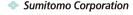
## Quarterly Results for FY2021

(Nine-month period ended December 31, 2021)

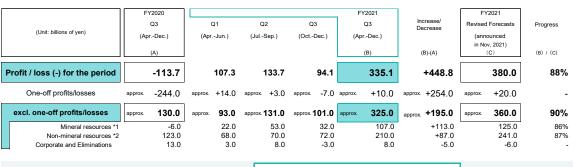
February 4, 2022 Sumitomo Corporation

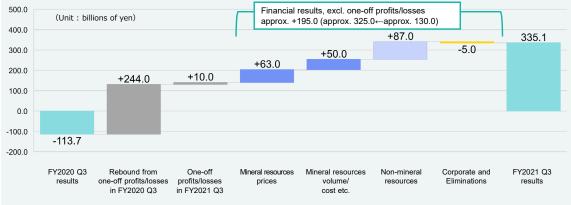
Cautionary Statement Concerning Forward-looking Statements
This report includes forward-looking statements relating to our future plans, forecasts, objectives, expectations and intentions. The forward-looking statements reflect management's current assumptions and expectations of future events, and accordingly, they are inherently susceptible to uncertainties and changes in circumstances and are not guarantees of future performance. Actual results may differ materially, for a wide range of possible reasons, including general industry and market conditions and general international economic conditions. In light of the many risks and uncertainties, you are advised not to put undue reliance on these statements.

The management forecasts included in this report are not projections, and do not represent management's current estimates of future performance. Rather, they represent forecasts that management strives to achieve through the successful implementation of the Company's business strategies. The Company may be unsuccessful in implementing its business strategies, and management may fail to achieve its forecasts. The Company is under no obligation — and expressly disclaims any such obligation — to update or alter its forward-looking statements.



## 1. Operating Results (Profit/Loss for the Period)





- \*1 Mineral resources is a sum of Mineral Resources Division No.1, Mineral Resources Division No.2 and Energy Division.
- \*2 Non-mineral resources is calculated by subtracting "Mineral resources" and "Corporate and Eliminations" from the total.
- \*3 Due to reorganization carried out as of 1st Apr. 2021, the breakdown of FY2020 Q3 results, excl. one-off profits/losses are reclassified and described.
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#### (Profit / Loss for FY2021 Q3) (compared to FY2020 Q3)

#### [One-off profits/losses]

- ✓ FY2020 Q3 one-off losses including impairment loss in several businesses such as nickel mining and refining business in Madagascar
- ✓ FY2021 Q3 one-off profit from restructuring of project finance in nickel mining and refining business in Madagascar (approx. +¥14.0 bil.)

[excl. one-off profits/losses (results)]

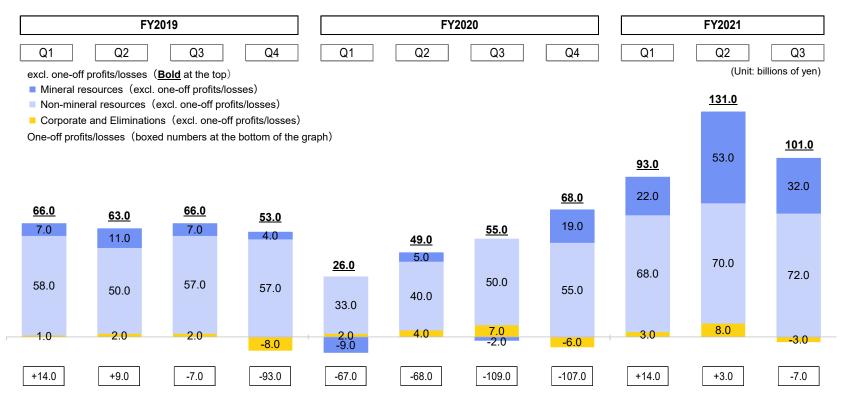
- Mineral resources
- ✓ Increase in earnings by higher mineral resources prices
- ✓ Resume of operation in nickel mining and refining business in Madagascar
- Non-mineral resources
- √Tubular products business in North America and automotive related business: recovery
- ✓ Leasing business: improvement in earnings
- ✓ Real estate business : large scale properties delivered

			FY2020	FY2021
(Reference)Key indicators			(AprDec.)	(AprDec.)
				Results
Exchange	Exchange rate		106.11	111.14
Interest	TORF 6M	(YEN)	NA	-0.03%
rate	LIBOR 6M	(US\$)	0.42%	0.19%
Copper *		(US\$/MT)	5,833	9,192
Nickel		(US\$/lb)	6.41	8.50
Iron ore *		(US\$/MT)	100	177
Coking coa	Coking coal (US\$/MT)		115	257
Crude Oil	(Brent) *	(US\$/bbl)	41	68

#### Market price

These commodities show the prices in Jan.-Sep.

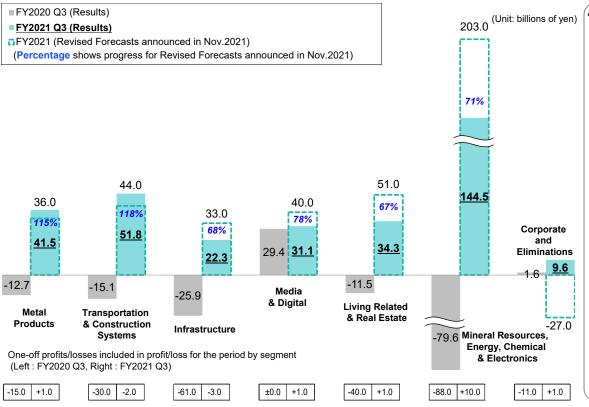
## 2. Quarterly Trend for Profit/Loss for the Period



<sup>\*</sup> Due to reorganization carried out as of 1st Apr. 2021, the breakdown of FY2019 and FY2020 results, excl. one-off profits/losses are reclassified and described.

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## 3. Profit/Loss for the Period by Segment



<sup>(</sup>Profit / Loss for FY2021 Q3(Compared to FY2020 Q3))
[Summary by segment]
(excl. one-off profits/losses (results))

#### ■ Metal Products

- √ Recovery of overseas steel service centers
- ✓ Recovery of tubular products business in North America

#### ■ Transportation & Construction Systems

- ✓ Improvement in earnings of leasing business
- √ Recovery of automotive related business

#### ■ Infrastructure

- ✓ Progress decreased in several EPC projects in power infrastructure business due to the end of construction
- ✓ Performance of overseas IPP/IWPP business is stable but impacted by low wind conditions in Europe
- ✓ Decrease in earnings of domestic electricity retail business

#### ■ Media & Digital

√ Stable performance of major domestic group companies

#### ■ Living Related & Real Estate

- ✓ Market recovery in the U.S. in fresh produce business in Europe and the Americas
- ✓ Large scale properties delivered in real estate business

## ■ Mineral Resources, Energy, Chemical & Electronics

- $\checkmark\,$  Increase in earnings by higher mineral resources prices
- ✓ Resume of operation in nickel mining and refining business in Madagascar
- ✓ Stable performance in chemical trade and agricultural input business

<sup>\*</sup> Due to reorganization carried out as of 1st Apr. 2021, the breakdown of FY2020 Q3 results are reclassified and described.

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### 4. Cash Flows / Financial Position

● Cash Flows (Unit: billions of yen) FY2020 FY2021 Q3 Q3 Operating activities +332 3 +42 7 Investing activities -64 6 -16.8 Repayments of lease liabilities -45.8 -49 9 Free Cash Flow +221.8 -23.9 (After netting repayments of lease liabilities) <Cash in> +1173 +270 4 Basic profit cash flow\*1 (Dividend from investments accounted for using (+69.6)(+92.2)the equity method, included in the above) Depreciation and amortization +79 2 +78 4 (After netting repayments of lease liabilities) +80.0 approx. +120.0 Asset replacement approx Others +110.0 -250.0approx approx. <Cash out> Investment & loan -160.0 -240.0approx approx

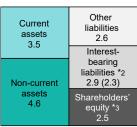
#### **⟨Summary⟩**

- Basic profit cash flow
- √ Steady cash generation by core businesses
- Asset replacement
- ✓ Sales of the domestic and overseas real estate
- √Sales of the textiles related business, etc.
- Others
- ✓ Increased in working capital, etc.
- Investment & loan
- ✓ Participation in the telecommunication business in Ethiopia
- ✓ Participation in the water sewage treatment business in China, etc.

● Financial Position (Unit: trillions of ven)

As of Mar. 31, 2021

Total assets 8.1



D/E Ratio(Net): 0.9



**Summary** (Unit: billions of yen)

- Total assets +878.9 (8,080.0→8,958.9)
- ✓ Increase in operating assets
- ✓ Increase in investments accounted for using the equity method, etc.
- Shareholders' equity +337.3 (2.528.0→2.865.2)
- ✓ Profit for the year
- ✓ Dividend paid, etc.

