Sumitomo Corporation

Enriching lives and the world

FY2026 Q1 Earnings Presentation (Three-month period ended June 30, 2026)

Sumitomo Corporation | July 31, 2026

Progress Overview of Medium-Term Management Plan 2026

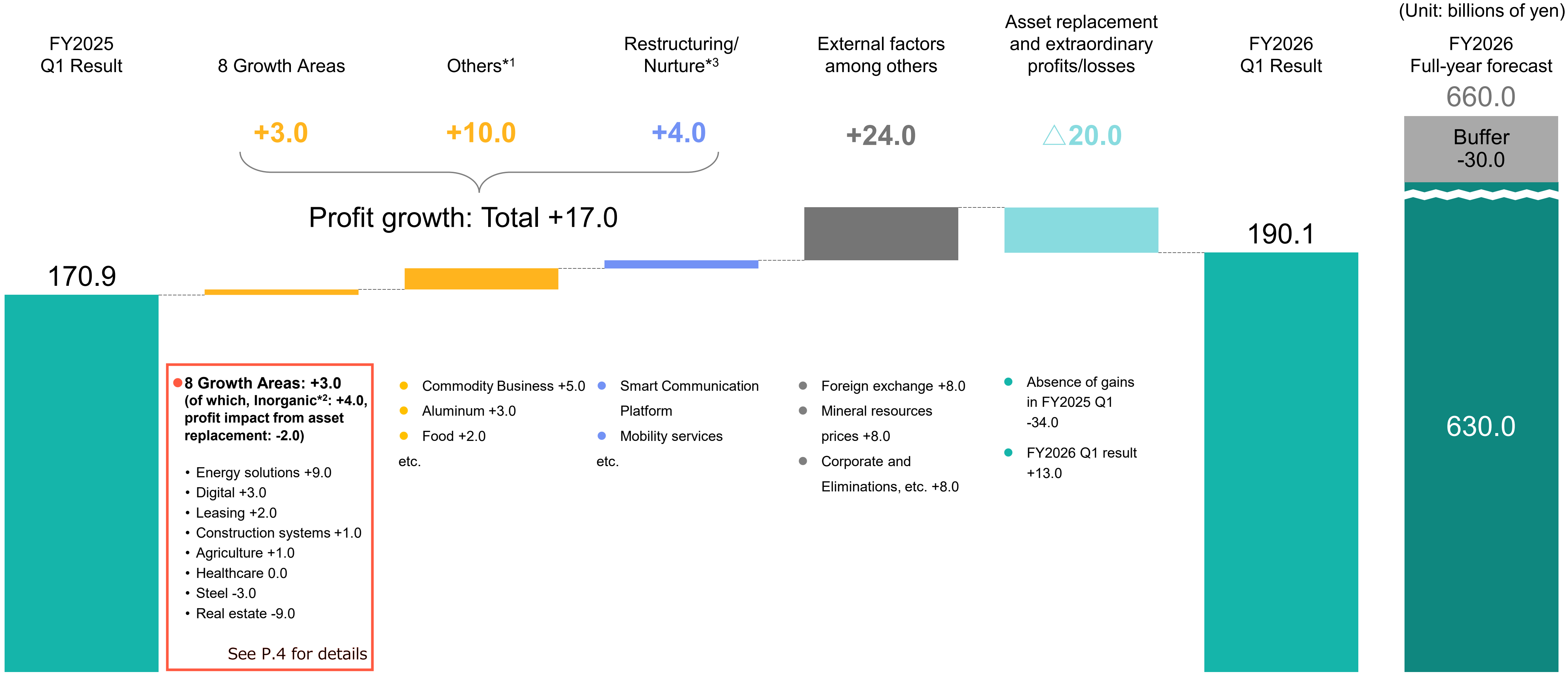
01. Summary of FY2026 Q1 Results/FY2026 Forecasts

	FY2025 Q1 Results	FY2026 Q1 Results		FY2026 full-year Forecasts	Progress
Profit for the Period (attributable to owners of the parent)	**¥170.9 bil.**	**¥190.1 bil.**	¥+19.2 bil. (YoY)	**¥630.0 bil.** ¥660.0 bil. (before loss buffer)	**30%** 29%
Of which, Underlying profit	¥137.0 bil.	¥177.0 bil.	¥+40.0 bil. (YoY)	¥620.0 bil.	29%
Asset replacement and extraordinary profits/losses	¥34.0 bil.	¥13.0 bil.		¥40.0 bil.	

FY2026 Q1 Results	• Profit for FY2026 Q1 was **¥190.1 bil.**, representing **29%** progress against the full-year forecast of **¥660.0 bil.** (before ¥-30.0 bil. loss buffer.) • **Progress is solid,** given equity-method earnings recognized only in Q2 and Q4 and profit contributions weighted toward the second half.
FY2026 Full-year Forecasts and Shareholder Return	• Full-year profit forecast of **¥630.0 bil.** and annual dividend forecast of **¥40 per share** (adjusted for the 4-for-1 share split) remain unchanged. • We will reassess the full-year forecast in FY2026 Q2 after further evaluating the impact of the Middle East situation and other changes in the business environment.
Cash Flow Allocation and Financial Soundness	• Investment totaled **¥450.0 bil.**, mainly for the acquisition of Sumisho Air Lease, a U.S.-based aircraft leasing company. • Asset replacement totaled **¥90.0 bil.**, mainly from the sale of the Belgian offshore wind power projects, under the three-year asset replacement plan. (¥1.2 trillion over FY2026-FY2028) • Net D/E Ratio was **0.78x** at the end of FY2026 Q1 and is expected to improve to **approx. 0.6x** by the fiscal year-end through profit accumulation and accelerated execution of asset replacement.

02. Results for FY2026 Q1 (Factors for the changes)

- Underlying profit increased by ¥17.0 bil. in FY2026 Q1, excluding the positive impact of factors such as foreign exchange and mineral resource prices.
- Although profit declined in the Steel and Real Estate areas, the 8 Growth Areas as a whole strengthened their earnings base, delivering a ¥3.0 billion increase in profit.

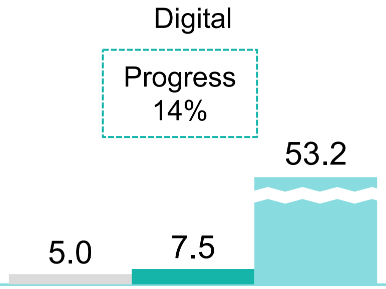


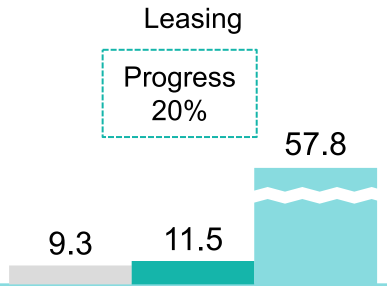
*1 Excluding the 8 growth areas within Steady business growth/Value creation.
*2 Inorganic: Earnings contribution from new businesses or investments to expand existing businesses.
Organic: Profit growth of existing businesses other than "Inorganic."
*3 Construction systems and Agriculture will be reclassified into Restructuring from FY26, but are included within the 8 growth areas in the above chart

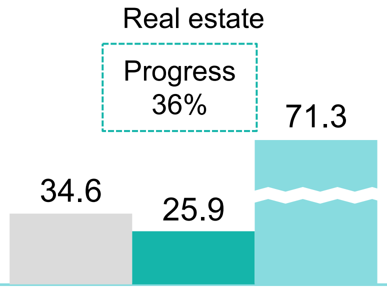
03. 8 Growth Areas with Strengths and Competitive Advantages

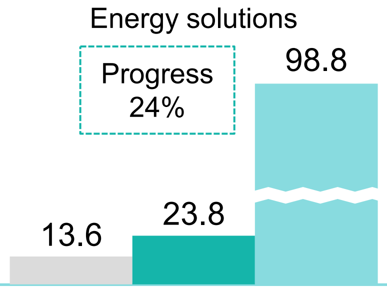
(Unit: billions of yen)

FY2025 Q1 Results
FY2026 Q1 Results
FY2026 Forecasts

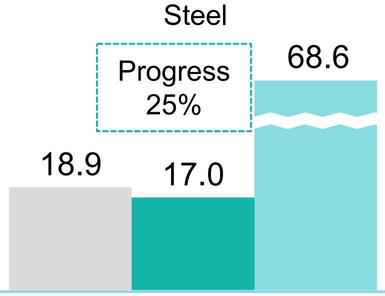


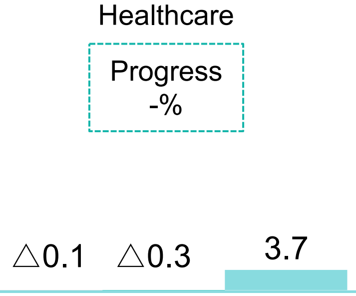


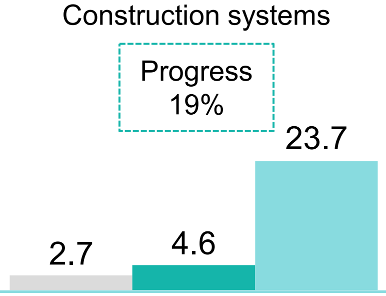


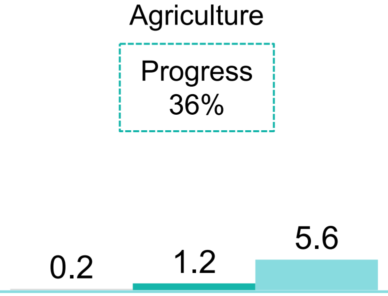


	Digital	Leasing	Real estate	Energy solutions
FY2026 Q1 Results /Forecasts	• Profit growth from increased stake in SCSK • Steady growth through the year supported by strong domestic demand for IT investment	• Aircraft leasing business: - Acquisition of Sumisho Air Lease completed - Planned aircraft sales in the second half	• Profit decreased due to delivery of large-scale properties in FY2025 Q1, asset turnover progressed as planned in the current fiscal year	• Steady progress, supported by asset replacement of the Belgian offshore wind power projects
Initiatives Going Forward	• Enhance DAIS (Digital AI Strategy) promotion • Increase SCSK's profitability through strengthening its function • Leverage business frontlines for sales growth and cost reduction	• Expand revenue scale and improve asset efficiency by increasing asset size along with strengthening asset management business	• Continue proactive asset turnover	• Sustainable growth in power generation business through both long-term ownership and asset turnover









	Steel	Healthcare	Construction systems	Agriculture
FY2026 Q1 Results /Forecasts	• Energy Tubular: Impacted by the Middle East situation. Factors such as supply-demand improvement in North America expected. • Steel Products: Performance remains stable despite regional variations	• Businesses generally progressing as planned • Domestic and Southeast Asian businesses are weighted toward Q3-Q4	• Sales and service business: Steady • Construction equipment rental business in North America: Restructuring expenses in the first quarter	• South American crop protection distribution business: Profit improved • Sales increase during the high-demand season after Q2
Initiatives Going Forward	• Energy Tubular: Expand new products and services, broaden regions and customers • Steel Products: Promote the shift of management resources to growth markets and growth sectors	• Sustainable growth through - Japan: enhancing domestic care, business creation on pharmacy platforms, acquisitions - Overseas: stronger Primary Care System foundations	• Construction equipment rental business in North America: Improving in operation continues	• Brazil: Promote profitability improvement and cost reduction • Strengthen sales of high value-added products such as bio-pesticides

Note: The trend in Underlying profit shown on this slide includes the impact of foreign exchange rates

04. Results for FY2026 Q1 by Segment

(Unit: billions of yen)

Profit	FY25 Q1 Results*3	FY26 Q1 Results	Change	Underlying profit (Upper row : FY25 Q1 Results / Lower row : FY26 Q1 Results)	Change	Main factors for the changes of Underlying profit
Steel	18.8	20.1	+1.3	19.0 / **17.0**	-2.0	• Energy Tubular: Other regions: shipments to the Middle East declined • Steel Products: Monopile manufacturing business stable
Automotive	39.7	11.7	-28.0	9.0 / **10.0**	+1.0	• Automotive sales & marketing: Secured profit at the year-ago level despite the Middle East headwinds, supported by a temporary demand increase for tangible assets amid concerns over prolonged uncertainty and inflation • Domestic auto leasing business: steady
Transportation & Construction Systems	20.9	16.2	-4.7	20.0 / **24.0**	+4.0	• Transportation: Start of earnings contribution from Sumisho Air Lease in leasing business • Construction & Mining Systems: Improvements in utilization rates and operation in rental business
Diverse Urban Development	36.2	27.9	-8.3	36.0 / **28.0**	-8.0	• Decreased due to delivery of large-scale properties in FY25 Q1.
Communication Services	3.4	6.4	+3.0	1.0 / **5.0**	+4.0	• Telecommunications business in Ethiopia: decrease in foreign exchange valuation losses due to a slowdown in the continued local currency depreciation, increase in the number of active customers over 90 days and ARPU*4
Digital AI	5.0	7.4	+2.4	5.0 / **7.0**	+2.0	• SCSK: Impact from increased stake in SCSK • Steady growth supported by strong domestic IT investment
Lifestyle Business	0.3	2.2	+1.9	0.0 / **2.0**	+2.0	• Fresh Produce Business in Europe and the Americas: Increase due to rebound from melon business weakness in FY25
Mineral Resources	10.6	25.4	+14.8	11.0 / **27.0**	+16.0	• Copper business: Higher prices • Aluminum business: Margin expansion • Commodity Business: strong performance in precious metals trading
Chemical Solutions	7.2	12.1	+4.9	7.0 / **11.0**	+4.0	• Basic Chemicals: Increase in trading profit from petrochemical products • Electronics: Expansion of the semiconductor materials business
Energy Transformation Business	24.0	32.6	+8.6	24.0 / **33.0**	+9.0	• Overseas Power Generation Business: Increase due to asset replacement*5 of Belgian offshore wind power project
Corporate and Eliminations	4.7	28.0	+23.3	5.0 / **13.0**	+8.0	• Tax Impact of the intermediate holding company reorganization
Total	**170.9**	**190.1**	**+19.2**			
Underlying profit	137.0	177.0	+40.0			
Asset replacement and extraordinary profits/losses	34.0	13.0	-21.0			

Breakdown of Underlying profit	FY25 Q1 Results*3	FY26 Q1 Results	Change
Mineral resources*1	21.0	38.0	+17.0
Non-mineral resources*2	111.0	126.0	+15.0
Corporate and Elimination	5.0	13.0	+8.0

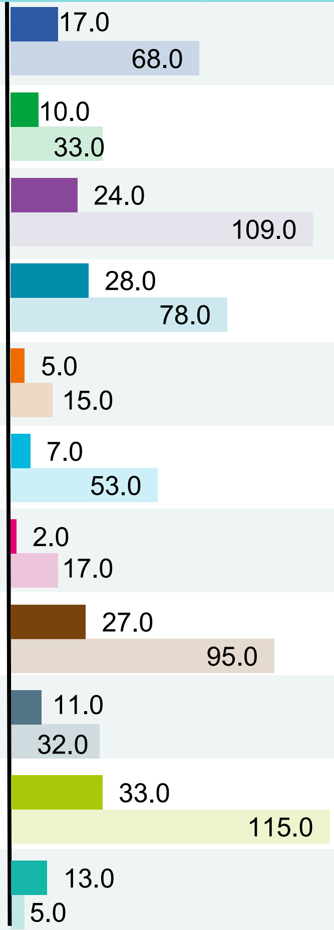
*1 A sum of Mineral Resources Group, and Gas Value Chain SBU within Energy Transformation Business Group.
*2 Calculated by subtracting "Mineral resources" and "Corporate and Eliminations" from the total.
*3 Reclassified following the organizational restructuring effective Apr. 1 2026.
*4 ARPU: Average Revenue Per User
*5 As the transition of our business model from a long-term asset-holding model to a turnover-based model has progressed, asset replacement-related and extraordinary gains and losses in our domestic and overseas IPP/IWPP businesses have been reclassified as underlying profit starting in FY26.

