BUSINESS OPERATING STRUCTURE













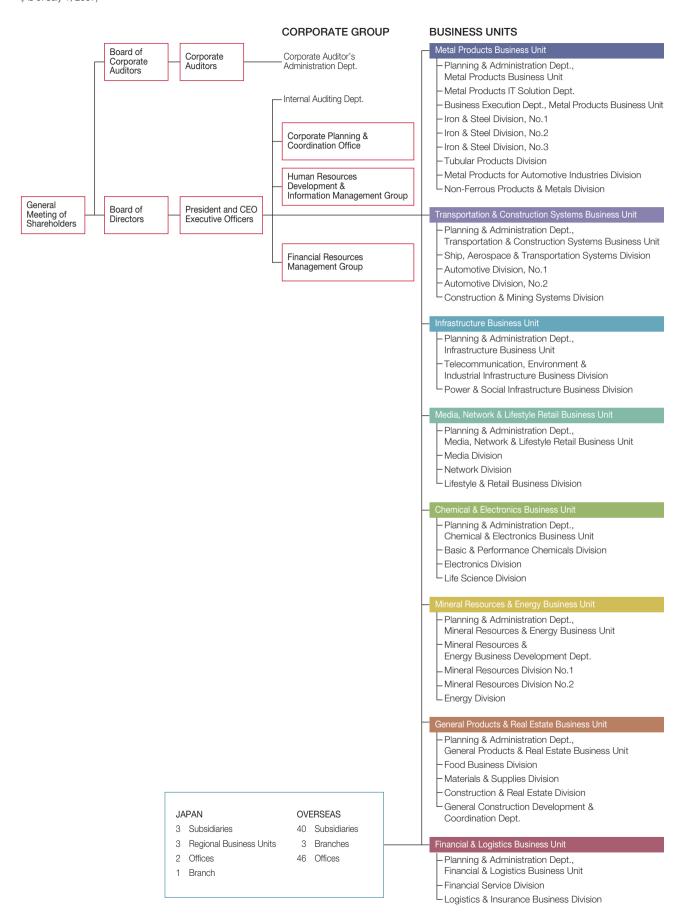






ORGANIZATION

(As of July 1, 2007)



REGIONAL BUSINESS UNITS AND SUBSIDIARIES

(As of July 1, 2007)

Region	Name of Regional Business Unit or Subsidiary	Location
Japan	Kansai Regional Business Unit	Osaka
	Chubu Regional Business Unit	Nagoya
	Kyushu-Okinawa Regional Business Unit/	
	Sumitomo Corporation Kyushu Co., Ltd.	Fukuoka
	Sumitomo Corporation Hokkaido Co., Ltd.	Sapporo
	Sumitomo Corporation Tohoku Co., Ltd.	Sendai
Voic	Cumitoma Comparation (China) Holding Ltd	Beijing
Asia	Sumitomo Corporation (China) Holding Ltd. Sumitomo Corporation (China) Limited	
		Beijing
	Sumitomo Corporation (Shanghai) Limited	Shanghai
	Sumitomo Corporation (Tianjin) Ltd.	Tianjin
	Sumitomo Corporation (Dalian) Ltd.	Dalian
	Sumitomo Corporation (Qingdao) Ltd.	Qingdao
	Sumitomo Corporation (Guangzhou) Ltd.	Guangzhou
	Shenzhen Sumitomo Corporation Ltd.	Shenzhen
	Sumitomo Corporation (Hong Kong) Limited	Hong Kong
	Sumitomo Corporation Taiwan Ltd.	Taipei
	Sumitomo Corporation Korea Ltd.	Seoul
	Sumitomo Corporation Thailand, Ltd./	
	Sumi-Thai International Limited	Bangkok
	Sumur Cahaya Sdn. Bhd.	Kuala Lumpur
	Sumitomo Corporation (Singapore) Pte. Ltd.	Singapore
	PT. Sumitomo Indonesia	Jakarta
	Sumitomo Corporation India Private Limited	New Delhi
he Middle East	Sumitomo Corporation M.E., FZ-LLC	 Dubai
THE IVIIUUIE East	Sumitomo Corporation Iran, Ltd.	Teheran
	Sumitomo Corporation Iran, Etd. Sumitomo Corporation Dis Ticaret A.S.	Istanbul
	Sumitomo Corporation dis ricaret A.S.	ารเสเมนเ
Europe	SUMITRADE	Moscow
	Sumitomo Corporation Europe Holding Limited	London
	Sumitomo Corporation Europe Limited	London
	Sumitomo Corporation Italia S.p.A.	Milan
	Sumitomo Corporation Hellas S.A.	Athens
	Sumitomo Corporation España S.A.	Madrid
	Sumitomo Deutschland GmbH	Dusseldorf
	Sumitomo France S.A.S.	Paris
	Sumitomo Benelux S.A./N.V.	Brussels
North America	Sumitomo Canada Limited	Toronto
	Sumitomo Corporation of America	New York
Central America	Sumitomo Corporation International S.A.	 Panama
central America and South America	· · · · · · · · · · · · · · · · · · ·	
ina South America	Sumitomo Corporation del Equador S.A. de C.V.	Mexico City
	Sumitomo Corporation del Ecuador S.A.	Quito
	Sumitomo Corporation de Venezuela, S.A.	Caracas
	Sumitomo Corporation Colombia S.A.	Bogota
	Sumitomo Corporation del Peru S.A.	Lima
	Sumitomo Corporation Argentina S.A.	Buenos Aires
	Sumitama (Carparation (Chila) Limitada	Santiago
	Sumitomo Corporation (Chile) Limitada	
	Sumitomo Corporation (Crille) Elimitada Sumitomo Corporation do Brasil S.A.	Sao Paulo

PRINCIPAL SUBSIDIARIES AND ASSOCIATED COMPANIES

(As of March 31, 2007)

