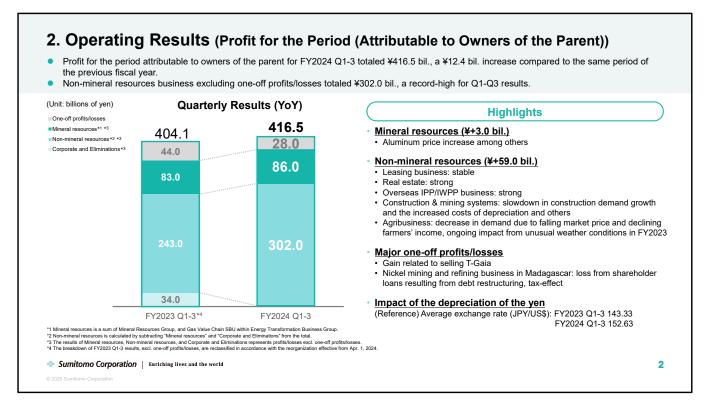


					. .			
	Summary of FY202	4 Q1-3 Results					(Unit: billions of y	
		FY2023 Q1-3 Results	FY2024 Q1-3 Results			FY2024 full-year Forecasts (announced in Feb. 2025)	Progress	
		(A)	(B)	(B)-(A)		(C)	(B)/(C)	
(a	Profit for the Period attributable to owners of the parent)	404.1	416.5	+12.4	530.0	560.0	74%	
	One-off profits/losses	44.0	28.0	-16.0	20.0	40.0	-	
	Excluding one-off profits/losses	360.0	388.0	+28.0	510.0	520.0	75%	
	FY2024 Shareholder Return	Share repurchFurther share	hase: ¥50.0 bil. (repu	urchased from May 7 to . be made under th	nced in Oct. 2024) (int Jun. 17, all the shares repurch le shareholder return	ased have been canceled)		

The profit for Q1-3 was JPY416.5 billion. In light of the results and the current business environment, we have revised our full-year forecast for FY2024 upward from the JPY530.0 billion announced in October to JPY560.0 billion.

The buffer of JPY-20.0 billion included in the October forecast has been reduced to zero, and the full-year forecast for each segment has been updated. We will explain later.

In light of the upward revision of the forecasts for FY2024, further shareholder return shall be made under the shareholder return policy in the Medium-Term Management Plan 2026, which calls for a total return ratio of 40% or more, after considering the method and amount, etc.,



Cumulative Q1-3 results totaled JPY416.5 billion, an increase of JPY12.4 billion from FY2023 Q1-3. The bar graphs in the material show profit for the year broken down into one-off profits/losses, and results excluding one-off profits/losses for Mineral resources, Non-mineral resources, and Corporate and Eliminations.

Mineral resources recorded JPY86.0 billion, an increase of JPY3.0 billion. This was due to factors such as higher aluminum prices.

Non-mineral resources recorded a record high of JPY302.0 billion for Q1-3, an increase of JPY59.0 billion from FY2023 Q1-3. This was mainly due to solid performance in leasing business, and was partly due that real estate, and overseas IPP/IWPP business have been robust performance.

I will also explain about one-off profits/losses. In addition to a gain of approximately JPY18.0 billion related to the sale of T-Gaia in Q3, Nickel mining and refining business in Madagascar recorded a net loss of approximately JPY6.0 billion. The above loss is composed of a loss of JPY18.9 billion after the review of the collectability of shareholder loans, as the project company proceeded with debt restructuring procedures based on the UK Restructuring Plan, and a tax-effect of approximately JPY+13.0 billion related to debt restructuring procedures.

As a result, one-off profits/losses totaled JPY+28.0 billion in FY2024 Q1-3.

