## Results for the Six-month period ended September 2016 Be the Best, Be the One 2017

November 2<sup>nd</sup>, 2016 Sumitomo Corporation

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#### Topics

#### 1. Six-month results for FY2016 and Forecasts for FY2016

2. Progress in Be the Best, Be the One 2017

Cautionary Statement Concerning Forward-looking Statements This report includes forward-looking statements relating to our future plans, forecasts, objectives, expectations and intentions. The forward-looking statements reflect management's current assumptions and expectations of future events, and accordingly, they are inherently susceptible to uncertainties and changes in circumstances and are not guarantees of future performance. Actual results may differ materially, for a wide range of possible reasons, including general industry and market conditions and general international economic conditions. In light of the many risks and uncertainties, you are advised not to put undue reliance on these statements. The management's current estimates of future performance. Rather, they represent management's current estimates to achieve through the successful implementation of the Company's business strategies. The Company may be unsuccessful in implementing its business strategies, and management may fail to achieve its forecasts. The Company is under no obligation – and expressly disclaims any such obligation – to update or alter its forward-looking statements.

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## 1. Six-month results for FY2016 and Forecasts for FY2016

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- Profit for the FY2016 Q2(six-month period Sep.2016): +65.8 billion yen
   (-63.6 billion yen compared with FY2015 Q2)
- Basic profit in FY2016 Q2 : +92 billion yen (-28.1 billion yen compared with FY2015 Q2)
  - Mineral resources and Tubular products : Profit Decline
     Drop in mineral resources prices.
  - <u>Non-mineral resources excl. Tubular products : Profit Decline</u>
     Domestic major group companies in Media, Network, Lifestyle Related Goods & Services segment showed robust performance.

•Lackluster shipping market and stagnant emerging markets led to sluggish performance for Ship business and Automobile distribution & sales business.

- One-off profits and losses : approx. -37 billion yen compared with FY2015 Q2.
  - ✓ FY2015 Q2 : approx. +20 billion yen
     •Realized gains resulting from asset replacements ,etc.
     ✓ FY2016 Q2 : approx. -17 billion yen
     •Including tax provisions in San Cristobal silver-zinc-lead
    - Including tax provisions in San Cristobal silver-zinc-lead mining project in Bolivia ,etc.



## [Basic Profit]

- Mineral resources(blue)
  - ✓ Improvement in Performance due to Mineral resources price started to rise on growing, though continue profit loss due to drop in mineral resources price and preceding cost in the start up projects.
- Tubular products(green)
  - Continuing net loss cause of the downfall in oil price and slower recover of demand than expected.
- Non-Mineral resources(orange)
  - ✓ Stable Performance in below business segment.
    - Domestic major group companies in Media and Network ; J:COM, SCSK, Shop Channel, etc.
    - $\boldsymbol{\cdot}$  Overseas IPP ; Tanjung Jati B Coal Fired Power Plant
    - Automotive Manufacturing Business
    - $\boldsymbol{\cdot}$  Leasing Business
  - $\checkmark~$  Basic Profit is stable approx. 50 billion yen.



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#### [ Cash Flows ]

- Free Cash Flow in FY2016 Q2 : +148.5 billion yen
- < Cash In >
- ➢ Basic profit cash flow : + 103.9 billion yen
  - Core businesses generated cash steadily . (mainly dividend from major group companies ex. J:COM).
- < Cash Out >
- Investment & Loan : approx. 110.0 billion yen
  - ✓ Acquisition of office building in the U.S. and participation in an offshore wind farm in the U.K., etc.

[ Financial Position ]

- ➤ Total Assets : 7,320.3 billion yen (-497.6 billion yen compared with Mar.31,2016)
   ✓ Decrease due to the yen's appreciation and decrease in trade receivables.
- Shareholders' equity : 2,079.2 billion yen

(-172.3 billion yen compared with Mar.31,2016)

 $\checkmark$  Decrease due to the yen's appreciation.



#### > World Economic Outlook

As regards the world economy, although we expect lack of clarity about the future, including the slow-down of the Chinese economy and political instability in emerging economies, moderate growth to continue in the U.S. and other advanced economies are expected.