	Ownership of	
Common Stock	Voting Shares (%)	Main Business

	Common Stock		hares (%)	Main Business	
METAL PRODUCTS BUSINESS UNIT					
Sumisho Tekko Hanbai Co., Ltd. (Japan)	JPY 310	millions	100.00	Sale of steel products	
Summit Steel Corporation (Japan)	JPY 20	millions	100.00	Sale of steel sheets	
Hokkaido Shearing Kaisha, Ltd. (Japan)	JPY 210	millions	100.00	Fabrication and sale of steel products	
Tanimoto Steel Corporation (Japan)	JPY 300	millions	100.00	Shearing, slitting, and sale of steel plates	
Yamamura Manufacturing Co., Ltd. (Japan)	JPY 34	millions	100.00	Steel service center (processing and sale of steel sheets)	
KS Summit Steel Co., Ltd. (Japan)	JPY 254	millions	62.60	Steel service center (processing and sale of steel sheets)	
Sofuku-koki Co., Ltd. (Japan)	JPY 84	millions	100.00	Manufacture and sale of steel racks	
Sumisho Speciality Steel Corporation (Japan)	JPY 1,110	millions	87.36	Stock, sale, and processing of specialty steel	
Ishihara Kohtetu Co., Ltd (Japan)	JPY 96	millions	81.00	Stock, sale, and processing of tool steel	
Stainless Kakou Center (Japan)	JPY 45	millions	70.00	Shearing and sale of stainless steel sheets	
SC Tubulars Co., Ltd. (Japan)	JPY 50	millions	100.00	Sale of specialty tubular products	
Sumisho Pipe and Steel Co., Ltd. (Japan)	JPY 499	millions	100.00	Sale of steel piping and other steel products	
Mazda Steel Co., Ltd. (Japan)	JPY 60	millions	51.00	Shearing, slitting, and blanking of steel sheets	
Sumisho Metalex Corporation (Japan)	JPY 1,170		100.00	Sale of non-ferrous metal products, materials for home heat solution	
Summit Showa Aluminum Ltd. (Japan)	JPY 776		65.75	Production of aluminum alloy ingots	
Alcut Co., Ltd. (Japan)	JPY 96		85.00	Shearing, slitting, and blanking of aluminum coils, sheets, and circles	
Shanghai Summit Metal Products Co., Ltd. (China)	RMB 51,192		80.00	Shearing, slitting, and sale of steel plates	
Shanghai Hi-Tec Metal Products Co., Ltd. (China)	RMB 39,891		90.00	Manufacture and sale of metal-processing products	
Shanghai Nikka Metal Products Co., Ltd. (China)	RMB 31,405		81.01	Stock, sale, and processing of tool steel	
Tianjin Hua Zhu Metal Products Co., Ltd. (China)	RMB 73,592		56.51	Shearing, slitting, and sale of steel plates	
Dong Guan S.Y. Metal Ltd. (China)	HKD 50,000		80.00	Shearing, slitting, and sale of steel plates	
Zhongshan Nomura Steel Products Co., Ltd. (China)	USD 8.000		100.00	Shearing, slitting, and sale of steel plates	
Dong Guan Nitec Metal Processing Co., Ltd. (China)	USD 5,000		100.00	Shearing, slitting, and sale of steel plates	
Foshan Summit Nikka Mold & Metal Products Co., Ltd. (China)	RMB 41,383		100.00	Stock, sale, and processing of tool steel	
Wuxi Meifeng Metal Products Co., Ltd. (China)	RMB 64,999		100.00	Shearing, slitting, and sale of steel plates	
Hangzhou Summit Metal Products Co., Ltd. (China)	RMB 74,489		100.00	Shearing, slitting, and sale of steel plates	
Dalian Summit Metal Products Co., Ltd. (China)	RMB 48,243		100.00	Shearing, slitting, and sale of steel plates	
Mason Metal Industry Co., Ltd. (Taiwan)	TWD 500,000		99.99	Shearing, slitting, and sale of steel plates	
CS Metal Co., Ltd. (Thailand)	THB 600,000		49.00	Shearing, slitting, and sale of steel plates	
Thai Steel Service Center Ltd. (Thailand)	THB 216,000		100.00	Shearing, slitting, and sale of steel plates	
Thai Special Wire Co., Ltd. (Thailand)	THB 80,000		73.50	Manufacture and sale of PC wires and strands	
CS Non-Ferrous Center Co., Ltd. (Thailand)	THB 110,000		45.00	Shearing, slitting, and sale of non-ferrous metal sheets	
Sumiputeh Steel Centre Sdn. Bhd. (Malaysia)	MYR 12,000		48.50	Shearing, slitting, and sale of steel plates	
Steel Centre Malaysia Sdn. Bhd. (Malaysia)	MYR 8,000		70.00	Shearing, slitting, and sale of steel plates	
Asian Steel Company Ltd. (Singapore)	SGD 41,176		100.00	Shearing, slitting, and sale of steel plates	
P.T. Super Steel Karawang (Indonesia)	USD 4,000		75.00	Shearing, slitting, and sale of steel plates	
P.T. Super Steel Indah (Indonesia)	USD 5,618		49.95	Shearing, slitting, and sale of steel plates	
P.T. Super Steel Cikarang (Indonesia)	IDR 106,050,780		83.50	Shearing, slitting, and sale of steel plates	
Mactan Steel Center Inc. (Philippines)	USD 1,165		100.00	Shearing, slitting, and sale of steel plates	
Calamba Steel Center Inc. (Philippines)	USD 6,731		100.00	Shearing, shitting, and sale of steel plates	
Saigon Steel Service & Processing Co. (Vietnam)	VND 25,768,868		50.00	Shearing, slitting, and sale of steel plates	
Hanoi Steel Center Co., Ltd. (Vietnam)	USD 3,000		100.00	Shearing, slitting, and sale of steel plates	
Danang Steel Center Co., Ltd. (Vietnam)	USD 2,500		100.00	Shearing, slitting, and sale of steel plates	
Summit Steel (M.E.) FZCO (UAE)	USD 2,397		100.00	Trade of various kind of steel products, steel service center,	
Suffillit Steel (M.E.) (ZOO (OAL)	000 2,001	li iousai ius	100.00	sale of flat steel products	
Mezon Stainless Steel FZCO (UAE)	AED 1,000	thousands	80.00	Sale of stainless pipes, fittings, flanges and steel plates	
Steel Center Europe, s.r.o. (Czech)	CZK 190,000		50.00	Shearing, slitting, and sale of steel plates	
Arkansas Steel Associates LLC (U.S.)	USD 26,000		50.00	Steel mini mill (manufacture of railroad tie plates)	
Summit Stainless Steel LLC (U.S.)	USD 15,000		100.00	Sales of stainless steel products	
SC Pipe Services Inc. (U.S.)		thousands	100.00	Investment in pipe manufacturing and sales company in the U.S.	
AB Tube Processing, Inc. (U.S.)	USD 1,500		100.00	Tube processing for airbag inflators	
Servilamina Summit Mexicana S.A. de C.V. (Mexico)	USD 25,000		100.00	Steel service center (processing and sale of steel sheets)	
SC Metal Pty. Ltd. (Australia)	AUD 23,208		100.00	Investment in aluminum smelting operation in Australia	
TRANSPORTATION & CONSTRUCTION SYSTEMS BUSINESS UNIT					
Oshima Shipbuilding Co., Ltd. (Japan)	JPY 5,600		34.11	Shipbuilding	
Sumisho Marine Co., Ltd. (Japan)		millions	100.00	Daily administration of ship finance, operation/chartering of owned	

TRANSPORTATION & CONSTRUCTION SYSTEMS BUSINESS UNIT						
Oshima Shipbuilding Co., Ltd. (Japan)	JPY 5,600 millions	34.11	Shipbuilding			
Sumisho Marine Co., Ltd. (Japan)	JPY 30 millions	100.00	Daily administration of ship finance, operation/chartering of owned vessels, and marine equipment business			
Sumisho Aero-Systems Corporation (Japan)	JPY 100 millions	100.00	Sale of aerospace equipment			
Sumisho Auto Leasing Corporation (Japan)	JPY 2,751 millions	100.00	Leasing of motor vehicles			
Sumisho Pocket Finance Corporation (Japan)	JPY 1,000 millions	50.10	Retail finance			