05. Forecasts for FY2026 by Segment

(Unit: billions of yen)

Profit	FY26 Q1 Results	FY26 Forecasts	Progress	Underlying profit Progress	Forecasts
Steel	20.1	72.0	28%	25%	• Energy Tubular: Supply-demand conditions expected to improve in North America, the decline in shipments to the Middle East is expected to continue • Steel Products: Monopile manufacturing business in-line with the initial forecasts
Automotive	11.7	34.0	34%	30%	• Automotive sales & marketing: Profit decline expected due to the full impact of the Middle East • Tire: Advance operational improvements
Transportation & Construction Systems	16.2	104.0	16%	22%	• Transportation: steady in aircraft leasing business • Construction & Mining Systems: Continued operational improvements and expected to maintain high utilization during the high-demand season in rental business
Diverse Urban Development	27.9	95.0	29%	36%	• Domestic real estate: property deliveries expected as planned.
Communication Services	6.4	15.0	43%	33%	• Major domestic group companies: In-line with FY26 forecasts • Telecommunications business in Ethiopia: expect increases in the number of active customers over 90 days and ARPU, while the full-year forecast reflects the impact of continued local currency depreciation
Digital AI	7.4	53.0	14%	13%	• SCSK: Impact from increased stake in SCSK • Steady growth supported by strong domestic IT investment
Lifestyle Business	2.2	17.0	13%	12%	• Group-wide: Q3-Q4 weighted earnings profile, resulting in slower Q1-Q2 progress against plan
Mineral Resources	25.4	95.0	27%	28%	• Copper business: Stable • Aluminum: Remain strong • Coal business in Australia: Recognize earnings semi-annually in Q2 and Q4
Chemical Solutions	12.1	33.0	37%	34%	• Basic chemicals: expect earnings slowdown due to the impact of the Middle East situation • Agribusiness: while sales are expected to increase during the high-demand season, concerns remain over slower earnings growth due to the impact of the situation in the Middle East
Energy Transformation Business	32.6	115.0	28%	29%	• Steady progress expected, supported by continued asset turnover in overseas power generation business
Corporate and Eliminations	28.0	27.0	–	–	• Tax costs are expected to increase from Q2 onward.
Total	**190.1**	**660.0**[*1]	**29%**		
Underlying profit	177.0	620.0	29%		
Asset replacement and extraordinary profits/losses	13.0	40.0	–		

Underlying profit
Upper row : FY26 Q1 Results
Lower row : FY26 Forecasts



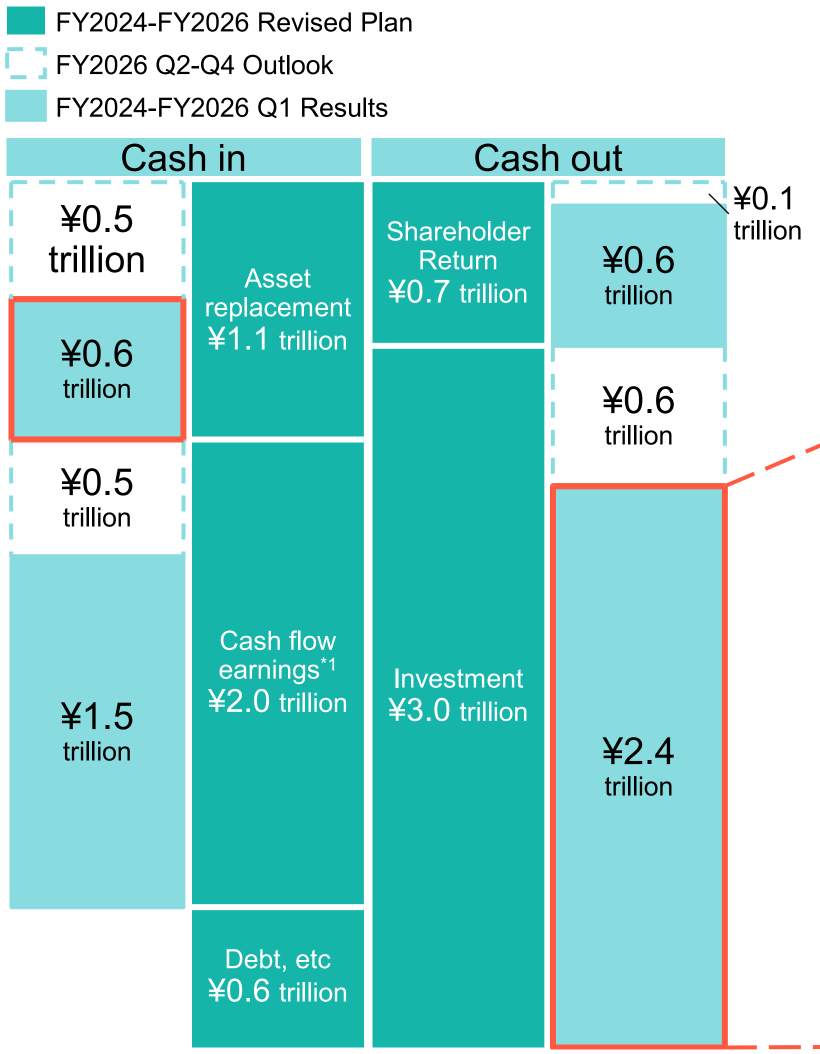
Breakdown of Underlying profit	FY25 Q1 Results	FY26 Forecasts	Progress
Mineral resources*2	38.0	124.0	31%
Non-mineral resources*3	126.0	491.0	26%
Corporate and Elimination	13.0	5.0	–

*1 Before factoring in the ¥30.0 bil. loss buffer.
*2 A sum of Mineral Resources Group, and Gas Value Chain SBU within Energy Transformation Business Group.
*3 Calculated by subtracting "Mineral resources" and "Corporate and Eliminations" from the total.

06. Cash Flow Allocation (FY2024-FY2026 Q1)

- Asset replacement totaled ¥0.6 trillion on a cumulative basis through FY2026 Q1. Including projects already announced, the asset replacement plan through FY2028 is progressing on track.
- Investment focused on the 8 Growth Areas. Many investments already made have begun contributing to profit, with ¥91.0 bil. expected in FY2026.

Cash Flow Plan and Results



Asset Replacement (FY2024-FY2026 Q1: ¥0.6 trillion)

Of which, executed in FY2026 Q1: ¥0.1 trillion (main items below)

- Sale of the Belgian offshore wind power projects
- Sale of domestic and overseas properties
- Sale of cross-shareholdings, etc.

Investment (FY2024-FY2026 Q1: ¥2.4 trillion)

Of which, executed in FY2026 Q1: ¥0.5 trillion (main items below)

- Acquisition of Sumisho Air Lease
- Acquisition of domestic and overseas properties, etc.

Timing of Earnings Contribution by Key Projects

- Investment in city gas business in India — approx. ¥20.0 bil.
- Acquisition of domestic and overseas properties — approx. ¥50.0 bil. etc.

- Investment in the manufacturing business for the foundation of offshore wind power generation — Confidential
- Acquisition of Sumisho Air Lease — approx. ¥330.0 bil.
- Investment in the Belgian construction and mining equipment distributor — Confidential
- Acquisition of domestic and overseas properties — approx. ¥100.0 bil.
- Full acquisition of SCSK (Tender offer portion) — approx. ¥680.0 bil.
- Investment in Net One Systems by SCSK — approx. ¥330.0 bil.

Earnings Contribution (FY2026 Forecast)
Approx. ¥+91.0 bil.[*2 *3]

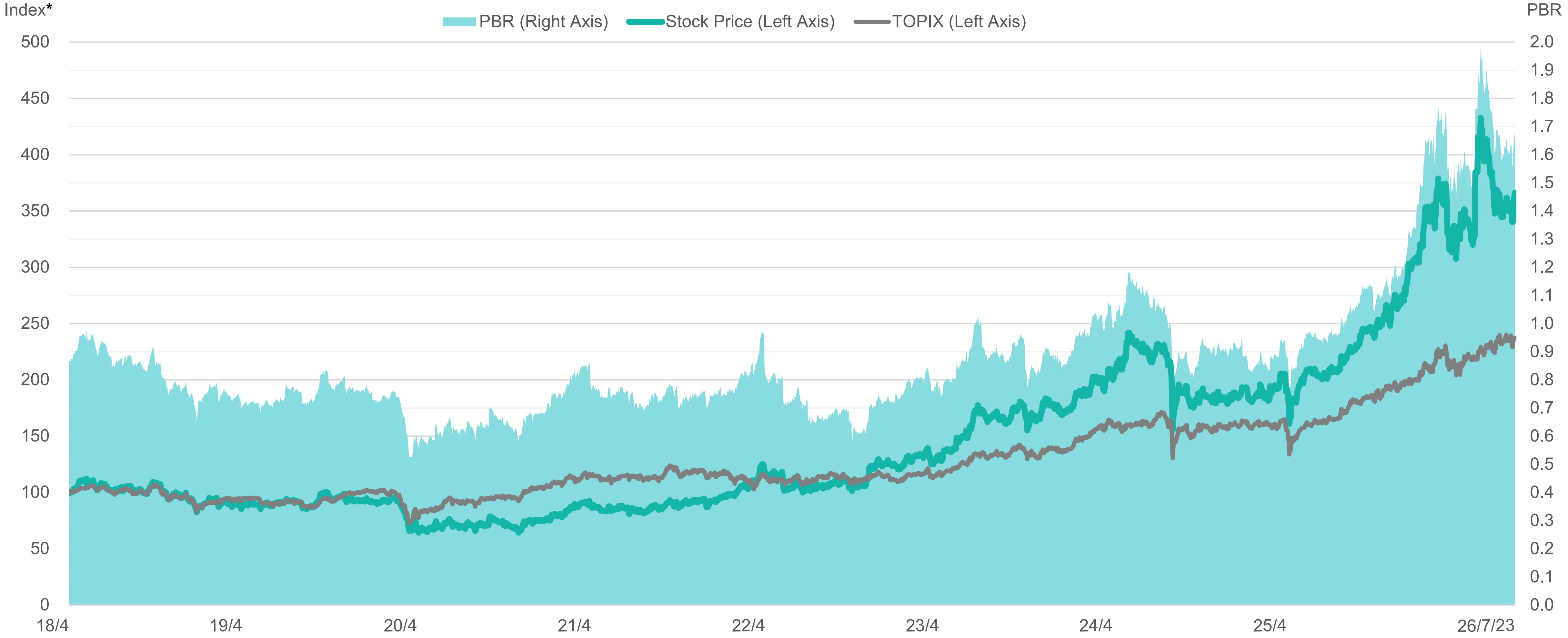
- Construction equipment rental business in the U.S.
- SCSK
- QB2

etc.

*1 See P.15 for the calculation of Cash flow earnings
*2 Include impact from full acquisition of SCSK. (squeeze out portion of ¥200.0 bil.)
*3 Exclude earnings contribution from real estate business.

07. Stock Price/PBR Trend

- Since Apr. 2025, the share price has risen significantly, outperforming TOPIX.
- In addition to advancing the initiatives set forth in the Medium-Term Management Plan 2026, we will continue to pursue higher ROE and lower cost of capital through constructive dialogue with the market.



* Our share price and TOPIX are indexed with Apr. 1 2018 as 100.

Appendix

Contents

08. Assumptions and Sensitivities

Prices and Mineral Resources Equity Share of Production

			FY25 Results		FY26 Q1 Results	FY26 Forecasts	Sensitivity to Profit*3 (Full-year basis, May 2026 announcements)
			Q1	Full year			
Exchange rate	JPY/US$		144.59	150.67	159.57	150.00	¥+2.0 bil. (depreciation of ¥1/US$)
Interest rate	TIBOR 3M		0.78%	0.90%	1.30%	1.50%	-
	SOFR 3M		4.30%	4.00%	3.67%	3.60%	-
Copper	Equity share of production	[KMT]	10.4	43.7	10.8	47.3	¥460 mil. (US$100/MT)
	Prices*2	[US$/MT]	9,340	9,938	12,852	12,456	
Coking Coal	Equity share of shipping volume	[mil MT]	0.2	1.0	0.3	1.3	¥90 mil. (US$1/MT)
	Prices	[US$/MT]	184	201	238	223	
Thermal Coal	Equity share of shipping volume	[mil MT]	1.2	4.2	0.8	4.1	¥270 mil. (US$1/MT)
	Prices	[US$/MT]	101	109	136	118	
Iron Ore*1	Equity share of shipping volume	[mil MT]	0.7	6.0	0.7	5.3	¥440 mil. (US$1/MT)
	Prices*2	[US$/MT]	104	102	104	100	
Manganese Ore*1	Equity share of shipping volume	[mil MT]	-	0.9	-	0.9	¥100 mil. (US$1/MT)
	Prices*2	[US$/MT]	202	194	224	191	
LNG	Equity share of production	[KMT]	120	500	110	510	-

Note: Prices are general market prices.
*1 The shipping volume of iron ore and manganese ore of Iron ore mining business in South Africa are recognized semi-annually. (in Q2 and Q4)
*2 Results and forecasts are market prices for the period from Jan. to Dec., in accordance with fiscal year of main subsidiaries and associated companies.
*3 Exchange rate sensitivity shows the impact on profit when converting overseas subsidiaries' profits into JPY. Mineral resource price sensitivities show the impact on profit due to revenue fluctuations.

