

Quarterly Results for FY2025 (Nine-month period ended December 31, 2025)

February 4, 2026
Sumitomo Corporation

Cautionary Statement Concerning Forward-looking Statements

This report includes forward-looking statements relating to our future plans, forecasts, objectives, expectations and intentions. The forward-looking statements reflect management's current assumptions and expectations of future events, and accordingly, they are inherently susceptible to uncertainties and changes in circumstances and are not guarantees of future performance. Actual results may differ materially, for a wide range of possible reasons, including general industry and market conditions and general international economic conditions. In light of the many risks and uncertainties, you are advised not to put undue reliance on these statements. The management forecasts included in this report are not projections, and do not represent management's current estimates of future performance. Rather, they represent forecasts that management strives to achieve through the successful implementation of the Company's business strategies. The Company may be unsuccessful in implementing its business strategies, and management may fail to achieve its forecasts. The Company is under no obligation -- and expressly disclaims any such obligation -- to update or alter its forward-looking statements.

1. Summary of FY2025 Q1-3 Results

FY2025 Q1-3 Results and FY2025 Full-year Forecast

- Profit for FY2025 Q1-3 attributable to owners of the parent totaled **¥408.5 bil.**, broadly in line with the same period of the previous fiscal year.
- The full-year forecast of **¥570.0 bil.**, including a loss buffer of ¥-20.0 bil., **remains unchanged** following the revision of the full-year forecast by segment.
- Progress rate for FY2025 Q1-3 was **72%**.
Delivery of large-scale real estate properties and earnings from the iron ore business in South Africa are expected in FY2025 Q4.
- Acquired additional SCSK shares for approx.¥680.0 bil. (Equity stake as of the end of FY2025 Q3: 88.63%)
As a result, shareholders' equity decreased by approx.¥560.0 bil. (ROE for FY2025 is expected to be in the mid-12% range.)

Annual Dividend and share repurchase

- The planned annual dividend of ¥140 per share **remains unchanged**. (Interim dividend: ¥70 per share, year-end dividend: ¥70 per share (plan))
- Of the ¥80.0 bil. share repurchase resolved in May 2025, approx.¥66.7bil. had been repurchased as of the end of Jan. 2026. (Deadline: End of Mar. 2026)

(Unit: billions of yen)

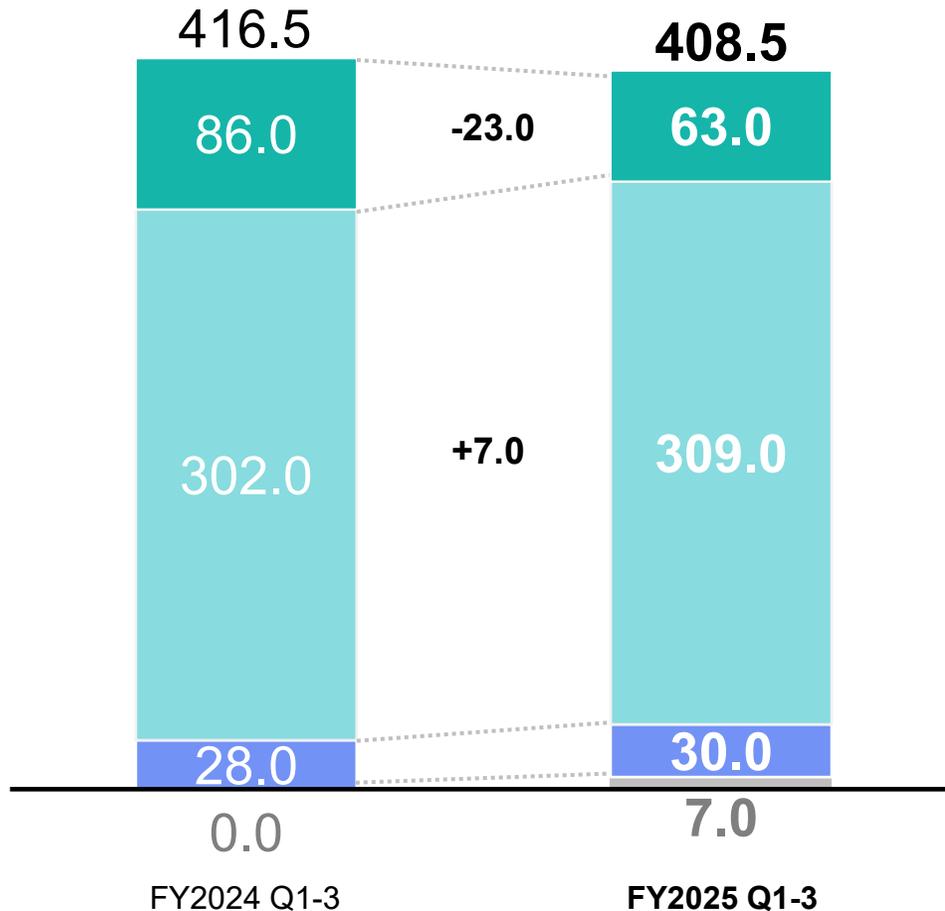
	FY2024 Q1-3 Results	FY2025 Q1-3 Results	FY2025 full-year Forecasts (announced in Feb. 2026)
Profit for the Period (attributable to owners of the parent)	416.5	408.5 -8.0 (YoY)	570.0* 72% (Progress)

* including a loss buffer of ¥-20.0 bil.

2. Operating Results (Profit for FY2025 Q1-3 (Attributable to Owners of the Parent))

Quarterly Results (YoY)

(Unit: billions of yen)



Mineral resources ^{*1 *3} (¥-23.0 bil.)

Coal business in Australia and Iron ore mining business in South Africa: decline in prices among others

Non-mineral resources ^{*2 *3} (¥+7.0 bil.)

Real estate: delivery of large-scale properties in FY2025 Q1-3
 Digital: profit increase from Net One Systems' consolidation into SCSK
 Steel sheets: start of earnings contribution from monopile manufacturing business
 Automotive sales & marketing business: profit declined due to intensified competition in key markets
 Overseas IPP/IWPP business: decrease in equity earnings from power plant project in Vietnam among others

Asset replacement and extraordinary profits/losses

Gain from the sale of Midas in tire sales & marketing business in the U.S. among others

Corporate and Eliminations ^{*3}

-

Impact of the appreciation of the yen

Average exchange rate (JPY/US\$): FY2024 Q1-3 152.63
 FY2025 Q1-3 148.71

^{*1} Mineral resources is a sum of Mineral Resources Group, and Gas Value Chain SBU within Energy Transformation Business Group.

^{*2} Non-mineral resources is calculated by subtracting "Mineral resources" and "Corporate and Eliminations" from the total.

^{*3} The results of Mineral resources, Non-mineral resources, and Corporate and Eliminations represents profits/losses excl. "asset replacement and extraordinary profits/losses".

3. Profit for the Period by Segment

	Profit	Increase/ Decrease	Main factors for the increase/decrease	(Unit: billions of yen)
Steel Upper: FY2024 Q1-3 Results Lower: FY2025 Q1-3 Results	53.5	-2.3	<ul style="list-style-type: none"> Tubular products: demand declined in North America due to falling oil prices Steel sheets: start of earnings contribution from monopile manufacturing business 	
	51.1			
Automotive	40.3	+16.3	<ul style="list-style-type: none"> Automotive sales & marketing: profit declined due to intensified competition in key markets Gain from the sale of Midas, write-off of non-performing loans in the automotive finance business in Indonesia 	
	56.6			
Transportation & Construction Systems	65.8	-0.8	<ul style="list-style-type: none"> Transportation: stable in leasing business and profit increase due to vessel sales in the ship business Construction & mining systems: stable in the sales and service business, while construction demand remains soft in the construction equipment rental business 	
	65.0			
Diverse Urban Development	43.5	+8.6	<ul style="list-style-type: none"> Real estate: delivery of large-scale properties in FY2025 Q1-3, driven by active asset turnover 	
	52.1			
Media & Digital	35.4	+0.6	<ul style="list-style-type: none"> Digital: profit increased from Net One Systems' consolidation into SCSK and gain from the sale of ARGO GRAPHICS by SCSK 	
	36.0			
Lifestyle Business	11.0	-9.9	<ul style="list-style-type: none"> Fresh produce business in Europe and the Americas: profit declined due to the weak performance and loss on sale of the melon business Domestic supermarket business: profit increased driven by the opening and renovation of stores 	
	1.1			
Mineral Resources	61.7	-14.4	<ul style="list-style-type: none"> Coal business in Australia: profit declined due to a drop in coal prices and a decrease in coking coal sales volume Iron ore mining business in South Africa: decline in prices Copper business: profit increased due to higher prices 	
	47.3			
Chemical Solutions	21.2	+1.2	<ul style="list-style-type: none"> Electronics: sales increase following the stable demand in semiconductor Absence of bad debt expense for doubtful receivables in Agribusiness and divestment-related gain of the U.S. pharmaceutical business in FY2024 Q1-3 	
	22.3			
Energy Transformation Business	83.7	-13.9	<ul style="list-style-type: none"> Overseas IPP/IWPP business: decrease in equity earnings from power plant project in Vietnam, absence of gains from asset sales in FY2024 Q1-3 	
	69.8			
Corporate and Eliminations	0.4	+6.6	-	
	7.1			

4. Operating Results (Cash Flows)

(Unit: billions of yen)

	(Initial Plan May 2024)	Medium-Term Management Plan 2026		
	Medium-Term Management Plan 2026 3-year Total Plan (Apr. 2024-Mar. 2027)	Total Results (Apr. 2024-Dec. 2025)	FY2024 Results (Apr. 2024-Mar. 2025)	FY2025 Q1-3 Results (Apr. 2025-Dec. 2025)
Cash In				
Cash flow earnings*1	+2,000.0	+1,098.3	+647.6	+450.7
Asset replacement	+800.0	+440.0	+240.0	+200.0
Cash Out				
Investment*2	≤ -1,800.0	-1,770.0	-730.0	-1,040.0
(Steady business growth / Value creation)	(≤ -1,400.0)	(-1,620.0)	(-630.0)	(-990.0)
(Nurture / Restructuring)	(≤ -400.0)	(-150.0)	(-100.0)	(-50.0)
Shareholder return	≤ -700.0	-421.7	-205.0	-216.7
Free cash flow (post-shareholder return) (Changes in working capital, etc. excluded)	Positive	-660.0	-40.0	-610.0

Cash flow earnings

- Steady cash generation by core businesses

Asset replacement

- Sale of Midas in tire sales & marketing business in the U.S.
- Sale of domestic and overseas properties
- Sale of T-Gaia
- Sale of ARGO GRAPHICS by SCSK
- Sale of cross-shareholdings

Investment

- Additional acquisition of SCSK shares (approx. ¥-680.0 bil.)
- Acquisition of shares in Net One Systems by SCSK
- Acquisition of domestic and overseas properties

Shareholder return

- Dividend paid, share repurchased

<Announced in Oct. 2025>

“Tender Offer for SCSK”

In response to the temporary increase in interest-bearing liabilities and Net Debt to Equity:

- Further accelerate asset replacement and implement strategic investments with greater discipline**
- Secure positive free cash flow post shareholder returns for FY2024-2028 (5 year cumulative)**

*1 Cash flow earnings = (Gross profit + Selling, general and administrative expenses (excluding provision for doubtful receivables) + Interest expense, net of interest income + dividends) × (1-tax rate) + dividend from investments accounted for using the equity method (excluding dividend associated with asset replacement) + Depreciation + Lease liability payments

*2 Includes “expenditures for acquiring subsidiary interests from non-controlling shareholders”, which are classified under financing cash flows in statutory accounting

5. Operating Results (Financial Position)

(Unit: billions of yen)

	As of Mar. 31, 2025	As of Dec. 31, 2025	Increase/ Decrease
Current assets	5,074.1	6,091.9	+1,017.8
Non-current assets	6,557.0	6,907.3	+350.3
Total assets	11,631.2	12,999.2	+1,368.0
Other liabilities	3,490.9	4,065.9	+575.1
Interest-bearing liabilities*1	3,254.7 (2,672.5)	4,238.7 (3,610.8)	+983.9 (+938.3)
Total liabilities	6,745.6	8,304.6	+1,559.0
Shareholders' equity*2	4,648.5	4,551.1	-97.4
Total liabilities and equity	11,631.2	12,999.2	+1,368.0
D/E Ratio (Net)	0.57	0.79	+0.22pt
Exchange rate (JPY/US\$)	149.52	156.56	+7.04

*1 "Interest-bearing liabilities" is sum of bonds and borrowings (current and non-current), excluding lease liabilities.

Figures in parenthesis in "interest-bearing liabilities" show "interest-bearing liabilities, net".

*2 "Shareholders' equity" is equivalent to "equity attributable to owners of the parent" in consolidated statements of financial position.

