BE THE BEST. BE THE ONE

## Be the Best, Be the One 2014 Annual Results for FY2013

### May 2, 2014 Sumitomo Corporation

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I would like to give you a summary of the earnings for FY 2013 and forecasts for FY2014. I will also cover the topics listed on page 1.

1. Summary of FY (1) Net Income a		fit		BE THE BEST, BE THE ONE		
(billion yen)	FY2012 Result	FY2013 Result	Increase/ Decrease	FY2013 Plan		
Net Income*	232.5	223.1	-9.4	240.0		
Basic Profit**	216.5	245.0	+28.6	230.0		
(Mineral Resources)	(39.8)	(36.7)	(-3.1)	(30.0)		
(Non-Mineral Resources)	(176.7)	(208.4)	(+31.7)	(200.0)		
<ul> <li>Posted impairment losses on Isaac Plains coal mining project</li> <li>Non-mineral resources business: stable and contributed to the results</li> <li>Temporary gain through business reorganization expected in initial plan: postponed to FY2014 onward</li> <li><sup>1</sup> In this document, "Net Income" is the same as profit for the period attributable to owners of the parent on IFRs.</li> <li><sup>1</sup> Hasic Profit: (Gross Profit: + Selling, general and administrative expenses (excluding provision for doubtful receivables) + interest expense, net of interest income + Dividends) x (1-3 actate) + Share of profit of investments accounted for using the equity method</li> </ul>						

Net income for the FY2013 was 223.1 billion yen, down 9.4 billion yen year-on-year, partly attributable to impairment losses of 27.7 billion yen on Isaac Plains coal mining project in Australia.

The basic profit, excluding extraordinary losses, was up 28.6 billion yen, year-on-year, at 245 billion yen, led by strong non-mineral resources business.

As can be seen on the right, basic profit exceeded the plan, but on the other hand, net income fell short of the plan due to posting of impairment losses.



Next, I would like to explain the results of each segment in comparison with the previous year.

The white bars show results for FY2012 and the blue bars show results for FY2013. In FY2013, net income increased in 4 segments while in 3 segments, net income fell, compared to the previous year.

Allow me to elaborate on each of the segments.

Metal Products Business Unit posted an increase in net income due to factors such as robust performances by tubular products business in North America and the operations of steel service centers.

Transportation & Construction Systems Business Unit posted an increase in net income due to factors such as steady performance of automobile financing business in Japan and Asia and aircraft leasing business.

Environment & Infrastructure Business Unit posted an increase in net income owing to stable performance by overseas electric power infrastructure business, for example, Tanjung Jati-B.

Media, Network, Lifestyle Related Goods & Services Business Unit posted a decrease in net income due to a gain resulting from selling partial share of Jupiter Shop Channel Co., Ltd. in the previous fiscal year, although major Group companies in Japan for example, J:COM and real estate business, showed stable performance.

Mineral Resources, Energy, Chemical & Electronics Business Unit and Overseas Subsidiaries & Branches segment posted a decrease in net income due to the impairment losses on the Australian coal business I referred to earlier.



I would like to move to the second topic, forecasts for FY2014.

As for business confidence, there are pockets of uncertainties in some of the emerging markets but global economy is expected to show gradual growth led by developed countries, mainly the US.

Based on such business confidence, our net income forecast for FY 2014 is 250 billion yen.

In the Mineral Resources business, in addition to the impact of weaker commodity prices, up-front costs are expected, such as amortization expense associated with the commencement of commercial production in the Ambatovy Nickel Project.

On the other hand, in the Non-mineral Resources business, we expect core businesses to show stable performance and recent investments to make steady contribution to profit.



The bar chart on page 5 shows the trend of basic profit over the years.

The mineral resources, in blue, have been affected negatively by the reduction in commodity prices since FY 2012.

As for FY2014, as commodity prices are expected to fall below our projection, we have reviewed the plan.

The non-mineral resources in orange were led by businesses that are our earnings pillars, and FY2013 saw growth of 31.7 billion yen to surpass the 200 billion yen mark. We also expect the basic profit to grow further in FY2014 and earning power is strengthened according to the plan.



This page shows the forecasts of net income by segment.

The bar chart shows FY2013 result in white and FY 2014 forecast in blue.

In Metal Products Business Unit, tubular products business in North America is expected to show continued strong performance, and we expect our recent investments such as Edgen Group and aluminum smelting project in Malaysia, to make steady contribution to company-wide performance.

In Transportation & Construction Systems Business Unit, the finished vehicle production business in Mexico began mass-production in January 2014, and is expected to make contribution to revenue. But because of the impact on Asian automotive finance business brought by revision of the insurance regulation, the net income is expected to drop from the previous year.

As for Environment & Infrastructure Business Unit, together with progress in the largescaled power plant EPC business, we expect overseas electric power infrastructure business to continue its steady performance.

As for Media, Network, Lifestyle Related Goods & Services Business Unit, in spite of transient large profit in the previous year, we expect major Group companies, for example, J:COM which is to expand its earnings base through the integration with JCN, to show strong performance.

Mineral Resources, Energy, Chemical & Electronics Business Unit and Overseas Subsidiaries and Branches are expected to show increases in net income due to repercussion to the impairment losses in the previous year.



Next, I would like to move on to the third topic, Progress in BBBO2014.

In BBBO2014, in order to thoroughly enhance our earning power, we are taking measures to stimulate our corporate metabolism of our business portfolio from a medium-to long-term perspective.

We are working on enhancing existing earnings pillars, developing future earnings pillars, and improving profitability of existing investments steadily. At the same time we continue to look for strategic alliance opportunities with an aim to further strengthen the earnings pillars and reduce and divest businesses with little potential for profit or growth. As a result we are shifting our corporate and human resources.