09. Profit for the Period by Segment (Results for FY2026 Q1/Forecasts for FY2026)

(Unit: billions of yen)	FY25 Q1 Results*			FY26 Q1 Results			FY26 Forecasts (announced in May 2026)		
	Profit for the Year (attributable to owners of the parent)	Asset replacement and extraordinary profits/losses	Underlying profit	Profit for the Year (attributable to owners of the parent)	Asset replacement and extraordinary profits/losses	Underlying profit	Profit for the Year (attributable to owners of the parent)	Asset replacement and extraordinary profits/losses	Underlying profit
Steel	18.8	0.0	19.0	20.1	3.0	17.0	72.0	4.0	68.0
Automotive	39.7	31.0	9.0	11.7	2.0	10.0	34.0	1.0	33.0
Transportation & Construction Systems	20.9	1.0	20.0	16.2	-8.0	24.0	104.0	-5.0	109.0
Diverse Urban Development	36.2	0.0	36.0	27.9	0.0	28.0	95.0	17.0	78.0
Communication Services	3.4	2.0	1.0	6.4	1.0	5.0	15.0	-	15.0
Digital AI	5.0	0.0	5.0	7.4	0.0	7.0	53.0	-	53.0
Lifestyle Business	0.3	0.0	0.0	2.2	0.0	2.0	17.0	-	17.0
Mineral Resources	10.6	0.0	11.0	25.4	-1.0	27.0	95.0	-	95.0
Chemical Solutions	7.2	0.0	7.0	12.1	1.0	11.0	33.0	1.0	32.0
Energy Transformation Business	24.0	0.0	24.0	32.6	0.0	33.0	115.0	-	115.0
Group Total	**166.2**	**34.0**	**132.0**	**162.0**	**-2.0**	**164.0**	**633.0**	**18.0**	**615.0**
Corporate and Eliminations	4.7	0.0	5.0	28.0	16.0	13.0	27.0	22.0	5.0
Total	**170.9**	**34.0**	**137.0**	**190.1**	**13.0**	**177.0**	**660.0**	**40.0**	**620.0**
						Buffer	-30.0		
						Consolidated	**630.0**		

* Reclassified following the organizational restructuring effective Apr. 1 2026.

10. Quarterly Breakdown of Asset Replacement and Extraordinary Profits/Losses by Segment (FY2026)

(Unit: billions of yen)	Q1	Q2	Q3	Q4	Cumulative Results	Main factors
Steel	3.0				3.0	Q1 Related to asset replacement in Energy Tubular business: approx.+2.0, restructuring gains in Steel Products business: approx.+1.0
Automotive	2.0				2.0	Q1 Tax effect in tire sales & marketing business in the U.S.: approx.+2.0
Transportation & Construction Systems	-8.0				-8.0	Q1 Expenses related to Sumisho Air Lease acquisition, including restructuring and other associated costs: approx.-8.0
Diverse Urban Development	0				0	
Communication Services	1.0				1.0	Q1 Gain related to capital restructuring: approx.+1.0
Digital AI	0				0	
Lifestyle Business	0				0	
Mineral Resources	-1.0				-1.0	Q1 Nickel mining & refining business in Madagascar: approx.-3.0 (loss on the sales of the project: approx.-73.0, tax effect: approx.+72.0, external advisor fees, etc.: approx.-2.0) Coal business in Australia: Insurance proceeds received: approx.+1.0
Chemical Solutions	1.0				1.0	Q1 Revaluation gain from the full acquisition of the Vietnamese agricultural inputs distributor: approx.+1.0
Energy Transformation Business	0				0	
Corporate and Eliminations	16.0				16.0	Q1 Foreign exchange gain realized in connection with the reorganization of an intermediate holding company: approx. +16.0
Total	**13.0**				**13.0**	

10. Quarterly Breakdown of Asset Replacement and Extraordinary Profits/Losses by Segment (FY2025)

(Unit: billions of yen)

	Q1	Q2	Q3	Q4	Cumulative Results		Main factors
Steel	0.0	-1.0	0.0	10.0	9.0	Q2 Q4	Profit/loss related to asset replacement in steel sheets business: approx.-1.0 Gain on the sale of Sekal AS in tubular products business, profit/loss related to asset replacement in steel sheets business: approx.+10.0
Automotive	31.0	3.0	-10.0	2.0	25.0	Q1 Q2 Q3 Q4	Gain on the sale of Midas in tire sales & marketing business in the U.S.: approx.+28.0 Tax effect in Automotive sales & marketing: approx.+3.0 Gain on the sale of SML Isuzu: approx.+3.0 Loss due to the write-off of non-performing loans in the auto finance business in Indonesia: approx.-10.0 Tax effect in the automotive manufacturing business: approx.+2.0
Transportation & Construction Systems	1.0	-1.0	-2.0	1.0	-1.0	Q1 Q3 Q4	Receipt of Insurance settlement proceeds by aircraft leasing business: approx.+1.0 Loss related to the Chapter 11 filing by a major lessee in the aircraft leasing business: approx.-4.0 Gain on the sale of assets in the ship business: approx.+2.0 Fair value gain on the change in the capital structure in the ship business: approx.+1.0
Diverse Urban Development	0.0	0.0	-1.0	-1.0	-2.0	Q3 Q4	Loss related to the Chapter 11 filing by a major lessee in the aircraft leasing business: approx.-1.0 Impairment loss in the overseas water business: approx.-1.0
Communication Services	2.0	-1.0	2.0	-2.0	1.0	Q1 Q2 Q3 Q4	Overseas telecommunication business related: approx.+2.0 Overseas telecommunication business related: approx.-1.0 Overseas telecommunication business related: approx.+2.0 Overseas telecommunication business related: approx.-2.0
Digital AI	0.0	4.0	0.0	-2.0	2.0	Q2 Q4	SCSK's gain on the sale of ARGO GRAPHICS shares: approx.+4.0 Impairment loss of intangible assets at Net One Systems, etc.: approx.-2.0
Lifestyle Business	0.0	0.0	-5.0	-9.0	-14.0	Q3 Q4	Loss related to the divestment of the melon business in the fresh produce business in Europe and the Americas: approx.-5.0 Impairment loss on fixed assets in the mushroom business in North America, etc.: approx.-9.0
Mineral Resources	0.0	0.0	0.0	10.0	10.0	Q4	Tax effect from the capital restructuring in mineral resources field: approx.+8.0 Capital restructuring gains in copper business: approx.+4.0 Impairment loss and other items in the iron ore mining business in South Africa: approx.-3.0
Chemical Solutions	0.0	0.0	0.0	-2.0	-2.0	Q4	Impairment loss related to asset replacement in Basic Chemicals field: approx. -3.0 Tax refund in Agribusiness in Brazil, etc.: approx.+1.0
Energy Transformation Business	0.0	5.0	4.0	5.0	15.0	Q2 Q3 Q4	Gain from liquidating gas-fired power plant business in Vietnam: approx.+3.0 Reversal of provisions for construction losses in EPC business: approx.+1.0 EII: approx.+1.0 (Gain from bad debt recovery) Gain from the transfer of long-term contracts in the U.S. gas trade: approx.+6.0 Receipt of settlement payments due to expiration of gas and electricity supply contracts: approx.+1.0 Loss due to waiver of uncollected receivables in the U.S. power generation business: approx.-3.0 Reversal of provisions for construction losses and additional cost in EPC business: approx.+13.0 Asset replacement profits/losses in power plant business: approx.-4.0 (loss on the sale of a wind power generation business in Europe: approx.-3.0, loss related to withdrawal from certain business in the power generation business in the U.S.:approx.-2.0, gain from liquidating hydropower generation business in the Philippines: approx.+2.0, others:approx.-1.0) EII field: approx.-5.0 (fair value measurement of biological assets)
Corporate and Eliminations	0.0	0.0	0.0	30.0	30.0	Q4	Tax effect on loss carryforwards, etc.: approx.+30.0
Total	**34.0**	**9.0**	**-13.0**	**43.0**	**72.0**		

*The breakdown has been reclassified to reflect the organizational changes effective Apr. 1 2026.

11. Operating Results (Cash Flow Allocation)

(Unit: billions of yen)	Medium-Term Management Plan 2026 3-year Total (Apr. 2024-Mar. 2027) Announced in May 2026	Medium-Term Management Plan 2026 Total Results (Apr. 2024-Jun. 2026)	FY24 Results	FY25 Results	FY26 Q1 Results
Cash In					
Cash flow earnings*1	**+2,000.0**	**+1,471.6**	**+647.6**	**+621.1**	**+203.0**
Asset replacement	**+1,100.0**	**+610.0**	**+240.0**	**+270.0**	**+90.0**
Cash Out					
Investment*2	**-3,000.0**	**-2,350.0**	**-730.0**	**-1,170.0**	**-450.0**
(New/Expansion)		(-2,000.0)	(-570.0)	(-1,020.0)	(-410.0)
(Renewal, etc.)		(-350.0)	(-160.0)	(-150.0)	(-40.0)
Shareholder return	**-700.0**	**-600.6**	**-205.0**	**-242.9**	**-152.7**
Free cash flow (post-shareholder return) (Changes in working capital, etc. excluded*3)	**-600.0**	**-870.0**	**-40.0**	**-520.0**	**-310.0**

Cash flow earnings
- Steady cash generation by core businesses

Asset replacement in FY26
- Sale of the Belgian offshore wind power projects
- Sale of domestic properties
- Sale of strategically held shares

Investment in FY26
- Acquisition of Sumisho Air Lease (approx.¥-330. bil.)
- Acquisition of domestic and overseas properties

Reference: Additional acquisition of SCSK shares (Jul. 2026) (approx. ¥-200.0 bil.)

Shareholder return
- Dividend paid, share repurchased

*1 Cash flow earnings＝(Gross profit + Selling, general and administrative expenses (excluding provision for doubtful receivables) + Interest expense, net of interest income + dividends) × (1-tax rate) + dividend from investments accounted for using the equity method (excluding dividend associated with asset replacement) + Depreciation + Lease liability payments
*2 Includes “expenditures for acquiring subsidiary interests from non-controlling shareholders”, which are classified under financing cash flows in statutory accounting.
*3 Free cash flow after shareholder returns is presented excluding temporary changes in working capital and other short-term cash movements, including cash flows related to the withdrawal from the Madagascar nickel project incurred during the current period.

11. Operating Results (Financial Position)

(Unit: billions of yen)	As of Mar. 31, 2026	As of Jun. 30, 2026	Change
Current assets	6,635.7	**6,040.5**	-595.2
Non-current assets	7,002.7	**7,405.3**	+402.6
Total assets	13,638.3	**13,445.8**	-192.6
Other liabilities	4,726.1	**4,170.6**	-555.5
Interest-bearing liabilities*1	4,177.1 (3,147.2)	**4,427.7** **(3,713.5)**	+250.6 (+566.2)
Total liabilities	8,903.2	**8,598.3**	-304.8
Shareholders' equity*2	4,628.6	**4,735.3**	+106.7
Total liabilities and equity	13,638.3	**13,445.8**	-192.6
D/E Ratio (Net)	0.68	**0.78**	+0.1pt
Exchange rate (JPY/US$)	159.88	**162.39**	+2.51

*1 "Interest-bearing liabilities" is sum of bonds and borrowings (current and non- current), excluding lease liabilities.
Figures in parenthesis in "interest-bearing liabilities" show "interest-bearing liabilities, net".
*2 "Shareholders' equity" is equivalent to "equity attributable to owners of the parent" in consolidated statements of financial position.

Total assets (Change: ¥-192.6 bil.)

- Decrease in operating assets
- Increase resulting from the depreciation of the yen (approx. ¥+130.0 bil.)

Reference: The acquisition of Sumisho Air Lease resulted in a decrease in current assets (cash and cash equivalents) and an increase in non-current assets (investments accounted for using the equity method).

Total liabilities (Change: ¥-304.8 bil.)

- Decrease in operating liabilities
- Increase in interest-bearing liabilities

Shareholders' equity*2 (Change: ¥+106.7 bil.)

- Increase from profit for the year
- Increase resulting from the depreciation of the yen (approx.¥+40.0 bil.)
- Dividend paid and share repurchased

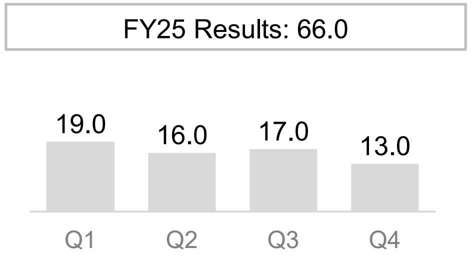
12. Performance Overview (Steel)

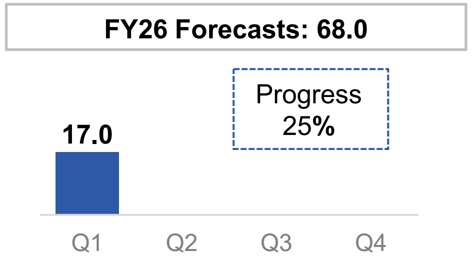
(Unit: billions of yen)

Key Financial Indicators

		FY25 Q1 Results ①	FY26 Q1 Results ②	Change ②-①	FY26 Forecasts
Profit for the period attributable to owners of the parent	A	18.8	**20.1**	+1.3	72.0
Asset replacement and extraordinary profits/losses	B	0.0	**approx.+3.0**	approx.+3.0	approx.+4.0
Underlying profit*1	A-B	approx.19.0	**approx.17.0**	approx.-2.0	approx.68.0

Quarterly Trend for Underlying Profit





Major Group Companies / Businesses

Companies / Businesses	Equity Stake (Jun. 30, 2026)	Equity in Earnings		
		FY25 Q1 Results	FY26 Q1 Results	FY26 Forecasts
Sumitomo Corporation Global Metals Group*2	100.00 %	1.7	**2.3**	6.8
Eryngium	100.00 %	0.4	**-0.4**	2.1
Edgen Group	100.00 %	0.3	**0.9**	2.3

*1 “Underlying profit” is profit for the year attributable to owners of the parent excl. asset replacement and extraordinary profits/losses.
*2 Sumitomo Corporation Global Metals' combined financial results, including those of the operating companies it is involved in and supports regardless of the investment relationship, are ¥8.0 bil. in FY25Q1, ¥10.6 bil. in FY26Q1, and ¥29.0 bil. in the FY26 forecast.