Total assets (Increase/Decrease: ¥+1,368.0 bil.)

- Increase resulting from the depreciation of the yen (approx.¥+420.0 bil.)
- Increase in operating assets (Mark-to-market valuation related to the precious metals leasing business among others)

Total liabilities (Increase/Decrease: ¥+1,559.0 bil.)

- Increase in interest-bearing liabilities
- Increase in operating liabilities (Mark-to-market valuation related to the precious metals leasing business among others)

Shareholders' equity*2 (Increase/Decrease: ¥-97.4 bil.)

- Decrease resulting from additional acquisition of SCSK shares
- Dividend paid, share repurchased
- Increase from profit for the period
- Increase resulting from the depreciation of the yen (approx.¥+240.0 bil.)

Overview of SCSK Tender Offer

- Additional acquisition of 38.09% of the shares (Post-tender offer equity stake: 88.63%)
- Purchase consideration financed by interest-bearing liabilities (approx.¥+680.0 bil.)
- Decrease in shareholders' equity and non-controlling interests (approx.¥-560.0 bil. and approx.¥-120.0bil., respectively)

6. Forecasts for FY2025 (Profit for the Year by Segment)

	FY2025 Forecasts <small>(announced in Oct. 2025)</small>	FY2025 Forecasts <small>(announced in Feb. 2026)</small> (A)	FY2025 Q1-3 Results (B)	Progress (B)/(A)	Progress and outlook by segment	(Unit: billions of yen)
Steel	76.0	76.0	51.1	67%	<ul style="list-style-type: none"> • Tubular products: sluggish demand continues due to falling oil prices and market prices expected to remain flat in North America • Steel sheets: monopile manufacturing business remains stable • Profit related to asset replacement expected in Q4 	
Automotive	77.0	68.0	56.6	83%	<ul style="list-style-type: none"> • Automotive sales & marketing: tough competitive environment in key markets expected to continue • Domestic auto leasing business: stable • Automotive finance business in Indonesia: write-off of non-performing loans 	
Transportation & Construction Systems	88.0	90.0	65.0	72%	<ul style="list-style-type: none"> • Transportation: stable mainly in leasing business and ship business • Construction & mining systems: profitability improvement expected through personnel and other cost reductions 	
Diverse Urban Development	78.0	79.0	52.1	66%	<ul style="list-style-type: none"> • Real estate: property deliveries, including large-scale properties, expected as planned 	
Media & Digital	40.0	46.0	36.0	78%	<ul style="list-style-type: none"> • SCSK: increase in the equity stake resulting from the additional acquisition • Telecommunications in Ethiopia: weakening due to continued local currency depreciation, despite growth in customer acquisition 	
Lifestyle Business	11.0	6.0	1.1	18%	<ul style="list-style-type: none"> • Fresh produce business in Europe and the Americas: despite the downward revision of the full-year forecast, cost improvement effects expected in Q4 • Domestic healthcare: inherently sales increase expected due to seasonality 	
Mineral Resources	71.0	71.0	47.3	67%	<ul style="list-style-type: none"> • Copper business: stable • Iron ore mining business in South Africa: recognize earnings semi-annually in Q4 • Aluminum: expect margin improvement 	
Chemical Solutions	33.0	31.0	22.3	72%	<ul style="list-style-type: none"> • Basic Chemicals: a challenging market environment continues • Agribusiness: a challenging market environment continues in Brazil; sales volume increase expected during the high-demand season in Europe 	
Energy Transformation Business	95.0	97.0	69.8	72%	<ul style="list-style-type: none"> • Overall progress expected to remain in line with initial forecasts. 	
Corporate and Eliminations	21.0	26.0	7.1	27%	—	
Total	590.0	590.0	408.5	69%	—	
Buffer	-20.0	-20.0	—	—	—	
Full-year Forecast	570.0	570.0	408.5	72%	—	

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7. Assumptions and Sensitivity

Prices and Mineral Resources Equity Share of Production

			FY24 Results		FY25 Results				FY25 Revised Forecasts (Feb. 2026)	FY25 Revised Forecasts (Oct. 2025)	Sensitivity to Net Income*4 (Annual base, Feb. 2026 announcements)
			Q1-3	Q1-4	Q1	Q2	Q3	Q1-3			
Exchange rate	JPY/US\$		152.63	152.61	144.59	147.46	154.08	148.71	149.03*3	143.01	¥+2.0 bil. (depreciation of ¥1/US\$)
Interest rate	TORF 3M		0.20%	0.27%	0.49%	0.51%	0.61%	0.54%	0.60%	0.60%	-
	SOFR 3M		4.97%	4.81%	4.30%	4.19%	3.82%	4.10%	4.00%	3.90%	-
Copper	Equity share of production	[KMT]	34.5	46.9	10.4	11.3	10.8	32.5	43.8	44.4	¥400 mil. (US\$100/MT)
	Prices*2	[US\$/MT]	9,134	9,148	9,340	9,519	9,794	9,551	9,940	9,654	
Nickel	Equity share of production	[KMT]	12.2	14.8	4.0	4.9	4.4	13.3	Just below 20	Just below 20	_ *5
	Prices	[US\$/lb]	7.67	7.52	6.88	6.81	6.75	6.81	6.86	7.24	
Coking Coal	Equity share of shipping volume	[mil MT]	1.0	1.3	0.2	0.2	0.3	0.7	1.0	1.1	¥90 mil. (US\$1/MT)
	Prices	[US\$/MT]	219	210	184	184	200	189	194	198	
Thermal Coal	Equity share of shipping volume	[mil MT]	3.6	4.3	1.2	1.3	1.1	3.6	4.3	4.2	¥230 mil. (US\$1/MT)
	Prices	[US\$/MT]	138	130	101	109	108	106	107	112	
Iron Ore*1	Equity share of shipping volume	[mil MT]	3.7	6.1	0.7	2.5	0.7	4.0	6.0	6.1	¥480 mil. (US\$1/MT)
	Prices*2	[US\$/MT]	112	110	104	98	102	101	102	100	
Manganese Ore*1	Equity share of shipping volume	[mil MT]	0.4	0.9	-	0.4	-	0.4	0.9	0.9	¥90 mil. (US\$1/MT)
	Prices*2	[US\$/MT]	264	242	202	193	184	193	194	190	
LNG	Equity share of production	[KMT]	350	470	120	130	120	370	510	510	-

Prices are general market prices.

*1 The shipping volume of iron ore and manganese ore of Iron ore mining business in South Africa are recognized semi-annually. (in the Q2 and Q4)

*2 Results and forecasts are market prices for the period from Jan. to Dec., in accordance with fiscal year of main subsidiaries and associated companies.

*3 It is calculated based on an exchange rate assumption of ¥150 per US\$ for Q4

*4 Exchange rate sensitivity shows the impact on net income when converting overseas subsidiaries' profits into JPY. Mineral resource prices sensitivities show the impact on net income due to revenue fluctuations.

*5 Equity in earnings remains unaffected by nickel price fluctuations.

8. Forecasts for FY2025 (Profit for the Year by Segment)

(Unit: billions of yen)	FY25 Q1-3 Results			FY25 Forecasts (announced in Feb. 2026)			FY25 Forecasts (announced in Oct. 2025)		
	Profit for the Period	Asset replacement and extraordinary profits/losses	Underlying Profit	Profit for the Year	Asset replacement and extraordinary profits/losses	Underlying Profit	Profit for the Year	Asset replacement and extraordinary profits/losses	Underlying Profit
Steel	51.1	-1.0	52.0	76.0	11.0	65.0	76.0	8.0	68.0
Automotive	56.6	23.0	34.0	68.0	25.0	43.0	77.0	34.0	43.0
Transportation & Construction Systems	65.0	-2.0	67.0	90.0	-1.0	91.0	88.0	0.0	88.0
Diverse Urban Development	52.1	-1.0	53.0	79.0	-1.0	80.0	78.0	0.0	78.0
Media & Digital	36.0	7.0	29.0	46.0	5.0	41.0	40.0	5.0	35.0
Lifestyle Business	1.1	-5.0	6.0	6.0	-6.0	12.0	11.0	-6.0	17.0
Mineral Resources	47.3	0.0	47.0	71.0	2.0	69.0	71.0	2.0	69.0
Chemical Solutions	22.3	0.0	22.0	31.0	0.0	31.0	33.0	-2.0	35.0
Energy Transformation Business	69.8	10.0	60.0	97.0	14.0	83.0	95.0	13.0	82.0
Group Total	401.4	30.0	372.0	564.0	49.0	515.0	569.0	54.0	515.0
Corporate and Eliminations	7.1	0.0	7.0	26.0	11.0	15.0	21.0	6.0	15.0
Total	408.5	30.0	379.0	590.0	60.0	530.0	590.0	60.0	530.0
Buffer	-			-20.0			-20.0		
Consolidated	408.5			570.0			570.0		

9. Quarterly Breakdown of Asset Replacement and Extraordinary Profits/Losses by Segment (FY2025)

(Unit: billions of yen)

	Q1	Q2	Q3	Q4	Cumulative Results	Main factors
Steel	0.0	-1.0	0.0		-1.0	Q2 Profit/loss related to asset replacement in steel sheets business: approx.-1.0
Automotive	31.0	3.0	-10.0		23.0	Q1 Gain on the sale of Midas in tire sales & marketing business in the U.S.: approx.+28.0 Tax effect in Automotive sales & marketing: approx.+3.0 Q2 Gain on the sale of SML Isuzu: approx.+3.0 Q3 Loss due to the write-off of non-performing loans in the auto finance business in Indonesia: approx.-10.0
Transportation & Construction Systems	1.0	-1.0	-2.0		-2.0	Q1 Receipt of Insurance settlement proceeds by aircraft leasing business: approx.+1.0 Q3 Loss related to the Chapter 11 filing by a major lessee in the aircraft leasing business: approx.-4.0 Gain on the sale of assets in the ship business: approx.+2.0
Diverse Urban Development	0.0	0.0	-1.0		-1.0	Q3 Loss related to the Chapter 11 filing by a major lessee in the aircraft leasing business: approx.-1.0
Media & Digital	2.0	3.0	2.0		7.0	Q1 Overseas telecommunication business related: approx.+2.0 Q2 SCSK's gain on the sale of ARGO GRAPHICS shares: approx.+3.0 Q3 Overseas telecommunication business related: approx.+2.0
Lifestyle Business	0.0	0.0	-5.0		-5.0	Q3 Loss related to the divestment of the melon business in the fresh produce business in Europe and the Americas: approx.-5.0
Mineral Resources	0.0	0.0	0.0		0.0	
Chemical Solutions	0.0	0.0	0.0		0.0	
Energy Transformation Business	0.0	5.0	4.0		10.0	Q2 Power plant business: approx.+3.0 (Gain from liquidating gas-fired power plant business in Vietnam) Reversal of provisions for construction losses in EPC business: approx.+1.0 EII: approx.+1.0 (Gain from bad debt recovery) Q3 Gain from the transfer of long-term contracts in the U.S. gas trade: approx.+6.0 Receipt of settlement payments due to expiration of gas and electricity supply contracts: approx.+1.0 Loss due to waiver of uncollected receivables in the U.S. power generation business: approx.-3.0
Corporate and Eliminations	0.0	0.0	0.0		0.0	
Total	34.0	9.0	-13.0		30.0	

9. Quarterly Breakdown of Asset Replacement and Extraordinary Profits/Losses by Segment (FY2024)

(Unit: billions of yen)