	As of Mar. 31, 2021	As of Dec. 31, 2021
Exchange rate <yen us\$=""></yen>	110.71	115.02

- \*1 Basic profit cash flow = (Gross profit + Selling, general and administrative expenses (excluding provision for doubtful receivables) + Interest expense, net of interest income
- + Dividends) × (1-Tax rate) + Dividend from investments accounted for using the equity method Tax rate is 25% for the nine-month period ended December 31, 2021 and 31% for the same period of previous fiscal year
- \*2 "Interest-bearing liabilities" is sum of bonds and borrowings (current and noncurrent), excluding lease liabilities. Figures in parenthesis in "interest-bearing liabilities" show "interest-bearing"
- \*3 "Shareholders' equity" is equivalent to "Equity attributable to owners of the parent" in Consolidated Statements of Financial Position

### 5. Annual Forecasts

(Unit: billions of yen)	FY2021 Revised Forecasts (announced in Nov. 2021) (A)	Increase/ Decrease (B)-(A)	FY2021 Revised Forecasts (announced in Feb. 2022) (B)	Q3 Results (AprDec.)
Profit for the period	380.0	+80.0	460.0	335.1
One-off profits/losses	approx. +20.0	approx. +40.0	approx. +60.0	approx. +10.0
excl. one-off profits/losses	approx. 360.0	approx. +40.0	approx. 400.0	approx. 325.0
Mineral resources	125.0	+17.0	142.0	107.0
Non-mineral resources	241.0	+18.0	259.0	210.0
Corporate and eliminations	-6.0	+5.0	-1.0	8.0

Upwardly revised by 80.0 billion yen from the 380.0 billion yen annual forecast announced in Nov.\* Refer to Appendix "15. Performance Overview" for breakdown of annual forecasts by segment

#### FY2021 Annual Forecasts

●Excl.one-off profits/losses

Due to the favorable external environment, progress was high compared with the forecast announced in Nov., mainly in Metal Products, Transportation & Construction Systems, and Mineral Resources, Energy, Chemical & Electronics.

One-off profits/losses

Several projects are expected to be divested in the fourth quarter.

## Profit Plan for FY2022 and Beyond

We will closely examine the growth in profitability through structural reform as set forth in SHIFT 2023, and will disclose the profit plan at the end of the fiscal year after reviewing them in light of the surrounding environment.

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## 6. Dividend Projection

# SHIFT 2023 Dividend Policy

We decide the annual dividend based on our fundamental policy of paying long-term stable dividends and taking into consideration the status of fundamental earnings capacity, cash flows, and other factors, with a consolidated payout ratio of about 30% as a guideline, maintaining at least 70 yen per share, the same amount as the annual dividend for FY2020.

# Dividend for FY2021

In accordance with the upward revision of the annual forecasts of the profit for the year to 460.0 billion yen, with a consolidated payout ratio of about 30% as a guideline, we increased an annual dividend forecast to 110 yen per share. (Forecast announced in Nov.: 90 yen per share)

(The interim dividend of 45 yen per share and year-end dividend of 65 yen per share (plan))

## Shareholder Return Policy for FY2022 and Beyond

Based on the progress of SHIFT 2023, together with the profit plan and cash flow plan, we will review the shareholder return policy from the perspective of sustainable growth of the company and long-term interests of shareholders, and disclose them at the end of the fiscal year.

## **Progress of Medium-Term Management** Plan [SHIFT 2023]

## 7. Overview of Medium-Term Management Plan SHIFT 2023

### **Business Portfolio SHIFT**

(Building a portfolio that is both highly profitable and resilient)

#### [Short term]

Asset recycling for growth investments (Divestment)

#### [Short to medium term]

Growing core earning pillars by leveraging strengths (Value Creation / Steady Business Growth)

#### [Medium to long term]

Adapting to social structural changes (Seeding)

**Business reform through digital transformation (DX)** 

**Enhancement of sustainability management** 

### Framework SHIFT

(Ensuring effectiveness)

Strengthening of individual business strategy management

Strengthening of cross-organizational efforts

Selective investment & strengthening of post-investment value-creation

Re-allocation of management resources across business units

## Management base SHIFT

**Enhancement of governance** 

Enhancement of human resources management

Maintenance and improvement of financial soundness

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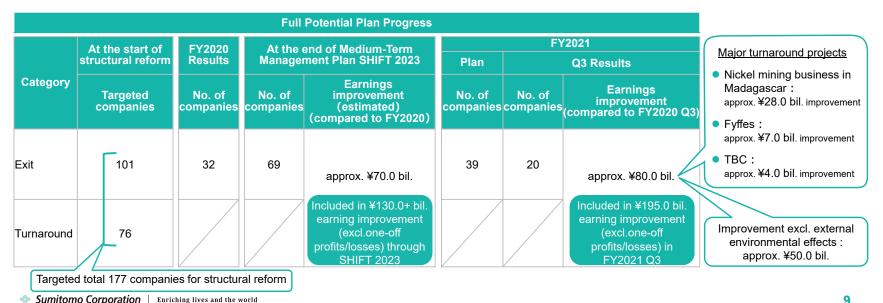
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## 8. Business Portfolio SHIFT (Short Term and Short to Medium Term Initiatives)

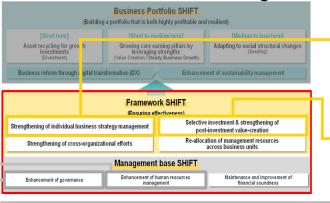


- Identify low-profitable businesses and accelerate measures to create value
- Analyzed profitability of approx. 400 groups of the companies, and identified 101 companies to exit.
- In addition to 32 companies completed in FY2020, have exited from 20 companies by FY2021 Q3.
- Approx. ¥80.0 bil. earning improvement compared to FY2020 Q3 have been showing strong progress against the initial plan. This improvement includes approx. ¥30.0 bil. earning improvement by favorable external environment, including a rise of mineral resources prices.



## 9. Framework SHIFT and Management Base SHIFT

### **Overview of Medium-Term Management Plan**



#### Thorough PDCA and strengthen commitment for ensuring effectiveness of measures

- Internal dissemination and thorough implement of KPI/KAI management.
- Monitoring the progress of the strategy of each SBU and reviewing strategy, if necessary, at the strategy meeting in Oct.

#### Initiative for improving the probability of investment success

- Comprehensively analyzed the factors that led to unachieved or loss occurrence for largescale investments in the past. Based on the analysis of such factors, identified the categories of projects that should not be invested in.
- In principle, investments are not allowed for projects that fall under the above categories.
- Introduction of new evaluation/remuneration system to strengthen the commitment to value enhancement.

#### **Development of our group management policy**

• Implemented the policy aiming to maximize the Group's corporate value.

#### Monitoring of SHIFT 2023 progress by Board of Directors

 The Board of Directors continuously monitors the progress of each measure of SHIFT 2023 including business portfolio SHIFT and structural reforms.

### Enhancement of disclosure in Corporate Governance Report

(Updated Dec. 2021)

- Skill matrix is formulated and disclosed for all the Board of Directors and Audit & Supervisory Board Members, based on revision of Corporate Governance Code, etc.
- Updated cross-shareholding policy (Updated as "As a general rule, the Company will neither acquire nor hold shares in other listed companies for purposes other than pure investment.")

#### **Human Resources System Revision**

- Based on the "Pay for Job, Pay for Performance" concept, introduced job grading system, and revised the evaluation/remuneration system.
- Together with the allocation of the right talents to the right places that is unhindered by their attributes such as nationality, age, gender, and so on, promoting professionalism in all level.

## **Appendix**

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## 10. Summary of Consolidated Statements of Comprehensive Income

(Unit: billions of yen)	FY2020 Q3 (AprDec.)	FY2021 Q3 (AprDec.)	Increase/ Decrease	Summary
Revenues	3,292.6	3,945.1	+652.6	≪Gross profit ≫
Gross profit	543.0	742.9	+199.9	Recovery of tubular products business in North America     Recovery of automotive related business
Selling, general and administrative expenses (Provision for doubtful receivables, included in the above)	-486.5 (-9.7)	-514.3 (0.4)	-27.8 (+10.1)	Stable performance in SCSK Increase in earnings by higher mineral resources prices Increase in sales volume in silver, zinc and lead business in Bolivia
Interest expense, net of interest income	-4.2	-1.1	+3.1	• FY2020 Q3 Additional costs in EPC projects
Dividends	7.2	10.6	+3.4	≪Share of profit (loss) of investments accounted for using the equity method≫
Share of profit (loss) of investments accounted for using the equity method	-71.4	172.2	+243.6	Impact from increase of mineral resources prices
Gain (loss) on securities and other investments, net	0.5	16.5	+16.0	FY2021 Q3 One-off profit from restructuring of project finance in nickel mining and refining business in Madagascar
Gain (loss) on property, plant and equipment, net	-61.1	2.7	+63.8	FY2020 Q3 Impairment loss in nickel mining and refining business in Madagascar
Other, net	-8.7	-4.0	+4.7	FY2020 Q3 Impairment loss and increase in credit cost in automotibe financing
Profit / loss (-) before tax	-81.3	425.4	+506.7	business in Indonesia • FY2020 Q3 Impairment loss in IPP business in Australia (Bluewaters)
Income tax expense	-19.0	-73.9	-54.9	FY2020 Q3 Impairment loss in IPP business in Australia (Bluewaters)     FY2020 Q3 Impairment loss in IWPP business in UAE (Shuweihat1)
Profit / loss (-) for the period	-100.3	351.5	+451.7	≪Gain (loss) on property, plant and equipment, net≫
Profit / loss (-) for the period attributable to:				• FY2020 Q3 Impairment loss in fresh produce business in Europe and the Americas
Owners of the parent	-113.7	335.1	+448.8	FY2020 Q3 Impairment loss in the tubular products business     FY2020 Q3 Loss from sale in Marcellus shale project in the U.S.
Non-controlling interests	13.4	16.3	+2.9	FY2020 Q3 Loss from sale in Marcellus shale project in the U.S.
Comprehensive income (Owners of the parent)	-73.8	432.6	+506.4	Exchange rate (YEN/US\$) 106.11 111.14