3. Progress in I	ВВВО2014 ВЕ ТНЕ ВЕЗТ. / ВЕ ТНЕ С
(1-2) Major In	
Enhance existing	g earnings pillars
Metal Products	Enhance value chain of tubular products business: Acquired Edgen Group (the U.S.)
Transportation & Construction Systems	Enhance value chain of automobile business: Started production in Mazda automobile assembly plant (Mexico)/ Expanded KIRIU plants (Mexico, Thailand)/ Invested in business of HIROSHIMA ALUMINUM INDUSTRY(Mexico Increased assets in aircraft leasing business/ Participated in aircraft engine leasing business
Environment & Infrastructure	Enhance overseas power generation business: Participated in Az Zour North IWPP project (Kuwait)
Media, Network, Lifestyle Related Goods & Services	Expanding J:COM's earnings base through JCN integration
Develop future	earnings pillars
Metal Products	Enhance value chain of aluminum from upstream to middle-stream: Expanding aluminum smelting business (Malaysia) Expanding earnings base in manufacturing and sales of motor core parts business (Germany)
Media, Network, Lifestyle Related	Start up logistics property fund
Goods & Services	Enhance overseas real estate business: Acquired office buildings (the U.S.)

Please refer to page 8. I would like to elaborate on the major initiatives we are taking to stimulate our corporate metabolism of our business portfolio from a medium-to long-term perspective.

To enhance existing earnings pillars, we are taking the following measures in each of the business segments.

In the Metal Products Business Unit, we have acquired Edgen Group to enhance the value chain of tubular products business in North America.

In the Transportation & Construction Systems Business Unit, in order to enhance value chain of automobile business, we have worked on measures such as steady production start in the automobile assembly plant in Mexico and expansion of production capacity in KIRIU.

The other business segments also facilitate measures accommodating the primary fields. To develop future earnings pillars, in the Metal Products Business Unit, we participated in the expansion of aluminum smelting business in Malaysia in order to capture the aluminum demand, which is expected to grow steadily.

In the Media, Network, Lifestyle Related Goods & Services Business Unit, we have started up Logistics Property Fund. With the expansion of e-commerce, demand for logistics property is expected to increase in the future.

3. Progress in E (1-3) Major In	
Strategic Industria	I / Regional Focus
Unconventional energy-related	Business alliance with American gas research institute Gas Technology Institute(GTI)
Food	Established a flour milling and sales company (Vietnam) Invested in a major sugar production and sales company (Thailand)
Myanmar	Participated in large industrial park development project in Thilawa special economic zone Received order of developing telecommunication infrastructure Established Hino Motors' service station
Improve value of e	xisting investments
Nickel project in Madagascar (Ambatovy)	Started commercial production in Jan., 2014 Recent operating rate: 60-70% (Nickel production volume basis) Progress steadily production ramp-up toward financial completion in JanMar., 2015
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As for strategic industrial and regional focus, we have started some initiatives listed on page 9.

In the unconventional energy-related field, we have forged a comprehensive business alliance with a leading gas research institute in the US, Gas Technology Institute. By combining Sumitomo's customer base with shale-related technological know-how which GTI has accumulated over a long period of time, we will be able to offer support to Japanese companies looking to enter shale-related industries.

At the same time, we will pursue multi-dimensional business opportunities by leveraging our integrated corporate strength.

In order to achieve greater value of the investments made in recent years, we started commercial production of the Ambatovy nickel project in Madagascar, in January of this year. The recent operating rate is around 60 to 70%, steadily ramping-up production toward financial completion by March 2015.



The initiatives I have explained so far came to investment of 290 billion yen in FY2013. Our new investment and loan plan in BBBO 2014 is for a total of 750 billion yen over 2 years, so we believe that we are going according to plan.

We are also working on divestiture and reduction of assets. Our plan is for 770 billion yen over 2 years. In FY 2013, we have divested and reduced assets by 250 billion yen and made cash collection of 190 billion yen.

In the U.K. water business, by forming a strategic alliance with Osaka Gas, we will further enhance the business base by utilizing the experience and know-how of its domestic gas business.

As for the domestic real estate business, we are continuing asset replacement in order to shift to more profitable assets.

3. Progress in BBBO2014	1		BE THE BEST. BE THE ON
(3) Key Financial Indica			
	Start of BBBO2014		End of BBBO2014
(billion yen)	March 31, 2013	March 31, 2014	March 31, 2015 (Forecast as of May, 2014
Total Assets	7,832.8	8,668.7	8,560.0
Shareholders' equity	2,052.8	2,404.7	2,590.0
Shareholders' equity ratio	26.2%	27.7%	approx. 30%
Interest-bearing Liabilities (Net)	2,930.3	3,123.5	3,400.0
DER (Net) (times)	1.4	1.3	approx. 1.3
ROA	3.1%	2.7%	2.9%
Risk- adjusted Assets	*1,915.4	2,192.3	2,400.0
Risk- adjusted Return Ratio	f(x) two-year average 15.2%	10.9%	approx. 11%
Free Cash Flow	f(x)two-year total 248.8	28.4	BBBO2014 two-year total approx200.0

Page 11 lists the key financial indicators.

Total Assets as of end of March 2013 was up 840 billion yen, year-on-year, at 8 trillion 668.7 billion yen due to yen depreciation and rise in stock prices.

At the end of BBBO 2014, we expect total assets to remain flat.

As for ROA, with revision to our net income forecast, it seems difficult to achieve the quantitative target of 3% or more, but we will enhance our earning power with a focus on improving the ROA, while controlling the balance sheet.



Page 12 shows return to shareholders.

Although our results for FY2013 fell below the forecast due to one-time impairment losses, our earnings pillars showed robust performance. Therefore, the annual dividend for FY2013 will be 47 yen per share, as we announced. As the interim dividend was 23 yen per share, the year-end dividend will be 24 yen per share.