	Q1	Q2	Q3	Q4	Cumulative Results	Main factors
Steel	0.0	0.0	0.0	-1.0	-1.0	Q4 Loss related to withdrawal from steel sheets business, etc.: approx.-4.0 Tax effect from the capital restructuring of U.S. group companies, etc.: approx.+4.0, Edgen Group: approx.-2.0
Automotive	-5.0	1.0	3.0	3.0	1.0	Q1 Loss on the sale of the airbag cushion manufacturing and sales business: approx.-5.0 Q2 Restructuring gains in automotive manufacturing and engineering business: approx.+1.0 Q3 Gain on the sale of the airbag cushion manufacturing and sales business: approx.+1.0 Q4 Capital restructuring gains in mobility services business: approx.+2.0 Tax effect from the capital restructuring of the parking business in Nordic countries: approx.+3.0
Transportation & Construction Systems	0.0	0.0	5.0	18.0	23.0	Q3 Gain on the sale of shares and other items at the SMFL level: approx.+3.0 Revaluation gain from acquisition of U.S. aircraft part-out business: approx.+2.0 Q4 Receipt of Insurance settlement proceeds by aircraft leasing business: approx.+21.0 Impairment loss on solar power business in SMFL: approx.-3.0
Diverse Urban Development	0.0	0.0	1.0	4.0	5.0	Q3 Gain on the sale of shares and other items at the SMFL level: approx.+1.0 Q4 Receipt of Insurance settlement proceeds by aircraft leasing business: approx.+5.0 Impairment loss on solar power business in SMFL: approx.-1.0
Media & Digital	0.0	0.0	18.0	0.0	18.0	Q3 Gain related to the sale of T-Gaia: approx.+18.0
Lifestyle Business	0.0	0.0	3.0	-1.0	2.0	Q3 Domestic healthcare business: approx.+3.0 Q4 Adjustment of prior year profits and losses in Mushroom business in North America: approx.-1.0
Mineral Resources	0.0	3.0	-6.0	7.0	4.0	Q2 Profit from the deferred payment sale of Batu Hijau copper mine in Indonesia: approx.+3.0 Q3 Nickel mining & refining business in Madagascar: approx.-6.0 (loss on shareholder loans resulting from debt restructuring recorded: approx.-19.0, tax effect: approx.+13.0) Q4 Tax effect from the capital restructuring of the iron ore mining business in Brazil: approx.+7.0
Chemical Solutions	4.0	0.0	-2.0	-4.0	-2.0	Q1 Profit from the sale of the U.S. pharmaceutical business: approx.+4.0 Q3 Bad debt expense for doubtful receivables in agricultural input & service business in Brazil: approx.-2.0 Q4 Bad debt expense for doubtful receivables in agricultural input & service business in Brazil: approx.-4.0
Energy Transformation Business	0.0	4.0	-1.0	-7.0	-4.0	Q2 Reversal of provisions for construction losses in EPC business: approx.+4.0 Q3 Power infrastructure business: approx.-2.0 (Loss on withdrawal from a wind power generation business in Japan) Q4 Adjustment of prior year profits and losses in EPC business: approx.+1.0 Power infrastructure business: approx.-7.0 (impairment loss on the onshore wind farm project in Egypt: approx.-3.0, others: approx.-4.0)
Corporate and Eliminations	0.0	0.0	1.0	0.0	1.0	
Total	-1.0	8.0	21.0	19.0	47.0	

10. Performance Overview (Steel)

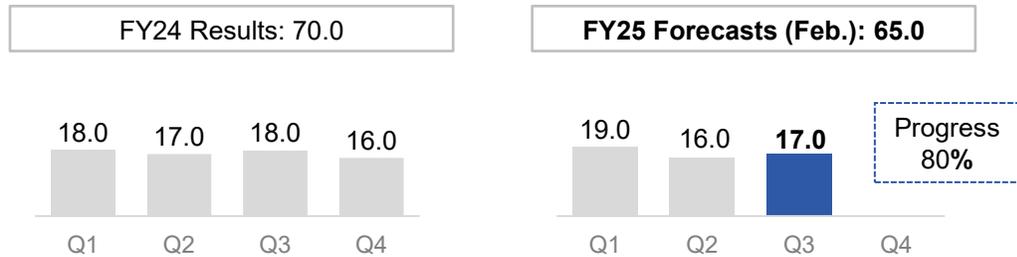


(Unit: billions of yen)

Key Financial Indicators

	FY24 Q1-3 Results ①	FY25 Q1-3 Results ②	Increase/Decrease ②-①	FY25 Revised Forecasts (Feb. 2026)	FY25 Revised Forecasts (Oct. 2025)
Profit for the period attributable to owners of the parent A	53.5	51.1	-2.3	76.0	76.0
Asset replacement and extraordinary profits/losses B	0.0	approx.-1.0	approx.-1.0	approx.+11.0	approx.+8.0
Underlying profit*1 A-B	approx.53.0	approx. 52.0	approx.-1.0	approx.65.0	approx.68.0

Quarterly Trend for Underlying Profit



Major Group Companies / Businesses

Companies / Businesses	Shares in Equity (Dec. 31, 2025)	Equity in Earnings			
		FY24 Q1-3 Results	FY25 Q1-3 Results	FY26 Revised Forecasts (Feb. 2026)	FY25 Revised Forecasts (Oct. 2025)
Sumitomo Corporation Global Metals Group*2	100.00 %	5.1	6.2	7.1	7.1
Eryngium	100.00 %	2.3	0.4	0.4	2.8
Edgen Group	100.00 %	0.0	1.0	1.6	1.5

Underlying Profit for FY25 Q1-3 (approx.¥1.0 bil. decrease from FY24 Q1-3)

Tubular products

- Tubular products business in North America: demand decline due to falling oil prices

Steel sheets

- Start of earnings contribution from monopile manufacturing business
- Overseas railway projects: stable

Outlook for the Q4 (Underlying Profit)

Tubular products

- Tubular products business in North America: sluggish demand due to falling oil prices, market prices expected to remain flat

- Tubular products business in other areas: expected to progress as planned

Steel sheets

- Monopile manufacturing business: stable
- Other businesses: expected to progress as planned

Investment & Replacement

Investment (FY25 Q1-3 Result: ¥5.0 bil.)

Topics

*1 "Underlying profit" is profit for the year attributable to owners of the parent excl. asset replacement and extraordinary profits/losses.

*2 Sumitomo Corporation Global Metals' combined financial results, including those of the operating companies it is involved in and supports regardless of the investment relationship, are ¥16.4 billion in FY24 Q1-3, ¥20.9 billion in FY25 Q1-3, and ¥27.5 billion in the FY25 revised forecast (Feb. 2026).

10. Performance Overview (Automotive)

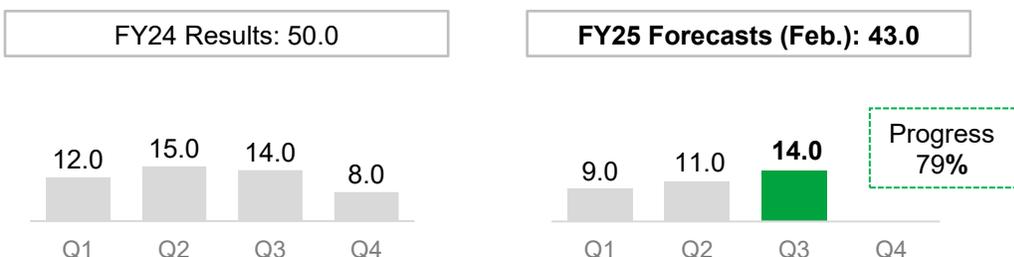


(Unit: billions of yen)

Key Financial Indicators

	FY24 Q1-3 Results ①	FY25 Q1-3 Results ②	Increase/Decrease ②-①	FY25 Revised Forecasts (Feb. 2026)	FY25 Revised Forecasts (Oct. 2025)
Profit for the period attributable to owners of the parent A	40.3	56.6	+16.3	68.0	77.0
Asset replacement and extraordinary profits/losses B	approx.-1.0	approx.+23.0	approx.+24.0	approx.+25.0	approx.+34.0
Underlying profit A-B	approx.42.0	approx.34.0	approx.-8.0	approx.43.0	approx.43.0

Quarterly Trend for Underlying Profit



Major Group Companies / Businesses

Companies / Businesses	Shares in Equity (Dec. 31, 2025)	Equity in Earnings			
		FY24 Q1-3 Results	FY25 Q1-3 Results	FY26 Revised Forecasts (Feb. 2026)	FY25 Revised Forecasts (Oct. 2025)
Sumitomo Corporation Power & Mobility*1 *2	100.00 %	1.9	1.9	2.0	2.0
Sumitomo Mitsui Auto Service Company	40.43 %	7.3	7.2	9.4	9.4
TBC	50.00 %	-0.1	32.5*3	_*4	_*4

Underlying Profit for FY25 Q1-3 (approx.¥8.0 bil. decrease from FY24 Q1-3)

Automotive sales & marketing

- Profit declined due to intensified competition in key markets

Tire

- Performance improved due to improvements in operational efficiency

Outlook for the Q4 (Underlying Profit)

Automotive manufacturing and engineering

- Profit increase expected due to operational improvements

Automotive sales & marketing

- Tough competitive environment in key markets expected to continue

Mobility services

- Domestic auto leasing business: stable

Tire

- Operational improvements are expected to continue

Investment & Replacement

Investment (FY25 Q1-3 Result: ¥13.0 bil.)

Replacement

- Sale of Midas in tire sales & marketing business in the U.S.
- Sale of SML Isuzu

Topics

*1 Equity in earnings for this company is presented as the company total, including amounts from another segment.

*2 This company's results and forecasts for automotive business are allocated to this group, those for social infrastructure business are allocated to Diverse Urban Development Group, and those for energy solution business are allocated to Energy Transformation Business Group, respectively.

*3 Approx.¥+30.0 bil. in gains from the sale of Midas are included in the FY25 Q1-3 results. Including tax effects, the total impact on the Group's performance from the sale is approx.¥+28.0 bil.

*4 We refrain from disclosing the forecasts due to relationship with the business partner.

10. Performance Overview (Transportation & Construction Systems)

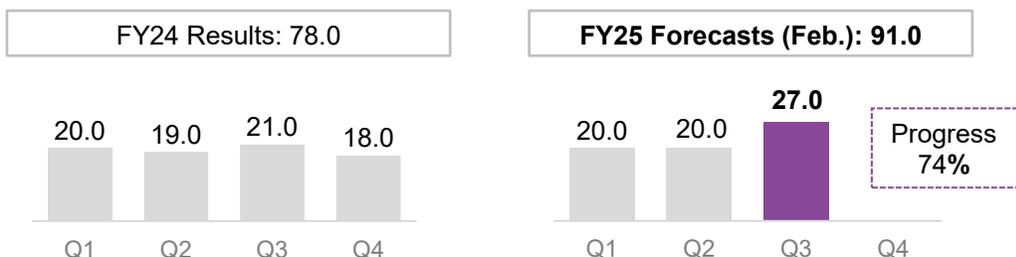


(Unit: billions of yen)

Key Financial Indicators

	FY24 Q1-3 Results ①	FY25 Q1-3 Results ②	Increase/Decrease ②-①	FY25 Revised Forecasts (Feb. 2026)	FY25 Revised Forecasts (Oct. 2025)
Profit for the period attributable to owners of the parent A	65.8	65.0	-0.8	90.0	88.0
Asset replacement and extraordinary profits/losses B	approx.+5.0	approx.-2.0	approx.-7.0	approx.-1.0	0.0
Underlying profit A-B	approx.60.0	approx. 67.0	approx.+7.0	approx.91.0	approx.88.0

Quarterly Trend for Underlying Profit



Major Group Companies / Businesses

Companies / Businesses	Shares in Equity (Dec. 31, 2025)	Equity in Earnings			
		FY24 Q1-3 Results	FY25 Q1-3 Results	FY26 Revised Forecasts (Feb. 2026)	FY25 Revised Forecasts (Oct. 2025)
Sumitomo Mitsui Finance and Leasing Company (SMFL) *1 *2	50.00 %	44.8	37.7	45.4	45.4
SMBC Aviation Capital	-	12.0*3	17.4*3	_*4	_*4

Underlying Profit for FY25 Q1-3 (approx.¥7.0 bil. increase from FY24 Q1-3)

Transportation

- Leasing business: aircraft leasing remained stable
- Ship business: profit increased due to vessel sales

Construction & mining systems

- Rental business: construction demand remains soft
- Sales and service business: stable

Outlook for the Q4 (Underlying Profit)

Transportation

- Leasing business: stable
- Ship business: stable

Construction & mining systems

- Profitability improvement expected through personnel and other cost reductions.

Investment & Replacement

Investment (FY25 Q1-3 Result: ¥30.0 bil.)

Topics

- U.S.-based aircraft leasing company ALC** Acquisition is scheduled to be completed in FY26 Q1, subject to obtaining approvals and other necessary authorizations from relevant authorities.

*1 Equity in earnings for this company is presented as the company total, including amounts from another segment.

*2 The total equity stake is 50%, with 10% attributed to the Diverse Urban Development Group. The remaining portion of the 40% is divided between two groups: one represents an indirect equity interest in Sumitomo Mitsui Auto Service Company, held by the Automotive Group, and the other belongs to this group.

*3 As the company has not announced its FY25 Q1-3 results, Q1-3 results of equity in earnings related to the company represent its Q1-2 results just for the sake of convenience. Q1-3 results will be available in our full-year financial results announcement.

*4 We refrain from disclosing the forecast due to relationship with the business partner.