## 11. Summary of Consolidated Statements of Cash Flows

(Unit: billions of yen)	FY2020 Q3 (AprDec.)	FY2021 Q3 (AprDec.)	Increase/ Decrease	Summary
Net cash provided by (used in) operating activities	332.3	42.7	-289.6	≪Net cash provided by (used in) operating activities≫  · Steady cash generation by core businesses
Basic profit cash flow* (Dividend from investments accounted for using the equity method, included in the above) Depreciation and amortization*	117.3 (69.6) 125.0	270.4 (92.2) 128.3	+153.1 (+22.6) +3.3	Dividend from investments accounted for using the equity method, such as JCOM, SMFL, Shop Channel, etc. Increase in working capital  Net cash provided by (used in) investing activities  Property, plant, equipment and other assets, net
Others (increase/decrease of working capital etc.)  Net cash provided by (used in) investing activities	-64.6	-356.0 -16.8	-445.9 +47.8	Capital investments by group companies Sales of the domestic and overseas real estate  •Marketable securities and investment, net
Property, plant, equipment and other assets, net  Marketable securities and investment, net  Loan receivables, net	-40.5 -6.4 -17.7	-30.4 1.1 12.5	+10.1 +7.5 +30.2	Sale of cross-shareholdings Participation in the telecommunication business in Ethiopia Participation in the water sewage treatment business in China, etc.  -Loan receivables, net Loan to group finance, collection from group finance
Free Cash Flows	267.6	25.9	-241.7	≪ Net cash provided by (used in) financing activities≫  • Dividend paid
Net cash provided by (used in) financing activities	-343.9	-14.3	+329.6	Increase in interest-bearing liabilities

*	Seament	 nf	orr	not	ion

		Basic profit cash flow		Depreciation and amortization			
(Unit: billions of yen)	FY2020 Q3	FY2021 Q3	Increase/	FY2020 Q3	FY2021 Q3	Increase/	
			Decrease			Decrease	
Metal Products	2.6	38.6	+35.9	7.1	5.4	-1.8	
Transportation & Construction Systems	13.0	33.9	+21.0	32.7	36.8	+4.1	
Infrastructure	4.6	22.9	+18.3	6.3	6.4	+0.1	
Media & Digital	37.4	36.6	-0.8	14.8	16.5	+1.6	
Living Related & Real Estate	25.2	28.8	+3.6	32.8	33.1	+0.3	
Mineral Resources, Energy, Chemical & Electronics	22.2	104.1	+81.8	16.3	15.7	-0.6	
Segment total	105.0	264.8	+159.8	110.0	113.8	+3.8	
Corporate and Eliminations	12.3	5.7	-6.7	15.0	14.5	-0.5	
Consolidated	117.3	270.4	+153.1	125.0	128.3	+3.3	
* D t	I I I (E)(0000	00 11 1	1 70 1 1 1	9 1		·	

## 12. Summary of Consolidated Statements of Financial Position

(Unit: billions of yen)	FY2020 (as of Mar.31,2021)	FY2021 Q3 (as of Dec.31,2021)	Increase/ Decrease	Summary		
Assets	8,080.0	8,958.9	+878.9			
Current assets	3,497.6	4,223.9	+726.3	≪Trade and other receivables (current / non-current) ≫ •Increase : Impact from increase of mineral resources prices,		
Cash and cash equivalents	599.0	620.7	+21.7	steel sheets and tubular products business, etc.		
Trade and other receivables	1,303.6	1,542.1	+238.4			
Other financial assets	115.0	195.0	+80.0	≪Other financial assets/liabilities (current / non-current) ≫  ·Increase: Impact from increase of mineral resources prices		
Inventories	793.3	994.4	+201.1	Indease : impact from increase of mineral resources prices		
Assets held for sale	24.7	36.9	+12.1	«Inventories»		
Other current assets	323.5	423.6	+100.1	<ul> <li>Increase: Impact from increase of mineral resources prices, steel sheets and tubular products business</li> </ul>		
Non-current assets	4,582.4	4,735.0	+152.6	·		
Investments accounted for using the equity method	2,102.1	2,251.2	+149.0	≪Investments accounted for using the equity method≫ Increase: Impact from increase of mineral resources prices		
Trade and other receivables	239.3	207.1	-32.3	Participation in the telecommunication business in Ethiopia		
Other financial assets	87.4	121.5	+34.1	# <del>*</del>		
Tangible fixed assets / intangible assets / investment property	1,647.1	1,632.9	-14.1	≪Trade and other payables (current / non-current) ≫ Increase: Impact from increase of mineral resources prices		
Liabilities (current / non-current)	5,384.4	5,917.5	+533.0	≪Shareholders' equity≫		
Trade and other payables	1,322.8	1,504.6	+181.8	•Retained earnings +264.9 (1,871.4→2,136.4)		
Liabilities associated with assets classified as held for sale	6.3	21.8	+15.5	·Exchange difference on translating foreign operation		
Other financial liabilities	126.8	237.4	+110.6	+67.3 (64.8→132.1)		
Interest bearing liabilities * (gross)	2,912.2	3,100.5	+188.3	•Financial assets measured at fair value through other comprehensive income -8.9 (170.3→161.4)		
(net)	(2,300.4)	(2,469.7)	(+169.3)	comprehensive income -6.9 (170.5→161.4)		
Equity	2,695.6	3,041.4	+345.9			
Shareholders' equity	2,528.0	2,865.2	+337.3	FY2020 FY2021 Q3 change		
Shareholders' equity ratio	31.3%	32.0%	+0.7pt	Exchange rate (Yen/US\$, closing) 110.71 115.02 +4.31		
D/E ratio (net)	0.9	0.9	±0.0pt			

## 13. Quarterly Trend for Profit for the Period Attributable to Owners of the Parent and One-off Profits/Losses by Segment (FY2021)

Profit / Loss(-) for the Period Attributable to Owners of the Parent

	FY2021 Results						
(Unit : billions of yen)	Q1	Q2	Q3	Q4	Cumulative Results		
Metal Products	7.2	15.6	18.6		41.5		
Transportation & Construction Systems	14.5	18.9	18.4		51.8		
Infrastructure	6.9	11.4	4.1		22.3		
Media & Digital	10.5	8.8	11.9		31.1		
Living Related & Real Estate	17.6	9.3	7.3		34.3		
Mineral Resources,Energy, Chemical & Electronics	47.1	56.9	40.5		144.5		
Total	103.8	120.9	100.8		325.5		
Corporate and Eliminations	3.5	12.8	-6.7		9.6		
Consolidated	107.3	133.7	94.1		335.1		

One-off Profits / Losses

	FY2021 Results						
(Unit: billions of yen)	Q1	Q2	Q3	Q4	Cumulative Results		
Metal Products	-2.0	2.0	1.0		1.0		
Transportation & Construction Systems	-2.0	-1.0	1.0		-2.0		
Infrastructure	-1.0	0.0	-2.0		-3.0		
Media & Digital	1.0	0.0	0.0		1.0		
Living Related & Real Estate	1.0	0.0	0.0		1.0		
Mineral Resources,Energy, Chemical & Electronics	16.0	-4.0	-2.0		10.0		
Total	14.0	-2.0	-2.0		9.0		
Corporate and Eliminations	0.0	6.0	-4.0		1.0		
Consolidated	14.0	3.0	-7.0		10.0		

Major One-off Profits / Losses (Q3 Results)



Structural reform (approx.+1.0)



Others (approx.-2.0)



Impact of U.K. tax reform (approx.-1.0)

Others (approx.-2.0)



Media business (approx.+1.0)



Others (approx.+1.0)



- Restructuring of project finance in nickel mining & refining business in Madagascar (approx.+14.0)
- Others in Mineral Resources & Energy field (approx.-4.0)



- Structural reform (approx.-5.0)
- Others (approx. +7.0)

<sup>\*</sup> One-off profits / losses are rounded to the nearest 1 billion.

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## 13. Quarterly Trend for Profit/Loss for the Year Attributable to Owners of the Parent and One-off Profits/Losses by Segment (FY2020)

Profit / Loss(-) for the Year Attributable to Owners of the Parent

	FY2020 Results					
(Unit : billions of yen)	Q1	Q2	Q3	Q4	Cumulative Results	
Metal Products	0.0	-14.1	1.4	-27.1	-39.8	
Transportation & Construction Systems	-9.4	-10.3	4.7	-2.4	-17.5	
Infrastructure	12.1	-19.2	-18.8	-29.3	-55.2	
Media & Digital	9.6	10.0	9.7	14.9	44.3	
Living Related & Real Estate	6.3	6.5	-24.4	6.7	-4.8	
Mineral Resources,Energy, Chemical & Electronics	-59.5	3.5	-23.6	20.1	-59.5	
Total	-40.7	-23.6	-51.0	-17.1	-132.4	
Corporate and Eliminations	-0.3	4.5	-2.5	-22.2	-20.6	
Consolidated	-41.1	-19.1	-53.5	-39.3	-153.1	

One-off Profits / Losses

	FY2020 Results				
(Unit: billions of yen)	Q1	Q2	Q3	Q4	Cumulative Results
Metal Products	1.0	-14.0	-2.0	-32.0	-46.0
Transportation & Construction Systems	-9.0	-15.0	-6.0	-14.0	-43.0
Infrastructure	-2.0	-31.0	-27.0	-34.0	-94.0
Media & Digital	0.0	0.0	0.0	0.0	0.0
Living Related & Real Estate	0.0	0.0	-40.0	-4.0	-43.0
Mineral Resources,Energy, Chemical & Electronics	-55.0	-7.0	-26.0	-7.0	-96.0
Total	-65.0	-68.0	-101.0	-90.0	-323.0
Corporate and Eliminations	-2.0	0.0	-9.0	-17.0	-28.0
Consolidated	-67.0	-68.0	-109.0	-107.0	-351.0

\* One-off profits / losses are rounded to the nearest 1 billion.