SC-ABeam Automotive Consulting (Japan)		Voting S	hares (%)	Main Business
00-Abeain Automotive Consulting (Japan)	JPY 50	millions	80.00	Automotive industry focused consulting
SC Automotive Investment (Japan)	JPY 150	millions	100.00	Automotive related investment fund operation and management
KIRIU Corporation (Japan)	JPY 2,098	millions	98.56	Automotive components manufacturer (disc rotors, brake drums, etc)
Sumisho Rental Support Corporation (Japan)	JPY 250	millions	100.00	Rental of aerial work platforms, temporary housing house, hydraulic excavator, attachment, etc.
Sumisho Machinery Trade Corporation (Japan)	JPY 450	millions	100.00	Trading of machinery, equipment and automobiles
Sumisho Aircraft Asset Management B.V. (Netherlands)	USD 377	thousands	100.00	Aircraft leasing
P.T. Oto Multiartha (Indonesia)	IDR 325,000,000	thousands	96.34	Financing of motor vehicles
P.T. Summit Oto Finance (Indonesia)	IDR 945,179,000	thousands	99.60	Financing of motor vehicles
Summit Auto Management (Thailand)	THB 300,000	thousands	100.00	Holding and management company of automotive dealership and finance companies
Toyota Ly Thuong Kiet (Vietnam)	USD 1,050	thousands	100.00	Dealership of Toyota motor vehicles
Toyota Giai Phong Company (Vietnam)	USD 1,305	thousands	49.00	Dealership of Toyota motor vehicles
Summit Investment Australia Pty Limited (Australia)	AUD 27,000	thousands	100.00	Holding and management company of automotive dealership and leasing companies
Summit Auto Lease Australia Pty Limited (Australia)	AUD 12,000	thousands	100.00	Motor vehicle leasing to corporate customers
Plaza Motors Corporation (Puerto Rico)	USD 1,000	thousands	100.00	Import and sale of Mazda motor vehicles
Swaraj Mazda Limited (India)	INR 104,938	thousands	41.03	Commercial vehicle manufacturer
Shanghai Baosteel Summit Auto Trading Co., Ltd. (China) (from June 2007)	RMB 160,000	thousands	49.00	Dealership of motor vehicles
Toyota Canarias, S.A. (Canary Islands, Spain)	EUR 613	thousands	80.00	Import and wholesale of Toyota motor vehicles and parts
Toyota Ukraine (Ukraine)	UAH 102,337	thousands	100.00	Import, wholesale and retail sales of Toyota motor vehicles and parts
Summit Motors (Vladivostok) (Russia)	JPY 132	millions	100.00	Import and sale of Toyota motor vehicles and parts
Summit Auto Trade Facilities (Jordan)	JOD 2,130	thousands	60.00	Financing of motor vehicles
Summit Motors Investment (U.K.) Limited (U.K.)	GBP 35,610	thousands	100.00	Holding and management company of automotive dealership
Summit Motors France S.A. (France)	EUR 22,274	thousands	100.00	Dealership of motor vehicles
SC Motors Sweden AB (Sweden)	SEK 89,412	thousands	100.00	Management company of automotive distributorship and finance company, and wholesale of parts and accessories
Summit Auto Hungary Rt. (Hungary)	HUF 882,000	thousands	100.00	Management company of automotive finance company and dealership
Summit Motors Czech Republic s.r.o. (Czech)	CZK 70,590	thousands	100.00	Management company of automotive finance company and dealership
Summit Motors Poland Sp. z.o.o. (Poland)	PLN 20,453	thousands	100.00	Dealership of Ford motor vehicles
Summit Auto Poland Sp. z.o.o. (Poland)	PLN 13,245	thousands	100.00	Dealership of Honda motor vehicles
Summit Motors Slovakia s.r.o. (Slovakia)	SKK 211,766	thousands	100.00	Import and sale of Ford motor vehicles
Summit Finance Slovakia s.r.o. (Slovakia)	SKK 58,824	thousands	100.00	Financing of motor vehicles
Summit motors Ljubljana d.o.o. (Slovenia)	EUR 5,543		100.00	Import and sale of Ford motor vehicles
Summit Leasing Slovenija d.o.o. (Slovenia)	EUR 1,473		100.00	Financing of motor vehicles and dealership
Nissan Otomotiv A.S. (Turkey)	TRY 51,298	thousands	99.29	Import and sale of Nissan motor vehicles
Summit Auto Group GmbH (Germany)	EUR 300	thousands	100.00	Used car wholesale and financial services
Werbas AG (Germany)	EUR 3,750	thousands	100.00	Development and sale of software for automotive retailers
Komatsu Canada Limited (Canada)	CAD 49,305		100.00	Wholesale of construction machinery and management of dealers
SMS International Corporation (U.S.)	USD 22,000		100.00	Management and financial services for Komatsu construction machinery dealership
Linder Industrial Machinery Company (U.S.)	USD 25,422	thousands	100.00	Sale of Komatsu construction machinery
Red Australia Equipment Pty Limited (Australia)	AUD 22,112	thousands	100.00	Sale, hire and service for forklift and other material handling equipment
Tecnosumit (Tecnologia para La Construccion y Mineria S.L.) (Spain)	EUR 27,500	thousands	100.00	Holding and management company of Komatsu distributor and other business
Sumitec International, Ltd. (Russia)	RUB 178,960	thousands	100.00	Sale and aftersales service of construction, mining machinery and material handling equipment
SC Construction Machinery (Shanghai) Ltd. (China)	RMB 41,398	thousands	100.00	Sale of Komatsu construction machinery
SC Construction Machinery (Shanghai) Corporation (China) (from April 2007)	USD 5,000	thousands	100.00	Sale, rental, and other services of construction machinery
P.T. Traktor Nusantara (Indonesia)	IDR 7,000,000	thousands	50.00	Forklift hire/rental, and sale/service for forklift, farm tractor and industrial equipment
Sumisatt International FZCO (UAE)	JPY 58	millions	100.00	Sale of construction machinery
INFRASTRUCTURE BUSINESS UNIT			100 55	
Sumisho Machinery Trade Corporation (Japan)	JPY 450		100.00	Trading of machinery, equipment and automobiles
Sumitomo Shoji Machinex Co., Ltd. (Japan)	JPY 450		100.00	Sale of machinery and equipment
Hokkaido District Heating Co., Ltd. (Japan)	JPY 800		45.63	District heating in Sapporo
Sumisho Inax Corporation (Japan)	JPY 100		97.44	Sale and maintenance of industrial washing machines
			70.00	Manufacture and calc of industrial weeking machines
Inamoto Manufacturing Co., Ltd. (Japan)	JPY 96		76.20	Manufacture and sale of industrial washing machines
	JPY 96 JPY 490 MNT 6,134,199	millions	95.00	Electricity and Steam Supply for Hiroshima ELPIDA Memory (Energy Service Provider) Integrated telecommunication service in Mongolia