10. Performance Overview (Diverse Urban Development)

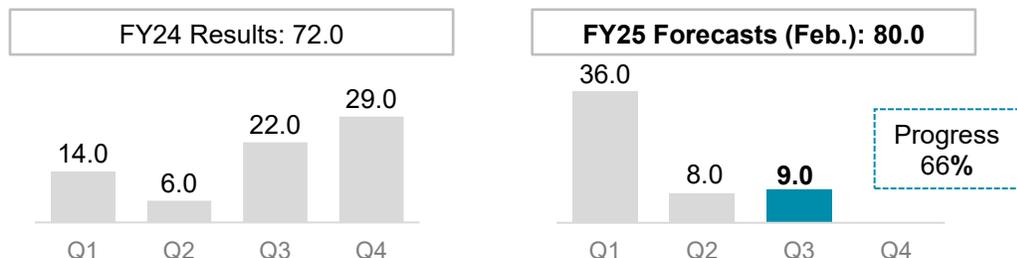


(Unit: billions of yen)

Key Financial Indicators

	FY24 Q1-3 Results ①	FY25 Q1-3 Results ②	Increase/Decrease ②-①	FY25 Revised Forecasts (Feb. 2026)	FY25 Revised Forecasts (Oct. 2025)
Profit for the period attributable to owners of the parent A	43.5	52.1	+8.6	79.0	78.0
Asset replacement and extraordinary profits/losses B	approx.+1.0	approx.-1.0	approx.-2.0	approx.-1.0	0.0
Underlying profit A-B	approx.43.0	approx. 53.0	approx.+10.0	approx.80.0	approx.78.0

Quarterly Trend for Underlying Profit



Major Group Companies / Businesses

Companies / Businesses	Shares in Equity (Dec. 31, 2025)	Equity in Earnings			
		FY24 Q1-3 Results	FY25 Q1-3 Results	FY26 Revised Forecasts (Feb. 2026)	FY25 Revised Forecasts (Oct. 2025)
Domestic real estate business*1	-*2	33.4	50.9	82.0	76.1
SCOA Real Estate Partners	100.00 %	5.8	1.9	1.4	1.6
Industrial parks business*1	-*2	0.5	2.5	4.5	4.5
Construction material and machinery business*1	-*2	2.5	2.5	4.3	4.3
Sumitomo Global Logistics	100.00 %	1.6	1.5	1.8	2.0

Underlying Profit for FY25 Q1-3 (approx.¥10.0 bil. increase from FY24 Q1-3)

Real estate

- Delivery of large-scale properties driven by active asset turnover
 - Domestic: office buildings and residential properties, among others
 - Overseas: U.S. housing
- Large-scale property deliveries in FY24 Q1-3 at SCOA Real Estate Partners

Industrial parks business

- Land sales recorded in FY25 Q1

Outlook for the Q4 (Underlying Profit)

Real estate

- Property deliveries, including large-scale properties, expected as planned

Other businesses

- Stable

Investment & Replacement

Investment (FY25 Q1-3 Result: ¥53.0 bil.)

- Acquisition of domestic and overseas properties
 - Overseas: office building in India and U.S. housing

Replacement

- Sale of domestic and overseas properties
 - Domestic: office buildings
 - Overseas: U.S. housing

Topics

*1 Figures represent the combined profit/loss of the parent company and its share from subsidiaries and associated companies.

*2 Group of companies with different shareholding ratios.

10. Performance Overview (Media & Digital)

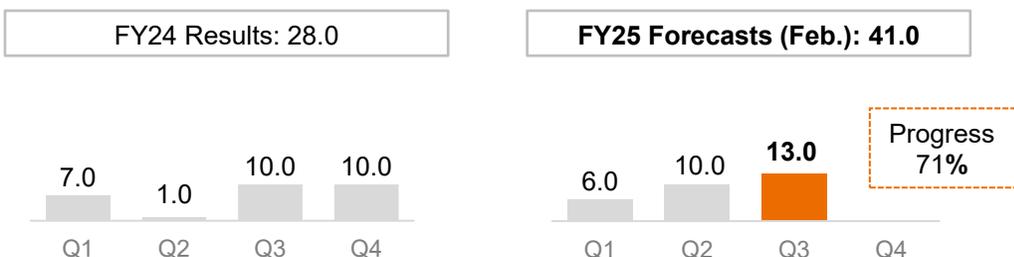


(Unit: billions of yen)

Key Financial Indicators

	FY24 Q1-3 Results ①	FY25 Q1-3 Results ②	Increase/Decrease ②-①	FY25 Revised Forecasts (Feb. 2026)	FY25 Revised Forecasts (Oct. 2025)
Profit for the period attributable to owners of the parent A	35.4	36.0	+0.6	46.0	40.0
Asset replacement and extraordinary profits/losses B	approx.+18.0	approx.+7.0	approx.-11.0	approx.+5.0	approx.+5.0
Underlying profit A-B	approx.18.0	approx.29.0	approx.+11.0	approx.41.0	approx.35.0

Quarterly Trend for Underlying Profit



Major Group Companies / Businesses

Companies / Businesses	Shares in Equity (Dec. 31, 2025)	Equity in Earnings			
		FY24 Q1-3 Results	FY25 Q1-3 Results	FY26 Revised Forecasts (Feb. 2026)	FY25 Revised Forecasts (Oct. 2025)
SCSK	88.63*1 %	15.1	27.3	37.4	32.1
Safaricom Telecommunications Ethiopia	23.45*2 %	-11.0*3	-7.9*3	-*4	-*4
JCOM	50.00 %	26.3	25.6	34.8	35.7
Jupiter Shop Channel*5	45.00 %	5.9	5.7	7.4	7.3

Underlying Profit for FY25 Q1-3 (approx.¥11.0 bil. increase from FY24 Q1-3)

Major domestic group companies

- Profit increase from Net One Systems' consolidation into SCSK
- Impact of the sale of T-Gaia in the previous fiscal year

Telecommunications business in Myanmar

- Improvement through the FY24 revision of the operational support contract

Outlook for the Q4 (Underlying Profit)

Major domestic group companies

- Increase in the equity stake resulting from tender offer for SCSK

Telecommunications business in Ethiopia

- Despite a steady trend in the number of active customers over 90 days, weakening due to continued local currency depreciation

Others

- Increase in gain on revaluation of securities held by corporate venture capital

Investment & Replacement

Investment (FY25 Q1-3 Result: ¥797.0 bil.)

- Acquisition of Net One Systems by SCSK
- Capital investment in SCSK
- Tender Offer for SCSK Shares

Replacement

- Sale of T-Gaia
- Sale of ARGO GRAPHICS by SCSK

Topics

- SCSK is scheduled to be delisted and become a wholly owned subsidiary within FY25.

*1 Following the completion of the tender offer, the equity stake changed from 50.54% to 88.63% in Dec. 2025. The recognition of equity gains/losses associated with this change has also commenced.

*2 The equity stake changed from 24.02% to 23.45% in Dec. 2025.

*3 Results are disclosed semiannually. Q1-3 results represent Q1-2 results.

*4 We refrain from disclosing the forecast due to relationship with the business partner.

*5 The equity in earnings from this company represents the aggregate amounts including the portion allocated to another segment. The overall equity stake is 45%, of which 37.5% pertains to this segment and the remaining 7.5% is attributed to the Lifestyle Business Group.

10. Performance Overview (Lifestyle Business)

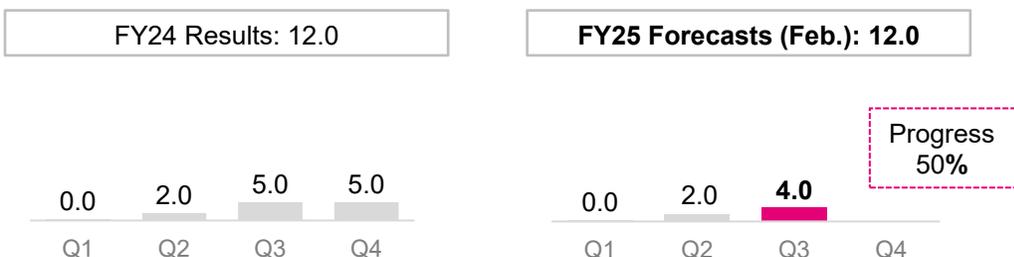


(Unit: billions of yen)

Key Financial Indicators

	FY24 Q1-3 Results ①	FY25 Q1-3 Results ②	Increase/Decrease ②-①	FY25 Revised Forecasts (Feb. 2026)	FY25 Revised Forecasts (Oct. 2025)
Profit for the period attributable to owners of the parent A	11.0	1.1	-9.9	6.0	11.0
Asset replacement and extraordinary profits/losses B	approx.+3.0	approx.-5.0	approx.-8.0	approx.-6.0	approx.-6.0
Underlying profit A-B	approx.8.0	approx.6.0	approx.-2.0	approx.12.0	approx.17.0

Quarterly Trend for Underlying Profit



Major Group Companies / Businesses

Companies / Businesses	Shares in Equity (Dec. 31, 2025)	Equity in Earnings			
		FY24 Q1-3 Results	FY25 Q1-3 Results	FY26 Revised Forecasts (Feb. 2026)	FY25 Revised Forecasts (Oct. 2025)
Summit	100.00 %	4.5	6.0	7.5	7.5
Feiler Japan	100.00 %	1.4	2.3	2.6	2.2
SC Foods	100.00 %	2.8	2.7	3.4	3.4
Wellneo Sugar	24.86*1	0.9*2	0.9*2	1.5	1.5
Fyffes	100.00 %	1.3	-6.2	-3.5	-1.5
Highline	100.00 %	-0.4	-1.4	-2.2	-2.2
Domestic drugstores & pharmacies*3	-*4	1.9	1.7	3.5	3.5

Underlying Profit for FY25 Q1-3 (approx.¥2.0 bil. decrease from FY24 Q1-3)

Domestic supermarket business

- Profit increased, driven by new store openings, renovations of existing stores, and effective product and sales promotion strategies

Fresh produce business in Europe and the Americas

- Banana and pineapple businesses: absence of strong performance in FY24 Q1-Q3
- Melon business: struggled due to cost increases and oversupply, both caused by external factors

Mushroom business in North America

- Slowing U.S. demand for Canadian mushrooms amid heightened uncertainty surrounding U.S. tariffs

Outlook for the Q4 (Underlying Profit)

Domestic supermarket business

- Strong, supported by new store openings, existing store renovations, merchandising, and operational enhancements driven by DX initiatives

Fresh produce business in Europe and the Americas

- Banana and pineapple businesses remain solid, despite falling short of expectations
- Cost improvement effects expected in Q4, despite structural reform costs

Mushroom business in North America

- Ongoing slowdown in U.S. demand for Canadian mushrooms
- Closure of aging plant planned

Healthcare

- Existing businesses in Japan and overseas are inherently weighted toward Q3-4
- Profit growth expected in domestic drugstores & pharmacies, driven by an increase in store count and higher dispensing fees, underpinned by expanded home-care services

Investment & Replacement

Investment (FY25 Q1-3 Result: ¥42.0 bil.)

- Investment in ActivStyle, a healthcare company in the U.S.

Replacement

- Fresh produce business in Europe and the Americas: sale of the melon production and sales business

Topics

*1 The equity stake changed from 24.82% to 24.86% in Sep. 2025.

*2 As the company has not yet announced its Q3 results, Q1-3 results of equity in earnings related to the company represent its Q1-2 results just for the sake of convenience. Q1-3 results of equity in earnings related to the company will be available in our full-year financial results announcement.

*3 These represent the combined figures for domestic drugstores and pharmacies, including Tomod's.

*4 Group of companies with different shareholding ratios.