Major One-off Profits / Losses (Annual Results)



- Losses from impairment, etc. in the tubular products business (approx.-34.0)
- Impairment loss from specialty steel & wire rod business in India (approx.-8.0)
- Others in the steel products business (approx.-5.0)



- Losses from impairment and the increase credit cost due to COVID-19 in automotive financing business in Indonesia, etc. (approx.-20.0)
- Ship business (approx.-6.0)
- Exchange valuation loss in the automotive sales and marketing business in Libya (approx.-6.0)
- Others (approx.-11.0)



- Additional costs, etc. occurred in several EPC projects due to delay in construction (approx.-54.0)
- IPP business in Australia (Bluewaters Power project) (approx.-26.0)
- Impairment loss from IWPP business in U.A.E (Shuweihait-1 Project) (approx.-10.0)
- Impairment loss from power plant project for overseas wholesale electricity market (approx.-4.0)



Infrastructure

- Impairment loss in fresh produce business Europe and the Americas (approx.-38.0)
- Others (approx.-5.0)



- Impairment loss in nickel mining & refining business in Madagascar (approx.-85.0)
- Loss from sale of Marcellus shale project in the U.S. (approx.-7.0)
- Companies related to coal business in Australia (approx.-6.0)
- Loss from sale of Eagle Ford tight oil project in the U.S. (approx.-1.0)
- Foreign exchange profits/losses, etc. regarding exclusion of consolidation in tight oil and shale gas business in the U.S. (approx.+5.0)
- Others (approx.-2.0)



Reversal of deferred tax assets, etc. (approx.-28.0)

<sup>\*</sup> We reclassified FY2020 results, according to the reorganization of Business Units on Apr.1,2021.

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## 14. Quarterly Trend for Profit/Loss for the Period Attributable to Owners of the Parent Excluding One-off Profits/Losses by Segment (FY2020/FY2021) (Unit: billions of yen)



<sup>\*</sup> Excl. one-off profits / losses are rounded off to the nearest 1 billion.
We reclassified FY2020 results, according to the reorganization of Business Units on Apr.1, 2021.

## 15. Performance Overview (1) (Metal Products)



**Business Outlook for the Q4** 

 Stable, but the impact on markets should be closely monitored due to shortage of

semiconductor supply and re-spread of

Steel sheets

COVID-19

**Tubular products** 

#### **Key Financial Indicators**

rtcy i manciai maicators		
(Unit: billions of yen)	FY2020 Q3(AprDec.) (A)	FY2021 Q3(AprDec.) (B)
Profit / loss (-) for the period attributable to owners of the parent	-12.7	41.5
(One-off profit/loss)	(approx15.0)	(approx. +1.0)
excl. one-off profits/losses	approx. 2.0	approx. 40.0
Gross profit	54.3	100.9
Selling, general and administrative expenses	-56.3	-53.8
Share of profit (loss) of investments accounted for using the equity method	-1.6	5.6
Total assets	821.7	932.3
	(As of Mar. 2021)	
Basic profit cash flow	2.6	38.6
Depreciation and amortization	7.1	5.4

Increase/	FY2021	FY2021
Decrease	Revised	Revised
(B)-(A)	Forecasts	Forecasts
(D)-(A)	(Feb. 2022)	(Nov. 2021)
+54.1	47.0	36.0
(approx. +16.0)	(approx1.0)	(approx2.0
approx. +38.0	approx. 48.0	approx. 38.0

#### Profit / Loss for FY2021 Q3 (¥54.1 bil. increase from FY2020 Q3)

#### Steel sheets

Overseas steel service centers : recovery

#### **Tubular products**

Tubular products business in North America : recovery

#### <One-off Profit / Loss Results>

- Structural reform in FY2021 : approx. +¥1.0 bil.
- Impairment loss in tubular products business, and other in FY2020 Q3: approx. -¥15.0 bil.

#### Stable

#### **Investment & Replacement**

Investment (FY2021 Q3 Result : ¥2.0 bil.)

#### Replacement

 Structural reform in tubular products business (Sales of operating companies in tubular products business)

### Principal Subsidiaries and Associated Companies

	Equity in earnings (unit: billions of yen)			
Company	FY2020 Q3(AprDec.)	FY2021 Q3(AprDec.)	FY2021 Revised Forecasts (Feb. 2022)	FY2021 Revised Forecasts (Nov. 2021)
Sumitomo Corporation Global Metals Group*	2.3	7.5	9.6	7.0
Eryngium	0.2	-0.1	0.3	1.4
Edgen Group	-8.0	1.8	1.6	0.8

-1.4

-1.5

Due to reorganization carried out as of Apr.1 2021, FY2020 Q3 results are described on a reclassified basis.

Shares in equit (Dec. 31, 2021		Main business
100.00	%	Domestic and International trading of steel products / nonferrous metal products and related business
100.00	%	Processing, distribution and sale of specialty metals for Oil Field Service (OFS) market
100.00	%	Global distributor of metal and tubular products for energy industry

<sup>\*</sup> FY2020 Q3 result is described in current organization basis, as some operating companies under the company were transferred to Mineral Resources, Energy, Chemical & Electronics Business Unit due to reorganization carried out as of Apr.1 2021.

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Repayments of lease liabilities

## 15. Performance Overview (2) (Transportation & Construction Systems)



#### **Key Financial Indicators**

110)			
(Unit: billions of yen)	FY2020 Q3(AprDec.) (A)	FY2021 Q3(AprDec.) (B)	
Profit / loss (-) for the period attributable to owners of the parent	-15.1	51.8	
(One-off profit/loss)	(approx30.0)	(approx2.0)	(2
excl. one-off profits/losses	approx. 14.0	approx. 53.0	1

Increase/ Decrease (B)-(A)	FY2021 Revised Forecasts (Feb. 2022)	FY2021 Revised Forecasts (Nov. 2021)
+66.9	63.0	44.0
(approx. +28.0)	(approx. +4.0)	(approx10.0)
approx. +39.0	approx. 59.0	approx. 54.0

excl. one-off profits/losses	approx. 14.0	approx. 53.0
Gross profit	95.3	139.7
Selling, general and administrative expenses	-97.7	-109.9
Share of profit (loss) of investments accounted for using the equity method	-9.0	37.1
Total assets	1,748.5	1,730.3
	(As of Mar. 2021)	

Basic profit cash flow	13.0	33.9
Depreciation and amortization	32.7	36.8
Repayments of lease liabilities	-6.0	-8.0

#### Profit / Loss for FY2021 Q3 (¥66.9 bil, increase from FY2020 Q3)

- Automotive related business: improvement by market recovery
- Leasing business: improvement in earnings

#### <One-off Profit / Loss Results>

Others in FY2021 :	approx.	-¥2.0 bil.
<ul> <li>Automotive financing business</li> </ul>		
in Indonesia in FY2020 Q3 :	approx.	¥20.0 bil.

 Ship business in FY2020 Q3 : approx. -\\xi\_5.0 bil.

 Others in FY2020 Q3 : approx. -¥5.0 bil.

#### **Business Outlook for the Q4**

#### Automotive related business

 The impact on markets should be closely monitored due to shortage of semiconductor supply and re-spread of COVID-19

#### Leasing business

 Expect stable performance by assets increase and market recovery but the impact of re-spread of COVID-19 should be closely monitored

#### Investment & Replacement

#### Investment (FY2021 Q3 Result : ¥34.0 bil.)

Assets increase in rental business.

#### Replacement

 Transfer of aircraft engine leasing business to SMFL (Apr. 2021)

#### **Topics**

 Sale of Motor Core Manufacturer and Supplier (Kienle+Spiess GmbH) (planned in FY2021)

#### **Principal Subsidiaries and Associated Companies**

	Equity in earnings (unit: billions of yen)			
Company	FY2020 Q3(AprDec.)	FY2021 Q3(AprDec.)	FY2021 Revised Forecasts (Feb. 2022)	FY2021 Revised Forecasts (Nov. 2021)
Sumitomo Mitsui Finance and Leasing Company (SMFL) *1,*2	9.8	26.7	26.2	26.2
Sumitomo Corporation Power & Mobility*1,*3	1.6	1.3	1.7	1.5
Sumitomo Mitsui Auto Service Company*4	2.7	5.1	6.6	4.5
TBC	-1.4	2.7	-	-
Automotive financing business in Indonesia	-20.2	1.8	1.9	1.5

<sup>\*1</sup> Equity in earnings for companies marked with an asterisk shows the amounts including the share of profit (loss) held by other segment.

Shares in equity (Dec. 31, 2021)		Main business
50.00	%	Finance & lease
100.00	%	Trading of automobiles, railway infrastructure, and power plant equipment
40.43	%	Leasing of motor vehicles
50.00	%	Retail and wholesale of tires in the U.S.
-		Car & motorcycle finance in Indonesia

<sup>\*2</sup> The share owned by this segment is as follows: FY2020 result: 45%(out of 50% company-total) FY2021 Q3 result / revised forecasts: 40%(out of 50% company-total)

<sup>\*3</sup> A part of results and revised forecast belongs to Transportation & Construction Systems Business Unit and the other part belongs to Infrastructure Business Unit for their each related business.

<sup>\*4</sup> The share in equity has been decreased from 41.46% to 40.43% as effective from Aug.31, 2021.