The annual dividend for fiscal 2014 is projected to be 50 yen per share, applying the consolidated dividend payout ratio of 25%, based on the dividend policy of the current medium-term management plan "BBBO 2014", to net income forecast of 250 billion yen.



Sumitomo Corporation announced in May of last year, "What We Aim to Be in 2019", which is "We aim to build a solid earnings base and aim for an even higher level of profit growth while maintaining financial soundness."

We feel strongly that enhancement of earnings base aiming to achieve "What We Aim to Be" is progressing well especially with contribution of the new investments to profit and enhancement of existing earnings pillars.

On the other hand, some of the investments, for example, large-scale mineral resources projects show a delay in contribution to profit. We recognize increasing the values of such projects steadily should be our challenge going forward.

BBBO 2014 will be entering its 2<sup>nd</sup> year, and in order to fulfill "What We Aim to Be in 2019", we need to work speedily, to thoroughly enhance our earnings power as we set out in the medium-term management plan, carrying the momentum towards strong growth.

I would like to take this opportunity to ask for your understanding and continued support.

Thank you very much for your attention.



### ✓ Assumptions

- Supplemental Materials by Segment
   (Performance Overview, Medium-to long-term Strategies)
- ✓ What We Aim to Be in FY2019, Our Centennial Year
- ✓ Medium-term Management Plans
- ✓ Shareholders' Composition

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## Assumptions

Assumptions		FY2013 Results	FY2014 Outlook	Sensitivity to profit*
Foreig	n Exchange (YEN/US\$) [AprMar.]	100.17	100.00	around 1.3 billion yen (1JPY/US\$)
Interest	LIBOR 6M (YEN) [AprMar.]	0.22%	0.20%	-
rate	LIBOR 6M (US\$) [AprMar.]	0.38%	0.40%	-
Crude	oil <north brent="" sea=""> (US\$/bbl) [JanDec.]</north>	108	106	around 30 million yen (1US\$/bbl)
Coppe	r (US\$/t) [JanDec.]	7,326	6,834	around 360 million yen (100US\$/t)
Zinc (US\$/t) [AprMar.]		1,910	2,086	around 1.1 billion yen (100US\$/t)
Iron ore (US\$/t) [JanDec.]**		135	125	around 400 million yen (1US\$/t)
Coking	g coal (US\$/t) [AprMar.]**	153	120	around 160 million yen (1US\$/t)

\*Foreign Exchange: including hedge, Others: excluding hedge

\*\* Iron ore and Coking coal prices are general market price.

All the figures are the average of the period written in the chart.

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### **Performance Overview**

We eliminated the Kansai Regional Business Unit and Chubu Regional Business Unit on 1 April, 2014. These two regional business units were incorporated into organizations under business units and divisions. FY12 and FY13 results are also shown on new organization basis accordingly.

## **Metal Products**

#### [FY13 Result: 26.6 billion yen] (9.3 billion yen increase from FY12)

#### • Steel sheets Steel service center: stable

#### • Tubular products North America: stable

(unit: billions of yen)	FY12 Results	FY13 Results	FY14 Forecast (As of May, 2014)
Gross profit	80.3	97.2	103.0
Operating profit	21.8	34.6	-
Share of profit of Investments accounted for using the equity method	5.7	5.6	-
Profit for the year attributable to owners of the parent	17.3	26.6	31.0
Total assets	847.2	884.4	_

#### [Investment & Replacement in FY13]

Acquired global distributor of metal and tubular products for energy industry (Nov. 2013)

#### [Business Outlook]

Contribution from new investment

• Tubular products in North America: stable

#### [Results of major subsidiaries and associated companies]

Company (shares in equity owned by the segment / owned by whole company)	Equity in e FY12 Results	FY13 Results	the segment FY14 Forecasts As of May, 2014)
•SC Pipe Services:	2.6	2.8	2.4
•ERYNGIUM(30/100)*1:	1.3	1.4	1.6
Sumisho Metalex:	1.1	1.4	1.3
•Edgen Group(29/100):	-	0.1	1.1

\*1 We changed our consolidating periods, the results show equity in earnings of Jan.-Dec., 2012 for FY12, Jan.-Dec., 2013 for FY13 and Apr., 2014-Mar., 2015 for FY14.

### **Transportation & Construction Systems**

#### [FY13 Result: 48.8 billion yen]

(3.2 billion yen increase from FY12)

#### ·Ships, aerospace and railway car

Aircraft leasing business : contributed to the results SMFL : credit cost decreased Ship business : value realization

#### Automobile

Finance businesses in Indonesia, SMAS etc. : stable

#### Construction equipment

Temporary gain in FY12 Russia and Canada : slowdown, U.S. : stable

#### [Investment & Replacement in FY13]

 Started aircraft engine leasing business jointly with aircraft engine manufacturer and maintenance services provider in Germany (Sept. 2013)

 Invested in an Iraqi automotive service and sales company (Oct. 2013)

#### [Business Outlook]

Shipping market: sluggish

- ·Auto finance businesses in Indonesia: decrease
- ·Mazda plant in Mexico: full-scale operation

(unit: billions of yen)	FY12 Results	FY13 Results	FY14 Forecast (As of May, 2014)
Gross profit	123.2	124.7	133.0
Operating profit	25.8	34.5	-
Share of profit of Investments accounted for using the equity method	27.3	27.7	_
Profit for the year attributable to owners of the parent	45.6	48.8	46.0
Total assets	1,302.0	1,443.5	-

#### [Results of major subsidiaries and associated companies]

Company (shares in equity owned by the segment / owned by whole company)	Equity in FY12 Results	earnings o FY13 Results	f the segment FY14 Forecasts (As of May, 2014)
• Sumitomo Mitsui Finance and Leasing (SMFL)(35/40):	13.0	14.9	14.7
Sumitomo Mitsui Auto Service(SMAS):	4.1	4.0	3.8
•Oto Multiartha(90/100)*1,2:	3.2	3.8	0.9
•SOF(90/100)*1,2:	1.4	2.7	2.5

 \*1 In Mar., 2013, our shares were increased to 100% on whole company basis.
 \*2 We changed our consolidating periods, the results show equity in earnings of Jan.-Dec., 2012 for "FY12" and Apr.,2013 -Mar., 2014 for "FY13."