10. Performance Overview (Mineral Resources)

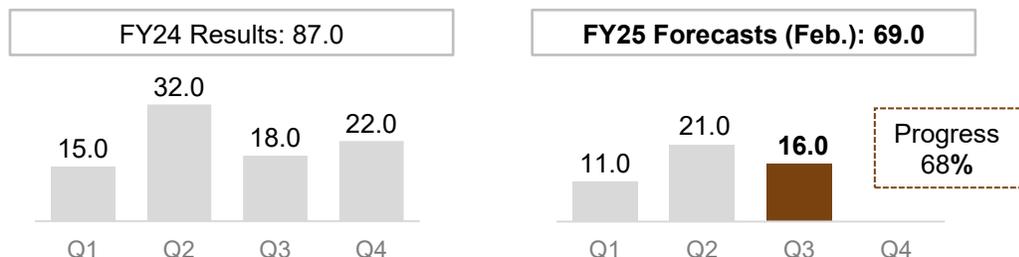


(Unit: billions of yen)

Key Financial Indicators

	FY24 Q1-3 Results ①	FY25 Q1-3 Results ②	Increase/Decrease ②-①	FY25 Revised Forecasts (Feb. 2026)	FY25 Revised Forecasts (Oct. 2025)
Profit for the period attributable to owners of the parent A	61.7	47.3	-14.4	71.0	71.0
Asset replacement and extraordinary profits/losses B	approx.-3.0	0.0	approx.+3.0	approx.+2.0	approx.+2.0
Underlying profit A-B	approx.65.0	approx. 47.0	approx.-18.0	approx.69.0	approx.69.0

Quarterly Trend for Underlying Profit*1



Major Group Companies / Businesses

Companies / Businesses	Shares in Equity (Dec. 31, 2025)	Equity in Earnings			
		FY24 Q1-3 Results	FY25 Q1-3 Results	FY26 Revised Forecasts (Feb. 2026)	FY25 Revised Forecasts (Oct. 2025)
Copper business companies	_*2	6.7	8.5	12.3	11.1
Nickel mining and refining business in Madagascar	54.17 %	-18.9	0.0	0.0	0.0
Aluminum smelting business in Malaysia	20.00 %	9.3	9.8	_*3	_*3
Companies related to coal business in Australia	_*2	23.5	6.6	5.7	4.1
Iron ore mining business in South Africa	49.00 %	16.4*1	11.9*1	21.7	21.2
Iron ore mining business in Brazil	30.00 %	3.6	3.5	4.3	2.7

Underlying Profit for FY25 Q1-3 (approx.¥18.0 bil. decrease from FY24 Q1-3)

Copper business

- Increased profit driven by higher prices

Coal business in Australia

- Decline in prices and decrease in sales volume of coking coal

Iron ore mining business in South Africa

- Decline in prices

Trade business

- Robust performance in trading activities leveraging derivatives

Outlook for the Q4 (Underlying Profit)

Copper business

- Stable

Aluminum

- Expect margin improvement

Coal business in Australia

- Decrease in production and sales due to the rainy season and other factors as forecasted

Iron ore mining business in South Africa

- Earnings are recognized semi-annually in Q4

Trade business

- Stable

Investment & Replacement

Investment (FY25 Q1-3 Result: ¥10.0 bil.)

Topics

*1 Earnings of Iron ore mining business in South Africa are recognized semi-annually. (in the Q2 and Q4)

*2 Group of companies with different shareholding ratios.

*3 We refrain from disclosing the forecast due to relationship with the business partner.

10. Performance Overview (Chemical Solutions)



(Unit: billions of yen)

Key Financial Indicators

	FY24 Q1-3 Results ①	FY25 Q1-3 Results ②	Increase/ Decrease ②-①	FY25 Revised Forecasts (Feb. 2026)	FY25 Revised Forecasts (Oct. 2025)
Profit for the period attributable to owners of the parent A	21.2	22.3	+1.2	31.0	33.0
Asset replacement and extraordinary profits/losses B	approx.+2.0	0.0	approx.-2.0	0.0	approx.-2.0
Underlying profit A-B	approx.19.0	approx. 22.0	approx.+3.0	approx.31.0	approx.35.0

Quarterly Trend for Underlying Profit



Major Group Companies / Businesses

Companies / Businesses	Shares in Equity (Dec. 31, 2025)	Equity in Earnings			
		FY24 Q1-3 Results	FY25 Q1-3 Results	FY26 Revised Forecasts (Feb. 2026)	FY25 Revised Forecasts (Oct. 2025)
Sumitomo Shoji Chemicals	100.00 %	3.6	3.8	5.2	5.2
Sumitronics group	-*	4.1	5.2	5.9	6.3
Summit Pharmaceuticals International	100.00 %	3.5	3.0	3.7	4.5
Sumi Agro Europe	100.00 %	-0.3	0.4	4.6	3.4
Agro Amazonia Produtos Agropecuarios	100.00 %	-2.2	-1.2	2.2	1.4
Summit Rural Western Australia	100.00 %	0.6	0.4	0.9	1.0

Underlying Profit for FY25 Q1-3 (approx.¥3.0 bil. increase from FY24 Q1-3)

Basic Chemicals

- Sales decrease due to weakening demand in petrochemical products
- Stable sales in sulfuric acid business

Electronics

- Sales increase following the stable demand in semiconductor

Life Science

- Sales increase in pet care business

Agribusiness

- Brazil: sluggish sales due to a prolonged challenging market environment and increased financing costs
- Europe: adverse impact in FY24 Q1-3 due to unfavorable weather conditions

Outlook for the Q4 (Underlying Profit)

Basic Chemicals

- A challenging market environment continues in petrochemical products
- Sales recovery in sulfuric acid business

Electronics

- Ongoing stable demand for semiconductors

Life Science

- Stable trend in pet care business

Agribusiness

- Europe: sales increase during the high-demand season

Investment & Replacement

Investment (FY25 Q1-3 Result: ¥15.0 bil.)

- Investment in a U.S. based developer of biological products in agriculture (Jun. 2025)
- Investment in a U.S. based developer of pasture seeds (Jul. 2025)
- Additional capital investment in the sulfuric acid tank terminal operator business in the U.S. (Nov. 2025)

Topics

- Investment in Thailand's sulfuric acid tank terminal operator business (Completion expected within FY25)

* Group of companies with different shareholding ratios.

10. Performance Overview (Energy Transformation Business)

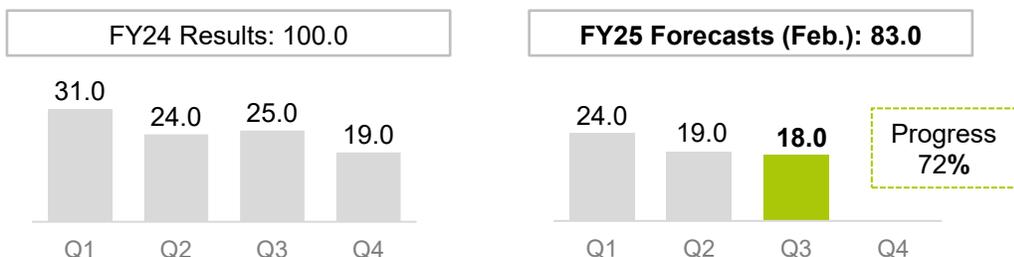


(Unit: billions of yen)

Key Financial Indicators

	FY24 Q1-3 Results ①	FY25 Q1-3 Results ②	Increase/Decrease ②-①	FY25 Revised Forecasts (Feb. 2026)	FY25 Revised Forecasts (Oct. 2025)
Profit for the period attributable to owners of the parent A	83.7	69.8	-13.9	97.0	95.0
Asset replacement and extraordinary profits/losses B	approx.+3.0	approx. +10.0	approx.+7.0	approx.+14.0	approx.+13.0
Underlying profit A-B	approx.81.0	approx. 60.0	approx.-21.0	approx.83.0	approx.82.0

Quarterly Trend for Underlying Profit



Major Group Companies / Businesses

Companies / Businesses	Shares in Equity (Dec. 31, 2025)	Equity in Earnings			
		FY24 Q1-3 Results	FY25 Q1-3 Results	FY26 Revised Forecasts (Feb. 2026)	FY25 Revised Forecasts (Oct. 2025)
Domestic electricity retail business	_*2	16.0	15.7	21.6	21.0
Overseas IPP/IWPP business*1	_*2	68.1	55.4	73.4	67.7
Asia*1	_*2	52.3	45.7	59.4	58.2
Europe and Americas	_*2	6.0	-1.8	2.6	0.3
Other Area	_*2	9.8	11.4	11.4	9.2
Pacific Summit Energy	100.00 %	11.5	14.9	23.5	18.6
LNG Japan	50.00 %	4.4	5.3	7.2	7.2

Underlying Profit for FY25 Q1-3 (approx.¥21.0 bil. decrease from FY24 Q1-3)

Overseas IPP/IWPP business

- Decrease in equity earnings from power plant project in Vietnam
- Absence of gains from asset sales

Gas Value Chain

- Decrease due to the strong performance in FY24 Q1-3

Outlook for the Q4 (Underlying Profit)

Domestic electricity retail business

- In line with the initial forecasts, capturing winter electricity demand

Overseas IPP/IWPP business

- In line with the initial forecasts, supported by improved wind conditions

Gas value chain

- In line with the initial forecasts, capturing winter gas demand

Investment & Replacement

Investment (FY25 Q1-3 Result: ¥71.0 bil.)

- Biogas business in Denmark (Jun. 2025)
- New and additional investments in renewable energy-related businesses both in Japan and overseas

Topics

*1 Equity in earnings for the entire Overseas IPP/IWPP business. Companies included in Overseas IPP/IWPP business have been changed. FY24 Q1-3 Results figures are also changed accordingly.

*2 Group of companies with different shareholding ratios.

11. Supplementary Segment Information (Steel)



Growth Strategy Leveraging the Steel Business's Strengths

Strengths

- Expertise, solution capabilities, and an extensive customer network in steel products and tubular products
- Global development of a strong supply chain firmly rooted in each region
- One of the world's largest oil country tubular goods (OCTG) distribution businesses and strategic partnerships with energy majors
- Leading market shares in unique segments such as railway products

Growth Strategy

- Engage in global supply chain management for steel products to swiftly address changes in the global steel industry and thus strengthen and expand business
- Strengthen regional sales capabilities and manage inventory risk to improve resilience to market volatility

Global Supply Chain

- We aim to increase earnings in regions where demand is increasing alongside economic growth and in markets where demand is increasing along with energy transition

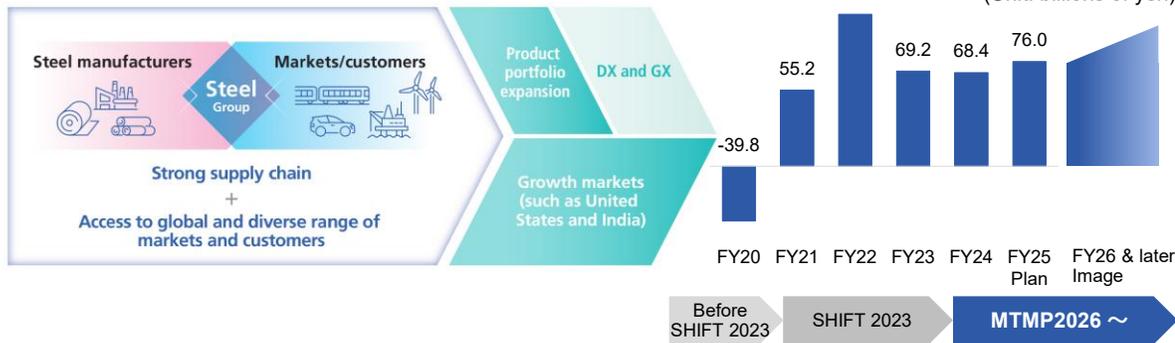
Growth Strategy Progress

- Invested in EEW Offshore Wind Holding, a worldwide leading manufacturer of "Monopiles", used for the foundation of bottom-fixed offshore wind power generation
- Contributed to the expansion of renewable energy through the development of supply chains and stable supply of equipment and materials for fixed-bottom offshore wind power, adoption of which is progressing in Europe
- We will work with key players in the industry to aim to supply green monopiles and contribute to the realization of a decarbonized society through a more sustainable supply chain

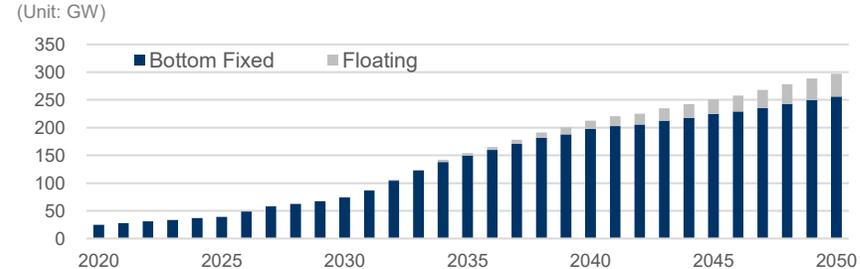


Monopiles being loaded at EEW quayside in Rostock, Germany

Monopile: A large diameter steel pipes used for the foundation of bottom-fixed offshore wind power generation



Cumulative Gross Offshore Wind Additions Outlook in Europe



Source: Wood Mackenzie (Wind Power Package)*

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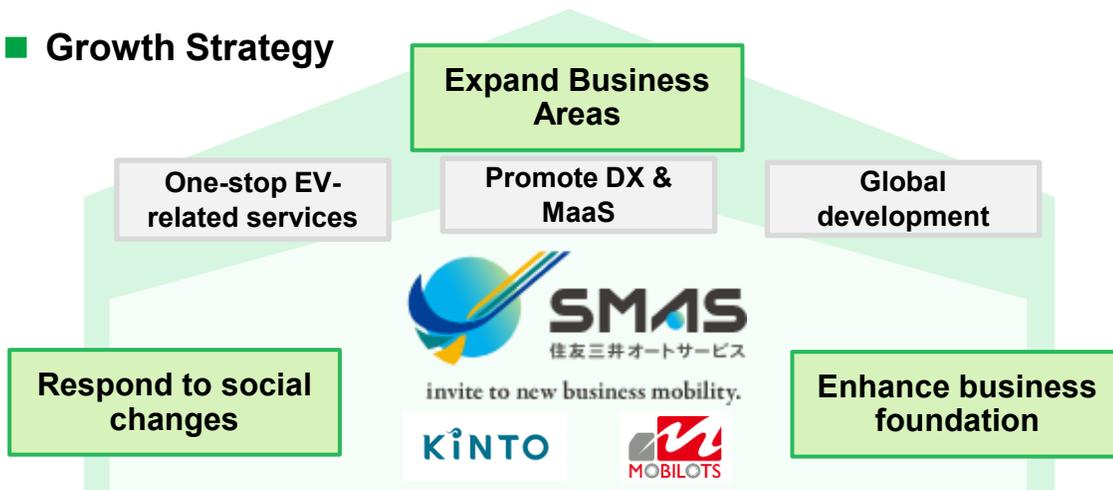
11. Supplementary Segment Information (Automotive)



Growth Strategy for the Mobility Services Business

Expand services in the mobility service domain centered on automobile leasing and capture new business opportunities

Growth Strategy



Strengths of the Automobile Leasing Business (SMAS)

Sumitomo Mitsui Auto Service (SMAS) is the core group company of our automobile leasing business.

