claiming damages from us. We have already reached a settlement with regulators, and investigations have been completed. Also, many of the civil lawsuits claiming damages have already been settled or resolved. And with regard to those that are still pending, we think we can bring forward sound counterarguments. We are vigorously litigating in these lawsuits in seeking early resolutions of them. Due to the inherent uncertainty of litigation, however, it is not possible to predict the ultimate outcome of these actions at this time. There can be no assurance that we will prevail in any action or that we will not be materially adversely affected by such action in the future.

Risks regarding internal control over executives and employees and regarding management of our information and communications systems

Due to our size, as well as the diversity and geographic breadth of our activities, our day-to-day operations are necessarily decentralized. The nature of our operations requires extensive internal controls and management oversight to ensure compliance by our employees with applicable laws and regulations and our internal policies. There can be no assurance that we will succeed in preventing misconduct by our employees or that such misconduct, if it should occur, will be detected and remedied by our internal control and compliance systems. Employee misconduct could have a material adverse effect on our results of operations, expose us to legal and financial risks and compromise our reputation.

We are dependent on the proper functioning of our information and communications systems to maintain our global operations. System malfunction may result in disruptions of our operations. If we encounter any problems with respect to our current information and communications systems, our results of operations could be materially adversely affected.

There is no assurance that our risk management systems will effectively minimize various types of risks in our operations to appropriate levels.

Our extensive and diverse businesses expose us to various types of risks. We conduct our business through nine industry-based business units and two sets of regional operations, domestic and overseas. At the same time, we are expanding our business activities into new areas. Accordingly, in addition to the risks and uncertainties that we face as a whole as an integrated trading company, each of our industry-based business units and regional operations may be subject to risks inherent in or relating to each industry, market and/or geographic focus.

Our existing risk management systems, which consist of various elements from risk measurement methodology and information system to internal rule and organization structure, may not work satisfactorily with respect to various risks. Furthermore, we may have no experience or only limited experience with the risks relating to our new business activities, products and services.

In such cases, our new business activities, products and services may require the introduction of more complex management systems and additional management resources, such as human resources. Moreover, a shortage of management resources, such as human resources, may lead to a restriction of business operation.

Corporate Information (As of March 31, 2005)

Date of Establishment: December 24, 1919

Fiscal Year End: March 31

Consolidated Shareholders' Equity: ¥934.9 billion

Headquarters: 1-8-11, Harumi, Chuo-ku,
Tokyo 104-8610, Japan

Number of Consolidated Subsidiaries: Overseas 410
Domestic 196

Associated Companies: Overseas 150
(equity method) Domestic 80
Total 836

Number of Employees: Total including Consolidated
Subsidiaries 39,797
Non-Consolidated 4,643

Stock Information (As of July 1, 2005)

Stock Listings: Tokyo, Osaka, Nagoya, Fukuoka

American Depositary Receipts

Ratio: 1ADR:1ORD

Exchange: OTC (Over-the-Counter)

Symbol : SSUMY

CUSIP Number: 865613103

Depository and Registrar: CITIBANK, N.A.

Shareholder Services

P.O. Box 43077

Providence, Rhode Island

02940-3077, USA

Toll Free Number: 1-877-248-4237(CITI-ADR)

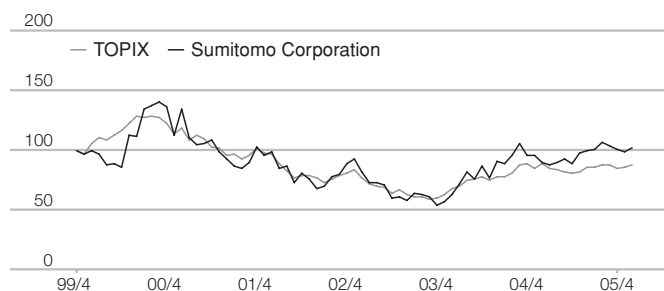
Overseas Dial-In: 1-816-843-4281

e-mail: citibank@shareholders-online.com

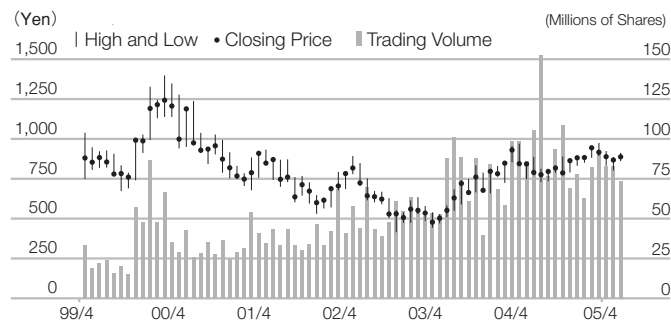
URL: <http://www.citigroup.com/adr>

Stock Index

Share price on April 30, 1999=100



Stock Price and Trading Volume



| | | '04/4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | '05/1 | 2 | 3 | 4 | 5 | 6 |
|-------------------|------|--------|--------|---------|---------|--------|--------|---------|--------|--------|--------|--------|--------|--------|--------|--------|
| Stock Price (Yen) | High | 972 | 853 | 889 | 815 | 805 | 834 | 892 | 868 | 888 | 897 | 953 | 977 | 926 | 889 | 915 |
| | Low | 842 | 750 | 774 | 732 | 737 | 791 | 776 | 792 | 834 | 853 | 884 | 895 | 834 | 804 | 863 |
| Trading Volume | | 98,600 | 86,364 | 105,801 | 152,470 | 76,917 | 93,701 | 108,687 | 69,553 | 78,285 | 63,104 | 82,344 | 92,679 | 83,022 | 83,346 | 73,615 |

Note: Above stock prices and trading volume are based on Tokyo Stock Exchange data.

For further information contact:

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