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# **Environment & Infrastructure**

#### [FY13 Result: 19.1 billion yen] (5.2 billion yen increase from FY12)

- •Overseas electric power infrastructure business: stable
- ·Temporary gain through value realization

#### [Investment & Replacement in FY13]

- Constructing wind farm in South Africa, gas-fired combined cycle power plant in UAE etc.
- Sold part of shares in water supply and distribution company in U.K. (Oct. 2013)
- Participated in thermal power and water generation project in Kuwait (Jan. 2014)
- Started construction of industrial park in Myanmar (Jan. 2014)

#### [Business Outlook]

- ·Overseas electric power infrastructure business: stable
- ·Temporary gain through value realization in renewable

energy power generation business

	FY12 Results	FY13 Results	FY14 Forecast (As of May, 2014)
(unit: billions of yen) Gross profit	60.3	63.7	66.0
Operating profit	13.6	19.2	-
Share of profit of Investments accounted for using the equity method	4.2	5.2	-
Profit for the year attributable to owners of the parent	14.0	19.1	21.0
Total assets	605.1	597.0	-

#### [Results of major subsidiaries and associated companies]

Company	Equity in	earnings of t	the segment	
(shares in equity owned by the segment / owned by whole company)	FY12 Results	FY13 Results	FY14 Forecasts As of May, 201	4)
<ul> <li>Sumisho Global Logistics<sup>*1</sup>:</li> </ul>	1.1	1.4	1.1	
Sumisho Machinery				
Trade Corporation(40/100) *2:	0.7	0.7	0.8	
Perennial Power Holdings(40/100) *3:	1.0	0.6	0.4	

\*1 Shares in equity of the segment in FY12 and FY13 : 95%, FY14 : 100%. \*2 Shares in equity of the segment in FY12 and FY13 : 55.5 %, FY14 : 40%. \*2 Shares in equity of the segment in FY12 and FY13 : 50.01%, FY14 : 40%

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# Media, Network, Lifestyle Related Goods & Services

#### [FY13 Result: 54.4 billion yen]

(14.7 billion yen decrease from FY12)

#### Major group companies

J:COM, SCSK, Jupiter Shop Channel : stable Temporary gain in J:COM Banana business : recovered TBC : decline in tire price and sales of maintenance service

#### Real estate business : stable

 Gain due to selling 50% share of **Jupiter Shop Channel in FY12** 

#### [Investment & Replacement in FY13]

- Urban development business (Kanda campus site of Tokyo Denki University, Ginza 6-chome and Higashi- ikebukuro )
- Made Australian grain company a subsidiary (Feb. 2014)
- Sold Queen's Square Yokohama (Mar. 2014)

#### [Business Outlook]

·Major group companies and real estate business : stable

Temporary gain in FY13

(unit: billions of yen)	FY12 Results	FY13 Results	FY14 Forecast (As of May, 2014)
Gross profit	287.0	284.9	301.0
Operating profit	34.0	39.5	-
Share of profit of Investments accounted for using the equity method	25.4	39.8	-
Profit for the year attributable to owners of the parent	69.1	54.4	54.0
Total assets	1,823.2	1,871.2	-

[Results of major subsidiaries and	d assoc	iated corr	npanies】
Company	Equity in	earnings of	the segment
(shares in equity owned by the segment /	FY12	FY13	FY14
owned by whole company)	Results	Results	Forecasts
		(	(As of May, 2014)
• J:COM*1,2:	18.1	31.6	25.7
•SCSK:	9.4	7.4	7.5
<ul> <li>Jupiter Shop Channel<sup>*3</sup>:</li> </ul>	8.3	7.0	7.2
<ul> <li>Banana business:</li> </ul>	-0.4	1.5	1.5
<ul> <li>Mobicom<sup>*4</sup> :</li> </ul>	1.6	1.1	0.8
Summit:	1.1	0.9	2.0
Sumisho Brand Management(99.08/100):	0.9	0.8	0.7
<ul> <li>Grain business in Australia:</li> </ul>	0.5	0.6	0.7
•TBC(40/100):	0.3	-1.2	0.3

\*1 We made amendments for consolidation to the results for FY12 and FY13 \*2 Shares in equity of the segment in Apr.-Dec. 2012: 40.46%, Apr.-Aug. 2013: 44.49%, after Sept. 2013: 50%.

 \*4 We changed our consolidating periods, the results show equity in earnings of Jan.-Dec., 2012 for "FY12" and Apr.,2013 -Mar., 2014 for "FY13." 22

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# Mineral Resources, Energy, Chemical & Electronics

#### [FY13 Result: 24.0 billion yen] (23.7 billion yen decrease from FY12)

- Isaac Plains coal mining in Australia Posted impairment loss
- Silver, zinc & lead business in Bolivia Decreased due to decline in price
- Iron ore mining in South Africa Increased due to sales volume increase etc.
- Chemical & Electronics Stable

#### [Investment & Replacement in FY13]

· Agreed to acquire coal mining interest in Australia (Oct. 2013)

#### **Business Outlook**

·Madagascar nickel project: increase in cost due to start of commercial operation