Underlying profit for FY26 Q1 (approx.¥2.0 bil. decrease from FY25 Q1)

Energy Tubular

- North America: Flat
- Other regions: Shipments to the Middle East declined

Steel Products

- Monopile manufacturing business: Stable

Outlook for Q2-Q4 (Underlying profit)

Energy Tubular

- North America: Supply-demand conditions expected to improve
- Other regions: Decline in shipments to the Middle East is expected to continue

Steel Products

- Monopile manufacturing business: In-line with the initial forecasts

Investment & Replacement

Investment (FY26 Q1 Result: ¥4.0 bil.)

Topics

12. Performance Overview (Automotive)

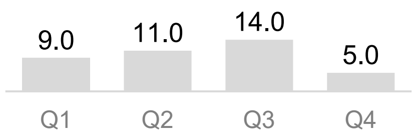
(Unit: billions of yen)

Key Financial Indicators

		FY25 Q1 Results ①	FY26 Q1 Results ②	Change ②-①	FY26 Forecasts
Profit for the period attributable to owners of the parent	A	39.7	**11.7**	-28.0	34.0
Asset replacement and extraordinary profits/losses	B	approx.+31.0	**approx.+2.0**	approx.-29.0	approx.+1.0
Underlying profit	A-B	approx.9.0	**approx.10.0**	approx.+1.0	approx.33.0

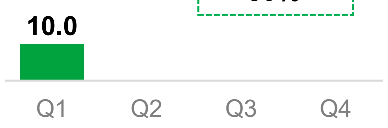
Quarterly Trend for Underlying Profit

FY25 Results: 38.0



FY26 Forecasts: 33.0

Progress
30%



Major Group Companies / Businesses

Companies / Businesses	Equity Stake (Jun. 30, 2026)	Equity in Earnings FY25 Q1 Results	Equity in Earnings FY26 Q1 Results	Equity in Earnings FY26 Forecasts
Sumitomo Corporation Power & Mobility*1 *2	100.00 %	0.6	**0.5**	2.5
Sumitomo Mitsui Auto Service Company	40.43 %	2.6	**3.1**	9.9
TBC	50.00 %	30.8*3	**0.9**	-*4

*1 Equity in earnings for this company is presented as the company total, including amounts from another segment.
*2 This company's results and forecasts for automotive business are allocated to this group, those for social infrastructure business are allocated to Diverse Urban Development Group, and those for energy solution business are allocated to Energy Transformation Business Group, respectively.
*3 Approx.¥30.0 bil. in gains from the sale of Midas are included in the FY25 Q1 results. Including tax effects, the total impact on the Group's performance from the sale is approx.¥28.0 bil.
*4 We refrain from disclosing the forecasts due to relationship with the business partner.

Underlying profit for FY26 Q1 (approx.¥1.0 bil. increase from FY25 Q1)

Automotive sales & marketing

- Secured profit at the previous-year level despite the impact of the Middle East situation, supported by a temporary increase in the demand for tangible assets due to concerns over prolonged uncertainty and inflation

Mobility services

- Automotive finance business: Decrease in credit costs
- Domestic auto leasing business: Steady

Tire

- Decrease in profit due to sale of Midas

Outlook for Q2-Q4 (Underlying profit)

Automotive sales & marketing

- Profit decline expected due to the full impact of the Middle East

Tire

- Advance operational improvements

Investment & Replacement

Investment (FY26 Q1 Result: ¥5.0 bil.)

Topics

12. Performance Overview (Transportation & Construction Systems)

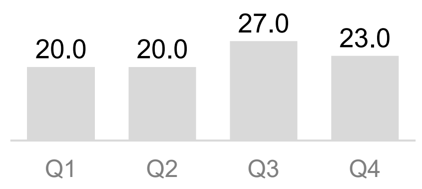
(Unit: billions of yen)

Key Financial Indicators

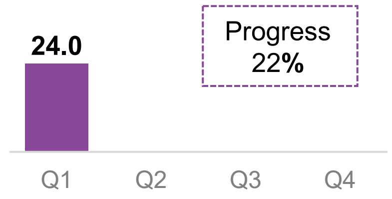
		FY25 Q1 Results ①	FY26 Q1 Results ②	Change ②-①	FY26 Forecasts
Profit for the period attributable to owners of the parent	A	20.9	**16.2**	-4.7	104.0
Asset replacement and extraordinary profits/losses	B	approx.+1.0	**approx.-8.0**	approx.-9.0	approx.-5.0
Underlying profit	A-B	approx.20.0	**approx.24.0**	approx.+4.0	approx.109.0

Quarterly Trend for Underlying Profit

FY25 Results: 90.0



FY26 Forecasts: 109.0



Major Group Companies / Businesses

Companies / Businesses	Equity Stake (Jun. 30, 2026)	Equity in Earnings: FY25 Q1 Results	Equity in Earnings: FY26 Q1 Results	Equity in Earnings: FY26 Forecasts
Sumitomo Mitsui Finance and Leasing Company (SMFL) *1 *2	50.00 %	14.8	**14.1**	56.1
SMBC Aviation Capital	-	9.7*3	-*3	-*4

*1 Equity in earnings for this company is presented as the company total, including amounts from another segment.
*2 The total equity stake is 50%, with 10% attributed to the Diverse Urban Development Group. The remaining portion of the 40% is divided between two groups: one represents an indirect equity interest in Sumitomo Mitsui Auto Service Company, held by the Automotive Group, and the other belongs to this group.
*3 As the company has not yet announced its FY26 Q1 results, Q1 result of equity in earnings related to the company will be available in our Q2 financial results announcement.
*4 We refrain from disclosing the forecast due to relationship with the business partner.

Underlying profit for FY26 Q1 (approx.¥4.0 bil. increase from FY25 Q1)

Transportation
- Start of earnings contribution from Sumisho Air Lease
- Ship business: lower number of vessel sales compared to FY25

Construction & mining systems
- Rental business: Improvements in utilization rates and operation
- Sales and service business: Steady

Outlook for Q2-Q4 (Underlying profit)

Transportation
- Aircraft leasing business: Stable

Construction & mining systems
- Rental business: Continued operational improvements and expected to maintain high utilization during the high-demand season
- Sales and service business: Steady

Investment & Replacement

Investment (FY26 Q1 Result: ¥344.0 bil.)
- Acquisition of Sumisho Air Lease

Topics

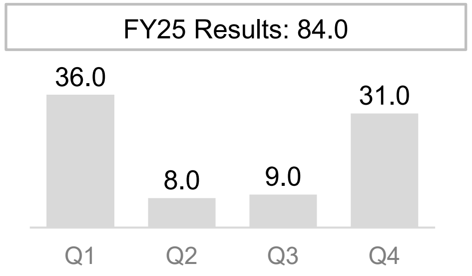
12. Performance Overview (Diverse Urban Development)

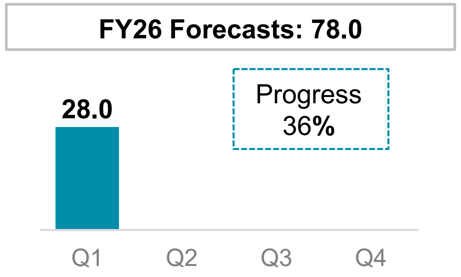
(Unit: billions of yen)

Key Financial Indicators

		FY25 Q1 Results ①	FY26 Q1 Results ②	Change ②-①	FY26 Forecasts
Profit for the period attributable to owners of the parent	A	36.2	**27.9**	-8.3	95.0
Asset replacement and extraordinary profits/losses	B	0.0	**0.0**	0.0	approx.+17.0
Underlying profit	A-B	approx.36.0	**approx.28.0**	approx.-8.0	approx.78.0

Quarterly Trend for Underlying Profit





Major Group Companies / Businesses

Companies / Businesses	Equity Stake (Jun. 30, 2026)	Equity in Earnings FY25 Q1 Results	Equity in Earnings FY26 Q1 Results	Equity in Earnings FY26 Forecasts
Domestic real estate business*1	-*2	33.3	**25.7**	82.9
SCOA Real Estate Partners	100.00 %	2.4	**-0.5**	4.3
Industrial parks business*1	-*2	1.6	**1.0**	4.7
Construction material and machinery business*1	-*2	0.8	**1.6**	5.3
Sumisho Global Logistics	100.00 %	0.4	**0.5**	2.5

*1 Figures represent the combined profit/loss of the parent company and its share from subsidiaries and associated companies.
*2 Group of companies with different shareholding ratios.

Underlying profit for FY26 Q1 (approx.¥8.0 bil. decrease from FY25 Q1)

Domestic real estate business

- Large-scale property (office buildings and residentials) deliveries in FY25 Q1

Global urban development

- Large-scale property deliveries in FY25 Q1 at SCOA Real Estate Partners and Industrial parks business

Outlook for Q2-Q4 (Underlying profit)

Domestic real estate business

- Property deliveries expected as planned

Other businesses

- Stable

Investment & Replacement

Investment (FY26 Q1 Result: ¥29.0 bil.)

- Properties
  - Domestic: Office buildings
    Mixed-use development, etc
  - Overseas: U.S. housing, etc

Replacement

- Properties
  - Domestic: Office buildings

Topics

- Signed a partial share transfer agreement for S.C. Cement
  (Expected completion: FY26 Q3)

12. Performance Overview (Communication Services)

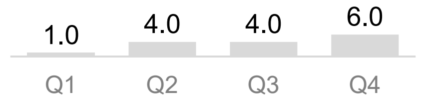
(Unit: billions of yen)

Key Financial Indicators

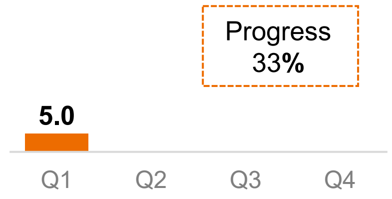
		FY25 Q1 Results ①	**FY26 Q1 Results ②**	Change ②-①	FY26 Forecasts
Profit for the period attributable to owners of the parent	A	3.4	**6.4**	+3.0	15.0
Asset replacement and extraordinary profits/losses	B	approx.+2.0	**approx.+1.0**	approx.-1.0	0.0
Underlying profit	A-B	approx.1.0	**approx.5.0**	approx.+4.0	approx.15.0

Quarterly Trend for Underlying Profit

FY25 Results: 15.0



FY26 Forecasts: 15.0



Major Group Companies / Businesses

Companies / Businesses	Equity Stake (Jun. 30, 2026)	Equity in Earnings		
		FY25 Q1 Results	**FY26 Q1 Results**	FY26 Forecasts
Safaricom Telecommunications Ethiopia	23.52*1 %	-*2	**-*2**	-*3
JCOM	50.00 %	8.2	**8.6**	36.5
Jupiter Shop Channel*4	45.00 %	1.9	**1.8**	7.6

*1 The equity stake changed from 23.50% to 23.52% in May 2026.
*2 Results are disclosed semiannually, and no figures are disclosed for Q1.
*3 We refrain from disclosing the forecast due to relationship with the business partner.
*4 The equity in earnings from this company represents the aggregate amounts including the portion allocated to another segment.
The overall equity stake is 45%, of which 37.5% pertains to this segment and the remaining 7.5% is attributed to the Lifestyle Business Group.
*5 ARPU: Average Revenue Per User

Underlying profit for FY26 Q1 (approx.¥4.0 bil. increase from FY25 Q1)

Telecommunications business in Ethiopia

- Decrease in foreign exchange valuation losses due to a slowdown in the continued local currency depreciation
- Increase in the number of active customers over 90 days and ARPU*5

Outlook for Q2-Q4 (Underlying profit)

Major domestic group companies

- In-line with FY26 forecasts

Telecommunications business in Ethiopia

- Expect increases in the number of active customers over 90 days and ARPU
- The full-year forecast reflects the impact of continued local currency depreciation

Investment & Replacement

Investment (FY26 Q1 Result: ¥7.0 bil.)

Topics

12. Performance Overview (Digital AI)

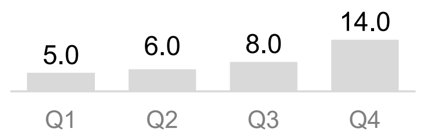
(Unit: billions of yen)

Key Financial Indicators

		FY25 Q1 Results ①	FY26 Q1 Results ②	Change ②-①	FY26 Forecasts
Profit for the period attributable to owners of the parent	A	5.0	**7.4**	+2.4	53.0
Asset replacement and extraordinary profits/losses	B	0.0	**0.0**	0.0	0.0
Underlying profit	A-B	approx.5.0	**approx.7.0**	approx.+2.0	approx.53.0

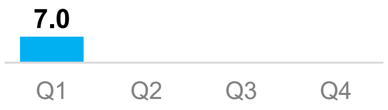
Quarterly Trend for Underlying Profit

FY25 Results: 33.0



FY26 Forecasts: 53.0

Progress
13%



Major Group Companies / Businesses

Companies / Businesses	Equity Stake (Jun. 30, 2026)	Equity in Earnings		
		FY25 Q1 Results	FY26 Q1 Results	FY26 Forecasts
SCSK	100.00*1 %	5.9*2	**13.8**	75.0

*1 Following the completion of the tender offer, the equity stake increased from 50.54% to 88.63% in Dec. 2025; subsequently, due to a stock consolidation, the equity stake increased from 88.63% to 100% in Mar. 2026.
*2 The equity stake as of the end of Jun. 2025 was 50.59%.

Underlying profit for FY26 Q1 (approx.¥2.0 bil. increase from FY25 Q1)

SCSK

- Steady growth supported by strong domestic demand for IT investment
- Impact from increased stake

Others

- Increase in interest burden on investment

Outlook for Q2-Q4 (Underlying profit)

SCSK

- Steady growth supported by strong domestic demand for IT investments continues
- Impact from increased stake (contributing to profit growth throughout the year)
- Reduction in tax costs through participation in the group tax consolidation system

Others

- Interest burden on investment remains

Investment & Replacement

Investment (FY26 Q1 Result: ¥6.0 bil.)