Profit for the FY2016 forecasts : 130 billion yen (remain unchanged)

- ✓ Annual forecast of 130 billion remain unchanged, though we reviewed about the profit of each business segment based on 2016 Q2 results and business environment.
- > Basic Profit : 180 billion yen (+30 billion yen compared with initial forecasts)
   ✓ Mineral Resources (-40→ -10 billion yen)
  - •Mineral resources prices are holding up at levels above our initial expectations.
  - ✓ <u>Tubular Products  $(0 \rightarrow -10 \text{ billion yen})$ </u> •Need time for recover
    - ✓ <u>Non-Mineral resources business (200→ 200 billion yen)</u>
       •Remain unchanged, although annual forecasts for each segment have altered.
- One-off profits and losses : -40 billion yen
   (-20 billion yen compared with initial forecasts)
   (One off leases approx
   17 billion yen in 2016
  - ✓ One-off losses approx. -17 billion yen in 2016 Q2.
     ✓ Costs (Approx -20) for strategic assets replacement in Initial
  - $\checkmark$  Costs (Approx.-20) for strategic assets replacement in Initial Forcasts

### 1-5. Annual Forecasts by Segment (Global basis \*1)

1-5. Annual Foreca	sts by Segn	nent (Gl	lobal basis *	<sup>1</sup> )	BE THE BEST, BE THE ONE
(Unit: Billions of yen)	FY2016 Initial Forecasts as of May 2016 (A)	Q2 Results	FY2016 Revised Forecasts as of Nov. 2016 (B)	Increase/ Decrease (B)-(A)	〈 Summary 〉
Metal Products	13.0	2.0	8.0	-5.0	- Decrease in earnings of tubular products business in North America - Stable performance of the operation of overseas steel service centers
Transportation & Construction Systems	53.0	23.0	47.0	-6.0	<ul> <li>Lackluster shipping market and stagnant emerging markets</li> <li>Robust performance by leasing business and construction equipment rental business in the U.S.</li> </ul>
Environment & Infrastructure	39.0	10.2	26.0	-13.0	<ul> <li>Delay in development and construction of new large-scale projects in power infrastructure business</li> <li>Stable performance of overseas IPP/IWPP businesses</li> </ul>
Media, Network, Lifestyle Related Goods & Services	67.0	32.1	72.0	+5.0	- Robust performance by domestic major group companies and real estate business
Mineral Resources, Energy, Chemical & Electronics	-18.0	-12.7	-6.0	+12.0	<ul> <li>Holding up at levels of mineral resources prices than Initial Forecasts</li> <li>Tax provisions in San Cristobal silver-zinc-lead mining project in Bolivia</li> </ul>
Total	154.0	54.7	147.0	-7.0	
Corporate and Eliminations	-24.0	11.1	-17.0	+7.0	- Unwind of yen's appreciation adjustments (Approx10.0) included in the Initial Forecast $^{^{\prime 2}}$
Consolidated	130.0	65.8	130.0	±0	*2 Assumption about Exchange rate <yen us\$=""></yen>
*1 Global basis, including operations in Ov	erseas Subsidiaries and Branc	thes segment (refe	rence)		Initial Forecasts (May, 2016)         : ¥110           YE20 is applied for Initial Forecasts of segments excluding Corporate and Eliminations, and Initial Forecast of Corporate and Eliminations includes anticipated negative impact (of yen's appreciation adjustment ( <yen uss="">¥120—¥110) for company total           Revised Forecasts (Nov. 2016): ¥100 is applied for Revised Forecasts of all segments</yen>
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#### 1-6. Key Financial Indicators

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(Unit: Billions of yen)	FY2015 (Results, Mar.31,2016)	FY2016 Q2 (Results, Sep.30,2016)	End of BBBO2017 (Plans, Mar.31,2018)
Total Assets	7,817.8	7,320.3	8,000.0
Shareholders' Equity	2,251.5	2,079.2	2,500.0
Shareholders' Equity Ratio	28.8%	28.4%	31.3%
Interest-bearing Liabilities (Net)	2,770.3	2,555.7	2,700.0
DER (Net, times)	1.2	1.2	approx. 1.1
ROA	0.9%	_	FY2017 2.5% or more
ROE	3.2%	_	FY2017 approx. 9.0%
Risk-adjusted Return Ratio	3.2%	_	FY2017 9.0% or more
Basic Profit Cash Flow *1	+204.3	+103.9	3-year total +500.0
Free Cash Flow <sup>*1</sup>	+514.3	+148.5	3-year total +700.0

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# 2. Progress in Be the Best, Be the One 2017