	4.1 bil. (excl. one-off profits/ 6.5 bil. (excl. one-off profits/		,	
Segment	Profit	Increase/ Decrease	Main factors for the increase/decrease (Unit: bi	llions of yer
Steel Upper: FY2023 Q1-3 Re Lower: FY2024 Q1-3 Re	01.10	-3.8	Tubular products: weakening market conditions in North America Steel sheets: impact of sluggish demand in China and other regions	
Automotive	50.9 40.3	-10.5	Automotive sales & marketing domestic auto leasing business: stable Tire business: one-off profits in FY2023 Q1	
Transportation & Construction			Transportation: stable mainly in leasing business and ship business, one-off profits in FY202 Construction & mining systems: profit decrease due to a slowdown in construction demand g the increased costs of depreciation and others	
Diverse Urban Development	23.4 43.5	+20.1	Real estate: strong	
Media & Digital	27.2	+8.2	Telecommunications in Ethiopia: increase in start-up cost among others Major domestic businesses: stable - Gain related to selling T-Gaia in FY2024 Q3 Media business: one-off profits in FY2023 Q2	
Lifestyle Business	5.8 11.0	+5.2	 Fresh produce business in Europe and the Americas: melon business was affected by extern factors while banana and pineapple business performed strongly Mushroom business in North America: performance improved by measures to ensure stable 	
Mineral Resources	52.6 61.7	+9.1	 Aluminum: increase in aluminum price and other factors Nickel mining & refining business in Madagascar: one-off loss on shareholder loans resulting restructuring 	•
Chemical Solutions	17.8 21.2	+3.3	 Agribusiness: decrease in demand due to falling market price and declining farmers' income; impact from unusual weather conditions in FY2023 Life science: strong performance in pharmaceuticals trading & pet care business 	, ongoing
Energy Transformation Busin	ness 57.5	83.7 +26.1	Overseas IPP/IWPP business: strong	
Corporate and Eliminations	33.0 0.5	-32.5	Impact of revisions to the internal cost allocation policy in managerial accounting	

The following table shows YoY changes in profit for the year by segment.

In Steel, earnings declined JPY3.8 billion, mainly due to softening market conditions in tubular products business in North America.

Automotive reported a JPY10.5 billion decrease, mainly due to the absence of oneoff profits recorded in FY2023 Q1. Automobile sales & marketing and Domestic auto leasing business remained solid performance.

Transportation & Construction Systems saw a decrease of JPY12.8 billion due to the absence of one-off profits recorded in FY2023 Q3, while leasing business and ship business remained solid performance.

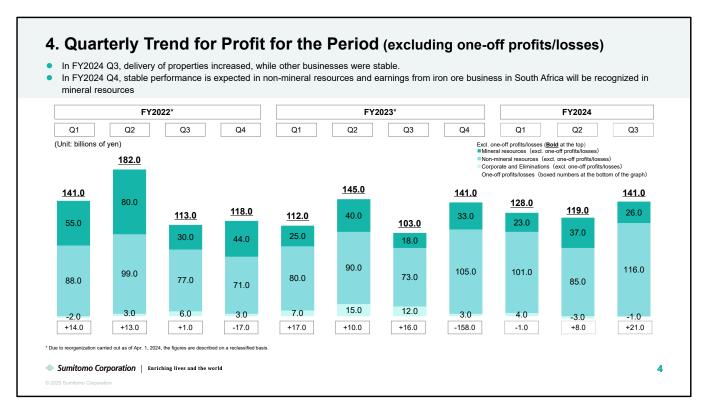
Diverse Urban Development reported an increase of JPY20.1 billion due to robust performance in real estate.

Media & Digital recorded an increase of JPY8.2 billion due to the solid performance of domestic major group companies and a gain from the sale of T-Gaia in FY2024 Q3. Lifestyle business reported an increase of JPY5.2 billion, mainly due to the impact of improved performance in fresh produce business in Europe and the Americas and mushroom business in North America.

Mineral Resources reported an increase of JPY9.1 billion, mainly due to higher aluminum prices.

In Chemical Solutions, although there was a decrease in demand due to falling market price, declining farmers' income, and ongoing impact from unusual weather conditions in FY2023 in Agribusiness, robust performance of pharmaceutical-related transactions and pet care–related business in Life Science increased the earnings by JPY3.3 billion.