## 15. Performance Overview (3) (Infrastructure)



#### **Key Financial Indicators**

Rey Financial indicators			
(Unit: billions of yen)	FY2020 Q3(AprDec.) (A)	FY2021 Q3(AprDec.) (B)	
Profit / loss (-) for the period attributable to owners of the parent	-25.9	22.3	
(One-off profit/loss)	(approx61.0)	(approx3.0)	(a
excl. one-off profits/losses	approx. 35.0	approx. 26.0	
Gross profit	35.9	59.0	1
Selling, general and administrative expenses	-42.5	-42.1	
Share of profit (loss) of investments accounted for using the equity method	-7.7	7.5	
Total assets	1,002.5	1,148.4	
	(As of Mar. 2021)		•
Basic profit cash flow	4.6	22.9	
Depreciation and amortization	6.3	6.4	
Repayments of lease liabilities	-0.9	-0.7	

Increase/ Decrease (B)-(A)	FY2021 Revised Forecasts (Feb. 2022)	FY2021 Revised Forecasts (Nov. 2021)	
+48.2	33.0	33.0	
(approx. +58.0)	(approx. +1.0)	(approx. +1.0)	
approx9.0	approx. 32.0	approx. 32.0	

eu	•
sts	
021)	
33.0	•

## Profit / Loss for FY2021 Q3 (¥48.2 bil. increase from FY2020 Q3)

- EPC\* projects in power infrastructure business: progress decreased in several EPC projects due to the end of construction
- Overseas IPP/IWPP business: stable but impacted by low wind conditions in Europe
- Decrease in earnings of domestic electricity retail business

#### <One-off Profit / Loss Results>

- Impact of U.K. tax reform in FY2021 : approx. -¥1.0 bil.
- Others in FY2021: approx. -¥2.0 bil.
   Additional costs occurred in several EPC projects due to delay in construction in FY2020 Q3:

approx. -¥26.0 bil.

IPP business in Australia in FY2020 Q3 :

approx. -¥25.0 bil.

 Impairment loss from IWPP business in U.A.E in FY2020 Q3: approx. -¥10.0 bil.

#### **Business Outlook for the Q4**

#### Overseas IPP/IWPP business

Stable

### EPC projects in power infrastructure business

Progress decreased in several EPC projects due to the end of construction

\* EPC : Engineering, Procurement & Construction

#### **Investment & Replacement**

#### Investment (FY2021 Q3 Result : ¥102.0 bil.)

- Progress in construction of a biomass-fired thermal power plant in Sendai City, Miyagi Prefecture
- Acquisition of water sewage treatment business in Shandong, China (Dec. 2021)
- Progress in construction of overseas IPP/IWPP projects

Shares in equity (Dec. 31, 2021)	Main business
<b>-</b> *2	Overseas IPP/IWPP business
100.00 %	Global logistics provider

Principal Subsidiaries and Associated Companies

	Equity in earnings (unit: billions of yen)			en)
Company	FY2020 Q3(AprDec.)	FY2021 Q3(AprDec.)	FY2021 Revised Forecasts (Feb. 2022)	FY2021 Revised Forecasts (Nov. 2021)
Overseas IPP/IWPP business*1	-3.8	29.5	36.6	36.6
Sumisho Global Logistics	1.4	2.1	2.4	1.9

Due to reorganization carried out as of Apr.1 2021, FY2020 Q3 results are described on a reclassified basis.

<sup>\*1</sup> Equity in earnings for the entire overseas IPP/IWPP business.

<sup>\*2</sup> Group of companies with different ratio of shares.

## 15. Performance Overview (4) (Media & Digital)

36.6

16.5

-7.0



#### **Key Financial Indicators**

(Unit: billions of yen)	FY2020 Q3(AprDec.) (A)	FY2021 Q3(AprDec.) (B)
Profit / loss (-) for the period attributable to owners of the parent	29.4	31.1
(One-off profit/loss)	0	(approx. +1.0)
excl. one-off profits/losses	approx. 29.0	approx. 30.0
Gross profit	76.9	81.2
Selling, general and administrative expenses	-57.7	-62.7
Share of profit (loss) of investments accounted for using the equity method	30.8	28.6
Total assets	918.3	967.2

Increase/ Decrease (B)-(A)	FY2021 Revised Forecasts (Feb. 2022)	FY2021 Revised Forecasts (Nov. 2021)	
+1.7	40.0	40.0	
(approx. +1.0)	(approx. +3.0)	(approx. +3.0)	
approx. +1.0	approx. 37.0	approx. 37.0	

#### Profit / Loss for FY2021 Q3 (¥1.7 bil. increase from FY2020 Q3)

- Major domestic group companies : stable
- CVC\*: increase in gain on valuation of securities
- Telecommunication business in Myanmar : impact of the political change and exchange rate fluctuations

#### <One-off Profit / Loss Results>

 One-off profits from media business in FY2021 : approx. +¥1.0 bil.

#### **Business Outlook for the Q4**

#### Major domestic group companies

Stable

#### Overseas telecommunication business

- Impact of the political change and exchange rate fluctuations in the telecommunication business in Myanmar
- Cost incurred in the telecommunication business in Ethiopia
- \* CVC : corporate venture capital **Topics**

Venture capital investment in

#### **Investment & Replacement**

#### Investment (FY2021 Q3 Result : ¥45.0 bil.)

- technology companies • Telecommunication business in Ethiopia

Capital investment in SCSK Corporation

Basic profit cash flow

Depreciation and amortization

Repayments of lease liabilities

Principal Subsidiaries and Associated Companies

(As of Mar. 2021)

37.4

14.8

Due to reorganization carried out as of Apr.1 2021, FY2020 Q3 results are described on a reclassified basis.

The state of the s				
	Equity in earnings (unit: billions of yen)			
Company	FY2020 Q3(AprDec.)	FY2021 Q3(AprDec.)	FY2021 Revised Forecasts (Feb. 2022)	FY2021 Revised Forecasts (Nov. 2021)
JCOM*1	22.3	24.7	30.9	30.9
Jupiter Shop Channel*2	3.3	2.9	3.6	4.9
SCSK	12.0	11.8	16.1	16.1
T-Gaia*3	2.7	2.5	4.2	4.2

*1 The company name was changed from Jupiter	Telecommunications Co., Ltd. to JCOM Co., Ltd. as of Jul.1 2021.
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<sup>\*2</sup> Equity in earnings for this company is amounts for company-total including other segment. The percentage of this segment is 30%(out of 45% company-total).

Shares in equity (Dec. 31, 2021)			Main business
	50.00	%	Operation of multiple cable TV systems (MSO) and channels (MCO)
	45.00	%	Operation of TV shopping channel
	50.64	%	System integration, IT infrastructure implementation, IT management, BPO, and IT hardware software sales
	41.86	%	Sales and services of cellular phones and gift cards

<sup>\*3</sup> The share in equity has been reduced from 41.89% to 41.86% since Jul. 2021.

## 15. Performance Overview (5) (Living Related & Real Estate)



#### **Key Financial Indicators**

(Unit: billions of yen)	FY2020 Q3(AprDec.) (A)	FY2021 Q3(AprDec.) (B)	
Profit / loss (-) for the period attributable to owners of the parent	-11.5	34.3	
(One-off profit/loss)	(approx40.0)	(approx. +1.0)	(
excl. one-off profits/losses	approx. 28.0	approx. 33.0	

Increase/ Decrease (B)-(A)	FY2021 Revised Forecasts (Feb. 2022)	FY2021 Revised Forecasts (Nov. 2021)	
+45.8 52.0		51.0	
(approx. +41.0)	0	(approx1.0)	
approx. +5.0	approx. 52.0	approx. 52.0	

exci. one-on pronta/1033e3	арргох. 26.0	арргох. 55.0
Gross profit	170.6	168.3
Selling, general and administrative expenses	-135.7	-137.7
Share of profit (loss) of investments accounted for using the equity method	2.1	6.8
Total assets	1,424.1	1,497.5
	(As of Mar. 2021)	

Basic profit cash flow	25.2	28.8
Depreciation and amortization	32.8	33.1
Repayments of lease liabilities	-20.2	-21.3

Due to reorganization carried out as of Apr.1 2021, FY2020 Q3 results are described on a reclassified basis.

#### Principal Subsidiaries and Associated Companies

	Ec	Equity in earnings (unit: billions of yen)							
Company	FY2020 Q3(AprDec.)	FY2021 Q3(AprDec.)	FY2021 Revised Forecasts (Feb. 2022)	FY2021 Revised Forecasts (Nov. 2021)					
Summit	9.6	6.1	7.0	7.0					
Tomod's	0.3	0.6	1.0	1.0					
SC Foods	2.0	2.2	2.7	2.7					
Fyffes*	-43.8	1.9	1.9	0.8					
Sumisho Realty Management	1.0	1.3	1.3	1.3					
S.C.Cement	0.8	0.9	1.4	1.4					
Sumisho Building Management	1.3	1.5	1.6	1.6					
U.S. residential business	-0.1	6.2	5.3	3.8					
Mushrooms business's results are excluded f	rom FY2021 Q3 result / rev	ised forecasts due to	the reorganization of fr	resh produce business					

#### in Europe and the Americas.

#### Profit / Loss for FY2021 Q3 (¥45.8 bil. increase from FY2020 Q3)

- Fresh produce business in Europe and the Americas : market recovery in the U.S.
- Real estate business : large scale properties delivered

#### <One-off Profit / Loss Results>

Others in FY2020 Q3 :

- Others in FY2021 : approx. +¥1.0 bil.
- Impairment loss in fresh produce business in Europe and the Americas in FY2020 Q3: approx. -¥38.0 bil.

#### **Investment & Replacement**

#### Investment (FY2021 Q3 Result : ¥25.0 bil.)

• Entering the managed care business in Vietnam (Sep. 2021)

#### Replacement

- Sale of domestic and overseas real estate
- Sale of textiles related business (Jun. 2021)

#### **Business Outlook for the Q4**

#### Fresh produce business in Europe and the Americas

· Concerns on increase of logistic costs etc.

#### Real estate business

Expect profit from large scale property

Shares in equity (Dec. 31, 2021)		Main business
100.00	%	Supermarket chain
100.00	%	Drug store chain
100.00	%	Import, development, and sale of foodstuffs
100.00	%	Fresh produce production and wholesale business operator in Europe and the Americas
100.00	%	Asset management business of real estate
100.00	%	Sale of cement, ready-mixed concrete, and concrete products
100.00	%	Operation, management, planning and consulting service for office buildings
100.00	%	Investment in multi-family apartment projects and land development

approx. -¥2.0 bil.