- Decrease due to decline in commodity price
- Impairment loss in FY13

(unit: billions of yen)	FY12 Results	FY13 Results	FY14 Forecast (As of May, 2014)
Gross profit	89.0	80.5	97.0
Operating profit	26.8	-10.8	-
Share of profit of Investments accounted for using the equity method	30.8	36.9	_
Profit for the year attributable to owners of the parent	47.7	24.0	38.0
Total assets	1,400.1	1,614.5	-

[Results of major subsidiaries and	d assoc	iated corr	npanies]
Company	Equity in	earnings of	the segment
(shares in equity owned by the segment /	FY12	FY13	FY14
owned by whole company)	Results	Results	Forecasts
		(	As of May, 2014)
Oresteel Investments(45/49):	8.7	14.6	9.8
<ul> <li>Silver, zinc and lead business in Bolivia(93/100)*1:</li> </ul>	11.5	5.1	10.0
•LNG Japan:	5.5	5.1	6.1
<ul> <li>Iron Ore Mining Business in Brazil:</li> </ul>	6.7	5.0	6.5
<ul> <li>SC Minerals America(84.75/100):</li> </ul>	3.7	4.6	4.0
<ul> <li>SMM Cerro Verde Netherlands:</li> </ul>	2.4	2.4	1.4
<ul> <li>Oil fields interests in the North Sea:</li> </ul>	2.9	2.3	1.1
<ul> <li>Sumitomo Shoji Chemicals:</li> </ul>	1.3	1.5	1.6
Sumitronics:	0.6	1.2	1.5
<ul> <li>SC Mineral Resources(70/100):</li> </ul>	0.7	0.9	0.7
Nusa Tenggara Mining:	-0.7	0.4	2.7
• Nickel mining and refining business in Madagascar:	-0.8	-1.1	-11.2
Companies related to Coal business in Australia:	2.0	-20.7	-12.1

\*1 We changed our consolidating periods, the results show equity in earnings of Jan.-Dec., 2012 for "FY12" and Apr.,2013 -Mar., 2014 for "FY13."

		FY12 Results	10		Y13 Resul			FY14 Forecasts	Sensitivity to net income (annual base/ excluding
			1Q	2Q	3Q	4Q	Annual		prices hedge)
Coking cool	Equity share of shipping volume (mil t)	2.4	1.0	0.8	0.7	0.6	3.1	2.9	¥160 mil
Coking coal	Prices[\$/t]	193	172	145	152	143	153	120	(\$1/t)
Thermal coal	Equity share of shipping volume [mil t]	2.4	0.8	0.5	0.6	0.6	2.5	4.6*	¥240 mil
Thermal coal	Prices[\$/t]	113	95	90	86	87	93	82	(\$1/t)
Iron ore	Equity share of shipping	4.5	0.4	1.9	0.5	2.1	4.8	5.4	
MUSA	volume [mil t]	1.8	0.4	0.4	0.5	0.7	2.0	2.8	¥400 mil
	Prices[\$/t]	132	148	126	133	135	135	125	(\$1/t)
Manganese	Equity share of shipping volume [mil t]	0.5	-	0.2	-	0.2	0.5	0.5	¥30 mil (\$1/t)
ore	Prices[\$/t]	233	248	273	267	248	259	225	
Copper Batu Hijau	Equity share of	43	11	10	12	13	45	71	
	production [Kt]	13	3	3	4	4	14	32	¥360 mil
	Prices[\$/t]	7,953	7,931	7,148	7,079	7,153	7,326	6,834	(\$100/t)

### Mineral Resources Equity Share of Production and Sensitivity to Net Income

Note) Prices are general market price.

The shipping volume of Iron ore and manganese of Oresteel Investments are written semiannually (in second and fourth quarter). \*Includes equity share of shipping volume of Clermont coal mine in Australia, which we plan to acquire in FY2014.

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Mineral Resources, Energy, Chemical & Electronics

### Mineral Resources Equity Share of Production and Sensitivity to Net Income

		FY12		FY13 Results				FY14	Sensitivity to net income (annual base/
		Results	1Q	2Q	3Q	4Q	Annual	Forecasts	excluding prices hedge)
Silver	Equity share of production [t(mil oz)]	292(9.4)	72(2.3)	75(2.4)	84(2.7)	84(2.7)	314(10.1)	404(13.0)	¥800 mil
	Prices[\$/oz]	31.1	23.1	21.4	20.8	20.5	21.0	19.5	(\$1/oz)
Zinc	Equity share of production [Kt]	165	40	39	45	46	170	202	¥1.1 bil (\$100/t)
Zinc	Prices[\$/t]	1,946	1,840	1,860	1,909	2,029	1,909	2,085	
Lead	Equity share of production [Kt]	56	13	13	15	12	53	55	¥300 mil
Loud	Prices[\$/t]	2,060	2,053	2,103	2,112	2,105	2,093	2,206	(\$100/t)
Crude oil,	Equity share of production [mil bbl]	2.4	0.6	0.7	0.4	0.8	2.5	2.0	¥30 mil
gas	Prices(\$/bbl)	112	112	103	108	109	108	106	(\$1/bbl)
LNG	Equity share of production [Kt]	320	90	80	90	90	350	350	-

Note) Prices are general market price.

# **Overseas Subsidiaries and Branches**

#### [FY13 Result: 41.4 billion yen]

(7.1 billion yen decrease from FY12)

#### •Americas: decreased in TBC

#### Asia & Oceania:

posted impairment loss in Isaac Plains coal mining

	FY12 tesults	FY13 Results	FY14 Forecasts	
Americas (Sumitomo Corporation of America)	27.8 (26.6)	21.0 (20.7)	23.4	
Europe, Middle East, Africa & CIS (Sumitomo Corporation Europe Holding Limited)	9.0 (7.3)	11.1 (9.4)	12.1	
Asia & Oceania (Sumitomo Corporation Asia & Oceania Pte. Ltd.)	8.6 (8.0)	4.9 (10.4)	9.2	
East Asia (Total 9 subsidiaries in China)	2.4 (1.2)	4.3 (3.0)	5.0	

\* As of April 1, 2013, We have regrouped all of our overseas regional organizations into four broad regions, namely, "Americas," "Europe, Middle East, Africa & CIS," "East Asia" and "Asia & Oceania." As of April 1, 2014, the trade name of "Sumitomo Corporation of America" was changed to " Sumitomo Corporation of Americas."