Summit Power Holdings Limited (Japan) JPY 400 millions 100.00 Planning, development and operation of electric power Perennial Power Holdings Inc. (U.S.) USD 34,985 thousands 100.00 Development, ownership and management of power plant in the U.S. Mekong Energy Company Ltd. (Vietnam) USD 103,550 thousands 28.13 Power generation and supply of electricity in Vietnam Holding company of CBK Power Company Ltd., which operates Hydraulic Power Plant in Philippines Birecik Baraj Ve Hydroelektrik Santrali Tesis Ve Isletme A.S. (Turkey) YTL 354,953 thousands 30.50 Hydraulic power generation and supply of electricity in Turkey			nership of	Main Business
Personal Process (1982) 1887 4587 Thousands (1982) 1887	Summit Power Holdings Limited (Japan)			
Mexical princip Company I.S. Meximany 1,520 (1,525) thousands 5,000 Meximany 5				0, 1
CBN Nethodersch Hotdings BV Nethodersch Black Barry Nethodersch Standt Tabe Verlachten A.S. (Turkey) YTL 55/600 throuwants 1000 Hotding company of CRR Power Forcers by May Proposed Standt Power Forcers in Part Suppose Hotding Company of Search Power Forcers in Part Suppose Hotding Company of Search Power Forcers and suppose of describely in Turkey Summer Energy Ford Hotding Company Proposed Power Forcers Hotding		<u> </u>		
Brack Brack (New Potonesides) Schraft Freibrey (New Potonesides) Provided Freibrey (New Potonesides) Provided (New Potonesides)		· · · · · · · · · · · · · · · · · · ·		Holding company of CBK Power Company Ltd, which operates
Summit Brung Corporation (Japan) P Summit Brung Corporation (Japan) P Summit Brung Corporation (Japan) P Summit Wind Power Statista Corporation (Japan) P P Y 400 millions P P Y 400	Rirecik Barai Ve Hydroelektrik Santrali Tesis Ve Isletme A.S. (Turkey)	YTL 354 953 thousands	30.50	- in the second
Exernate Briang Corporation (Japan) P Surrind Winner Dever Concention (Japan) P Surrind Winner Dever Selection Corporation (Japan) P Surrind Winner Corporation (Japan) P Surrind Winner Selection (Japan) P Surrind Win		<u> </u>		Planning, development and operation of business in electric power and
Summit Marina Power Components (Appan)	Summit Energy Corporation (Japan)	.IPY 50 millions	70.00	•
Semant Wind Power Saletac Corporation (space) JPY 40 millions JPY 40 millions Semant Wind Power Corporation (space) JPY 40 millions Semant Wind Power Corporation (space) JPY 400 millions Semant Wind Power Power Wind Power Power Wind Wind Power Power Wind Wind Power Power Wind Power Wi				
Semmit Mind Prever Kashima Corporation (Japan)				, , , , , , , , , , , , , , , , , , , ,
Surman Myojo Pouer Carporation (Japan) JPY 400 millions 65.00 Coal-field young generation, apply of electricity and themsel energy				
Summit Mygo Power Corporation (Japan) JP 400 millions 65.00 Wood orbig and coal fired power generation and suggly of electricity	1 1 7			, ,
MEDIA, NETWORK & LIFESTYLE RETAIL BUSINESS UNIT Judger Service Judger Judg				
Jupiter Telecommunications Co., Ltd. (Japan) JiPY 1,500 millions JiPY 3,500 millions JiPY	Summit Myojo Power Corporation (Japan)	JPY 400 Millions	00.00	wood criip and coal lired power generation and supply of electricity
SC Media & Commerce Inc. (Japan) Jupiter Shop Channel Co., Ltd. (Japan) Jupiter Shop Channel	MEDIA, NETWORK & LIFESTYLE RETAIL BUSINE	ESS UNIT		
timen. July 2007 JPY 4,400 millions 70.00 Question of TV shopping channel ALCC Corporation (Jupan) JPY 947 millions 70.50 JPY 947 millions 70.50 Production, distribution and sale of movels and videos United Chemas Co., Ltd. (Jupan) JPY 947 millions 70.50 JPY 947 millions 70.50 Development and operation or meters Production, distribution and sale of movels and videos United Chemas Co., Ltd. (Jupan) JPY 3,200 millions 90.00 Development and operation of multiples cinema theaters 80.00 MacCommunication Co., Ltd. (Jupan) JPY 1,155 millions 70.00 System integrations class processing services covelopment and sale of competent software and interestives Native Descriptions (Jupan) JPY 1,152 millions 70.80 System integrations class processing services covelopment and sale of competent software integrations class processing services covelopment and sale of competent software integrations class processing services covelopment and sale of competent software integrations class processing services covelopment and sale of competent software integrations class processing services covelopment and sale of competent software integrations class processing services covelopment and sale of competent software integrations class processing services covelopment and sale of competent software integrations class processing services covelopment and sale of competent software integrations class processing services covelopment and parts Selection (Selection (Jupan) JPY 1,152 millions JPY 9,000 millions 1,000 millions 1,0	Jupiter Telecommunications Co., Ltd. (Japan)	JPY 116,046 millions	25.74	Operation of multiple cable TV stations (MSO)
April App Corporation (Japan) April App Entertainment Inc. (Japan) April App Enterpartment Inc. (Japan) April 400 millions	(JPY 3,500 millions	100.00	
Aemik Aos Entertamment Inc. (Japan) Pry 447 millions Aemik Aos Entertamment Inc. (Japan) Pry 100 millions Aemik Aos Entertamment Inc. (Japan) Pry 1,156 millions Aemik Killionn JPY 2,200 millions Aemik Killionn JPY 2,156 millions Aemik Killionn JPY 2,156 millions Aemik Killionn JPY 2,157 millions Aemik Killionn JPY 2,159 millions Aemik Killionn JPY 1,158 millions Aemik Killionn JPY 1,159 millions Aemik Killionn JPY 1,159 millions Aemik Killionn JPY 1,159 millions Aemik Killionn JPY 1,150 millions Z7.27 intermediate commodities e-market place provider Globel Travel Online Inc. (Japan) JPY 1,150 millions Z7.27 intermediate commodities e-market place provider Aemik Killionn JPY 1,150 millions Z7.27 intermediate commodities e-market place provider Aemik Killionn JPY 1,150 millions Z7.27 intermediate commodities e-market place provider Aemik Killionn JPY 2,260 millions JPY 2,260 millions JPY 2,260 millions JPY 2,260 millions Aemik Componitor, Lic (Japan) JPY 2,260 millions JPY 2,800 millions JPY 3,900 millions JPY 3,900 millions JPY 4,900 millions JPY 4,900 millions Aemik Componitor, Lic (Japan) JPY 1,900 millions JPY 4,900 millions Aemik Componitor, Lic (Japan) JPY 4,900 millions JPY 4,900 millions JPY 3,000 millions JPY 4,900	Jupiter Shop Channel Co., Ltd. (Japan)	JPY 4,400 millions	70.00	Operation of TV shopping channel
Europa Corp. Japan, Inc. (Japan) United Cinemas Co., Ltd. (Japan) JPY 3,200 millions 99,00 Development and export of movies and videos WAMNET. Japan K.K. (Japan) JPY 2,1545 millions 50,00 Sales of telephone cincurs and operation of multiplice knems theaters WAMNET. Japan K.K. (Japan) JPY 21,152 millions 57,00 Surish Computer Systems Corporation (Japan) JPY 11,525 millions 57,00 System integration, data processing services; development and sale of computers, systems, and mage sources System integration, data processing services; development and sale of computers. Systems and hardware Nash'o Electronics Corporation (Japan) JPY 14,337 millions 20,73 Sale of office computers, systems, and ordware PRESIDIO STX, LDC (JLS) USD 129,411 thousands 100,00 General mental services and sale of electronics equipment and parts Global Travel Online Inc. (Japan) JPY 1,100 millions 100,00 Global Travel Online Inc. (Japan) JPY 3,900 millions 27,27 Intermediate commodities e-market place provider Online Travel Agent JPY 1,160 millions JPY 2,860 millions 100,00 General merchandise store chain JPY 1,160 millions JPY 2,860 millions JPY 3,900 millions JPY 3,900 millions 100,00 General merchandise store chain Mammy Mart Corporation (Japan) JPY 4,900 millions JPY 4,9	AJCC Corporation (Japan)	JPY 400 millions	57.50	Leasing of cable television converters
United Cinemas Co., Ltd. (Japan) JPY 3,200 millions Signaturial Communications Co., Ltd. (Japan) JPY 1,545 millions 50,00 Sales of telephone circuits and equipment MS Communications Co., Ltd. (Japan) JPY 200 millions 57,80 Sumisho Computer Systems Corporation (Japan) JPY 21,152 millions JPY 14,337 millions 20,73 Sale of office computers, systems, and software Nesho Electronics Corporation (Japan) JPY 14,337 millions 20,73 Sale of office computers, systems, and software PRESIDIO STX, Ltd. (JLS) USD 129,411 thousands 100,00 Investments in IT ventures and sale of electronics equipment and parts 6428 Polman (Japan) JPY 296 millions JPY 296 millions 6428 Polman (Japan) JPY 204 millions Summit, Inc. (Japan) JPY 304 millions JPY 305 millions JPY 406 millions JPY 406 millions JPY 407 millions JPY 407 millions JPY 407 millions JPY 408 millions JPY 408 millions JPY 409 millions JPY 409 millions JPY 409 millions JPY 400	Asmik Ace Entertainment Inc. (Japan)	JPY 947 millions	76.58	Production, distribution and sale of movies and videos
MS Communications Co., Ltd. (Japan) JPY 1,545 millions 50.00 Sales of telephone circuits and equipment WMMNET Japan KK. (Japan) JPY 20,158 millions 57.80 Sinshi Compression, Jervice Systems Corporation (Japan) JPY 14,537 millions 20.73 Sale of fillios compression, generice, development and sale of computer software and hardware PRESIDIO STX, LLC (U.S.) USD 129,411 thousands JPY 14,537 millions 20.73 Sale of fillios compression, severes, development and sale of computer software and hardware PRESIDIO STX, LLC (U.S.) USD 129,411 thousands JPY 20,981 millions 20.73 Sale of fillios compression, severes, development and parts G-Plan Inc., Lapan) JPY 1,100 millions 27.72 Finance Japan) JPY 1,100 millions 27.72 Intermediate commidities e-marked place provider (Intermediate commidities e-marked place provider Summit, Inc., (Japan) JPY 3,982 millions JPY 3,982 millions Summit Codino, Inc., (Japan) JPY 2,860 millions JPY 3,992 millions JPY 4,990	Europa Corp. Japan, Inc. (Japan)	JPY 100 millions	45.00	Production, sale, import and export of movies and videos
MS Communications Co., Ltd. (Japan) JPY 1,545 millions 50.00 Sales of telephone circuits and equipment WMMNET Japan KK. (Japan) JPY 20,158 millions 57.80 Sinshi Compression, Jervice Systems Corporation (Japan) JPY 14,537 millions 20.73 Sale of fillios compression, generice, development and sale of computer software and hardware PRESIDIO STX, LLC (U.S.) USD 129,411 thousands JPY 14,537 millions 20.73 Sale of fillios compression, severes, development and sale of computer software and hardware PRESIDIO STX, LLC (U.S.) USD 129,411 thousands JPY 20,981 millions 20.73 Sale of fillios compression, severes, development and parts G-Plan Inc., Lapan) JPY 1,100 millions 27.72 Finance Japan) JPY 1,100 millions 27.72 Intermediate commidities e-marked place provider (Intermediate commidities e-marked place provider Summit, Inc., (Japan) JPY 3,982 millions JPY 3,982 millions Summit Codino, Inc., (Japan) JPY 2,860 millions JPY 3,992 millions JPY 4,990	United Cinemas Co., Ltd. (Japan)	JPY 3,200 millions	99.00	Development and operation of multiplex cinema theaters
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	Sumitronics Korea, Ltd. (Korea)	KRW 1,000,000 thousands	100.00	Sale of electronics products and parts