## 15. Performance Overview (6) (Mineral Resources, Energy, Chemical & Electronics)



#### **Key Financial Indicators**

(Unit: billions of yen)	FY2020 Q3(AprDec.) (A)	FY2021 Q3(AprDec.) (B)	Increase/ Decrease (B)-(A)	FY2021 Revised Forecasts (Feb. 2022)	FY2021 Revised Forecasts (Nov. 2021)
Profit / loss (-) for the period attributable to owners of the parent	-79.6	144.5	+224.1	235.0	203
(One-off profit/loss)	(approx88.0)	(approx. +10.0)	(approx. +98.0)	(approx. +62.0)	(approx. +51
excl. one-off profits/losses	approx. 9.0	approx. 134.0	approx. +125.0	approx. 173.0	approx. 153

Gross profit	104.8	190.6
Selling, general and administrative expenses	-88.2	-89.8
Share of profit (loss) of investments accounted for using the equity method	-86.0	85.5
Total assets	1,823.9	2,360.1
	(As of Mar. 2021)	

Basic profit cash flow	22.2	104.1
Depreciation and amortization	16.3	15.7
Repayments of lease liabilities	-1.8	-2.0

Due to reorganization carried out as of Apr.1 2021, FY2020 Q3 results are described on a reclassified basis.

#### Profit / Loss for FY2021 Q3 (¥224.1 bil. increase from FY2020 Q3)

#### Mineral Resources & Energy

- Coal business in Australia, iron ore mining business, copper, molybdenum and gold business: higher prices
- Nickel mining and refining business in Madagascar: increase in sales volume due to resume of operation
- Silver, zinc and lead business in Bolivia : increase in sales volume and higher prices

#### Chemical & Electronics

• Chemical trade, agricultural input business : stable

#### <One-off Profit / Loss Results>

 Restructuring of project finance in nickel mining and refining business in Madagascar in FY2021 :

approx. +¥14.0 bil.

- Others in Mineral Resources and Energy field in FY2021: approx. -¥4.0 bil.
- Mineral Resources and Energy field in FY2020 Q3: approx. -¥88.0 bil.

#### **Business Outlook for the Q4**

#### Mineral Resources & Energy

- Nickel mining and refining business in Madagascar : aim to achieve stable operation continuously
- Expect one-off profits/losses including profit (approx. ¥30.0 bil.) from sale of copper and molybdenum mining business in Chile (Sierra Gorda)

#### Chemical & Electronics

 Demands for agricultural materials were moved up to Q3

#### **Investment & Replacement**

Investment (FY2021 Q3 Result : ¥26.0 bil.)

#### Replacement

- Partial sale of Oil and Gas business in the British territories of U.K. North Sea (Sep. 2021)
- Sale of Rolleston Coal Mine Interests in Australian Coal Business (Nov. 2021)

#### **Topics**

- Sale of Oil and Gas business in Norwegian territories of the U.K. North Sea (Jan. 2022)
- Sale of copper and molybdenum mining business in Chile (Sierra Gorda) (planned in Mar. 2022)

# 15. Performance Overview (6) (Mineral Resources, Energy, Chemical & Electronics)



**Principal Subsidiaries and Associated Companies** 

	Equity in earnings (unit: billions of yen)							
Company	FY2020 Q3(AprDec.)	FY2021 Q3(AprDec.)	FY2021 Revised Forecasts (Feb. 2022)	FY2021 Revised Forecasts (Nov. 2021)				
Copper, molybdenum and gold business companies	2.2	16.4	52.3	24.4				
Nickel mining and refining business in Madagascar	-112.7	15.7	18.4	11.6				
Silver, zinc and lead business companies in Bolivia	4.2	16.3	20.4	16.8				
Aluminium smelting business in Malaysia	1.1	4.8	_*2	_*2				
Companies related to coal business in Australia	-1.6	10.5	15.7	18.2				
Oresteel Investments	8.5	18.4	30.4	28.9				
Iron ore mining business in Brazil	7.1	10.8	11.2	12.9				
Companies with oil field interests in the North Sea	0.9	1.2	6.6	2.6				
Pacific Summit Energy	-2.3	3.7	7.1	3.2				
LNG Japan	0.6	0.9	3.5	3.3				
Sumitomo Shoji Chemicals	1.9	3.2	4.0	3.4				
Sumitronics group	2.1	2.8	3.3	3.2				
Summit Pharmaceuticals International	2.2	2.2	2.9	2.9				
Sumi Agro Europe	0.0	1.1	2.9	2.5				
Agro Amazonia Produtos Agropecuarios	0.9	2.8	3.5	1.7				
Summit Rural Western Australia	0.6	1.1	1.3	1.2				
*1 Crown of companies with different ratio of charge								

Shares in equity (Dec. 31, 2021)		Main business
_*1		Copper, molybdenum and gold mining businesses in the Americas and Australia
54.17	%	Investment in and financing of the Ambatovy nickel mining project in Madagascar
100.00	%	Investment in silver, zinc, and lead mine operating, and ore concentrate sales companies in Bolivia
20.00	%	Aluminium smelting business in Malaysia
_*1		Investment in coal mines in Australia
49.00	%	Investment in Assmang iron ore and manganese mine in South Africa
30.00	%	Iron ore mining business in Brazil
_*1		Development, production and sale of crude oil and natural gas in the British and Norwegian zones of the North Sea
100.00	%	Trading and marketing of natural gas and electric power, and the exporting business of natural gas in the U.S.
50.00	%	Trading of LNG, investment and financing related to LNG business
100.00	%	Sale and trade of chemicals and plastics
_*1		Electronics manufacturing service and trading of electronics materials
100.00	%	Drug discovery services and supply of active pharmaceutical ingredients, intermediates, and formulations
100.00	%	Investment in agricultural materials business in Europe
100.00	%	Agricultural input & service business in Brazil
100.00	%	Import of fertilizer materials and sale of chemical fertilizers in Western Australia

<sup>\*1</sup> Group of companies with different ratio of shares.

<sup>\*2</sup> We refrain from disclosing the initial forecast due to relation with business partner.

## 15. Performance Overview (6) (Mineral Resources, Energy, Chemical & Electronics)



### **Ambatovy Nickel Project**

**FY2021 Q3 Results:** 15.7 billion yen (excl. one-off profits / losses: approx. 1.0 billion yen) FY2020 Q3 Results: 112.7 billion ven in deficit (excl. one-off profits / losses: approx. 26.0 billion ven in deficit

- > Recommenced production of nickel in March 2021, after suspending operations due to COVID-19. As planned, nickel production was around 29 KMTs by the Q3 of FY2021.
- > One-off profits from restructuring of project finance in the Q1: approx. 14.0 billion yen

**[FY2021 Forecast:** 18.4 billion yen] (excl. one-off profits / losses: approx. 4.0 billion yen) FY2020 Results: 120.0 billion yen in deficit (excl. one-off profits / losses: approx. 34.0 billion yen in deficit)

> Followings are forecasts of nickel price and production in FY2021.

√ Nickel price USD 8.60 /lb (Previous plan: USD 8.18 /lb)

✓ Nickel production approx. 40 KMTs (Previous plan: approx. 40 KMTs)

> Results excl. one-off profits / losses will turn positive, despite impact of the price increase in subsidiary materials for nickel production.



## 15. Performance Overview (6) (Mineral Resources, Energy, Chemical & Electronics)



### Mineral Resources Equity Share of Production and Sensitivity to Profit for Year

		FY2	2020	FY2021		Fore	casts	Forecasts	Sensitivity to net income (Annual base,		
		Q1-3	Results	Q1	Q2	Q3	Q1-3	Q4	Revised (Feb. 2022)	Revised (Nov. 2021)	excluding prices hedge, as of Feb. 2022)
Coking Coal	Equity share of shipping volume[mil MT]	1.0	1.2	0.3	0.3	0.3	0.9	0.2	1.1	1.2	¥60 mil.
Coking Coal	Prices[US\$/MT]	115	118	137	263	370	257	300	268	220	(US\$1/MT)
Thermal Coal	Equity share of shipping volume[mil MT]	3.2	4.4	1.3	1.4	1.0	3.7	1.0	4.8	5.2	¥110 mil.
Thermal Coal	Prices[US\$/MT]	58	66	109	168	184	154	165	156	152	(US\$1/MT)
Iron Ore *1	Equity share of shipping volume[mil MT]	3.3	5.7	0.6	2.6	0.8	4.0	2.2	6.2	6.4	¥400 mil.
lion ore	Prices[US\$/MT] *2	100	109	167	200	163	177	108	159	163	(US\$1/MT)
Manganese Ore *	Equity share of shipping volume[mil MT]	0.2	0.7	-	0.5	-	0.5	0.3	0.8	0.8	¥ 50 mil.
Manganese Ore	Prices[US\$/MT] *2	212	205	224	217	230	224	244	229	224	(US\$1/MT)
Copper	Equity share of production[KMT]	43	58	15	16	16	47	12	59	70	¥330 mil.
ооррег	Prices[US\$/MT] *2	5,833	6,169	8,504	9,700	9,372	9,192	9,685	9,315	9,232	(US\$100/MT)

Prices are general market price.



<sup>\*1</sup> The shipping volume of iron ore and manganese ore of Oresteel Investments are recognized semi-annually (in the second and fourth quarter)

<sup>\*2</sup> Results for Q1-3 and revised forecasts are market prices for the period from January to September and from January to December respectively, in accordance with fiscal year of main subsidiaries and associated companies.