#### [Business Outlook]

·Metal products related business: stable

- •TBC: recover
- Impairment loss in FY13
- Sumitomo Corporation

(unit: billions of yen)	FY12 Results	FY13 Results	FY14 Forecast (As of May, 2014)
Gross profit	184.8	244.5	260.0
Operating profit	51.0	57.4	-
Share of profit of Investments accounted for using the equity method	11.5	3.3	-
Profit for the year attributable to owners of the parent	48.5	41.4	50.0
Total assets	1,556.2	1,889.7	-

<b>[Results of major subsidiaries an</b> Company (shares in equity owned by the segment / owned by whole company)		earnings of t FY13 Results	• -
•ERYNGIUM(70/100)*1:	3.2	3.4	3.9
Oresteel Investments(4/49) :	0.8	1.3	0.9
•SC Minerals America(15.25/100):	0.6	0.8	0.7
Perennial Power Holdings(60/100)*2:	1.0	0.5	0.7
•Silver, zinc and lead business in Bolivia (7/100)*3:	0.9	0.3	0.7
•Edgen Group(71/100):	-	0.1	2.7
•TBC(60/100):         *1 We changed our consolidating periods, the Dec., 2012 for FY12, Jan. Dec., 2013 for F *2 Shares in equity of the segment in FY12 an *3 We changed our consolidating periods, the Lan. Dec. 2012 for "EV12" and Apr 2013.	Y13 and Apr. d FY13 : 49.9 results show	, 2014-Mar., 20 9%, FY14 : 60% equity in earning	15 for FY14. 6.

Jan.-Dec., 2012 for "FY12" and Apr.,2013 -Mar., 2014 for "FY13.

### Results of Investment & Loan

				(billion yen)
	Plan for New Investment and Loan (2-year total)		FY20:	13 Results
	Amount	Primary Fields	Amount	Major investment & loan
Metal Products	80.0	Tubular Products business	58.0	•Acquisition of Edgen Group
Transportation & Construction Systems	160.0	Automotive business	 20.0	Facility investment in KIRIU     Invest in Hiroshima     aluminum Mexico     Aircraft engine leasing
Environment & Infrastructure	90.0	Power Infrastructure business	33.0	Renewable energy business
Media, Network, Lifestyle Related Goods & Services	130.0	Media business & Real estate business	56.0	Sugar manufacture & sales business     Real estate in Japan and overseas
Mineral Resources, Energy, Chemical & Electronics	190.0	Upstream in Mineral resources and Energy business	115.0	<ul> <li>Additional investment in existing projects</li> </ul>
Strategic Focus	100.0			
Total	750.0		290.0	

\*The amounts include domestic and overseas segments.

\*We will allocate the budget of Strategic Focus to each segment.

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(billion ven)

### Medium-to long-term Strategy

# Medium-to long-term Strategy

What We Aim to Be in FY2019, Our Centennial Year -A Vision Based on Our Corporate Mission Statement-

# Be the Best, Be the One

We aim to be a corporate group that is recognized by society as meeting and exceeding the high expectations directed toward us, creating value that nobody else can match in ways benefitting our distinctive identity.

We aim to build a solid earnings base and aim for an even higher level of profit growth while maintaining financial soundness.

Total assets: ¥9–10 trillion Consolidated net income: ¥400 billion or more 28

# **Metal Products**

### **Strategies for FY2019**

#### **Existing Earnings Pillars to enhance**

- > Tubular products
  - •Expand value chain in oilfield related field based on OCTG business
  - Expand to oilfield equipment, material and services
  - Build distribution network for oil & gas transport pipelines and special pipes in addition to OCTG network
- Metal products for transportation
  - ·Establish strong position in railway field(rail / wheel / axle)
  - •Gain 10% of global market share in automobile equipment field
  - ·Steel service centers : enhance in strategic regions

#### **Future Earnings Pillars to develop**

- Aluminum smelting and rolling business
- •Build value chain from upstream (smelting) to middle stream (rolling)
- Specialty steel
- Electrical steel sheet

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Focus on Fields	Major Initiatives in Focus on Fields
Tubular products	■ Tubular products
•Expand oilfield services	<ul> <li>Establish distribution network for oil &amp; gas transport pipelines and special pipes</li> </ul>
Enhance distribution network for oil & gas transport pipelines and special pipes	<ul> <li>Acquired 100% shares of Edgen Group, a global distributor of metal and tubular products for energy industry (Nov. 2013, Amount of share acquisition: \$520mil)</li> </ul>
<ul> <li>Steel sheets</li> <li>Deepen and enhance manufacturing business of railway wheels and axles in the U.S.</li> </ul>	<ul> <li>Strengthen middle- downstream distribution network for pipelines and special pipes</li> </ul>
•Establish and strengthen steel service centers	<ul> <li>&gt; Establish value chain from upstream to downstream combined with our strong OCTG business</li> </ul>
in strategic areas	■Steel sheets
<ul> <li>Manufacturing and selling secondary processing of specialty steel products in India</li> </ul>	<ul> <li>Manufacturing and sales of motor core parts in Europe</li> <li>Acquired 100% shares of Kienle+Spiess, German motor core manufacturing and sales company (Mar. 2013)</li> </ul>
Manufacturing and sales of motor core parts in Europe	Aim to be no.1 motor core manufacturer in the world
■Non-ferrous products	Constructing transport vessel for the world longest 150- meter rails (completion of construction in Aug, 2014)
<ul> <li>Additional investment in aluminum smelting business in Malaysia</li> </ul>	<ul> <li>Aim to increase overseas sales to meet the worldwide demand for long rails</li> </ul>
Enhance aluminum rolling business and trading	■Non-ferrous products
	<ul> <li>Made additional investment in second aluminum smelting plant project by Press Metal in Malaysia (Apr. 2014)</li> <li>Aim to increase sales in Asia, where demand is growing</li> </ul>