SMAS has strong business bases, particularly in Japan and ASEAN, and will create a sustainable future by providing comprehensive mobility services.

Strengths Supporting the Growth Strategy

Number of vehicles owned and managed Approx. 1.08 million ^{*1}	Strong customer base Approx. 221,000 companies ^{*1}	Expansive maintenance network Approx. 21,000 locations ^{*2}	Support for advancing mobility management operations
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^{*1} Group total

^{*2} Unconsolidated

Growth Strategy Progress

- Expand the domestic business base**
Acquired automobile business and leasing business from Kanden L&A to expand the base of comprehensive mobility services
- Strengthen strategic global alliances with Arval and Element Fleet Management**
Own and manage 4.5 million vehicles in 55 countries as the Alliance and offer a range of products and services customized to meet local needs
- Promote the introduce of EVs by providing one-stop EV-related services**
Provide one-stop services for optimal EV introduction, from selection of EVs suited for the intended usage to developing charging infrastructure and other services such as providing after-sales service and energy management after introduction. For local government and others, expand the introduction of re-used (pre-owned) EVs

Global Development



Expand businesses in the following four countries:
India, Indonesia, Australia, and Thailand

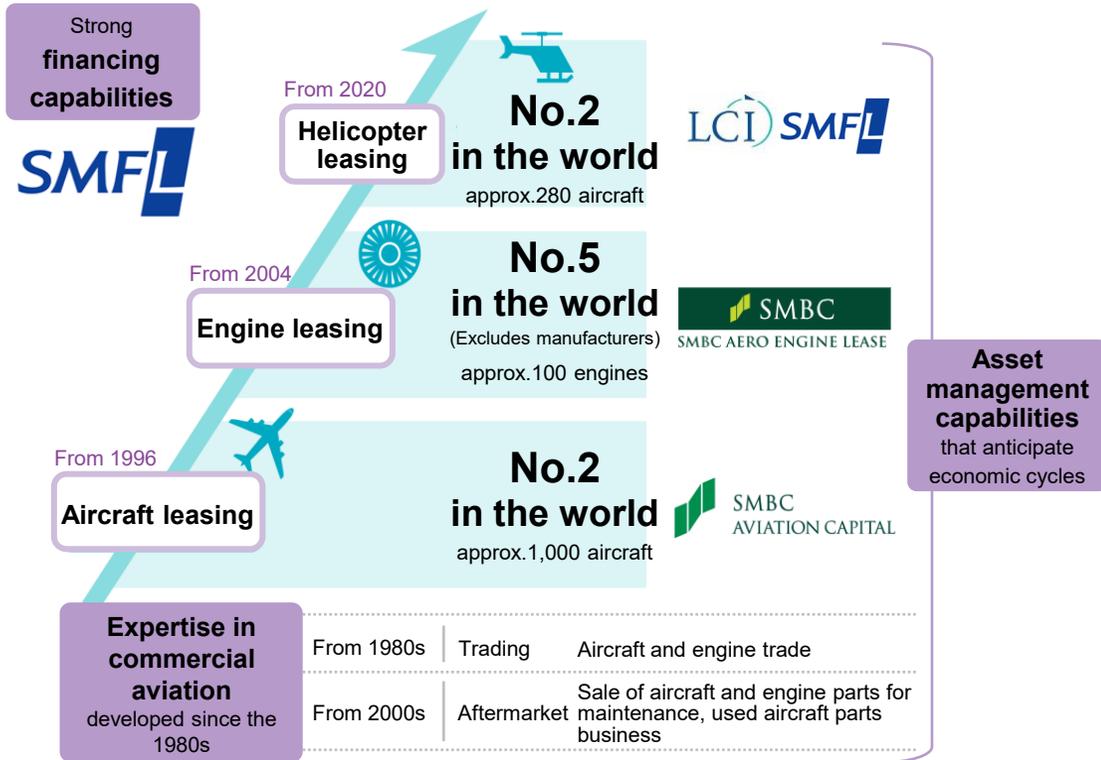
11. Supplementary Segment Information (Transportation & Construction Systems)



Growth Strategy of Commercial Aviation SBU

Growth Strategy

We have established an unrivaled No.1 position among Japanese integrated trading companies, based on our aircraft, engine, and helicopter leasing businesses. Centered around SMBC Aviation Capital, we operate one of the world's leading leasing businesses. We will continue to promote a growth strategy that achieves both profitability and agility by advancing our asset rotation model.



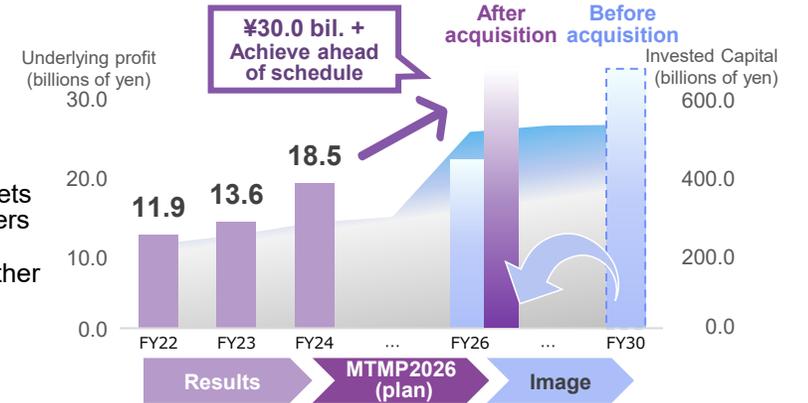
Growth Strategy Progress

Together with SMBC Aviation Capital, Apollo, and Brookfield, we entered into a merger agreement to acquire all outstanding common stock of Air Lease Corporation, a major U.S. aircraft leasing company. The total acquisition value is approx.US\$7.4 bil. (approx.¥1,087.8 bil.*1)

Profit Plan

Will achieve the goal of over ¥30.0 bil. in 2030 ahead of schedule.

With stable growth in aircraft demand driven by the expansion of emerging markets and the rise of low-cost carriers (LCCs), we will capture this robust market demand to further enhance our profitability and competitiveness through the expansion of our leasing businesses.



Fleet Size of Major Aircraft Leasing Companies (Owned, Serviced and Committed) *2

Rank	Company	Fleet Size
1st	AerCap	2,074
2nd	SMBC AC	1,010
3rd	Avolon	982
4th	Air Lease	830
5th	BOC Aviation	710

Sumitomo Corporation Group's aircraft leasing business ranks among the world's largest in terms of the number of aircraft owned and serviced

Source: Corporate documents and websites, Cirium.

*1 US\$1 = JPY147

*2 Figures are based on data as of the end of Dec. 2024.

11. Supplementary Segment Information (Diverse Urban Development)



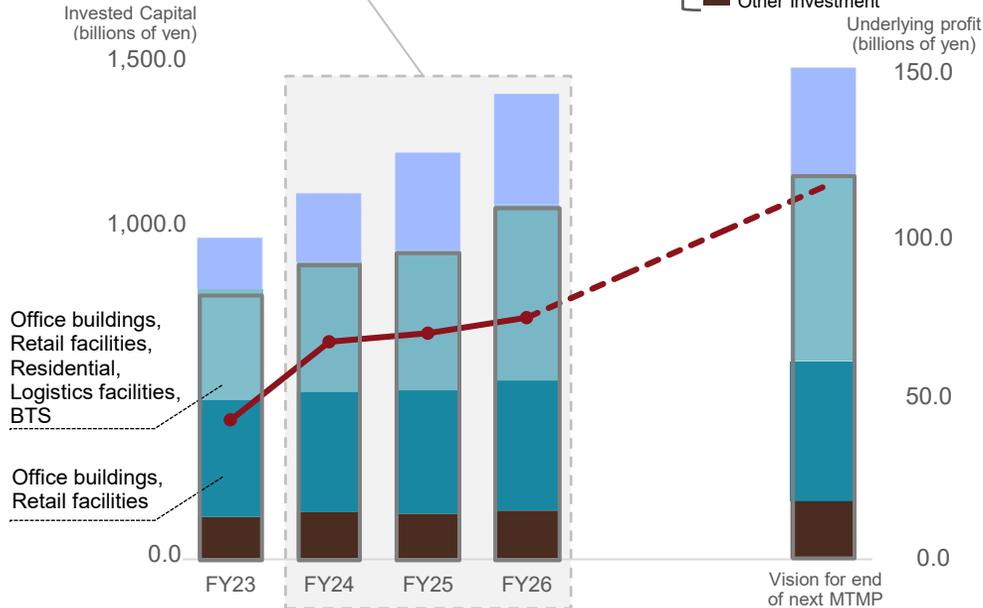
Sustainable Growth Strategies for the Real Estate Business

■ Growth Strategy

- Improving **asset turnover** and **globally** developing and expanding **high-quality projects**
- Strengthening **Resilience** (downward resilience, geopolitical risks, disasters & climate change)
- Securing **Liquidity** (market liquidity, partner structuring)

■ Outline of Invested Capital and Profit trends (breakdown by domestic/overseas and revenue stream)

Accelerating exponential growth in and beyond the next MTMP through replacements and expansions based on our "Growth Strategies"



Asset-Type Highlights: Delivered/Upcoming Projects Driving MTMP

Pie chart: Composition of invested capital by asset type within the real estate portfolio

Office buildings

Yodoyabashi Gate Tower

Office-led, large-scale mixed-use complex with directly connected to Yodoyabashi Station (Osaka Metro Midosuji Line and Keihan Main Line)



Completed in Dec. 2025

Retail facilities

Shinsaibashi Minamisenba 3-chome Project

Retail facility anchored by Swarovski, adopting Nippon Steel Corporation's GX steel "NSCarbolex® Neutral," to support GHG emissions reduction.



Completed in May 2025

Residential

HARUMI FLAG SKY DUO

The final landmark of HARUMI FLAG area - a 50-story, 1,455-unit seismic-isolated tower and honored with the Good Design Award 2025.



Completed in Aug. 2025

Logistic facilities

SOSiLA Kyoto Kumiyama

Logistics facility located 1.5 km from Keiji Bypass Kumiyama IC and Daini Keihan Kumiyama-Minami IC, equipped with rooftop solar panels and other eco-friendly features.



Scheduled for completion in Feb. 2026

Overseas

Australia / Highforest

A suburban Sydney residential development featuring condominiums and detached houses, showing solid sales progress.



Delivery started from Nov. 2025

U.S. / Alta Trilogy (Orlando, FL)

A 244-unit multifamily development in suburb Orlando, Florida, developed by SCOA Real Estate Partners.



Completed in Oct. 2025

11. Supplementary Segment Information (Media & Digital)



Growth strategy in Digital Business

- To fully support SCSK's growth and strongly advance our Digital & AI Strategy to achieve accelerated growth across the Group.
- To further enhance the effectiveness of our Digital & AI Strategy, we will consolidate our internal digital-related organizations, including the Digital SBU, into a single integrated group. Accordingly, we plan to establish the Digital & AI Group* effective Apr. 2026.

Leading the transformation of society and industry

Accelerating our Growth through Digital & AI Strategy

Deploy digital applications across our business frontlines (operating companies, customers and corporate functions). Advance the development of digital infrastructure.

Sumitomo Corporation Growth

Maximize the Corporate Value of the Group

Sumitomo Corporation and SCSK will **combine their respective strengths**, deepen **collaboration** and pursue areas where **synergy** can further enhance the competitiveness and growth of the entire Group.

Consolidation of Net One Systems into the SCSK 2024

SCSK Growth

Fully Supporting SCSK's Autonomous Growth

SCSK will continue refining its strengths, and Sumitomo Corporation will support that growth to the fullest extent.