	Common Stock	Owr Voting Sl	nership of hares (%)	Main Business
Sumitronics Shanghai Co., Ltd. (China)	RMB 3,459	thousands	100.00	Electronics Manufacturing Service and sale of electronics products and parts
Sumitronics USA Inc. (U.S.)	USD 6,000	thousands	100.00	Electronics Manufacturing Service and sale of electronics products and parts
Summit Pharmaceuticals International Corporation (Japan)	JPY 480	millions	100.00	Drug discovery services, pharmaceutical development, and supply of active pharmaceutical ingredients, intermediates and formulations
Summit GlycoResearch Corporation (Japan)	JPY 592	millions	42.76	Research and development of proprietary glycotechnology and related medical products and services
Henan Topfond Pharmaceutical Co., Ltd. (China)	RMB 420,000	thousands	20.00	Manufacturing and sale of pharmaceuticals
Summit Agro International, Ltd. (Japan)	JPY 320	millions	100.00	Sale of agricultural chemicals, fertilizers, and other materials; sale and leasing of related equipment
Cantex Inc. (U.S.)	USD 15,000	thousands	100.00	Manufacture and sale of polyvinyl chloride pipes
Interacid Trading S.A. (Switzerland)	USD 11,920	thousands	100.00	International trade of sulfur and sulfuric acid
Summit Agro Europe Ltd. (U.K.)	EUR 14,083	thousands	100.00	Investment in agricultural chemicals in Europe
The Hartz Mountain Corporation (U.S.)	USD 10	thousands	96.30	Manufacturing, distribution, and sales of pet care products
Summit Petrochemical Trading Inc. (U.S.)	USD 5,000	thousands	90.30	Sale and trade of Aromatics Products
New Port Bulk Terminal Sdn. Bhd. (Malaysia)	MYR 2,000	thousands	70.00	Storage, transportation, and sale of liquid chemicals
Sumitronics Taiwan Co., Ltd. (Taiwan)	TWD 10,000	thousands	100.00	Sale of electronics materials and parts
Technoclean Philippines, Inc. (Philippines)	USD 3,253	thousands	100.00	Precision cleaning service for HDD parts and clean room garments, sale of electronics materials and parts
MINERAL RESOURCES & ENERGY BUSINES	S UNIT			
Nusa Tenggara Mining Corporation (Japan)	JPY 9,400	millions	74.28	Investment in and financing of the Batu Hijau copper/gold mine development project in Indonesia
Summit CRM, Ltd. (Japan)	JPY 498	millions	100.00	Trading of carbon-related materials (coke, etc.), refractories and ferrous raw materials
Petro Summit Investment Corporation (Japan)	JPY 490	millions	100.00	Exploration, development, production and sale of and investment in oil and natural gas etc.; investment in and financing business of the same kind
LNG Japan Corporation (Japan)	JPY 8,002	millions	50.00	Trading of LNG, investment and financing related to LNG business
Osakagas Summit Resources Co., Ltd. (Japan)	JPY 100	millions	30.00	Exploration, development, production and sale of and investment in oil and natural gas
Sumisho Oil Corporation (Japan)	JPY 500	millions	100.00	Sale of petroleum products and operation of gasoline stations
Sumisho LPG Holdings Co., Ltd. (Japan)	JPY 116	millions	100.00	Planning strategy of LPG business and controlling its 5 subsidiaries, wholesale of LPG
Sumisho Daiichi LPG Co., Ltd. (Japan)	JPY 250	millions	100.00	Sale and distribution of LPG in Hokkaido
Sumisho LPG East Co., Ltd. (Japan)	JPY 50		100.00	Sale and distribution of LPG in Tohoku
Sumisho LPG Central Co., Ltd. (Japan)	JPY 270		100.00	Sale and distribution of LPG in Kanto
Sumisho LPG West Co., Ltd. (Japan)	JPY 95	millions	100.00	Sale and distribution of LPG in Kinki, Chugoku and Shikoku
Sumisho LPG Kyushu Co., Ltd. (Japan)	JPY 80		100.00	Sale and distribution of LPG in Kyushu
Ambatovy Minerals S.A. (Madagascar)	MGA 27,200		27.50	Mining of Ambatovy nickel project in Madagascar
Dynatec Madagascar S.A. (Madagascar)	MGA 32,167,120		27.50	Processing and refining of Ambatovy nickel project in Madagascar
SC Mineral Resources Pty. Ltd. (Australia)	AUD 38,000		100.00	Investment in the Northparkes copper mine in Australia
SC Minerals America, Inc. (U.S.)		thousand	100.00	Investment in the Morenci copper mine, the Pogo gold mine in the U.S. and the Candelaria & Ojos del Salado copper mines in Chile
Minera San Cristobal S.A. (Bolivia)	BOB 2,335,056		35.00	Mining of San Cristobal silver, zinc and lead project in Bolivia
Sumisho Coal Australia Pty. Ltd. (Australia)	AUD 332,000		100.00	Investment in coal mines in Australia
Appak LLP (Kazakhstan)	KZT 3,344,580		25.00	Development of uranium mine in Kazakhstan and production/sale of uranium ore concentrates
Petro Summit Investment UK Limited (U.K.)		thousands	100.00	Exploration, development, production and sale of and investment in oil and natural gas in the U.K. North Sea
Summit Gulf Venture LLC (U.S.)	USD 40,000		100.00	Exploration, development, production and sale of and investment in natural gas and oil in the U.S. Gulf of Mexico
Petro Summit Pte. Ltd. (Singapore)	USD 3,815		100.00	International trade of crude oil and petroleum products
Kinetic Energy Pte. Ltd. (Singapore)	USD 2,089		65.00	Fuel blending for cargo and bunker sales in Singapore
Pacific Summit Energy LLC (U.S.)	USD 1,000	thousands	100.00	Sale of natural gas
GENERAL PRODUCTS & REAL ESTATE BUSI				
S.C. Cement Co., Ltd. (Japan)	JPY 200		100.00	Sale of cement, ready-mixed concrete and concrete products
Sumisho & Mitsuibussan Kenzai Co., Ltd. (Japan)	JPY 2,500		50.00	Sale of building materials
IG Kogyo Co., Ltd. (Japan)	JPY 254		58.27	Manufacture and sale of insulated metal panels for roofing and walls
Sumisho Paper Co., Ltd. (Japan)	JPY 400		100.00	Sale of pulp, wastepaper, paper, paperboard and packaging materials
SEVEN INDUSTRIES CO., LTD. (Japan)	JPY 2,473		50.65	Manufacture and sale of laminated lumber and wood products
S.C. Cement (Kyushu) Co., Ltd. (Japan)	JPY 61	millions	100.00	Sales of ready-mixed concrete, concrete products, cement and aggregat
Shaheen Tyres Company L.L.C. (UAE)	AED 12,500		49.00	Import and sales of tires in the UAE