### **Transportation & Construction Systems**

### **Strategies for FY2019**

#### **Existing Earnings Pillars to enhance**

Leasing business

• Expand business base by utilizing Sumitomo Mitsui Finance & Leasing Company as major platform

- Shipping business
   Strengthen new building ship trade business
   Expand ship-owning / joint owning business
- > Aerospace
- Promote growth of aviation-related business including aircraft leasing
- ➤ Automobile
- Expand auto leasing business to abroad and diversify finance businesses
- •Expand sale and distribution mainly to growing market such as Africa, the Middle East and its neighbor countries •Strengthen manufacturing mainly in emerging countries

### Construction equipment Deepening and expanding existing business,

- and start sales distributor/service business in emerging countries as well as mining regions
- Expand and globalize rental construction equipment business based in developed countries

#### Future Earnings Pillars to develop

- Railways related business
   Implement existing EPC contracts successfully and secure new contracts
- Car manufacturing business in Mexico
   Produce new generation vehicles for the Americas and Europe in JV with Mazda
   Produce Toyota-brand vehicles

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Focus on Fields	Major Initiatives in Focus on Fields
	Ships, aerospace and railway car
<ul> <li>Ships, aerospace and railway car</li> <li>Expand aircraft leasing and other leasing businesses</li> <li>Enhance quality and quantity in ship trading Replace and increase assets of ship-owning / joint owning business</li> </ul>	<ul> <li>Expanding aircraft related leasing businesses</li> <li>Promoting SMBC Aviation Capital aircraft leasing as conbusiness</li> <li>Number of leased aircraft including managed assets: 350(Mar. 201</li> <li>Engine leasing</li> <li>Established JV with German major partner (Dec. 201</li> </ul>
Acquiring order of large EPC rail project	Anticipate synergy with SMBC AC in mid-to long-term
Automobile	Expanding overseas business of Sumitomo Mitsui Auto
<ul> <li>Expand automotive leasing from Japan to mainly Asian emerging countries</li> </ul>	Service - Started operation in Australia following Thailand
Diversify finance businesses in emerging countries	<ul> <li>Working based on "quality over quantity" policy for new loans in OTO(automobiles) and SOF(motorcycle</li> </ul>
<ul> <li>Manufacturing automobile parts and automobiles</li> <li>Increase global parts production capacity of KIRIU etc.</li> <li>Start to expand production, increase car lines and fabricate engines in automobile assembly plant in Mexico</li> </ul>	<ul> <li>Enhancing production capacity of KIRIU</li> <li>Started operation of second factory in Thailand(July 201</li> <li>Start operation of third factory in Mexico (Sept. 2014)</li> </ul>
Construction equipment	<ul> <li>Started mass-production in automobile assembly plant in Mexico (Jan. 2014)</li> </ul>
• Strengthen and diversify existing businesses and launch new distributor/service business	Construction equipment
in Asia and the Middle East • Deepen rental business in the U.S.	•Expanding operation of Sunstate Equipment Company in the U.S.

### **Environment & Infrastructure**

### **Strategies for FY2019**

#### **Existing Earnings Pillars to enhance**

- > IPP / IWPP (overseas)
  - Power generation capacity target for FY19: 10,000MW
     Power generation capacity as of Mar. 2014: 5,478MW
- Power generation from renewable energy (overseas)
  - Power generation capacity target for FY19: 1,200MW
  - Power generation capacity as of Mar. 2014: 628MW
  - Wind: 461MW
  - Solar: 168MW
- Electricity business (Japan)
- Industrial park (overseas)

Future Earnings Pillars to develop

- ➤Water infrastructure
- Battery business

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#### Focus on Fields Major Initiatives in Focus on Fields ■IPP/IWPP (overseas) Constructing Shuweihat S3 gas-fired combined cycle power plant ■IPP/IWPP (overseas) in UAE (commercial operation in 2014) Enhance IPP/IWPP businesses in Asia, the Middle East · Started to construct Az Zour North IPP/IWPP project in Kuwait and Americas (commercial operation in 2016) ■ Power generation from renewable energy (overseas) ■Power generation from renewable energy (overseas) · Develop new project using subsidies in each country ·Started partial commercial operation of Desert Sunlight solar farm in the U.S. (completion of construction in 2015) • Entry to offshore wind-generated electricity field · Constructing Dorper wind farm in South Africa Electricity business (Japan) (commercial operation in 2014) Participated in off-shore wind power generation business in Belgium •New business of renewable energy generation leveraging FIT Electricity business (Japan) · Started to construct three solar farms in Tomakomai, Saijo · Expand retail business as the deregulation of the electric and Kitakyushu (commercial operation in 2014) power industry moves forward Constructing wind farm in Oga, Akita pref. Industrial park (overseas) (commercial operation in 2015) · Expand existing industrial park and improve functions Industrial park (overseas) · Develop new projects in Asia Expanding industrial parks in Philippines and Vietnam · Started construction of industrial park in Myanmar Water Water · Strengthen concession, desalination and treatment Constructing desalination plant in Oman businesses (commercial operation in 2014) Agreed to sell part of shares in water supply and Battery business distribution company in U.K. Reuse lithium-ion batteries collected from electric vehicles - Aim to increase corporate value through cooperation with · Charging facility service for electric-powered vehicles strategic partner Battery business Started operation management service for operators of electric-powered vehicles charging facilities Sumitomo Corporation