- Capital investment in SCSK

Topics

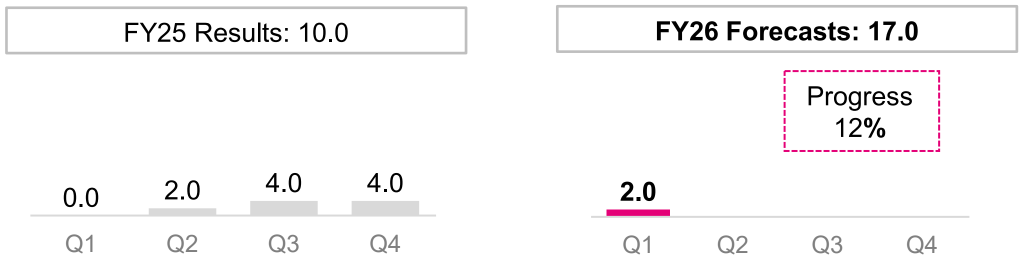
12. Performance Overview (Lifestyle Business)

(Unit: billions of yen)

Key Financial Indicators

		FY25 Q1 Results ①	FY26 Q1 Results ②	Change ②-①	FY26 Forecasts
Profit for the period attributable to owners of the parent	A	0.3	**2.2**	+1.9	17.0
Asset replacement and extraordinary profits/losses	B	0.0	**0.0**	0.0	0.0
Underlying profit	A-B	0.0	**approx.2.0**	approx.+2.0	approx.17.0

Quarterly Trend for Underlying Profit



Major Group Companies / Businesses

Companies / Businesses	Equity Stake (Jun. 30, 2026)	Equity in Earnings FY25 Q1 Results	Equity in Earnings FY26 Q1 Results	Equity in Earnings FY26 Forecasts
Summit	100.00 %	1.6	**1.3**	8.1
Feiler Japan	100.00 %	0.6	**1.0**	3.2
SC Foods	100.00 %	1.1	**0.8**	3.6
Wellneo Sugar	24.86*1 %	0.4	**-*2**	1.6
Fyffes	100.00 %	-2.1	**0.3**	6.7
Highline	100.00 %	-0.1	**0.0**	-1.2
Domestic drugstores & pharmacies*3	-*4	0.5	**0.2**	3.7

Underlying profit for FY26 Q1 (approx.¥2.0 bil. increase from FY25 Q1)

Domestic supermarket business
- Higher sales driven by new store openings, renovation of existing stores and merchandising initiatives, offset by higher SG&A expenses

Domestic brand retail business
- Strong sales at Feiler Japan

Fresh produce business in Europe and the Americas
- Increase due to rebound from weak melon business performance in FY25 Q1; melon business divested in FY25 Q3

Healthcare
- Decrease due to higher costs in domestic drugstore and pharmacy businesses

Outlook for Q2-Q4 (Underlying profit)

Domestic supermarket business
- Steady performance expected, supported by new store openings, renovation of existing stores, merchandising initiatives and operational enhancements through DX

Fresh produce business in Europe and the Americas
- Performance expected to progress as planned through higher sales volumes and cost reduction initiatives despite higher logistics costs

Healthcare
- Domestic and Southeast Asian businesses are inherently weighted toward Q3-4
- Profit growth expected through value-up and business expansion

Investment & Replacement

Investment (FY26 Q1 Result: ¥10.0 bil.)

Topics

*1 The equity stake changed from 24.82% to 24.86% in Sep. 2025.
*2 As the company has not yet announced its FY26 Q1 results, Q1 result of equity in earnings related to the company will be available in our Q2 financial results announcement.
*3 These represent the combined figures for domestic drugstores and pharmacies, including Tomod's.
*4 Group of companies with different shareholding ratios.

12. Performance Overview (Mineral Resources)

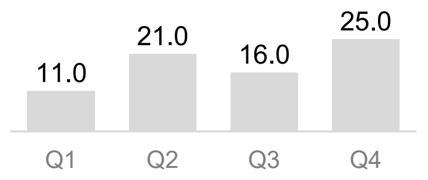
(Unit: billions of yen)

Key Financial Indicators

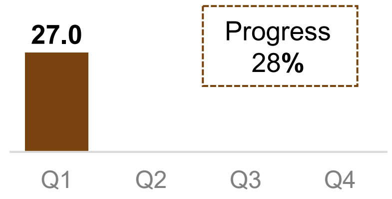
		FY25 Q1 Results ①	FY26 Q1 Results ②	Change ②-①	FY26 Forecasts
Profit for the period attributable to owners of the parent	A	10.6	**25.4**	+14.8	95.0
Asset replacement and extraordinary profits/losses	B	0.0	**approx.-1.0**	approx.-1.0	0.0
Underlying profit	A-B	approx.11.0	**approx.27.0**	approx.+16.0	approx.95.0

Quarterly Trend for Underlying Profit*1

FY25 Results: 73.0



FY26 Forecasts: 95.0



Major Group Companies / Businesses

Companies / Businesses	Equity Stake (Jun. 30, 2026)	Equity in Earnings FY25 Q1 Results	Equity in Earnings FY26 Q1 Results	Equity in Earnings FY26 Forecasts
Copper business companies	-*2	3.5	**7.0**	27.3
Aluminum smelting business in Malaysia	20.00 %	2.7	**6.3**	-*3
Companies related to coal business in Australia	-*2	0.7	**2.3**	10.5
Iron ore mining business in South Africa	49.00 %	-*1	**-*1**	23.8
Iron ore mining business in Brazil	30.00 %	0.6	**2.4**	3.1

Underlying profit for FY26 Q1
(approx.¥16.0 bil. increase from FY25 Q1)

Copper business
- Higher prices

Aluminum
- Margin expansion

Commodity Business
- Strong performance in precious metals trading

Outlook for Q2-Q4 (Underlying profit)

Copper business
- Stable

Aluminum
- Remain strong

Coal business in Australia
- Increase in production volumes expected

Others
- Earnings of iron ore mining business in South Africa are recognized semi-annually in Q2 and Q4

Investment & Replacement

Investment (FY26 Q1 Result: ¥5.0 bil.)

Topics

- Sales of Ambatovy Nickel Project

*1 Earnings of Iron ore mining business in South Africa are recognized semi-annually. (in the Q2 and Q4)
*2 Group of companies with different shareholding ratios.
*3 We refrain from disclosing the forecast due to relationship with the business partner.

12. Performance Overview (Chemical Solutions)

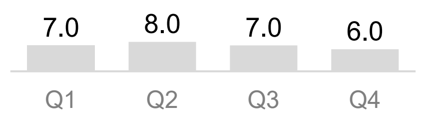
(Unit: billions of yen)

Key Financial Indicators

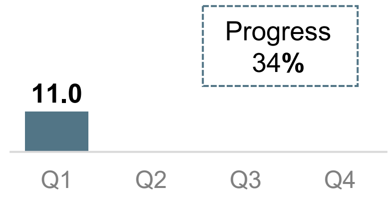
		FY25 Q1 Results ①	FY26 Q1 Results ②	Change ②-①	FY26 Forecasts
Profit for the period attributable to owners of the parent	A	7.2	**12.1**	+4.9	33.0
Asset replacement and extraordinary profits/losses	B	0.0	**approx.+1.0**	approx.+1.0	approx.+1.0
Underlying profit	A-B	approx.7.0	**approx.11.0**	approx.+4.0	approx.32.0

Quarterly Trend for Underlying Profit

FY25 Results: 28.0



FY26 Forecasts: 32.0



Major Group Companies / Businesses

Companies / Businesses	Equity Stake (Jun. 30, 2026)	Equity in Earnings		
		FY25 Q1 Results	FY26 Q1 Results	FY26 Forecasts
Sumitomo Shoji Chemicals	100.00 %	1.1	**2.5**	5.5
Sumitronics group	-*	1.4	**1.8**	6.0
Summit Pharmaceuticals International	100.00 %	1.3	**1.1**	4.0
Sumi Agro Europe	100.00 %	1.2	**1.3**	4.5
Agro Amazonia Produtos Agropecuarios	100.00 %	-1.7	**-2.2**	0.9
Summit Rural Western Australia	100.00 %	1.0	**1.3**	1.2

* Group of companies with different shareholding ratios.

Underlying profit for FY26 Q1
(approx.¥4.0 bil. increase from FY25 Q1)

Basic Chemicals
- Increase in trading profit from petrochemical products

Electronics
- Sales increase from expanded semiconductor materials business and spot transactions

Life Science
- Sales increase in pet care business

Agribusiness
- Profit improvement in the South American crop protection distribution business

Outlook for Q2-Q4 (Underlying profit)

Basic Chemicals
- Expect earnings slowdown due to the impact of the Middle East situation in petrochemical products and sulfuric acid business

Electronics
- Ongoing stable demand for semiconductors

Life Science
- Steady trend in pet care business

Agribusiness
- While sales are expected to increase during the high-demand season, concerns remain over slower earnings growth due to the impact of the situation in the Middle East

Investment & Replacement

Investment (FY26 Q1 Result: ¥9.0 bil.)
- Full acquisition of the Vietnamese agricultural inputs distributor (May 2026)

Topics

- Additional investment in the domestic veterinary healthcare business (Completed in Jul. 2026)
- Investment in Thailand's sulfuric acid tank terminal operator business (Completion expected within FY26 Q2)

12. Performance Overview (Energy Transformation Business)

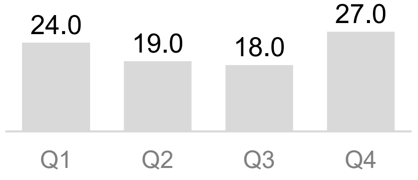
(Unit: billions of yen)

Key Financial Indicators

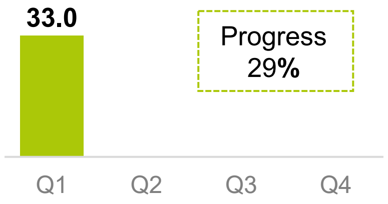
		FY25 Q1 Results ①	FY26 Q1 Results ②	Change ②-①	FY26 Forecasts
Profit for the period attributable to owners of the parent	A	24.0	**32.6**	+8.6	115.0
Asset replacement and extraordinary profits/losses	B	0.0	**0.0**	0.0	0.0
Underlying profit	A-B	approx.24.0	**approx.33.0**	approx.+9.0	approx.115.0

Quarterly Trend for Underlying Profit

FY25 Results: 88.0



FY26 Forecasts: 115.0



Major Group Companies / Businesses

Companies / Businesses	Equity Stake (Jun. 30, 2026)	Equity in Earnings		
		FY25 Q1 Results	FY26 Q1 Results	FY26 Forecasts
Domestic electricity retail business	-*3	3.4	**1.1**	20.1
Overseas IPP/IWPP business*1 *2	-*3	17.2	**31.7**	85.2
Asia	-*3	13.8	**13.0**	54.3
Europe and Americas	-*3	0.4	**15.7**	23.2
Other Area	-*3	2.9	**3.0**	7.7
Global natural gas and power trading business*4	100.00 %	7.9*5	**7.8**	22.3
LNG Japan	50.00 %	2.9	**1.3**	4.3

Underlying profit for FY26 Q1
(approx.¥9.0 bil. increase from FY25 Q1)

Domestic electricity retail business
- Lower gross profit due to higher procurement cost

Overseas IPP/IWPP business
- Increase due to asset replacement of the Belgian offshore wind power project
- Commencement of revenue contribution from renewed contract in the U.S. power generation business

Global natural gas and power trading business
- Gas trading business remained strong in the U.S.

Outlook for Q2-Q4 (Underlying profit)

Domestic electricity retail business
- Progress expected as planned, driven by seasonal electricity demand during the summer and winter seasons

Overseas IPP/IWPP business
- Steady performance expected onward through continued asset turnover

Global natural gas and power trading business
- Stable performance expected

Investment & Replacement

Investment (FY26 Q1 Result: ¥31.0 bil.)

Replacement
- Belgian offshore wind power projects

Topics

*1 Equity in earnings for the entire Overseas IPP/IWPP business. Companies included in Overseas IPP/IWPP business have been changed.
*2 In-line with the shift from an asset-holding model to a turnover-based model starting in FY26, asset replacement-related and extraordinary gains/losses in our domestic and overseas IPP/IWPP businesses are reclassified as Underlying profit.
*3 Group of companies with different equity stakes.
*4 Figures represent the combined profit/loss of the parent company and its share from natural gas and power trading companies, including PACIFIC SUMMIT ENERGY. PACIFIC SUMMIT ENERGY recorded results of ¥4.6 bil. in FY25 Q1 and ¥5.9 bil. in FY26 Q1.
*5 On Aug. 13, 2026, corrected the figures in FY2026 Q1 Earnings Presentation. (announced on Jul. 31, 2026) (Correct:¥7.9 bil., Incorrect:¥4.6 bil.)