# 15. Performance Overview (6) (Mineral Resources, Energy, Chemical & Electronics)



### Mineral Resources Equity Share of Production and Sensitivity to Profit for Year

		FY2	2020		FY	2021		Fore	casts	Forecasts	Sensitivity to net income (Annual base, excluding prices hedge, as of Feb. 2022)
		Q1-3	Results	Q1	Q2	Q3	Q1-3	Q4	Revised (Feb. 2022)	Revised (Nov. 2021)	
Silver	Equity share of production[mil toz]	5.6	8.8	3.1	3.5	3.7	10.3	1.8	12.1	10.6	¥500 mil.
Silver	Prices[US\$/toz]	21.7	22.9	26.7	24.4	23.3	24.8	22.0	24.1	26.2	(US\$1/toz)
Zinc	Equity share of production[KMT]	99	145	50	46	44	140	45	185	185	¥900 mil.
ZIIIC	Prices[US\$/MT]	2,317	2,425	2,916	2,992	3,364	3,091	3,000	3,068	2,977	(US\$100/MT)
Lead	Equity share of production[KMT]	24	36	13	15	13	40	20	60	58	¥300 mil.
Leau	Prices[US\$/MT]	1,823	1,872	2,128	2,340	2,331	2,266	2,000	2,200	2,090	(US\$100/MT)
Nickel	Equity share of production[KMT]	0.0	0.3	5.1	5.2	5.3	15.6	6.3	21.9	22.0	¥5.6 bil.
Mickel	Prices[US\$/lb]	6.41	6.80	7.87	8.66	8.96	8.50	8.90	8.60	8.18	(US\$1/lb)
Crude Oil,Gas	Equity share of production[mil boe]	1.6	2.1	0.6	0.4	0.5	1.5	0.2	1.7	2.2	¥40 mil.
(North Sea)	Prices[US\$/bbl,Brent] *	41	42	61	69	73	68	80	74	67	(US\$1/bbl)
LNG	Equity share of production[KMT]	270	350	100	80	90	270	80	350	350	-

Prices are general market price.

<sup>\*</sup> Results for Q1-3 and revised forecasts are market prices for the period from January to September and from January to December respectively, in accordance with fiscal year of main subsidiaries and associated companies.

## 16. Supplemental Materials by Segment (Living Related & Real Estate Business Unit)



Unit: billions of yen)	FY2020 Q3 Results	FY2021 Q3 Results	Increase/Decrease	
Living Related & Real Estate				
Gross profit	170.6	168.3	-2.3	
Lifestyle & Retail Business Division	108.6	106.2	-2.4	
Food & Agriculture Business Division	19.6	25.4	+5.8	
Materials, Supplies & Real Estate Division	42.6	36.9	-5.8	
Share of profit (loss) of investments accounted for using the equity method	2.1	6.8	+4.7	
Lifestyle & Retail Business Division	0.1	0.5	+0.4	
Food & Agriculture Business Division	0.8	1.5	+0.7	
Materials, Supplies & Real Estate Division	1.3	4.8	+3.5	
Profit / loss (-) for the period attributable to owners of the parent	-11.5	34.3	+45.8	
Lifestyle & Retail Business Division	8.1	6.7	-1.4	
Food & Agriculture Business Division	-44.7	1.8	+46.5	
Materials, Supplies & Real Estate Division	25.0	25.7	+0.8	
Total assets	(As of Mar.31, 2021) <b>1,424.1</b>	(As of Dec.31, 2021) <b>1,497.5</b>	+73.4	
Lifestyle & Retail Business Division	380.5	374.2	-6.3	
Food & Agriculture Business Division	277.0	284.5	+7.5	
Materials, Supplies & Real Estate Division	767.1	839.3	+72.1	

<sup>\*</sup> Due to reorganization carried out as of Apr.1 2021, FY2020 Q3 results are described on a reclassified basis.





Jnit: billions of yen)	FY2020 Q3 Results	FY2021 Q3 Results	Increase/Decrease	
Mineral Resources, Energy, Chemical & Electronics				
Gross profit	104.8	190.6	+85.8	
Mineral Resources and Energy*1	43.8	111.6	+67.8	
Chemical and Electronics*2	61.0	79.1	+18.0	
Share of profit (loss) of investments accounted for using the equity method	-86.0	85.5	+171.5	
Mineral Resources and Energy <sup>*1</sup>	-89.3	80.6	+169.9	
Chemical and Electronics <sup>*2</sup>	3.4	4.9	+1.6	
Profit / loss (-) for the period attributable to owners of the parent	-79.6	144.5	+224.1	
Mineral Resources and Energy*1	-94.1	116.7	+210.7	
Chemical and Electronics*2	14.3	27.7	+13.3	
Total assets	(As of Mar.31, 2021) <b>1,823.9</b>	(As of Dec.31, 2021) <b>2,360.1</b>	+536.2	
Mineral Resources and Energy*1	1,295.3	1,719.8	+424.5	
Chemical and Electronics*2	538.0	638.3	+100.3	

<sup>\*1</sup> Mineral Resources and Energy is a sum of Mineral Resources Division No.1, Mineral Resources Division No.2 and Energy Division.

<sup>\*2</sup> Chemical and Electronics is a sum of Basic Chemicals & Electronics Division and Life Science Division.

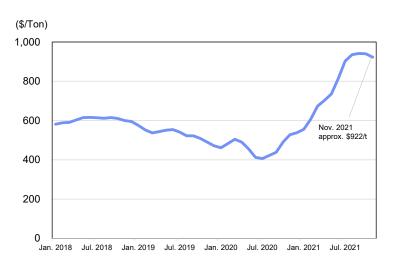
<sup>\*3</sup> Due to reorganization carried out as of Apr.1 2021, FY2020 Q3 results are described on a reclassified basis.

## 17. Supplementary Segment Information (Metals Products)



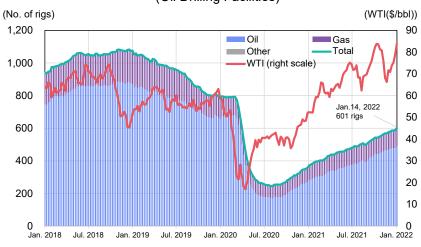
## Change in Hot Rolled Steel Sheet Export Prices, Change in the Rig Count in North America (Oil Drilling Facilities)

#### < Change in Hot Rolled Steel Sheet Export Prices >



Source: Calculated based on Ministry of Finance trade statistics

## <Change in the Rig Count in North America> (Oil Drilling Facilities)



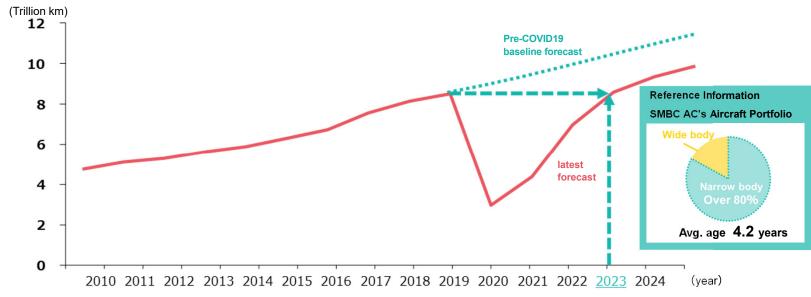
Sources: Baker Hughes, Bloomberg

## 17. Supplementary Segment Information (Transportation & Construction Systems)



### Aircraft Leasing Business Global RPKs \* Recovery Forecast

The demand is expected to recover sharply in 2022. And in around 2023, it is expected to return to the level before COVID-19 pandemic and to continue to grow moderately after that.



Source: Prepared by Sumitomo from IATA

\* RPKs: Revenue Passengers Kilometers

## 17. Supplementary Segment Information (Infrastructure)



### **Global Map for Social Infrastructure Business**

**Topic: Water Business** 

#### **External Environment**

While water demand is expected to increase on a global basis as a result of population growth, urbanization and industrialization, the infrastructure has not been developed enough to ensure the supply of safe and hygienic water, and there are ample business opportunities.

#### **Our Business**

We are engaged in various business such as water and sewage treatment and seawater desalination in promising markets around the world. We are promoting efficient business operation by selling some of the assets to partner and by providing investment opportunities to investors through stock listing, after increasing the value.

#### <Our Water Business Project>

Country	Business category	Number of beneficiaries
Brazil	Water supply and sewerage	15.00mil.
U.K.	Water supply	0.74mil.
China	Sewage treatment	6.00mil.
Oman	Fresh water generation	0.70mil.
Mexico	Sewage treatment	1.55mil.

As of Dec.31, 2021 : Water business : Airport business : Railway, new transport business : Cooling business : Port business Water supply privatization PJ Wastewater (U.K.) New transport system BOT/TOT PJ Airport operator PJ operator PJ (U.S.) (China) (Japan) District cooling Port operator PJ (U.A.E) PJ (Myanmar) Railway operator PJ Seawater Wastewater BOT Desalination PJ (Philippines) PJ (Mexico) (Oman) Port operator PJ (Vietnam) Waters supply/sewerage service concession PJ (Brazil)

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## 17. Supplementary Segment Information (Media & Digital)



#### **5G Business Initiatives**

#### (1) 5G\* Characteristics

\* 5th generation mobile communications systems

Highly anticipated next-generation system for various industries

High-speed, high capacity

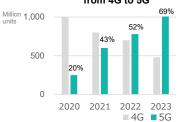
10 times greater than 4G

**Ultra-low latency** One-tenth that of 4G Multiple simultaneous connection

Ten times 4G

#### (2) Global market \*

No. of 4G/5G smartphone shipments 5G market growth is expected by the shift from 4G to 5G



Source: Prepared by Sumitomo from Canalys and various other materials

#### (3) Japanese Market

Expansion of two 5G networks (nationwide 5G/local 5G)

#### Nationwide 5G: Uniform national network (NW)

- ✓ Main operators: Mobile communications carriers
- ✓ NW: Uniform nationwide public NW



Coverage area: Nationwide

#### Local 5G: Regional networks (NW)

- Main operators: Regional businesses (local dovernments, cable television operators, factories, etc.)
- ✓ NW: Private NW for local use



Coverage areas: Local

#### Nationwide 5G Base Station Sharing Service Business

Contribute to an early creation of a 5G society by supporting infrastructure development by mobile communications carriers through the use of shared base stations

Sharing Design Inc. established

#### Sharing Design

[Shareholder composition]

 Sumitomo Corp.: 80%

· Tokyu Corp.: 20%

**FY 2020** 

Commercial use

Nationwide expansion

Increase in No. of locations

Train stations End of FY 2022 Commercial 100 some locations

facilities ★ Airports Universities

Local government Etc.