### Strategies for FY2019

#### **Existing Earnings Pillars to enhance**

- Further strengthen business base of core companies in media, ICT and retail field (J:COM / SCSK / SHOP etc.)
- Acquire upstream interests and strengthen business base and expand value chain from upstream to middle-stream area in food business (four strategic fields:

grain related / sugar / meat / fruit & vegetables)

- Strengthen earnings base of timber resources and tire business
- Urban real estate business leveraging our integrated corporate strength

#### Future Earnings Pillars to develop

- Expand successful business models in media, ICT and retail field from Japan to abroad
- Woody biomass fuel related business
- Overseas real estate, real estate fund including logistics facilities and private REIT related business

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#### Focus on Fields Major Initiatives in Focus on Fields Media, ICT and Retail ■Media, ICT and Retail J:COM J:COM - Implement capital restructuring - Completed capital restructuring (end of Aug. 2013) - Establish joint management scheme with KDDI - Working on integrating operations after JCN integration - Complete JCN integration on 1 Apr. 2014 · Started business in emerging countries ·Promote businesses in emerging countries such as Asia - TV shopping: Thailand Media / TV shopping / E-commerce / Mobile / Drugstore - E-commerce: China, Indonesia, Vietnam, Malaysia - Drugstore: Taiwan Food ·Acquire upstream interests and strengthen business base Food ·Enhancing business base Meat / Grain related etc. - Signed contracts on flour milling business in Vietnam, Materials and supplies sugar production business in China and Thailand - Established food wholesale company in Vietnam ·Strengthen business base of timber resources in Asia-Pacific basin Made Australian grain company a subsidiary Materials and supplies ■Construction and real estate Started full-fledged woodland operation in New Zealand · Promote development of real estate businesses Implementing measures based on TBC restructuring plan in domestic strategic area Construction and real estate - Redevelopment plan of the Tokyo Denki University site - Joint business in reconstruction of Kandanishikicho Promoting development of real estate businesses buildinas in domestic strategic area - Urban retail facilities and condominium sales etc. - Redevelopment plan of the Tokyo Denki University site / Ginza 6-chome / Higashi-ikebukuro Condominium sales centered on CLASSY HOUSE

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- Started logistics property business

### **Strategies for FY2019**

#### **Existing Earnings Pillars to enhance**

- Enhance earnings base in upstream area of mineral resources & energy
  - Value-up existing interests by strengthening earning power
  - Enhance earnings base by promoting mid-long term portfolio strategy
  - Commodities Increase interests in four key strategic resources (copper / coal / iron ore / crude oil & gas)
  - Time Create a best mix of exploration, development and production
  - Region Disperse and mitigate country risk
  - Form of participation Cooperate with prime partners and improve our function

#### Future Earnings Pillars to develop

- Promote middle and down stream businesses leveraging synergy with upstream business
  - Shale oil & gas related business in the U.S. (LNG & LPG export / Gas chemical etc.)
  - Value chain from raw material of fertilizer to sales of product
  - Establish stable supply by development and trading of rare earth
- Create new additional value through combining our functions
- Promote sales of pesticide and fertilizer globally and expand multifaceted support for crop production business to emerging countries
- Expand each value chain in chemicals from energy and minerals, electronics etc.

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Focus on Fields	Major Initiatives in Focus on Fields
<ul> <li>Upstream of mineral resources and energy         <ul> <li>Promote project under development</li> <li>Strengthen earning power of existing interests</li> <li>Strengthen earnings base by asset replacement</li> <li>Nickel (Madagascar)</li> <li>Sierra Gorda copper mine (Chile)</li> <li>Shale oil &amp; gas (U.S.)</li> <li>Iron ore (Brazil)</li> <li>Copper (Americas)</li> <li>Coal (Australia)</li> <li>Silver, zinc &amp; lead (Bolivia)</li> </ul> </li> <li>Middle and down stream trading and investment</li> <li>Carbon related business</li> <li>Chemical from energy (Shale gas chemistry etc.)</li> <li>Chemical from minerals             <ul> <li>(Rare earth, soda ash, high purity quartz)</li> <li>Strengthen EMS* business base             <ul> <li>*Electronics Manufacturing Service</li> <li>Promote multifaceted support for crop production business globally</li> <li>Formulator of cosmetic ingredients</li> </ul> </li> </ul></li></ul>	<ul> <li>Upstream of mineral resources and energy</li> <li>Nickel (Madagascar)</li> <li>Started commercial production (Jan. 2014)</li> <li>Continuing to increase plant operating rate, aiming to achieve early full operation</li> <li>Sierra Gorda copper mine (Chile)</li> <li>Focusing on progress of construction as planned, aiming to start operation in FY14</li> <li>Shale oil &amp; gas (U.S.)</li> <li>Promoting development by optimizing drilling work efficiency</li> <li>Iron ore (Brazil)</li> <li>Completed the first phase expansion (Mar. 2014) and started to increase production</li> <li>Copper (Americas)</li> <li>Promoting expansion at Morenci and Cerro Verde as planned</li> <li>Coal (Australia)</li> <li>Working on amelioration of operating efficiency and promoting asset replacement to prime interest</li> <li>Focus on acquisition of Clermont coal mining interest</li> <li>Silver, zinc &amp; lead (Bolivia)</li> <li>Completed expansion plan of ore throughput capacity</li> </ul>
■LNG export business in the U.S. •Cove Point LNG project	<ul> <li>LNG export business in the U.S.</li> <li>Export 2.2 mil ton per annum of LNG to Japan for 20 years from 2017</li> </ul>



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# Medium-term Management Plans



# Shareholders' Composition