13. Supplementary Segment Information (Steel)

Growth Strategy Leveraging the Steel Business's Strengths

Strengths

- Expertise, solution capabilities, and an extensive customer network in tubular products and steel products
- Global development of a strong supply chain firmly rooted in each region

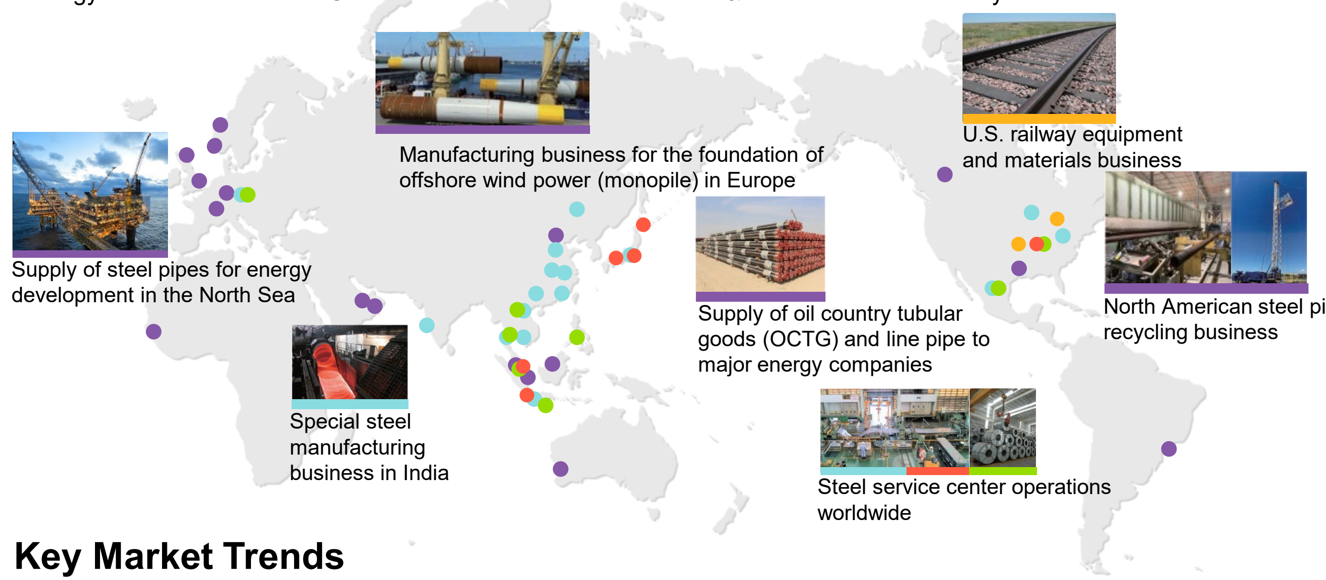
Growth Strategy

- Engage in global supply chain management for steel products to swiftly address changes in the global steel industry and thus strengthen and expand business
- Strengthen regional sales capabilities and manage inventory risk to improve resilience to market volatility

Global Supply Chain

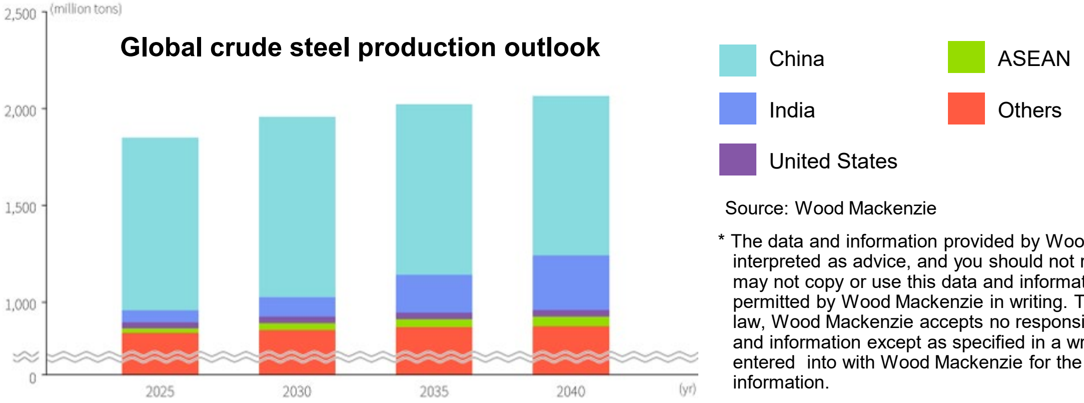
- We aim to increase earnings in regions where demand is increasing alongside economic growth and in markets where demand is increasing along with energy transition

Global Network with Market-Leading Strengths in Both Tubular Products and Steel Products



Key Market Trends

We will strengthen and expand the foundation of our global steel product supply chain by capturing opportunities from rising steel demand, particularly in markets with strong growth potential.



Source: Wood Mackenzie

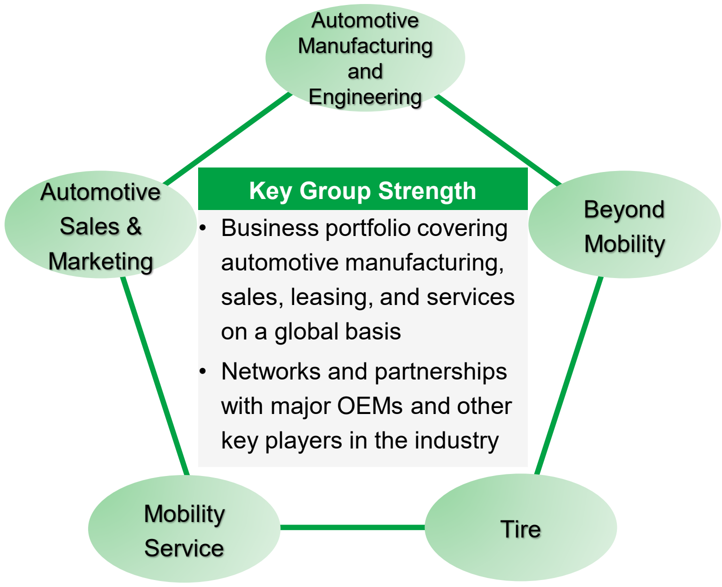
* The data and information provided by Wood Mackenzie should not be interpreted as advice, and you should not rely on it for any purpose. You may not copy or use this data and information except as expressly permitted by Wood Mackenzie in writing. To the fullest extent permitted by law, Wood Mackenzie accepts no responsibility for your use of this data and information except as specified in a written agreement you have entered into with Wood Mackenzie for the provision of such data and information.

13. Supplementary Segment Information (Automotive)

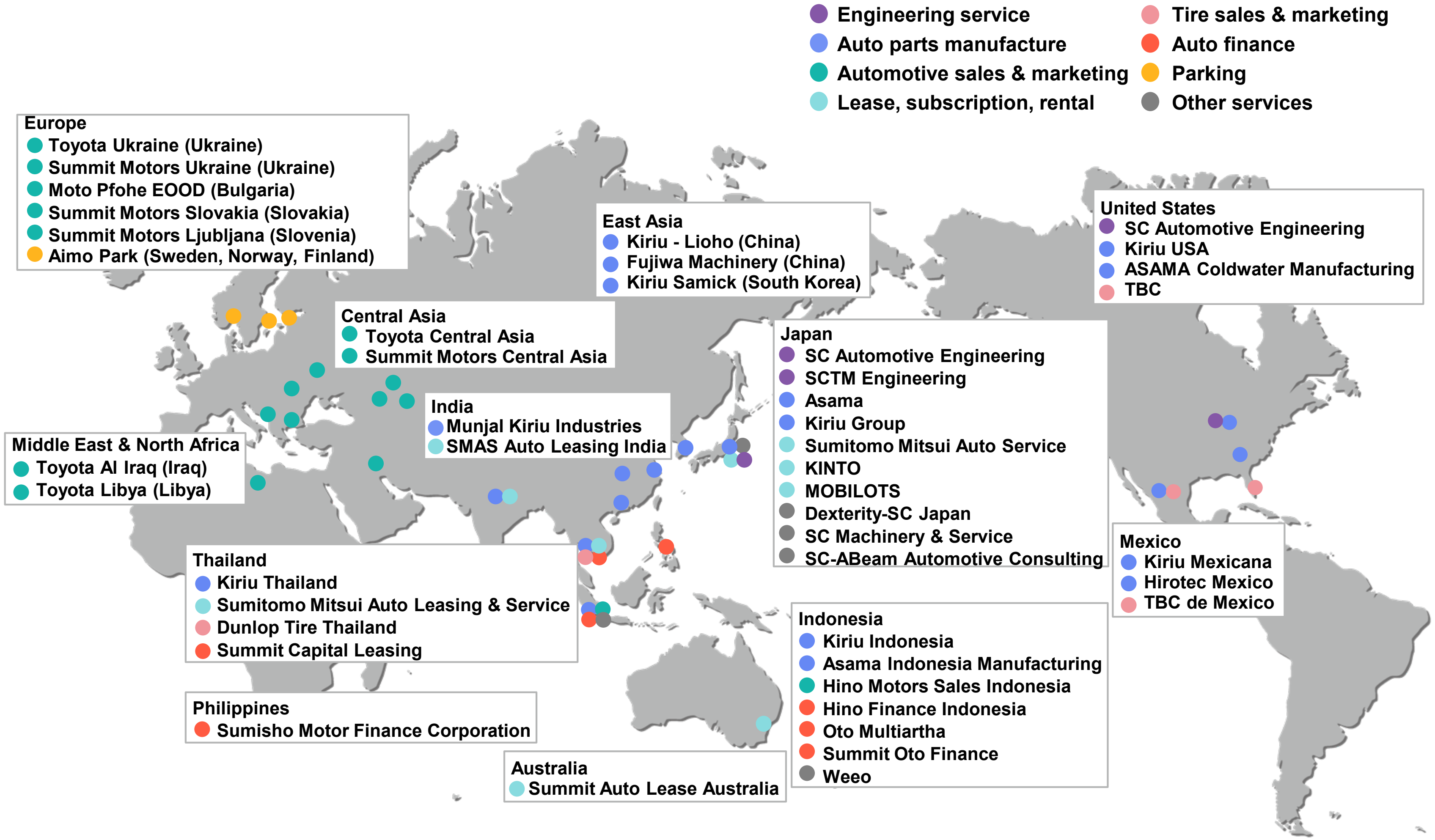
Lead the Transformation of Mobility and Create New Values

Growth Strategy

- Promote growth by expanding the product lineup and sales and service network in the automotive sales and marketing business
- Expand services and capture new business opportunities in the mobility services sector centered on the automotive leasing business
- Enhance the value of existing businesses and increase the profit scale of new businesses



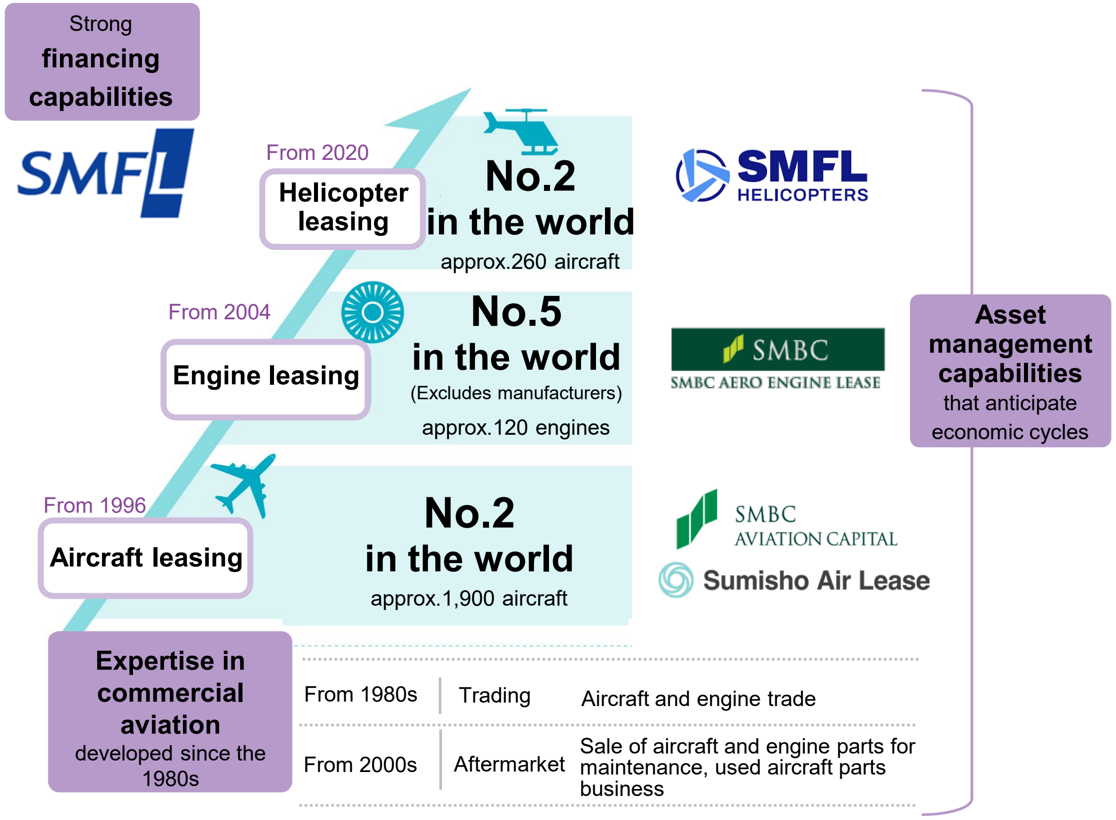
Global Map of Mobility Business



Growth Strategy for Commercial Aviation SBU

Growth Strategy

We have established an unrivaled No.1 position among Japanese integrated trading companies, based on our aircraft, engine, and helicopter leasing businesses. Centered around SMBC Aviation Capital, we operate one of the world's leading leasing businesses.
We will continue to promote a growth strategy that achieves both profitability and agility by advancing our asset turnover model.



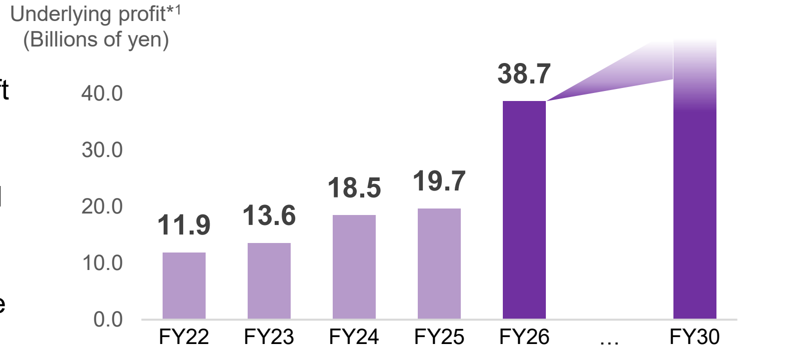
Growth Strategy Progress

In helicopter leasing, we acquired Macquarie Rotorcraft in May 2025 and integrated it with our existing operations in Mar. 2026, launching the combined business under SMFL Helicopters.
With respect to aircraft leasing, we announced the completion of the of Air Lease, the world's fourth-largest lessor, on Apr. 8 2026, and established a new operating platform as Sumisho Air Lease. By combining a globally competitive asset portfolio with our operational expertise, we aim to enhance our mid-long-term earnings base.

Profit Plan

Achieved the FY2030 goal ahead of schedule.

With stable growth in aircraft demand driven by the expansion of emerging markets and the rise of low-cost carriers (LCCs), we will capture this robust market demand to further enhance our profitability and competitiveness through the expansion of our leasing businesses.



*1 This figure represents total SBU revenue, including aircraft and helicopter leasing, parts-out, and new business activities.

Fleet Size of Major Aircraft Leasing Companies (Owned, Serviced and Committed) *2

1st	AerCap	2,030
2nd	SMBC Aviation Capital Sumisho Air Lease	1,902
3rd	Avolon	1,086
4th	BOC Aviation	812

Sumitomo Corporation Group's aircraft leasing business **ranks among the world's largest** in terms of the number of aircraft owned and serviced

Source: Corporate documents and websites, Cirium.
*2 Figures are based on data as of Jul. 2026.