		vnership of Shares (%)	Main Business
TBC Corporation (U.S.)	USD 1 thousand	100.00	Retail and wholesale of tires
OAO Terneyles (Russia)	RUB 155,195 thousands	40.01	General forest products company
Sumisho Building Management Co., Ltd. (Japan)	JPY 100 millions	100.00	Management and operation of office buildings and shopping centers
Yokohama City Management Co., Ltd. (Japan)	JPY 100 millions	25.05	Management, operation, and leasing of multipurpose facilities in Minato Mirai 21
Harumi Corporation (Japan)	JPY 38 millions	19.44	Management of Harumi Island Triton Square
Reibi Corporation (Japan)	JPY 30 millions	90.54	Management of buildings in Kansai region
Sumisho Urban Kaihatsu Co., Ltd. (Japan)	JPY 100 millions	100.00	Planning, development, management, and operation of shopping centers
Sumisho Tatemono Co., Ltd. (Japan)	JPY 400 millions	100.00	Sale and management of residential properties; house remodeling
Yasato Kosan Kaisha, Ltd. (Japan)	JPY 90 millions	100.00	Owning and operating of golf course; Summit Golf Club (Ibaraki Pref.)
Kishiwada Cancan Bayside Mall Corporation (Japan)	JPY 450 millions	98.36	Owning, leasing, management, and operation of shopping centers such as Kishiwada Cancan Bayside Mall
P.T. Summitmas Property (Indonesia)	USD 12,500 thousands	40.00	Leasing of office buildings
Summit Agri-Business Corporation (Japan)	JPY 1,304 millions	100.00	Manufacture and sale of fertilizer and agriculture-related materials
SC Foods Co., Ltd. (Japan)	JPY 800 millions	100.00	Import, development, and sale of foodstuffs / Import and sale of beef, pork, and processed meats, including chicken
Sumifru Corporation (Japan)	JPY 200 millions	100.00	Import and sale of fruits and vegetables
ST Agri-Products Corp. (Japan)	JPY 450 millions	100.00	Import and sale of Chinese fresh and processed vegetables
Shinko Sugar Co., Ltd. (Japan)	JPY 1,495 millions	68.98	Sugar refining
Nissin Sugar Manufacturing Co., Ltd. (Japan)	JPY 7,004 millions	20.13	Sugar refining
Chiba Kyodo Silo Co., Ltd. (Japan)	JPY 708 millions	53.67	Operation of silo facility and handling of grain, such as wheat, barley and corn
Summit Oil Mill Co., Ltd. (Japan)	JPY 97 millions	51.00	Manufacture and sale of vegetable oil and oil meal
Sumifert Sdn. Bhd. (Malaysia)	MYR 500 thousands	50.00	Import and sale of fertilizers
Summit-Quinphos (NZ) Ltd. (New Zealand)	NZD 1,818 thousands	60.00	Import and sale of fertilizers in New Zealand
Sumi-Thai Fertilizer Co., Ltd. (Thailand)	THB 10,000 thousands	100.00	Import of fertilizer materials and sale of chemical fertilizers in Thailand
Summit Fertilizer (Qingdao) Co., Ltd. (China)	RMB 57,937 thousands	40.00	Manufacture and sale of chemical fertilizer in China
Summit Rural Western Australia Pty. Ltd. (Australia)	AUD 46,000 thousands	100.00	Import of fertilizer materials and sale of chemical fertilizers in Western Australia
SC Agri Produce Pty Ltd. (Australia)	AUD 2,436 thousands	100.00	Investment in hay compressing operation in Australia
Thai SPF Products Co., Ltd. (Thailand)	THB 300,000 thousands	26.94	Farming of SPF (Specific Pathogen Free) pork in Thailand
Summit Specialty Oil Co., Inc. (U.S.)	USD 3,766 thousands	100.00	Contracting of vegetable oil crushing and refining in the U.S.
Australian Bulk Alliance Pty., Ltd. (Australia)	_	50.00	Investment in grain export terminal in Australia
FINANCIAL & LOGISTICS BUSINESS UNIT			
Sumisho Finance Co., Ltd. (Japan)	JPY 100 millions	100.00	Financial services
SC Bio Capital Co., Ltd. (Japan)	JPY 60 millions	100.00	Investment funds
Sumisho Materials Corporation (Japan)	JPY 200 millions	100.00	Trading of precious metals and other products
Taisei Coins Corporation (Japan)	JPY 200 millions	80.00	Sale of coins for numismatists all over the world
Sumisho ElecTrade Ltd. (Japan)	JPY 1,750 millions	100.00	Proprietary trading firm
Sumisho Global Logistics Co., Ltd. (Japan)	JPY 704 millions	100.00	Global logistics provider
Bluewell Corporation (Japan)	JPY 125 millions	100.00	Agent for casualty insurance and life insurance
Bluewell Insurance Brokers Ltd. (Japan)	JPY 10 millions	100.00	Broker for casualty insurance and re-insurance
Summit Air Service Corporation (Japan)	JPY 100 millions	100.00	Travel agency
Sumisho Capital Management Co. (Cayman)	JPY 100 millions	100.00	Investment advisory
Sumitomo Corporation Equity Asia Limited (Hong Kong)	USD 27,000 thousands	100.00	Private equity investment in Asia
Sumitomo Corporation Global Commodities Limited (U.K.)	USD 15,000 thousands	100.00	Trading and marketing of commodities
Nava Nakorn Distribution Centre Co., Ltd. (Thailand)	THB 180,000 thousands	57.32	Warehousing and distribution services
P.T. Indo Summit Logistics (Indonesia)	USD 5,480 thousands	90.44	Warehousing and distribution services
Dragon Logistics Co., Ltd. (Vietnam)	VND 57,443,563 thousands		Warehousing and distribution services
Sumisho Global Logistics (Shanghai) Co., Ltd. (China)	RMB 80,252 thousands		Warehousing and distribution services
Sumisho Global Logistics South China Co., Ltd. (China)	HKD 8,000 thousands		Global logistics provider
Sumisho Global Logistics (HK) Limited (Hong Kong)	HKD 8,000 thousands	100.00	Global logistics provider
Wuxi Sumisho Hi-tech Logistics Co., Ltd. (China)	USD 5,000 thousands	50.00	Warehousing and distribution services
Shanghai Dazhong Sagawa Logistics Co., Ltd. (China)	RMB 34,928 thousands	37.50	Door-to-door delivery services
Zero SCM Logistics (Beijing) Co., Ltd. (China)	RMB 20,691 thousands		Transportation of vehicles
Bluewell Insurance (Singapore) Pte. Ltd. (Singapore)	JPY 75 millions	91.00	Captive insurance company
Bluewell Reinsurance Company (Bermuda) Ltd. (U.K.)	JPY 113 millions	90.00	Captive insurance company (Rent A Captive)
Thang Long Industrial Park Corporation (Vietnam)	VND 327,620,285 thousands	58.00	Development, sales, and operation of industrial estate in Vietnam
Thang Long Industrial Park II Corporation (Vietnam)	VND 240,000,000 thousands		Development, sales, and operation of industrial estate in Vietnam
P.T. East Jakarta Industrial Park (Indonesia)	USD 8,550 thousands		Sales, operation, and maintenance of industrial estate in Indonesia
First Philippine Industrial Park, Inc. (Philippine)	PHP 1,977,943 thousands		Development, sales, and operation of industrial estate in Philippine
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Ownership of
Common Stock Voting Shares (%) Main Business