Rollout in FY 2021 & later

#### **Local 5G Business**

Contribute to problem solving for local governments, industry, etc. by developing communications infrastructure and solutions Disaster

Disaster Prevention







Automated quality inspection



TV broadcasting restoration



support

Ship operation



Maintenance, safety and operation support along railway lines

**FY 2020** 

Rollout in FY 2021 & later

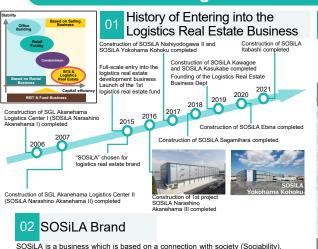
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## 17. Supplementary Segment Information (Living Related & Real Estate Business Unit)



### Strategies in the Domestic Real Estate & Logistics Real Estate Business



SOSILA is a business which is based on a connection with society (Sociability), environmental awareness and sustained growth (Sustainability), and awareness of people and the working environment (Individuality), and which seeks a new form of logistics facilities (Logistic Aspect).

Supporting new lifestyles

People- and eco-friendly

Solving delivery location issues

Solving delivery location issues

Solving facility planning and operational issues

Building a symbiotic relationship between "living" and logistics

Overcoming so-called "3K\*" and improving image \*3K: Kitsui (demanding), Kitanai (dirty), Kiken (dangerous)

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## 03 Logistics Real Estate Business (SOSiLA Series)

 Asset increase is planned in last mile\* areas close to consumer areas and suburban areas of the Tokyo metropolitan area where user demand is firm, focusing on the Tokyo and Kansai metropolitan areas.

Completed projects: 14; Total floor area: Approx. 1.05 mil. m<sup>2</sup>; Total project cost: Over ¥270 bil.





\* Final section of delivery that carries goods from the logistics facility to the end user

| Completed projects project

Planned project





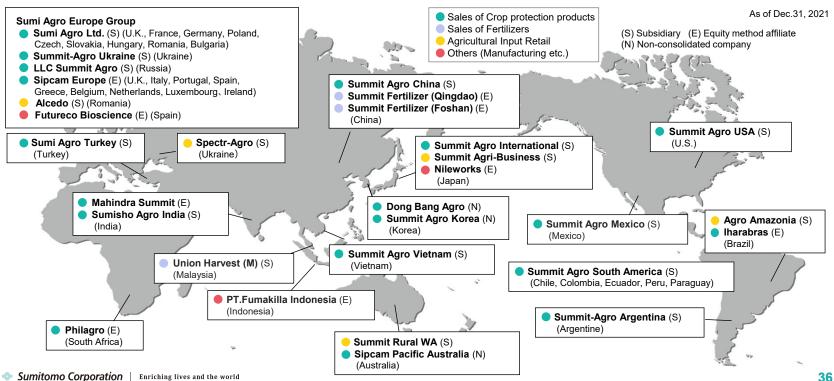




## 17. Supplementary Segment Information (Mineral Resources, Energy, Chemical & Electronics)



## **Agricultural Input Business Portfolio**



## 18. Historical Data (1) PL, CF

(Unit: billions of yen)  MEDIUM-TERM MANAGEMENT PLAN ▶	f(x)		BBBO2014		BBBO2017			Medium – Term Management Plan 2020		
Fiscal Year 🕨	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Revenues	3,261.0	3,016.2	3,317.4	3,762.2	4,010.8	3,997.0	4,827.3	5,339.2	5,299.8	4,645.1
Gross profit	918.8	827.0	894.4	952.9	894.1	842.7	956.5	923.2	873.7	729.5
Selling, general and administrative expenses	-686.4	-657.1	-706.4	-755.2	-762.7	-693.8	-731.6	-647.6	-677.4	-678.9
Interest expense, net	-15.1	-15.8	-17.4	-13.0	-2.6	-1.7	-5.8	-11.6	-15.6	-5.5
Dividends	11.2	13.4	14.9	17.2	10.6	9.4	10.7	12.1	11.1	8.6
Share of profit (loss) of investments accounted for using the equity method	110.6	107.4	126.2	49.1	-53.8	83.5	149.7	127.1	84.8	-41.4
Gain (loss) on securities and other investments, net	14.8	51.5	8.8	12.4	72.2	12.9	27.8	2.2	20.7	2.9
Gain (loss) on property, plant and equipment, net	-9.0	-5.8	-19.8	-269.2	-33.4	-19.7	-4.4	-4.0	-61.8	-85.6
Other, net	-3.6	-1.6	3.5	-13.0	15.8	-20.1	9.4	2.5	16.4	-23.8
Profit (loss) before tax	341.4	319.0	304.2	-18.6	140.1	213.1	412.3	404.0	251.9	-94.2
Income tax expense	-77.7	-75.3	-70.4	-52.3	-51.5	-25.9	-78.4	-66.2	-62.4	-40.3
Profit (loss) for the year	263.7	243.7	233.9	-70.8	88.6	187.2	333.9	337.8	189.5	-134.5
Profit (loss) for the year attributable to:										
Owners of the parent	250.7	232.5	223.1	-73.2	74.5	170.9	308.5	320.5	171.4	-153.1
Non-controlling interests	13.0	11.2	10.8	2.4	14.0	16.3	25.4	17.3	18.2	18.6
( Unit: billions of yen ) Fiscal Year ▶	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Net cash provided by (used in) operating activities	190.4	280.3	278.2	243.7	599.7	345.8	295.3	268.9	326.6	467.1
Net cash provided by (used in) investing activities	-35.7	-186.2	-249.9	-399.6	-85.4	-180.7	-155.8	-51.3	-203.4	-120.1
Free cash flows	154.7	94.1	28.4	-155.9	514.3	165.1	139.5	217.6	123.2	347.0
Net cash provided by (used in) financing activities	-33.3	-24.7	145.9	-74.8	-507.2	-254.4	-229.6	-233.2	-57.7	-466.4

## 18. Historical Data (2) BS, Key Financial Indicators

( Unit: billions of yen )  MEDIUM-TERM MANAGEMENT PLAN ▶	f(x)		BBBO2014		BBBO2017			Medium – Term Management Plan 2020			
Fiscal Year ▶	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	
Total assets	7,226.8	7,832.8	8,668.7	9,021.4	7,817.8	7,761.8	7,770.6	7,916.5	8,128.6	8,080.0	
Equity attributable to owners of the parent	1,689.1	2,052.8	2,404.7	2,481.4	2,251.5	2,366.5	2,558.2	2,771.5	2,544.1	2,528.0	
Interest-bearing liabilities (gross)	3,613.8	3,861.4	4,238.9	4,421.3	3,650.9	3,418.3	3,203.9	3,098.0	3,189.4	2,912.2(*)	
Interest-bearing liabilities (net)	2,786.7	2,930.3	3,123.5	3,517.5	2,770.3	2,627.9	2,521.5	2,427.1	2,468.8	2,300.4	
Risk-weighted Assets [RA]	1,530	1,810	2,190	2,380	2,200	2,240	2,360	2,290	2,280	2,260	
Core Risk Buffer [RB]	1,640	1,950	2,270	2,320	2,140	2,220	2,390	2,640	2,520	2,410	
Balance [RB-RA]	110	140	80	-60	-60	-20	30	350	240	150	
Equity attributable to owners of the parent ratio (%)	23.4	26.2	27.7	27.5	28.8	30.5	32.9	35.0	31.3	31.3	
ROE (%)	15.4	12.4	10.0	-	3.2	7.4	12.5	12.0	6.4	-	
ROA (%)	3.5	3.1	2.7	-	0.9	2.2	4.0	4.1	2.1	-	
Debt-Equity Ratio (net) (times)	1.6	1.4	1.3	1.4	1.2	1.1	1.0	0.9	1.0	0.9	

( Unit: yen )	Fiscal Year >	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Stock price of Sumitomo Corp. (closing price)		1,196	1,178	1,313	1,286.0	1,118.5	1,497.5	1,791.0	1,531.0	1,239.0	1,577.0
	(highest)	1,284	1,276	1,616	1,420.0	1,513.0	1,547.0	2,043.5	1,999.5	1,801.0	1,651.5
	(lowest)	875	984	1,101	1,054.0	983.5	975.5	1,398.0	1,460.0	1,137.0	1,114.5
Nikkei stock average (closing pr	ice)	10,083.56	12,397.91	14,827.83	19,206.99	16,758.67	18,909.26	21,454.30	21,205.81	18,917.01	29,178.80
Shares of common stock issued	(unit: thousand)	1,250,603	1,250,603	1,250,603	1,250,603	1,250,603	1,250,603	1,250,603	1,250,788	1,250,985	1,251,254
Earnings per share attributable (basic)	to owners of the parent	200.52	185.92	178.59	-58.64	59.73	136.91	247.13	256.68	137.18	-122.42

<sup>\*</sup> Interest-bearing liabilities of financing for motor vehicles and rental for construction equipment related business ;56.4 billion yen Interest-bearing liabilities of project finance (non-recourse) ;147.8 billion yen