Energy Transformation Business reported an increase of JPY26.1 billion due to robust performance in overseas IPP/IWPP business.



The bar graph shows quarterly changes in performance excluding one-off profits/losses.

Excluding one-off profits/losses, the profit in Q3 amounted to JPY141.0 billion. Nonmineral resources showed robust performance. In Q4, we expect Non-mineral resources businesses to remain solid performance, and we also expect to capture equity-method earnings from iron ore mining business in South African in Mineral resources.

5. Operating Results (Cash Flows)

- In FY2024 Q1-3, total cash inflow was steady, driven by robust cash generation mainly from core businesses.
- Cash inflow was largely allocated to growth investments for businesses with strengths and competitive advantages.

Jnit: billions of yen)	Medium-Term Management Plan 2026 3-year Total Plan*1	FY2024 Q1-3 Results (Apr. 2024-Dec. 2024)	Highlights Cash flow earnings • Steady cash generation by core businesses		
Cash in	(Apr. 2024-Mar. 2027)				
Cash flow earnings∗₂	+2,000.0	+492.4	Asset replacement		
Asset replacement	+800.0	+160.0	 Sale of cross-shareholdings Proceeds from the sale of the U.S. pharmaceutical business amon 		
Cash out			others		
nvestment	-1,800.0 ~	-600.0	Investment Investment in Norwegian owner and operator of offshore windfarm support vessels 		
(Steady business growth /Value creation)	(-1,400.0 ∼)	(-530.0)			
(Nurture/Restructuring)	(-400.0 \sim)	(-60.0)	 Investment in BIA Group, the distributor of construction and mining equipment 		
Shareholder return	-700.0 \sim	-205.0	 Acquisition of Net One Systems by SCSK 		
Free cash flow (post- shareholder return) Changes in working capital, etc. excluded)	Positive	-150.0	 Investment in city gas business in India and others Shareholder return Dividend paid, share repurchased 		
Cash flow allocation policy on "Medium-Term Manag • Positive free cash flow post shareholder returns (o • Allocate funds to shareholder returns and growth Cash flow earnings = (Gross profit + Selling, general or using the equity method + Depreciation + Lease	changes in working capital, etc. excluded) nvestments considering investment opportun and administrative expenses (excluding prov		onditions, etc., to improve ROE expense, net of interest income + dividends) × (1-tax rate) + dividend from investments accounted		
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Cash flow earning was JPY+492.4 billion due to steady cash generation by core businesses.

Asset replacements resulted in a cash inflow of JPY160.0 billion, mainly due to the sale of cross-shareholdings.

Investments resulted in a cash outflow of JPY600.0 billion. In FY2024 Q3, SCSK invested in Net One Systems in digital business, categorized Steady business growth. In addition, shareholder return was a cash outflow of JPY205.0 billion.

As a result of the above, free cash flow post-shareholder return resulted in a cash outflow of JPY150.0 billion.

6. Operating Results (Financial Position)

 Total assets increased to ¥12.1 trillion, mainly due to increase in operating assets. (an increase of approx. ¥1,050.0 billion compared to the end of Mar. 2024)

nit: billions of yen)	As of Mar. 31, 2024	As of Dec. 31, 2024	Increase/ Decrease	Highlights
Current assets	5,235.7	5,740.3	+504.6	Total assets +1,048.7 (12,081.3← 11,032.6)
Non-current assets	5,796.9	6,341.0	+544.1	Increase as a result of the depreciation of the yen
Total assets	11,032.6	12,081.3	+1,048.7	(approx.¥+140.0 bil.)
Other liabilities	3,158.5	3,412.4	+253.9	 Increase in operating assets
nterest-bearing liabilities*1	3,201.7 (2,523.4)	3,695.3 (2,987.7)	+493.6 (+464.3)	Net One Systems newly consolidated by SCSK
Total liabilities	6,360.3	7,107.7	+747.4	
Shareholders' equity*2	4,445.5	4,695.1	+249.6	Shareholders' equity +249.6 (4,695.1← 4,445.5)
Total liabilities and equity	11,032.6	12,081.3	+1,048.7	 Increase as a result of the depreciation of the yen
	0.0	0.0	+0.0.4	(approx.¥+60.0 bil.)
D/E Ratio (Net)	0.6	0.6	±0.0pt	 Profit for the period
Exchange rate (JPY/US\$)	151.41	158.18	+6.77	 Dividend paid, share repurchased
"Interest-bearing liabilities in sum of bonde and borrowing Figures in parenthesis in "Interest-bearing liabilities" "Shareholders" equity" is equivalent to "equity attributable	v "interest-bearing liabilities, to owners of the parent" in	net".	financial position.	
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The financial position is shown on page six of the document.