			Main Business
JPY 462 r	millions	89.17	Processing and sale of steel products
JPY 100 r	millions	60.00	Processing of stainless steel sheets
JPY 100 r	millions	100.00	Sale of specialty steel products
JPY 63 r	millions	84.18	Sale of stainless steel sheets
JPY 334 r	millions	100.00	Sale of steel tubular products
JPY 886 r	millions	95.84	Manufacture and sale of power line hardware
JPY 50 r	millions	100.00	Processing and sale of interior goods and home furnishings to
IDV 00	milliono	07.50	consumers' cooperatives
			Processing and sale of work uniforms and related clothing products
			Manufacture and sale of wool yarn for carpets
			Manufacture and sale of cushion for side curtain airbag
			Sale of steel materials for civil engineering and construction, and stor
			Sale of machinery and equipment
			Sale of machinery and equipment
JPY 90 r	millions	100.00	Sales of equipments for automotive industries and FA products
GBP 125 t	thousands	50.00	Manufacture, processing and distribution of specialty metals for OCTG market
USD 200 1	thousands	90.80	Wholesale of stainless steel tubes
USD 1 t	thousand	100.00	Sale of tubular products for oil and gas industry
CAD 291 1	thousands	100.00	Sale of tubular products for oil and gas industry
USD 4,699 1	thousands	100.00	OCTG/Accessory threading
USD 380,000 t	thousands	19.50	Seamless tubular products mill
USD 7,205 t	thousands	49.00	Blanking and laser-welding of steel parts for automotive industry
USD 14,501 t	thousands	100.00	Steel service center (processing and sale of steel sheets)
USD 8,000 1	thousands	100.00	Sale of steel products
MXN 50,000 †	thousands	64.00	Consumer auto finance
USD 34,985 1	thousands	100.00	Development, ownership and management of power plant in the U.S
USD 20,963 1	thousands	100.00	Holding and management company of automotive dealerships
USD 15,000 t	thousands	100.00	Manufacture and sale of polyvinyl chloride pipes
USD 1 t	thousand	96.00	Mixing, refining, and sale of aerosol gases
USD 10 1	thousands	96.30	Manufacturing, distribution, and sales of pet care products
USD 1 [†]	thousand	100.00	Retail and wholesale of tires
USD 39,939 †	thousands	100.00	Office building leasing
USD 19,000 †	thousands	100.00	Residential area development
USD 23,143 1	thousands	100.00	Office building leasing
USD 11,288 †	thousands	100.00	Investment in house/apartment developments
USD 1 t	thousand	100.00	International intermodal transport
USD 2,000 †	thousands	100.00	Insurance premium financing
USD 1,400 t	thousands	100.00	Investments in buyout funds
USD 0.01 1	thousands	97.00	Equipment loan service in bioscience industry
USD 3,000 †	thousands	100.00	Financial services
HUF 572,406 t	thousands	100.00	OEM supply, sub-assembly and sequence delivery of automotive components
EUR 2,399 1	thousands	100.00	Sale of pharmaceuticals products
EUR 1,024 t	thousands	100.00	Forwarding, logistics business
JPY 30 r	millions	100.00	Personnel & general affair service
01 1 00 1		100.00	Financial services such as cash management, trade settlement, and
JPY 100 r	TTIIIIOTIS		
			accounting services to Sumitomo Corporation and its subsidiaries
JPY 100 r JPY 14,760 r USD 136,382 t	millions	96.80	
	JPY 100 JPY 100 JPY 100 JPY 63 JPY 334 JPY 886 JPY 50 JPY 80 NZD 14,275 JPY 1,500 JPY 365 JPY 350 JPY 350 JPY 350 JPY 350 USD 125 USD 200 USD 1 CAD 291 USD 4,699 USD 380,000 USD 7,205 USD 14,501 USD 8,000 MXN 50,000 USD 34,985 USD 20,963 USD 15,000 USD 11 USD 10 USD 11 USD 10 USD 11 USD 11 USD 39,939 USD 19,000 USD 23,143 USD 11,288 USD 1 USD 2,000 USD 2,000 USD 2,000 USD 1,400 USD 3,000 HUF 572,406 EUR 2,399	JPY 462 millions JPY 100 millions JPY 100 millions JPY 63 millions JPY 63 millions JPY 886 millions JPY 886 millions JPY 80 millions JPY 80 millions JPY 30 mi	JPY 100 millions 60.00 JPY 100 millions 100.00 JPY 63 millions 84.18 JPY 334 millions 100.00 JPY 886 millions 95.84 JPY 50 millions 100.00 JPY 80 millions 87.50 NZD 14,275 thousands 100.00 JPY 1,500 millions 100.00 JPY 305 millions 100.00 JPY 350 millions 100.00 USD 200 thousands 100.00 USD 1 thousand 100.00 USD 4,699 thousands 19.50 USD 14,501 thousands 100.00 USD 8,000 thousands 19.50 USD 14,501 thousands 100.00 USD 34,985 thousands 100.00 USD 20,963 thousands 100.00 USD 15,000 thousands 100.00 USD 15,000 thousands 100.00 USD 15,000 thousands 100.00 USD 11 thousand 100.00 USD 11 thousand 100.00 USD 139,939 thousands 100.00 USD 19,000 thousands 100.00 USD 11,288 thousands 100.00 USD 1,400 thousands 100.00 USD 3,000 thousands 100.00 USD 1,400 thousands 100.00