2011 Merger of SCS and CSK

Strength of Sumitomo Corporation

- Business frontlines, global network and customer interface
- Issue capturing power, Business engineering power, and overseas business investments

- Established robust management foundation (profits and revenue growth in 13 consecutive years)
- Differentiated position in the industry as a "Sler + Nler"

Strengths of SCSK Corporation

* Details regarding the new group's strategy will be explained in a separate briefing in due course.

11. Supplementary Segment Information (Lifestyle Business)



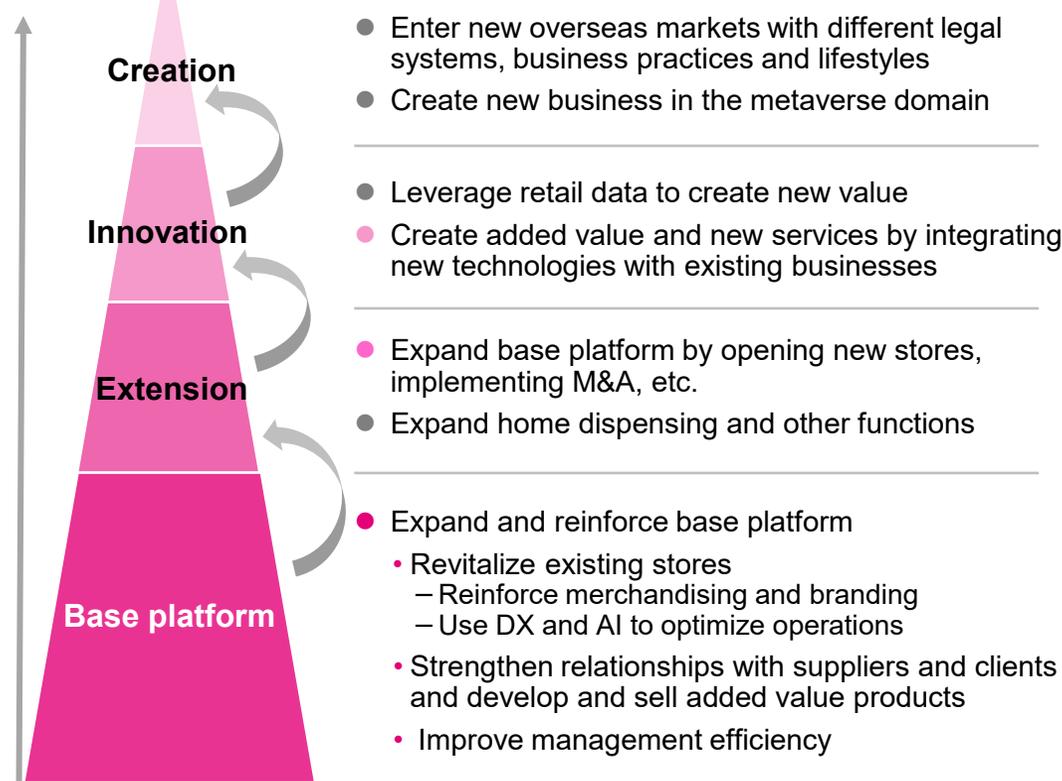
Growth Strategies that Leverage the Strengths of the Lifestyle Group

Address social issues related to food and health from consumers' perspectives to make their lives more enjoyable

Enhance the group's strengths—retail business operation know-how and customer touchpoints, healthcare business expertise in Japan and overseas, and robust global platform for food distribution and sale—to achieve steady growth

■ Growth Strategy in the Current Medium-Term Plan

Representation of earnings growth



■ Status of Strategy Implementation

Base Platform Extension

● Evolution into a data-driven retailer

- We are in the process of executing the strategy in bringing together the strengths of our group companies from “Food and Health” through “Prevention and Pre-Disease” and “Treatment / Prescription / Nursing Care / Primary Care” for further enhancement of social value.
- As a first step, beginning in October, we have integrated approximately 5 million member IDs of Summit and Tomod's and launched an integrated rewards program, “ST Points.” By centralizing data from 200 million annual purchase transactions from supermarkets and drugstores primarily operating in the Tokyo metropolitan area, we aim to enable precision marketing, drive cross-store traffic, and strengthen our revenue base.

● Expansion of the North American healthcare business

- Following the additional investment in Quest in April, we acquired ActivStyle, a U.S. provider of home healthcare supplies for patients with chronic conditions, as a wholly owned subsidiary in May. Both companies operate on a nationwide scale in the United States.
- Going forward, we aim to expand and strengthen the business foundations of each company, pursue synergies between the two businesses, and further accelerate business expansion through M&A.



Regularly provide essential medical supplies to patients receiving care at home

Innovation

● New business development to address labor shortages in the retail industry

- We have invested in Monoxer, Inc., a startup that develops and provides “Monoxer,” an AI-powered learning application focused on improving knowledge retention.
- In response to ongoing labor shortages in the retail industry, the solution will be utilized across our group companies to strengthen employee training and accelerate employee capability development, thereby driving further growth of existing businesses and the creation of new value.



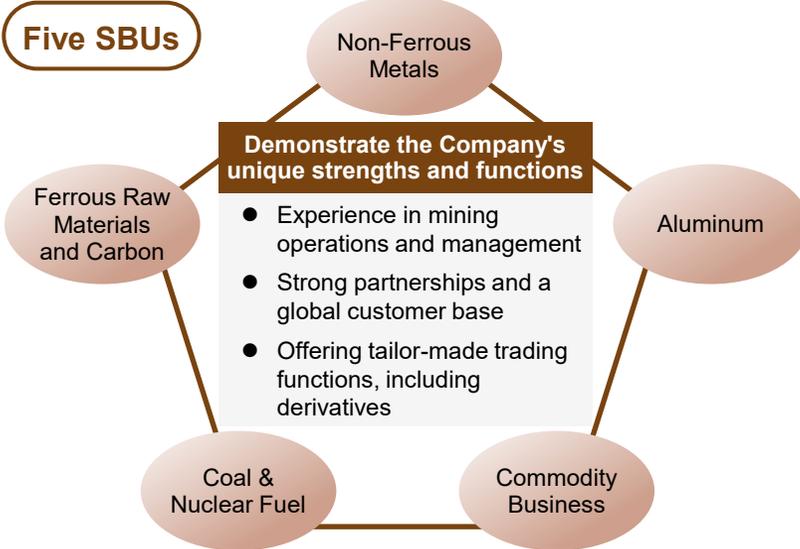
11. Supplementary Segment Information (Mineral Resources)



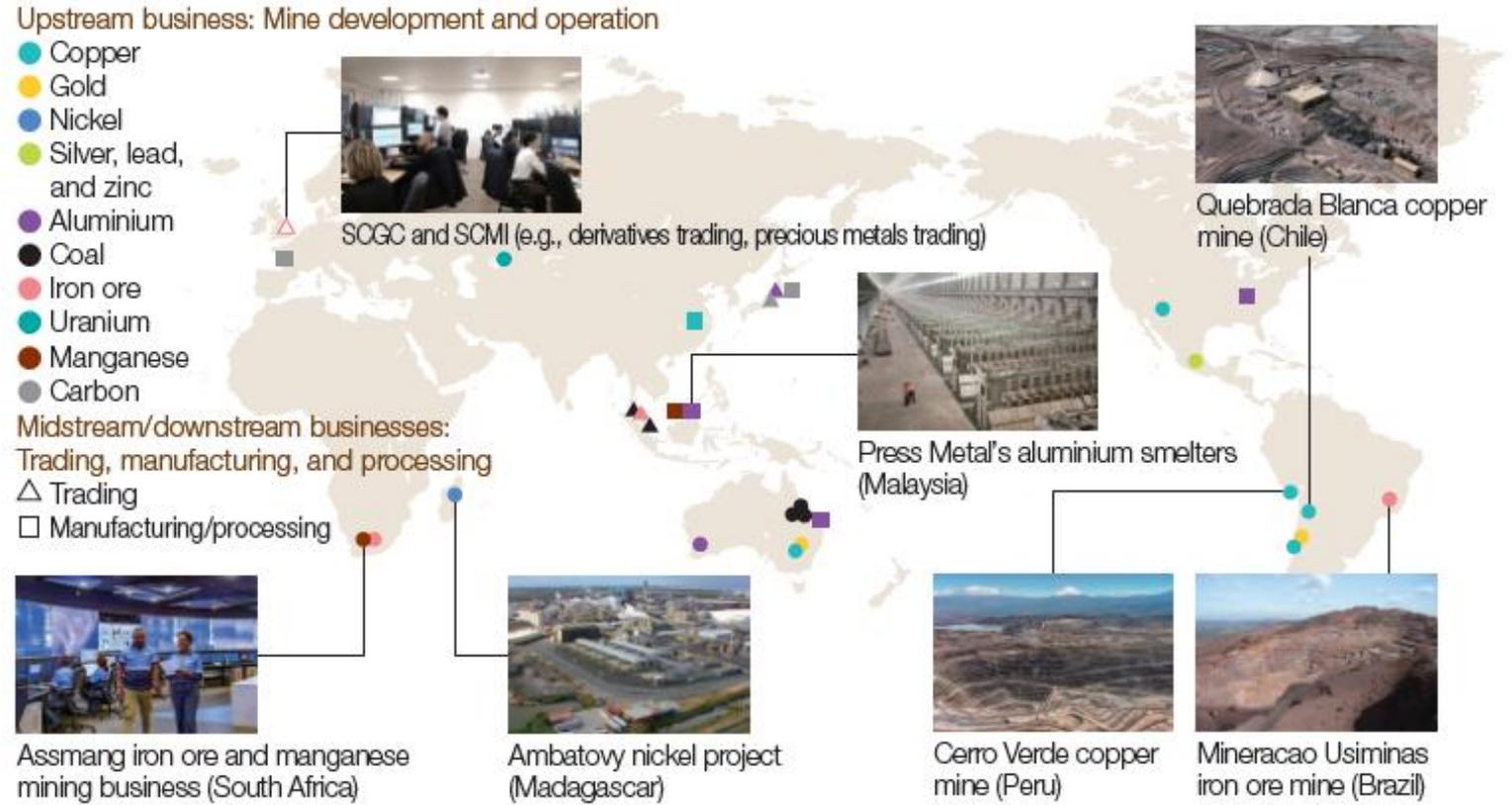
Through mineral resource development and the construction of its value chain, we will provide value that is unique to us and contribute to the development of industry and the realization of a sustainable society

■ Growth Strategy

- By leveraging the Group's strengths and further enhancing our capabilities, expand our earnings base through the development of copper and other high-potential projects in collaboration with strategic partners, in anticipation of growing demand
- Advance our trading capabilities by leveraging our expertise in commodity derivatives, while pursuing integrated upstream, midstream, and downstream business development through a market-in approach, underpinned by our diverse and high-quality customer base
- Build business value chains that contribute to addressing key social challenges, such as decarbonization and the realization of a circular economy



■ Group Business Development Map



11. Supplementary Segment Information (Mineral Resources)

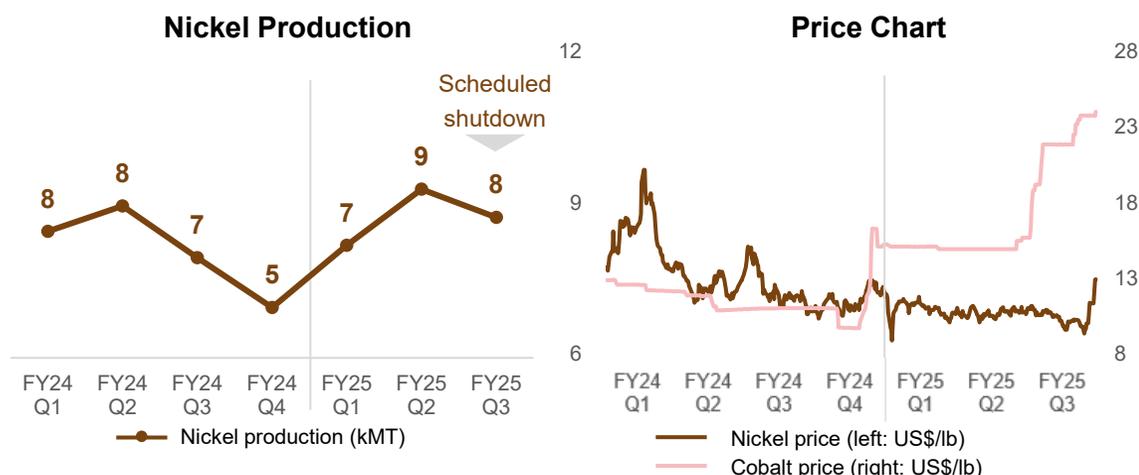


Ambatovy Nickel Project

		FY24 Q1-3 Results	FY25 Q1-3 Results	Increase/Decrease	FY25 Revised Forecasts (Feb. 2026)	FY25 Revised Forecasts (Oct. 2025)
		(A)	(B)	(B)-(A)		
Equity in Earnings (billions of yen)		-18.9	0.0	+18.9	0.0	0.0
Nickel price (US\$/lb)		7.67	6.81	-0.86	6.86	7.24
Nickel production (kMT) *		above 20	mid 20	-	mid 30	mid 30
Cobalt price (US\$/lb)		11.64	17.17	+5.52	17.30	15.15
Main subsidiary materials price	Coal (US\$/MT)	approx.120	approx. 100	approx.-20	approx.100	approx.100
	Sulfur (US\$/MT)	approx.110	approx. 280	approx.+170	approx.300	approx.250

FY25 Q1-3 Results

- Following the detailed inspection of the slurry pipeline in FY24 Q4, operations were gradually ramped up from April 2025 while ensuring safety, fully stabilized in early May, and entered a scheduled shutdown in November. Production volumes remained broadly in line with the plan and above FY24 Q1-3.
- Compared with the October outlook, cobalt prices (by-product) remained at high levels. Nickel prices stayed below the outlook assumptions with a rise observed in mid-December. Sulfur prices for subsidiary materials continued on an upward trend.