13. Supplementary Segment Information (Diverse Urban Development)

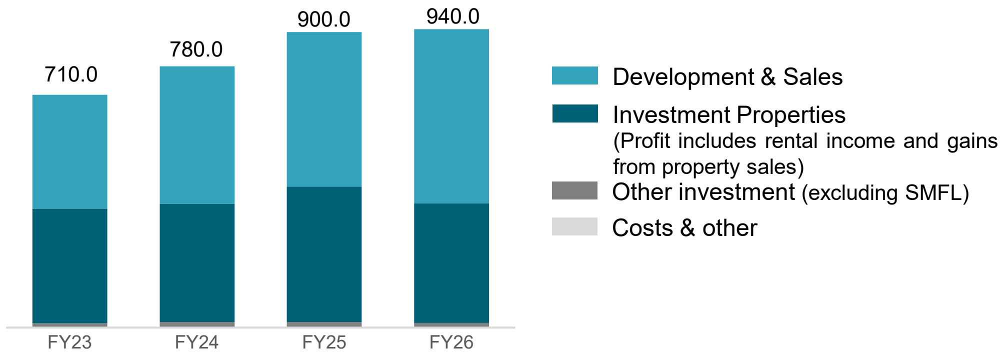
Sustainable Growth Strategies for the Domestic Real Estate Business

Growth Strategies

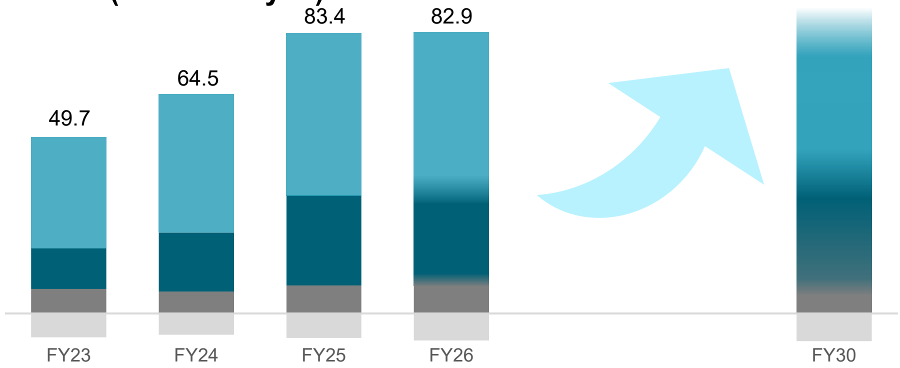
- Enhancing **asset turnover** and building a portfolio of **high-quality properties**
- Strengthen **resilience** <Downside resilience, Geopolitical risks, Disasters & Climate change>
- Securing **liquidity** <Market liquidity, Partner structuring>

Invested Capital & Profit Trends (by revenue source)

- **Invested Capital (billions of yen)**



- **Profit (billions of yen)**



Acquisition Highlights

Strategically acquired a diversified portfolio across Office buildings, Retail facilities, Residential, Logistic facilities, Hotel and Mixed-use development.

<Acquisitions in the Last 3 Fiscal Years*>

	Asset Type	Location	Project Name (including tentative names)	Scale (m²/ha)	Our Interest	Expected Completion
Development & Sales	Office building	Tokyo	WORK VILLA Ningyocho (renovation project)	Approx. 2,800m²	100%	FY26
Development & Sales	Office building	Tokyo	WORK VILLA Jingu-Kitasando	In planning	100%	FY28
Development & Sales	Office building	Osaka	Honmachi PREX (tentative name)	In planning	100%	FY30 or later
Development & Sales	Retail facility	Osaka	Shinsaibashi Minamisenba 3-chome Project	Approx. 300m²	100%	Completed in FY25
Development & Sales	Residential	Tokyo	Roppongi 4-chome Project	Approx. 3,300m²	100%	FY28
Development & Sales	Residential	Kyoto	Sakyo-ku Shimogamo Senior Housing Project	Approx. 3,100m²	Not disclosed	Completed in FY25
Development & Sales	Logistics facility	Chiba	SOSiLA Narita Airport East	Approx. 73,000m²	100%	FY29
Development & Sales	Logistics facility	Iwate	SOSiLA Hanamaki	Approx. 19,000m²	100%	FY27
Development & Sales	Hotel	Tokyo	Ginza 7-chome	Approx. 11,000m²	Not disclosed	FY29
Development & Sales	Mixed-use development	Fukuoka	Former Kyushu University Hakozaki Campus Site	28.5ha	Not disclosed	Phased from FY28 onward
Investment Property	Office building	Tokyo	Kanda Nishiki-cho 3-chome Project	Approx. 65,000m²	Not disclosed	FY30 or later
Investment Property	Office building	Tokyo	Kanda Jimbo-cho 2-chome Project	In planning	100%	FY29

* Certain project details, including names, scale, ownership interest, and expected completion timing, have not been disclosed for projects currently under planning and remain subject to change.

13. Supplementary Segment Information (Communication Services)

Growth Strategy for Media SBU

Building on sustainable growth driven by maximizing the value of existing businesses such as JCOM and Jupiter Shop Channel (“SHOP”), we aim to accelerate growth by creating new businesses, including the anime IP business—a high-growth industry—and new platform businesses leveraging group assets, while maximizing profitability and ROIC through the utilization of digital and AI technologies.

■ Growth Strategy for Each Business

JCOM

- Top-line growth driven by expansion of the customer base through accelerated FTTH* deployment, ARPU growth from enhanced services such as financial businesses, and strengthening of BtoB/G businesses
- Strengthening our management foundation through organizational restructuring via regional subsidiary integration, efficiency improvements through product simplification, and the utilization of digital AI at call centers and other operations

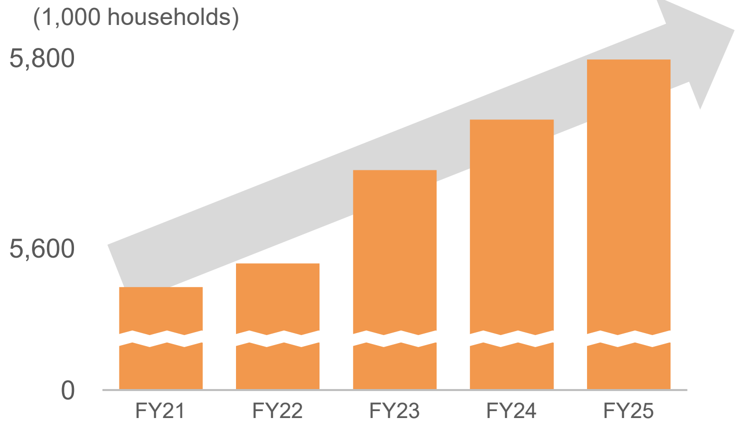
SHOP

- Accelerating the expansion from a TV shopping business to an integrated shopping entertainment business that combines TV, digital, and physical channels
- Business creation in new growth areas by leveraging our customer-centric, data-driven marketing capabilities cultivated through our core TV shopping business

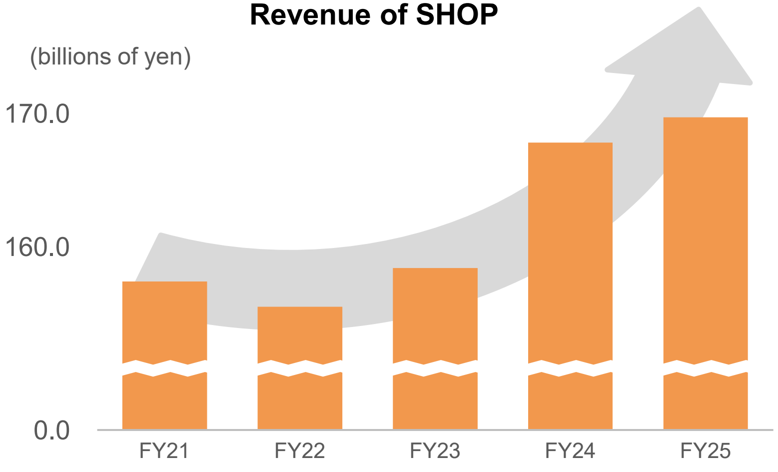
New Business

- Expansion of residential energy businesses leveraging the existing customer base
- Overseas expansion of the merchandising business and content production business to maximize revenue from anime IP

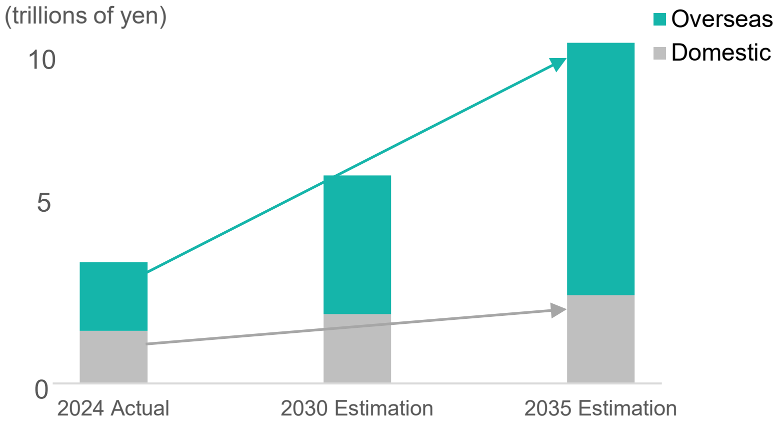
JCOM Total Number of Subscriber Households



Revenue of SHOP



The Japanese Anime Market



* FTTH: Fiber To The Home

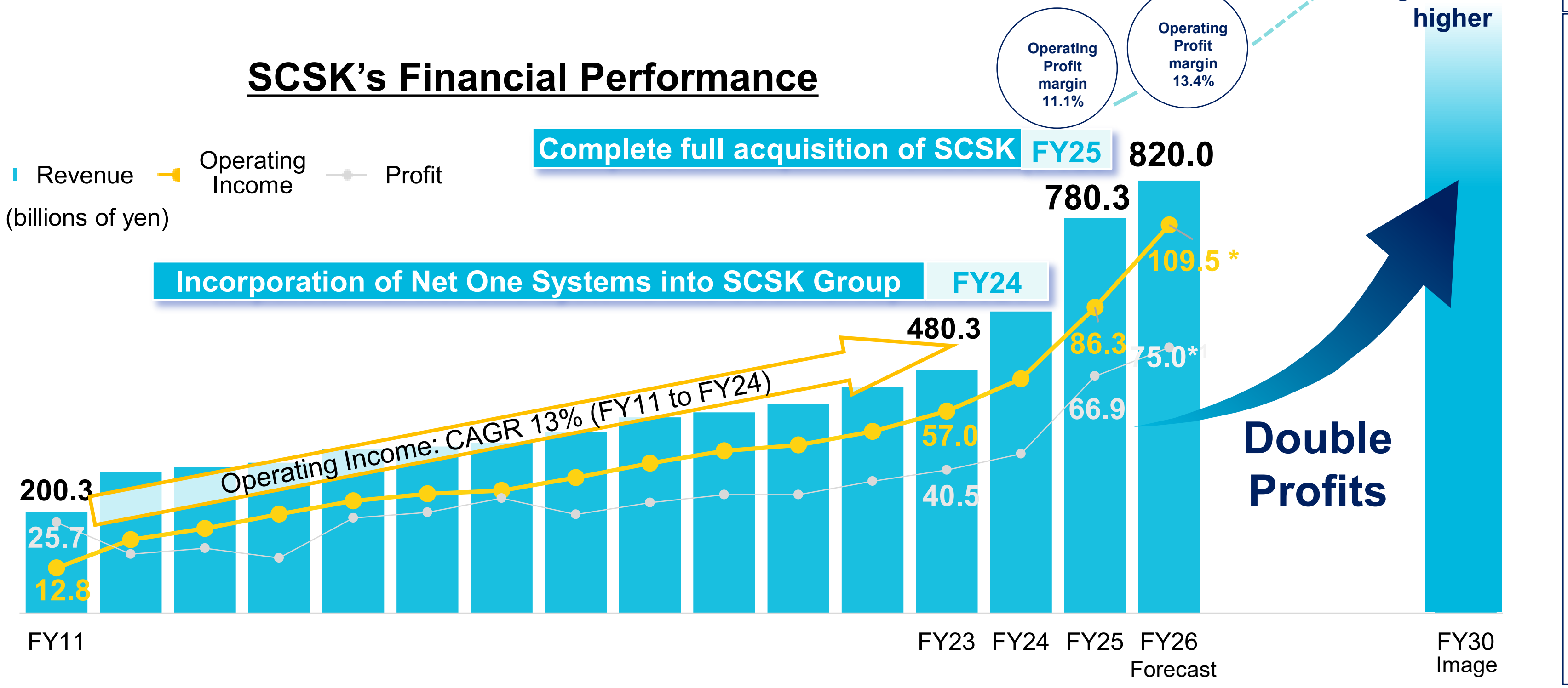
Source: Anime Industry Report (2030,2035: Estimation based on the same report)

13. Supplementary Segment Information (Digital AI)

Growth Strategy in Digital AI Group

- Execution of SCSK's Medium-Term Management Plan is expected to double earnings by FY30 compared to FY25 while increasing the operating margin to over 15%.
- Drive value creation by expanding and monetizing digital solutions, leveraging collaboration between SCSK and the Sumitomo Corporation Group, and advancing a first-customer strategy that creates new businesses from the Group's business frontlines.

SCSK's Financial Performance



Three Key Initiatives of SCSK's Medium-Term Management Plan

AI-driven self-transformation and business expansion

Embed AI across all business functions to enhance productivity and create high-value businesses.

Transformation into an offering-based model

Transform into an offering-based model by leveraging proprietary IP to address customer challenges and enhance profitability.

Thorough utilization of competitive advantages and strengths.

Leverage the combined strengths of Net One Systems and the Sumitomo Corporation Group to establish competitive advantage

SCSK's Strengths

- Established robust management foundation (profits and revenue growth in 14 consecutive years)
- Differentiated position in the industry as a "SIer + NIer"

Sumitomo Corporation's Strengths

- Business frontlines, global network and customer interface
- Issue capturing power, business engineering power, and overseas business investment, etc.

* Including reduction in tax costs through participation in the group tax consolidation system.