GLOBAL NETWORK

(As of July 1, 2007)

JAPAN Tokyo Sapporo Tomakomai Muroran Sendai Niigata Ibaraki Shizuoka Hamamatsu Nagoya Kyoto Osaka

Takamatsu Niihama Kita-Kyushu Fukuoka Nagasaki Kagoshima Naha

Kobe

Hiroshima

Imabari

NORTH AMERICA

New York Detroit Pittsburgh Washington, D.C. Atlanta

Chicago Houston Portland Los Angeles Vancouver Calgary Toronto Montreal

CENTRAL AMERICA AND SOUTH AMERICA

Mexico City Monterrey Guatemala San Salvador Havana Panama Quito Caracas Bogota Lima

Buenos Aires Santiago Sao Paulo Rio de Janeiro Porto Alegre Recife

Overseas: 67 countries Subsidiaries 40 / 72 locations Branches 3 / 3 locations Offices 46 / 46 locations Total 121 locations

Japan:

Total	27 locations
Branch	1 / 1 location
Offices	2 / 2 locations
Regional Business Units	3 / 13 locations
Subsidiaries	3 / 10 locations
Headquarters	1 / 1 location

EUROPE AND CIS

London Oslo Brussels Duesseldorf Paris Milan Turin Madrid Barcelona Athens Krakow Prague Moscow Khabarovsk Vladivostok St. Petersburg

Kiev Almaty Tashkent Baku Astana

MIDDLE EAST

Teheran Kuwait Bahrain Doha Abu Dhabi Dubai Muscat Riyadh Jeddah Alkhobar Sanaa Baghdad Amman Damascus Istanbul Ankara Cairo

AFRICA

Tripoli

Algiers Casablanca Nairobi Luanda Johannesburg

ASIA

Beijing Shanghai Changchun Dalian Shenyang Tianjin Qingdao Nanjing Chenadu Guangzhou Xiamen Shenzhen Hong Kong Taipei Kaohsiung Seoul Ulaanbaatar Bangkok Singapore Manila

Kuala Lumpur Jakarta Surabaya Hanoi

Ho Chi Minh City Danang Phnom Penh Vientiane Yangon New Delhi Mumbai Karachi Lahore Islamabad Colombo Dhaka

OCEANIA

Chittagong

Sydney Melbourne Perth Auckland