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	l plans (Ma	ny 2016)		/	BE THE BEST, I	Be the On
Earning t	argets					
Earning Targets in FY2016	: 130	bil.yen		sults of AprSep. 2016 ogress rate : 51%)	6 : 65.8 bil.yen	
Earning Targets in FY2017	: 220	bil.yen or more		be released in May 20 nouncement of Annua		2
Cash flow	v plans					
Post-dividend free		+500 bil ver	$\rightarrow C$	mulative results (from		p.2016
(Three-year t	otal)	: +500 bil.yer <mark>en Core Risk</mark>	I <i>→</i>	mulative results (from +570 billion and Risk-adjustee	yen	p.2016
(Three-year t	otal) <mark>nce betwe</mark>	<mark>en Core Risk</mark>	r <i>→</i> Buffer	+570 billion <u>-</u> and Risk-adjustee	yen	p.2016
(Three-year t <mark>Regain the bala</mark>	otal) <b>nce betwe</b> ld be regair	en Core Risk	<b>Buffer</b> of BBBC	+570 billion <u>-</u> and Risk-adjustee	yen <mark>d Assets</mark>	p.2016
(Three-year t <b>Regain the bala</b> The balance shou $\Rightarrow$ Start of BBB	otal) <b>nce betwe</b> ld be regair	en Core Risk and by the end c : -140 bil.yer	<b>Buffer</b> of BBBC	+570 billion <u>-</u> and Risk-adjustee 2017.	yen <b>d Assets</b> 2,320 bil.yen)	p.2016

> Revision of earning targets

- ✓ Earning Targets in FY2016 : 130 billion yen (progress rate : 51%)
- ✓ Earning Targets in FY2017 : To be revised along with FY2017 budgetary

review and will be announced in May 2017 simultaneously with the annual results of FY2016.

- Results of Post-dividend free cash flow : +570 billion yen (from Apr.2015 to Sep.2016)
- ➢ Regain the balance between

Core Risk Buffer(RB) and Risk-adjusted Assets(RA)

- ✓ The balance of RB and RA should be regained by the end of BBBO2017 as initially planed.
  - Start of BBBO2017(Mar.31,2015) : -140 billion yen.
  - Mar.31,2016 : -60 billion yen.



#### [ Cash Flow Total (Apr.2015~Sep.2016) ]

- > Basic profit cash flow: 310 billion yen
  - $\checkmark~$  Expect that core business generate cash stably.
- Asset replacement and Others : 550 billion yen (280 and 270)
  - Realized profit from asset replacement in Renewable energy power generation and Real estate business, etc.
  - ✓ Execute assets replacement steadily and speedy.
    - $\Rightarrow$  Soukai Drug, Mineral resources business ex.Batu Hijau ,etc.
- New Investment and Replacement Investment : 380 billion yen
  - ✓ Although pipeline for investments is expected over 1,000 billion yen, we will review the feasibility, and will execute accordingly.
- Post-dividend free cash flow(Three-year total) : +500 billion yen
   ✓ Expect to be secured substantially.



> Investments by Business field is described as on the above table.

[Investments to be expected]

- > Automobile & Transportation System-related
  - ✓ Plan to invest mainly to Automobile materials and parts business.
  - $\Rightarrow$  On Aug.2016, we have made a basic agreement on the investment of Hay Holding , which is biggest manufacturer of forged and machine-processed components in Europe.(Plan to execute on May.2017.)
- Lifestyle & Information service
  - ✓ Plant to invest to Real estate business in Japan and overseas, ICT business, Overseas telecommunications related business.
  - $\Rightarrow$  In Real estate business, we plan to increase overseas asset portfolio from 10% to 20% by 2019, especially in advanced countries. (ex. United States, etc.)
- Infrastructure
  - $\checkmark~$  Plan to invest to Electricity business in Japan and Overseas.
  - $\Rightarrow$  Japan : Two Biomass power Plant under construction(in Handa and Sakata)
  - $\Rightarrow$  Overseas : One of the focus area is Renewable energy, mainly Off-shore wind power generation business.

Base Policy	Aim to increase dividends by achieving medium- and long-term earnings growth while adhering to fundamental policy of paying shareholders a stable dividend over the long term
BBBO2017 Dividend Policy	We will decide dividend amount in view of the situations regarding basic profit and cash flow, with ¥50 per share as the minimum amount of annual dividend and a consolidated payout ratio of 25% or more as reference
Annual Dividend for FY2016	Interim ¥25 per share Year-end ¥25 per share (plan)
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- As we announced on May.9,2016, the annual dividend for FY2016 will be 50 yen per share.
  - ✓ Interim 25 yen per share.

2-4. Dividends

✓ Year-end 25 yen per share (plan).

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✓ We expect that there remains uncertainty about the business environment in the future.

 $\checkmark$  On the assumption, we will

Secure further financial soundness by repayment of interest-bearing Liabilities

and Strengthen earning power and return to the growth track by executing

strategies of each businesses and the company-wide strategies, such as cross-organizational collaboration etc.