* Ambatovy Nickel Project 100% base.

Outlook

- Stable operations are being maintained through continued monitoring of the slurry pipeline and control of key operating conditions, with the production target in the mid-30,000-ton range as planned.
- While continuing to strengthen the business foundation, as a shareholder of this project, we will keep considering all options to identify the best policy going forward for all related stakeholders, incorporating the social importance of this project and our responsibility as well as the recent market environment.



Growth Strategy of Basic Chemicals SBU

Overview and Growth Strategy of Basic Chemicals SBU

Petrochemical trading



- **Overview:** Global trading business for organic chemicals and synthetic resins for more than 40 years.
- **Growth strategy:** Expand global trading of petrochemical raw materials by identifying changes in supply-demand balance / industry structure and demonstrating logistics service functions.

Sulfuric acid business



- **Overview:** In addition to overseas trading, safely and stably delivers sulfuric acid to end users by using own storage tanks and logistics functions. Handling volume is the world's largest class.
- **Growth strategy:** Further expand supply chain networks in the Americas and develop the same business models in Asia and other regions.

Industrial mineral chemicals



- **Overview:** Manufacture and trading of industrial mineral chemicals such as rare earths, high-purity quartz, and natural soda ash.
- **Growth strategy:** Reinforce supply chains that contribute to economic security and expand trading.

■ **Strength of the sulfuric acid business: Global No. 1 in the sulfuric acid industry (annual volume handled: approx.4 million tons)**

● **Global overseas trading**

Annual global overseas trading of sulfuric acid is approx.14 million tons. We procure sulfuric acid mainly from Japan, China, South Korea, and Europe, charter chemical tankers ranging from 10,000 to 30,000 tons, and sell sulfuric acid in more than 15 countries including the Americas, Southeast Asia, and Oceania.



● **Tank terminal operation know-how**

In 4 major sulfuric acid consuming countries—the U.S., Chile, Australia, and Thailand—we operate 7 own sulfuric acid tank terminals with total storage capacity of approx.390,000 tons. We have established our own safety management methods, contributing to the thorough prevention of leakage.



● **Small-lot distribution functions**

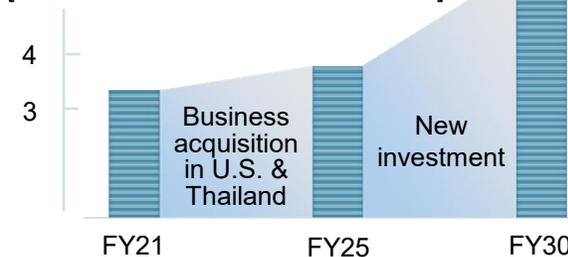
In addition to the above, in the U.S., the company owns sulfuric acid tanks and transshipment facilities in inland areas, and by using more than 380 tank freight cars and external trucks, we built a system that allow us to supply required volume to end users at the right time.



■ **Growth image for the sulfuric acid business**

**FY30 Target:
6 million tons**

[Annual volume handled: Million tons]



Expand and reinforce existing business and terminals and make strategic business acquisitions, etc. to reach 6 million tons in FY30 (annual volume).

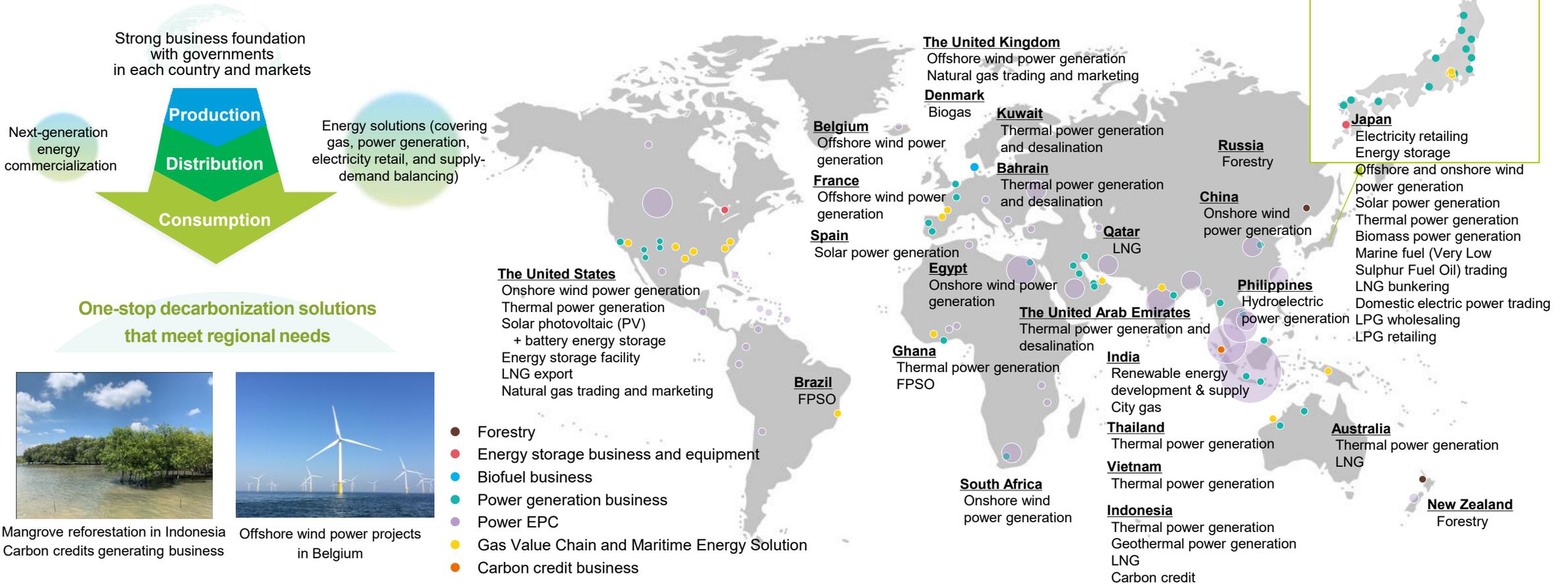
- Capital investment plan: **More than 20.0 billion yen**
- Strategic regions: **Americas, Asia, etc.**
- Own storage capacity: **More than 500,000 tons** (Currently 390,000 tons)

11. Supplementary Segment Information (Energy Transformation Business)



Group Business Development

- With a full view of the entire value chain in each industrial sector, from production to distribution and consumption, we will contribute to society by providing one-stop solutions that meet regional needs for decarbonization and stable energy supply. Here, we will bring together our various strengths, including solid business foundation, wide portfolio of energy solutions, and next-generation energy commercialization capability.



12. Summary of Consolidated Statements of Comprehensive Income

(Unit: billions of yen)

	FY24 Q1-3 Results	FY25 Q1-3 Results	Increase/ Decrease
Revenues	5,319.7	5,382.7	+63.0
Gross profit	1,051.4	1,086.7	+35.3
Selling, general and administrative expenses	-748.0	-805.5	-57.5
(Provision for doubtful receivables, included in the above)	(-8.9)	(-5.3)	(+3.6)
Gain (loss) on property, plant and equipment, net	-0.3	10.0	+10.3
Interest expense, net of interest income	-15.9	-18.8	-2.9
Dividends	13.1	9.8	-3.2
Gain (loss) on securities and other investments, net	39.2	31.6	-7.6
Share of profit (loss) of investments accounted for using the equity method	191.3	208.2	+16.9
Other, net	-5.7	-2.4	+3.2
Profit before tax	525.0	519.5	-5.5
Income tax expense	-76.9	-69.6	+7.3
Profit for the period	448.1	449.9	+1.8
Profit for the period attributable to:			
Owners of the parent	416.5	408.5	-8.0
Non-controlling interests	31.7	41.5	+9.8
Comprehensive income (Owners of the parent)	452.1	706.8	+254.7

Gross profit

- Profit increased from Net One Systems' consolidation into SCSK
- Automotive sales & marketing business: profit declined due to intensified competition in key markets

Selling, general and administrative expenses

- Cost increased from Net One Systems' consolidation into SCSK

Gain (loss) on property, plant and equipment, net

- Real estate: delivery of large-scale properties

Share of profit (loss) of investments accounted for using the equity method

- Profit increased in tire sales & marketing business in the U.S. due to divestment from Midas

13. Summary of Consolidated Statements of Cash Flows

(Unit: billions of yen)

	FY24 Q1-3 Results	FY25 Q1-3 Results	Increase/ Decrease
Net cash provided by (used in) operating activities	258.3	247.5	-10.8
Profit for the period	448.1	449.9	+1.8
Depreciation and amortization	161.6	168.2	+6.6
Gain (loss) on securities and other investments, net	-191.3	-208.2	-16.9
Dividends received	176.2	159.5	-16.7
Others (increase/decrease of working capital, etc.)	-336.4	-322.0	+14.4
Net cash provided by (used in) investing activities	-416.9	-103.3	+313.6
Property, plant, equipment and other assets, net	-74.2	-52.3	+21.9
Marketable securities and investment, net	-331.5	-38.7	+292.8
Loan receivables, net	-11.2	-12.2	-1.1
Free cash flows	-158.6	144.3	+302.9
Net cash provided by (used in) financing activities	170.4	-123.9	-294.3

Net cash provided by (used in) operating activities

- Steady cash generation by core businesses
- Dividends from investments accounted for using the equity method, such as JCOM and SMFL

Net cash provided by (used in) investing activities

- Property, plant, equipment and other assets, net:
Capital investment in group companies and other factors
- Marketable securities and investment, net:
Sale of T-Gaia and other factors

14. Summary of Consolidated Statements of Financial Position

(Unit: billions of yen)

	End of FY24	End of FY25 Q3	Increase/ Decrease
Assets	11,631.2	12,999.2	+1,368.0
Current assets	5,074.1	6,091.9	+1,017.8
Cash and cash equivalents	570.6	610.2	+39.6
Trade and other receivables	2,028.2	2,300.8	+272.6
Inventories	1,653.8	1,770.4	+116.6
Other current assets	471.4	797.8	+326.3
Non-current assets	6,557.0	6,907.3	+350.3
Investments accounted for using the equity method	3,010.5	3,230.2	+219.8
Other Investments	437.6	468.3	+30.7
Trade and other receivables	492.5	519.7	+27.2
Tangible fixed assets / intangible assets / investment property	2,253.6	2,307.8	+54.2
Liabilities (current / non-current)	6,745.6	8,304.6	+1,559.0
Trade and other payables	1,874.5	2,301.8	+427.3
Contract liabilities	191.1	203.8	+12.7
Interest bearing liabilities (gross)	3,254.7	4,238.7	+983.9
(net)	(2,672.5)	(3,610.8)	(+938.3)
Equity	4,885.6	4,694.6	-191.0
Shareholders' equity	4,648.5	4,551.1	-97.4
Shareholders' equity ratio (%)	40.0%	35.0%	-5.0pt
D/E Ratio (net)	0.57	0.79	+0.22pt

Current assets (Trade and other receivables, inventories, other current assets)

- Increase: mark-to-market valuation related to precious metal leasing transactions and other factors

Trade and other payables

- Increase: mark-to-market valuation related to precious metal leasing transactions and other factors

Interest bearing liabilities

- Increase: increase in borrowings due to additional acquisition of SCSK shares and other factors

Shareholders' equity

- Increase: profit for the period (attributable to owners of the parent) , exchange difference on translating foreign operation, and other factors
- Decrease: additional acquisition of SCSK shares, dividend paid, share repurchased, and other factors