Total assets increased approximately JPY1.0 trillion from FY2023 to JPY12.1 trillion, mainly due to an increase in operating assets, and shareholders' equity increased approximately JPY250.0 billion to JPY4.7 trillion.

The net debt-to-equity ratio was 0.6 times, unchanged from FY2023.

7. Forecasts for FY2024 (Profit for the Year by Segment)

• Revised full-year forecasts by segment based on the steady progress and the current business environment including exchange rate.

Reduced the buffer of ¥-20.0 bil., which was incorporated in "Corporate and Eliminations" in the October full-year forecast, to zero.

Segment	FY2024 Forecasts (announced in Oct. 2024)	FY2024 Forecasts (announced in Feb. 2025) (A)	FY2024 Q1-3 Results (B)	Progress	(Unit: billions of yen) Outlook for the Q4 by segment
Steel	74.0	72.0	53.5	74%	Tubular products: market recovery expected in North America Steel sheets: impact of sluggish demand in China and other regions continues
Automotive	50.0	52.0	40.3	78%	Automotive sales & marketing: stable
Transportation & Construction Systems	83.0	84.0	65.8	78%	Transportation: stable mainly in leasing business and ship business Construction & mining systems: slowdown in construction demand growth, and the increased costs of depreciation and others continue
Diverse Urban Development	75.0	75.0	43.5	58%	Real estate: delivery of properties as forecasted
Media & Digital	42.0	43.0	35.4	82%	Major domestic businesses: stable
Lifestyle Business	14.0	14.0	11.0	79%	Fresh produce business in Europe and the Americas: banana business to maintain strong performance
Mineral Resources	86.0	89.0	61.7	69%	Iron ore mining business in South Africa: recognize earnings semi-annually in Q4 Coal business in Australia: decrease in production due to the rainy season and other factors as forecasted
Chemical Solutions	39.0	24.0	21.2	88%	Agribusiness: expect sales decrease and additional bad debt expense for doubtful receivables
Energy Transformation Business	97.0	102.0	83.7	82%	Overseas IPP/IWPP business: although business itself is stable, expect one-off loss in Q4 Domestic electricity retail business & Gas value chain: stable
Corporate and Eliminations	-30.0	5.0	0.5	9%	Reduced loss buffer of ¥-20.0 bil.to zero One-off profit expected in Q4
Total	530.0	560.0	416.5	74%	
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We have revised our full-year forecast in light of our progress through Q3 and the current business environment, including foreign exchange assumptions.

As you can see, the progress rate of Q1-3 results against the revised full-year forecast is as follows. Supplementary explanations are provided for some segments.

First, in Chemical Solutions, where we have revised our full-year forecast significantly, we have revised downward our full-year forecast by JPY15.0 billion, due to the impact of bad debt expenses and lower sales resulting from stricter credit policies in our agribusinesses in Brazil and elsewhere, given that the impact of unusual weather in FY2023 is more prolonged than we had assumed when we announced the forecast in October.

Next, in Diverse Urban Development, we expect to deliver properties in Q4 as planned, and in Mineral Resources, we expect to record equity in earnings from iron ore mining business in South Africa in Q4.

Finally, Corporate and Eliminations expects to record one-off profits at the end of the period, after reversing a buffer of JPY-20.0 billion.

As mentioned above, all segments are expected to make solid performance progress toward the revised forecast, which is JPY560.0 billion for the entire company.

[END]