13. Supplementary Segment Information (Lifestyle Business)

Overseas Healthcare: Establishment of sustainable healthcare systems that contribute to improving the QOL for individuals

Aim to optimize medical costs by building high-quality "primary care systems" and providing access to adequate healthcare in optimal settings

Development model of "Primary Care System"

By promoting early medical consultation and preventive care, we connect patients to appropriate treatment at an early stage, thereby contributing to preventing conditions from becoming more serious and controlling medical costs for society as a whole

Patient flow: Past / From Now

Hospital
Advanced, specialized medical care

Rising medical costs due to hospital visits by patients with minor conditions

Seek medical care only when necessary

Primary Care System

2. Clinic
Initial point of contact/health maintenance and management

3. Home Care for patients with chronic conditions
Ongoing home care

1. Managed care*1
Guiding patients to facilities that provide optimal healthcare services

Patients

Overseas Healthcare Business Development

Leverage know-how acquired in Japan and overseas to enhance primary healthcare systems

Southeast Asia
1. Managed care business
2. Clinic business

Expand the primary care business in Malaysia. Contribute to medical costs containment through strengthening value-added services and leveraging data,

U.S.
3. Home Care business for patients with chronic conditions

Build a data-driven "chronic disease × home care" business model to support patients' health in the U.S., the world's largest healthcare market

2. Clinic business
No. 1 scale
At time of investment: 18 facilities
Currently: Approx.200 facilities
×11
care clinics

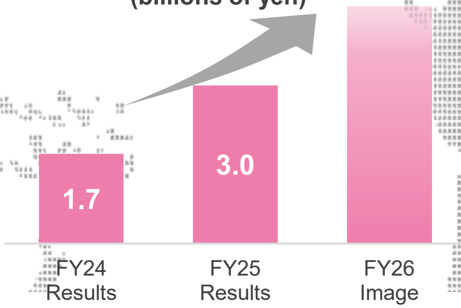
1. Managed care business
No. 1 market share
No. of members at time of investment: 2.8 million
Currently: Approx.4 million
×1.4
SC HEALTHCARE

Develop the drugstore & dispensing pharmacy business in Japan

ActivStyle
Incontinence-related products such as diapers

VMH
Diabetes-related products such as CGMs*2

Overseas Healthcare Business Consolidated Profit (billions of yen)



*1 Managed care business: A mechanism that achieves optimization of medical costs by connecting companies, private health insurance companies, and medical institutions by reviewing and managing medical expense payments as well as providing pre-symptomatic and preventive care.
*2 CGM: Continuous Glucose Monitor. A home-use medical device that can be worn on the body to continuously measure blood glucose levels.

13. Supplementary Segment Information (Mineral Resources)

Through mineral resource development and the construction of its value chain, we will contribute to the development of industry and the realization of a sustainable society

Growth Strategy

Strengthening Earnings Base

Maximize existing assets value and creating growth opportunities centered on industrial materials, including copper, through enhanced capabilities and collaboration with partners

Integrated Upstream-to-Downstream Strategy

Advancing trading capabilities by leveraging our expertise in commodity derivatives and pursuing integrated business development through a market-in approach, underpinned by our diverse customer base.

×

Our Strengths

Mine Operation Expertise

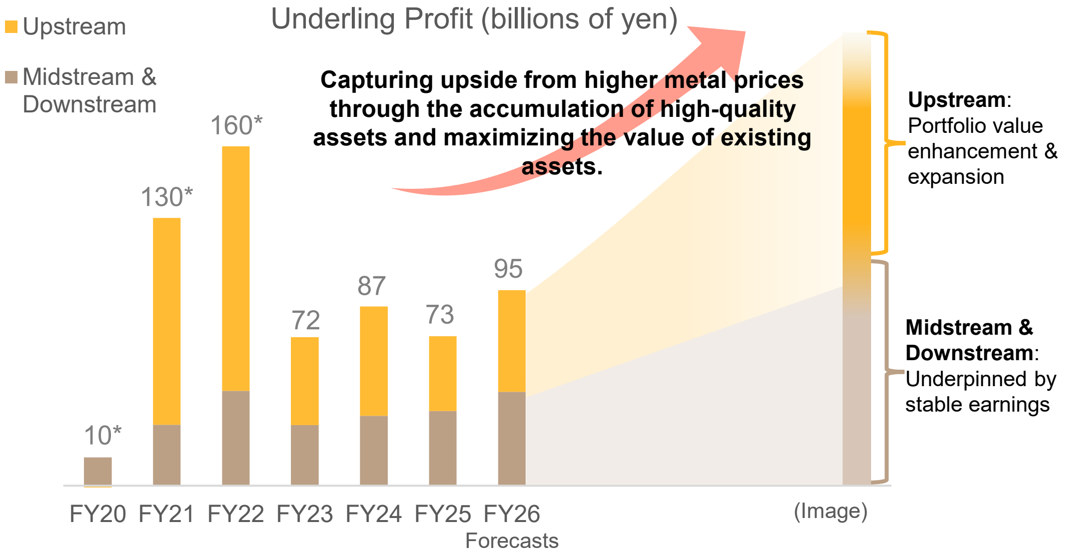
Leveraging operator expertise in complex mining projects to drive business development and value enhancement

Advanced Trading Capabilities

Customer-focused trading solutions and derivatives expertise

Global Partnership Network

Long-term relationships with a broad range of global partners in mineral resources field



* Estimated figure before reorganization

Overview of Major Operating Assets

Metal	Assets	Location	Key Partners	Attributable Production (FY25 approx.)
Copper	Morenci	United States	Freeport-McMoRan	10K MT
	Candelaria/Ojos	Chile	Lundin Mining	6K MT
	Northparkes	Australia	Evolution Mining	2K MT
	Cerro Verde	Peru	Freeport-McMoRan	17K MT
	Quebrada Blanca 2	Chile	Teck Resources	10K MT
Iron ore	Assmang	South Africa	Assore	3M MT (+other minerals)
	MUSA	Brazil	Usiminas	3M MT
Aluminum	Press Metal Bintulu/Sarawak	Malaysia	Press Metal Aluminium	200K MT
Coking Coal	Oaky Creek/Hail Creek	Australia	Glencore	1M MT
Uranium	APPAK	Kazakhstan	Kazatomprom	200 tU (as U3O8)

13. Supplementary Segment Information (Chemical Solutions)

Growth Strategy of Basic Chemicals SBU

Overview and Growth Strategy of Basic Chemicals SBU

Petrochemical trading

- **Overview**: Global trading business for organic chemicals and synthetic resins for more than 40 years.
- **Growth strategy**: Expand global trading of petrochemical raw materials by identifying changes in supply-demand balance / industry structure and demonstrating logistics service functions.

Sulfuric acid business

- **Overview**: In addition to overseas trading, safely and stably delivers sulfuric acid to end users by using own storage tanks and logistics functions. Handling volume is the world's largest class.
- **Growth strategy**: Further expand supply chain networks in the Americas and develop the same business models in Asia and other regions.

Industrial mineral chemicals

- **Overview**: Manufacture and trading of industrial mineral chemicals with strong regional concentration such as rare earths, high-purity quartz, and natural soda ash.
- **Growth strategy**: Reinforce supply chains that contribute to economic security and expand trading.

■ Strength of the sulfuric acid business: Global No. 1 in the sulfuric acid industry (annual volume handled: approx. 4 million tons)

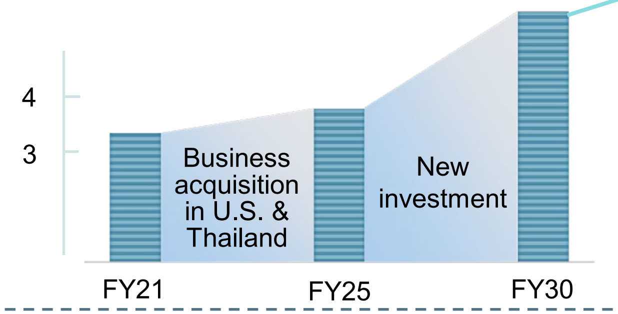
- **Global overseas trading**
  Annual global overseas trading of sulfuric acid is approx. 15 million tons.
  We procure sulfuric acid mainly from Japan, China, South Korea, and Europe, charter chemical tankers ranging from 10,000 to 30,000 tons, and sell sulfuric acid in more than 15 countries including the Americas, Southeast Asia, and Oceania.

- **Tank terminal operation know-how**
  In 4 major sulfuric acid consuming countries—the U.S., Chile, Australia, and Thailand—we operate 7 own sulfuric acid tank terminals with total storage capacity of approx. 390,000 tons. We have established our own safety management methods, contributing to the thorough prevention of leakage.

- **Small-lot distribution functions**
  In addition to the above, in the U.S., the company owns sulfuric acid tanks and transshipment facilities in inland areas, and by using more than 380 tank freight cars and external trucks, we built a system that allow us to supply required volume to end users at the right time.

■ Growth image for the sulfuric acid business

[Annual volume handled: Million tons]



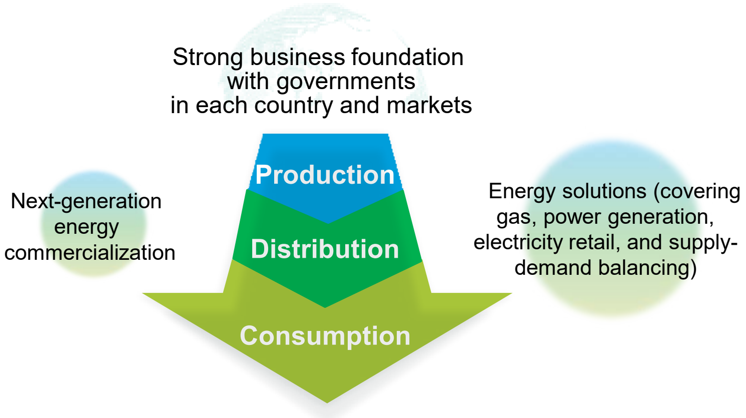
FY30 Target:
6 million tons

- Expand and reinforce existing business and terminals and make strategic business acquisitions, etc. to reach 6 million tons in FY30 (annual volume).
- Strategic regions: Americas, Asia, etc.

13. Supplementary Segment Information (Energy Transformation Business)

Group Business Development

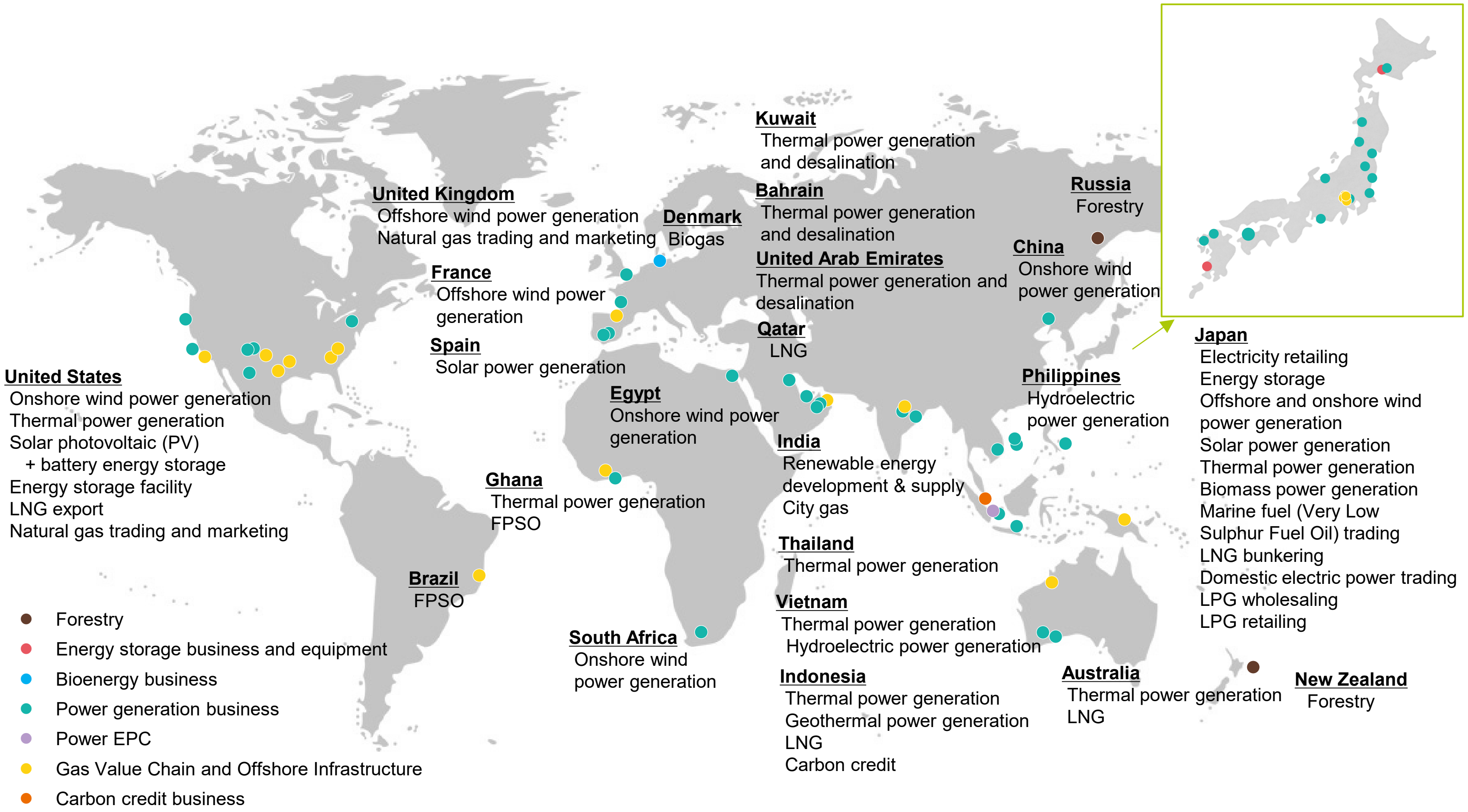
With a full view of the entire value chain in each industrial sector, from production to distribution and consumption, we will contribute to society by providing one-stop solutions that meet regional needs for decarbonization and stable energy supply. Here, we will bring together our various strengths, including solid business foundation, wide portfolio of energy solutions, and next-generation energy commercialization capability.



One-stop decarbonization solutions that meet regional needs

Mangrove reforestation in Indonesia
Carbon credits generating business

Offshore wind power projects in France



Sumitomo Corporation | Enriching lives and the world